#### State of Oregon

#### Department of Environmental Quality

#### Memorandum

Date: June 2, 2014

To: **Environmental Quality Commission** 

From: Dick Pedersen, Director

**Subject:** Agenda item Q, Informational and discussion item: Commission's annual self-

evaluation

June 18-19, 2014, EQC meeting

Why this is important

The Oregon Environmental Quality Commission must complete an annual self-evaluation, consistent with DEQ's Key Performance Measure 15 and state requirements for boards and commissions. DEQ would like commission feedback on proposed improvements for the 2014 survey, to be completed this summer.

Past survey results

The annual self-evaluation surveys show that the commissioners have a high level of knowledge about the commission's and DEQ's operations, roles and responsibilities. The measure was established in 2008, for the 2007 meeting year, and it has a summary target of 100 percent. Since its inception, the commission has refined the survey questions and scoring method. The first survey used a yes/no model, which resulted in a 100 percent total score, and now uses a ranked distribution of responses that allows for more precise answers. This change led to a drop in overall scores, and represents a more accurate assessment than the original yes/no ranking method.

The compiled 2013 results, including comments and analysis, are included as attachment A.

Next steps and commission involvement

DEQ staff will revise the 2014 survey questions based on discussion at the June meeting and provide the survey to commissioners in June and July. DEQ will present the summary results for discussion at the Aug. 27-28, 2014, commission meeting. At the request or direction of the commission, DEQ may provide additional training, information and support to the commission in response to the survey results. The results will also be included in DEQ's annual Key Performance Measures report to the Oregon Legislature, as Key Performance Measure 15, and as part of DEQ's budget request information for the 2015-17 biennium.

**Attachments** A. Compiled 2013 survey results and analysis

Report prepared by Stephanie Caldera

# EQC self-evaluation survey results and analysis for 2012 meeting year

Overall score: 98 percent

Target: 100 percent

Three of five commissioners completed a self-evaluation survey in fall 2013. The results, seen below, were averaged for an overall score. Answers marked "Do not know" did not have a percentage result, and were not used to create the individual or averaged total scores. They are recorded for informational purposes.

#### Areas of strength

The commissioners scored 11 of the 13 survey questions with 100 percent, and no question was scored lower than "most of the time" (80 percent) by any commissioner. Generally, the commissioners expressed a high degree of confidence in their work and the information provided by DEQ.

#### Areas for improvement

The commissioners scored questions three and 13 with the lowest percentages. These are two areas for potential improvement by DEQ, and represent opportunities for additional commissioner involvement.

- 3. The commission is appropriately informed about budgets and how resources are used at DEQ 93.3 percent
- 13. DEQ offers commission members opportunities to participate in hearings, informational meetings and other agency events 93.3 percent

Past survey results indicate that the commission is generally satisfied with the information provided by DEQ, and the overall score trend is for generally stable results. The jump in percentage between 2010 and 2011 may be attributable to better information from DEQ to the commission and a revision to the survey instrument that made the questions more relevant and specific to EQC meetings and events.

2008: 100 percent – First year of measurement, used only a yes/no ranking scale

2009: 90 percent – Started using the scale of 0, 40, 80 or 100 percent ranking scale

2010: 82.3 percent

2011: 96.7 percent – Revised questions for additional relevancy

2012: 95 percent

2013: 98 percent – Reworded questions eight and 11 based on 2012 feedback and need for clarity

### 1. The commission reviews the director's performance expectations to ensure that they are current.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)

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- Most of the time (80 percent)
- All of the time (100 percent) 2
- Do not know 1

#### 2. The commission gives the director an annual performance review.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

#### 3. The agency's mission and high-level goals are current and applicable.

#### 93.3 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent) 1
- All of the time (100 percent) 2
- Do not know

# 4. The commission reviews DEQ's Annual Progress Report, a document sent to DAS showing DEQ's progress toward meeting its Key Performance Measures, goals and mission.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 2
- Do not know 1

#### 5. The commission is kept updated about DEQ's key communications.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

# 6. The commission is appropriately involved in policy-making activities, such as rule adoption.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

#### 7. DEQ's budget and policy option packages are aligned with its mission and goals.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

#### 8. The commission reviews DEQ's legislative budget proposal

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

## 9. The commission is appropriately informed about budgets and how resources are used at DEQ.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

# 10. Based on the budget and financial information presented to the commission at its regular meetings, DEQ adheres to accounting rules and other relevant financial controls.

#### 100 percent

• None of the time (0 percent)

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- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

## 11. I am aware of and act in accordance with my role as a public official 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know 1

# 12. The commission encourages collaboration and has opportunities to collaborate appropriately with other entities.

#### 100 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent)
- All of the time (100 percent) 3
- Do not know

# 13. DEQ offers commission members opportunities to participate in hearings, informational meetings and other agency events.

#### 93.3 percent

- None of the time (0 percent)
- Some of the time (40 percent)
- Most of the time (80 percent) 1
- All of the time (100 percent) 2
- Do not know

#### 14. Additional comments or questions

1. On #1 I answered "Do not know" because I have not been on the commission long enough to answer that. Also, while I understand the interest in quantifying the answers, I find the selection somewhat artificial. I wonder if we could at least have a comment area for each question, so we could provide some additional information if we wanted.