



# Lane Transit District Finance Committee Meeting Agenda Packet

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## March Finance Committee Meeting

Tuesday, March 12, 2024

5:30 – 6:30 p.m.

The meeting will be held in-person, remotely and via broadcasting.

**Address:** 3500 E. 17<sup>th</sup> Avenue, Eugene OR 97401

**Zoom:** Stream live via link: [March Finance Committee](#)

**Broadcasting:** Watch live on channel 21 or via link: <https://metrotv.omlnetwork.org/>

### AGENDA ITEM

- 5:30 – 5:35      **I. CALL TO ORDER & ROLL CALL:** Susan Cox (Chair), Gino Grimaldi (Vice Chair), Lawrence Green
- 5:35- 5:40      **II. ADJUSTMENTS TO THE AGENDA**
- 5:40 – 5:45      **III. PUBLIC COMMENT** – Public comment may be provided in writing to [clerk@ltd.org](mailto:clerk@ltd.org), via Zoom, or in-person at the meeting.
- 5:45 – 6:30      **IV. BUSINESS UPDATES, DISCUSSIONS, AND PRESENTATIONS**
- a. LONG RANGE FINANCIAL PLAN 2024-2033**.....Pamela Struz, Director of Finance
- b. COMMUNITY INVESTMENT PLAN OVERVIEW**.....Matt Imlach, Director of Development
- V. ITEMS FOR BOARD RECOMMENDATION**
- a. None.
- 6:30              **VI. ADJOURNMENT**

*The facility used for this meeting is wheelchair accessible. To request a reasonable accommodation or interpreter, including alternative formats of printed materials, please contact LTD's Administration office no later than 48 hours prior to the meeting at 541-682-5555 (voice) or 7-1-1 (TTY through Oregon Relay).*



# Lane Transit District Long-Range Financial Plan 2024-2033

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March 12, 2024

Presented by Pamela Strutz, Director of Finance

The ten-year Long-Range Financial Plan (LRFP) is one of three key documents that provide the information we need to develop a proposed budget and the timing of community investment projects.

This plan illustrates the interconnections between our revenues, anticipated expenditures and the timing of our community investments. As the anticipated resources and economic conditions change each year from those planned in the LRFP, the proposed budget is adjusted accordingly to ensure the long-term financial well-being of the District and the sustainability of our existing services.

Beginning with FY25 of the LRFP, service increases are gradually added back to match the FY19 pre-pandemic levels by FY27. This increased service will be funded in part from State Transportation Improvement funds. Fares and payroll taxes are anticipated to continue to increase in accordance with economic outlook information and historic trends.

Costs are currently high from pandemic-induced record high inflation, worker absences and supply chain issues. In FY24 inflation has slowed and supply chains are improved. Future projections for materials and Services, projected inflation varies by type of service and ranges from 0% - 5%. Wage increases in the LRFP are based on current bargaining agreements, and an average wage inflation of 2.5%. Total Admin annual wage increases are capped at 5% (inflation and market adjustments combined). Medical cost inflation has been estimated at 7%. Transfers out of the General Fund are based on historical actuals for Specialized Services, Medicaid and Point2Point. Transfers for the match portion of capital projects are based on the draft 2024-2033 Community Investment Plan.



# Lane Transit District Community Investment Plan Overview

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March 12, 2024

Presented by Matt Imlach, Director of Development

The Community Investment Policy (CIP) is a framework for development of the District's ten-year Community Investment Plan which is the District's near and long term financial plan of investments needed to deliver essential transportation services that connect our community. The CIP includes both planned investments and the planned resources to realize those investments. The CIP has no spending authority but helps inform our annual budget for committing funds.

The list of potential CIP projects comes from a variety of internal and external sources. Internal sources include long-range plans and policies as well as departmental capital replacement or technology upgrade needs. External sources are our Board, riders and community partners throughout Lane County. Staff will bring forward Preliminary CIP for public hearing in the fall.

# Community Investment Plan – Overview FY 25-34

3/12/2024 – Finance Committee



# AGENDA



Community Investment Plan (CIP) Timeline



Framework



Projects



# CIP Timeline

## November

- Preliminary CIP presented to Budget Committee

## March/April

- Proposed CIP and Budget completed and released for public comment



## December

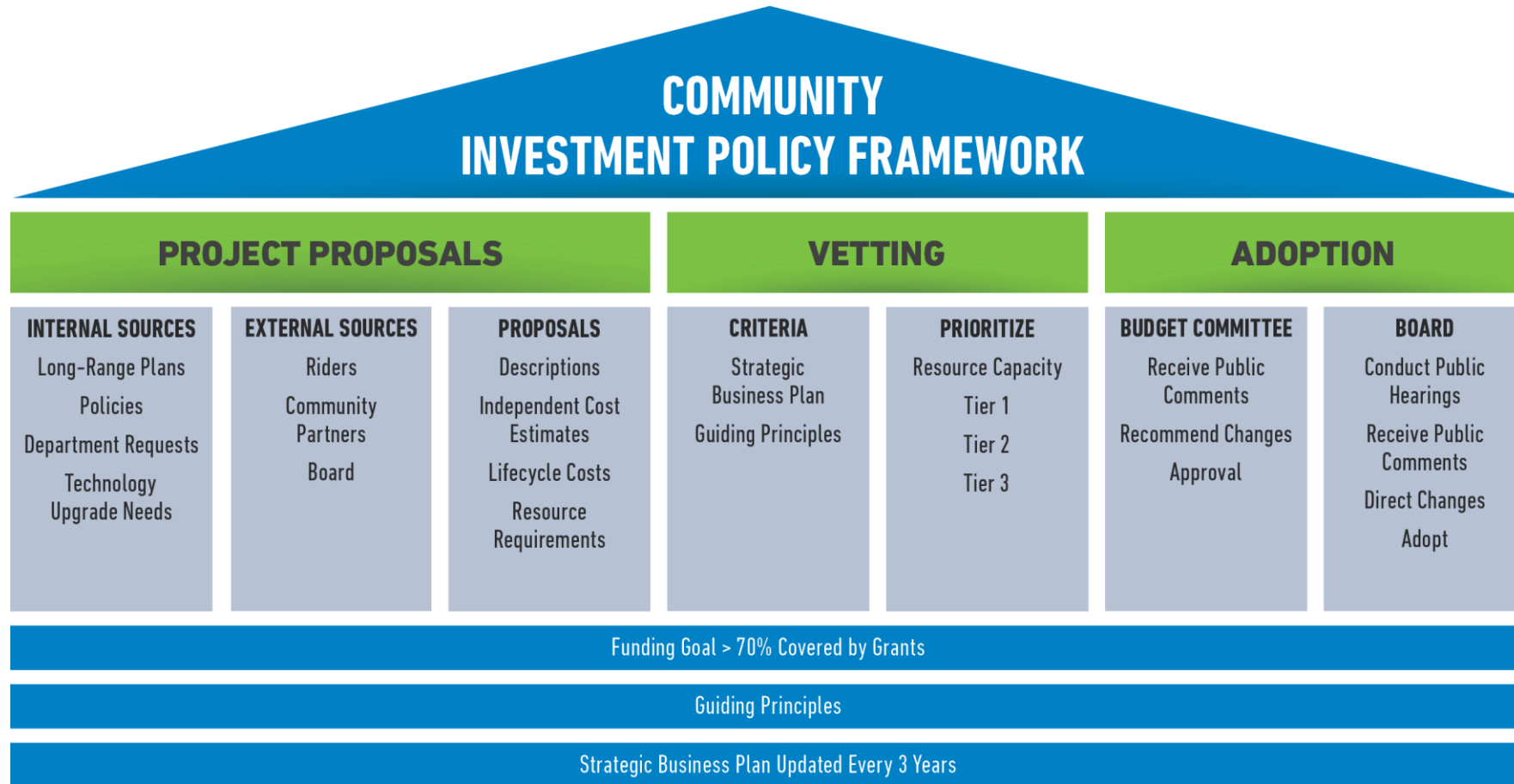
- Preliminary CIP updated to align with budget

## May/June

- Budget Committee approves CIP and Budget, and sends to Board for adoption
- CIP preparations begin



# CIP Framework



# CIP State of Good Repair Projects

	TIER	2024 Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<b>TOTALS: STATE OF GOOD REPAIR</b>		<b>20,313,915</b>	<b>20,300,071</b>	<b>13,602,362</b>	<b>13,386,122</b>	<b>15,669,504</b>	<b>13,814,829</b>	<b>11,511,980</b>	<b>4,850,838</b>	<b>22,214,505</b>	<b>16,542,423</b>	<b>13,765,736</b>	<b>165,972,283</b>
<b>FACILITIES</b>		<b>1,213,301</b>	<b>2,020,000</b>	<b>3,565,000</b>	<b>1,500,000</b>	<b>1,250,000</b>	<b>5,250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>16,048,301</b>
Bus Wash Improvements	1	65,000	135,000	-	-	-	-	-	-	-	-	-	200,000
Franklin & Gateway EmX Corridors	2	-	-	1,000,000	1,000,000	-	-	-	-	-	-	-	2,000,000
Gateway Station	3	-	-	-	-	500,000	-	-	-	-	-	-	500,000
Glenwood Admin Roof Replacement	2	-	1,500,000	400,000	-	-	-	-	-	-	-	-	1,900,000
Glenwood Admin Seismic, Mech & Systems Upgrades	2	-	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Glenwood Electrical Rehabilitation	2	-	-	250,000	250,000	-	-	-	-	-	-	-	500,000
Glenwood Petroleum Fuel System Improvements	2	635,000	100,000	-	-	-	-	-	-	-	-	-	735,000
Springfield Station Improvements	3	-	-	-	-	500,000	5,000,000	-	-	-	-	-	5,500,000
Transit Facilities State of Good Repairs	1/2	513,301	285,000	415,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,213,301
Passenger Boarding & System Facilities - SGR	1/2	-	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,450,000
<b>FLEET</b>		<b>16,185,614</b>	<b>13,847,879</b>	<b>7,647,362</b>	<b>11,141,122</b>	<b>13,384,504</b>	<b>7,891,079</b>	<b>10,819,292</b>	<b>3,989,016</b>	<b>20,968,342</b>	<b>15,381,702</b>	<b>12,515,228</b>	<b>133,771,139</b>
Major Bus Components	1/2	304,774	548,429	369,102	455,062	940,164	1,359,099	1,006,942	2,150,946	2,131,922	228,162	365,058	9,859,659
Ten Yr. Fixed Route Fleet Replacement	1/2	12,030,000	11,400,000	5,440,000	9,450,000	11,230,000	5,350,000	8,560,000	-	16,050,000	13,370,000	10,700,000	103,580,000
Ten Yr. Spec Srvc Fleet Replacement	1/2	3,427,840	1,411,200	1,277,580	1,083,460	1,103,340	1,123,220	1,143,100	1,396,980	2,162,860	1,505,240	1,222,620	16,857,440
Ten-Year Non-Rev Fleet	1/2	423,000	488,250	560,680	152,600	111,000	58,760	109,250	441,090	623,560	278,300	227,550	3,474,040
<b>TECH &amp; INFRASTRUCTURE</b>		<b>2,915,000</b>	<b>4,332,192</b>	<b>2,265,000</b>	<b>620,000</b>	<b>910,000</b>	<b>548,750</b>	<b>317,688</b>	<b>486,822</b>	<b>871,163</b>	<b>785,721</b>	<b>875,507</b>	<b>14,927,843</b>
CAD/AVL	2	1,125,000	210,000	-	-	-	-	-	-	-	-	-	1,335,000
ERP	1	620,000	400,000	-	-	-	-	-	-	-	-	-	1,020,000
IT Hardware/Software Replacement	1/2	695,000	885,000	1,165,000	620,000	910,000	548,750	317,688	486,822	871,163	785,721	875,507	8,160,651
ITS Video Systems Replacement	1/2	-	2,000,000	1,100,000	-	-	-	-	-	-	-	-	3,100,000
Operations Software/Midas Replacement	1	475,000	837,192	-	-	-	-	-	-	-	-	-	1,312,192





# CIP State of Good Repair Projects - Changes

	2024 Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<b>STATE OF GOOD REPAIR</b>												
<b>Bus Wash Improvements</b>												
9/12/2023 - Finance Committee Presentation	130,000											130,000
11/7/2023 - Budget Committee Presentation	130,000											130,000
3/12/2024 - Finance Committee Presentation	65,000	135,000										200,000
<b>Difference since Budget Committee</b>	<b>65,000</b>	<b>(135,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(70,000)</b>
<b>Gateway Station</b>												
9/12/2023 - Finance Committee Presentation				500,000								500,000
11/7/2023 - Budget Committee Presentation				500,000								500,000
3/12/2024 - Finance Committee Presentation					500,000							500,000
<b>Difference since Budget Committee</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>(500,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Glenwood Admin Roof Replacement</b>												
9/12/2023 - Finance Committee Presentation				1,000,000	900,000							1,900,000
11/7/2023 - Budget Committee Presentation				1,000,000	900,000							1,900,000
3/12/2024 - Finance Committee Presentation			1,500,000	400,000								1,900,000
<b>Difference since Budget Committee</b>	<b>-</b>	<b>-</b>	<b>(1,500,000)</b>	<b>600,000</b>	<b>900,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Glenwood Petroleum Fuel System Improvements</b>												
9/12/2023 - Finance Committee Presentation	900,000											900,000
11/7/2023 - Budget Committee Presentation	900,000											900,000
3/12/2024 - Finance Committee Presentation	635,000	100,000										735,000
<b>Difference since Budget Committee</b>	<b>265,000</b>	<b>(100,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>165,000</b>
<b>Passenger Boarding &amp; System Facilities - SGR</b>												
9/12/2023 - Finance Committee Presentation												-
11/7/2023 - Budget Committee Presentation												-
3/12/2024 - Finance Committee Presentation	-	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,450,000
<b>Difference since Budget Committee</b>	<b>-</b>	<b>(200,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(2,450,000)</b>
<b>Transit Facilities State of Good Repairs</b>												
9/12/2023 - Finance Committee Presentation	635,000	525,000	915,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000		5,575,000
11/7/2023 - Budget Committee Presentation	635,000	525,000	915,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000		5,575,000
3/12/2024 - Finance Committee Presentation	513,301	285,000	415,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,213,301
<b>Difference since Budget Committee</b>	<b>121,699</b>	<b>240,000</b>	<b>500,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>(250,000)</b>	<b>2,361,699</b>

Facilities



# CIP State of Good Repair Projects - Changes

	2024 Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<b>STATE OF GOOD REPAIR</b>												
<b>Enterprise Resource Planning (ERP)</b>												
9/12/2023 - Finance Committee Presentation	720,000	300,000										1,020,000
11/7/2023 - Budget Committee Presentation	720,000	300,000										1,020,000
3/12/2024 - Finance Committee Presentation	620,000	400,000										1,020,000
<b>Difference since Budget Committee</b>	<b>100,000</b>	<b>(100,000)</b>	-	-	-	-	-	-	-	-	-	-
<b>IT Hardware/Software Replacement</b>												
9/12/2023 - Finance Committee Presentation	565,000	425,000	805,000	655,000	923,750	562,688	481,822	291,163	885,721	800,507		6,395,651
11/7/2023 - Budget Committee Presentation	715,000	575,000	805,000	655,000	923,750	562,688	331,822	441,163	885,721	800,507	-	6,695,651
3/12/2024 - Finance Committee Presentation	695,000	885,000	1,165,000	620,000	910,000	548,750	317,688	486,822	871,163	785,721	875,507	8,160,651
<b>Difference since Budget Committee</b>	<b>20,000</b>	<b>(310,000)</b>	<b>(360,000)</b>	<b>35,000</b>	<b>13,750</b>	<b>13,938</b>	<b>14,134</b>	<b>(45,659)</b>	<b>14,558</b>	<b>14,786</b>	<b>(875,507)</b>	<b>(1,465,000)</b>
<b>ITS Video Systems Replacement</b>												
9/12/2023 - Finance Committee Presentation	2,000,000	1,100,000										3,100,000
11/7/2023 - Budget Committee Presentation	2,000,000	1,100,000										3,100,000
3/12/2024 - Finance Committee Presentation		2,000,000	1,100,000									3,100,000
<b>Difference since Budget Committee</b>	<b>2,000,000</b>	<b>(900,000)</b>	<b>(1,100,000)</b>	-	-	-	-	-	-	-	-	-
<b>Operations Software/Midas Replacement</b>												
9/12/2023 - Finance Committee Presentation	875,000	437,192										1,312,192
11/7/2023 - Budget Committee Presentation	875,000	437,192										1,312,192
3/12/2024 - Finance Committee Presentation	475,000	837,192										1,312,192
<b>Difference since Budget Committee</b>	<b>400,000</b>	<b>(400,000)</b>	-	-	-	-	-	-	-	-	-	-

Tech & Infrastructure



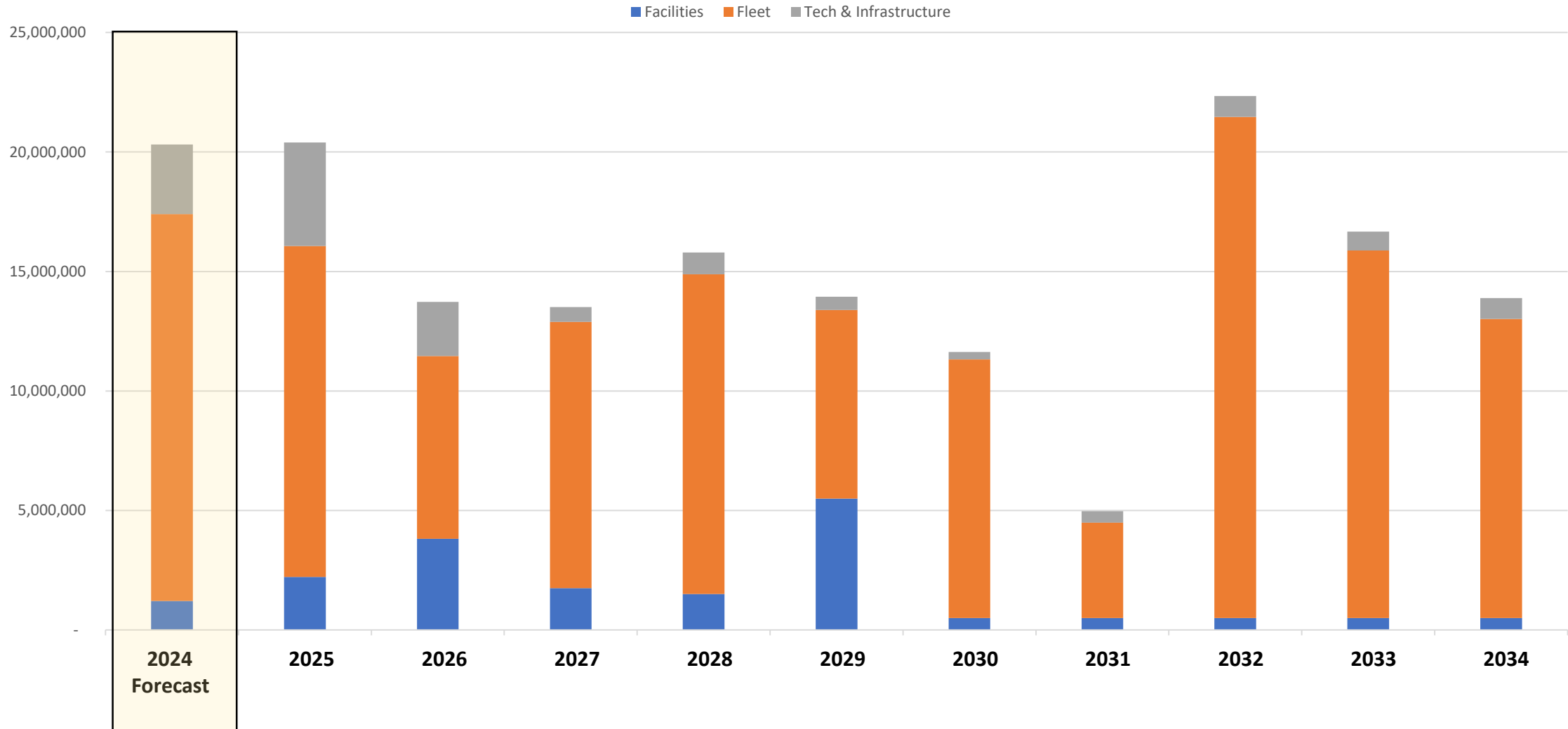
# CIP State of Good Repair Projects - Changes

	2024 Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<b>STATE OF GOOD REPAIR</b>												
<b>Ten Yr. Fixed Route Fleet Replacement</b>												
9/12/2023 - Finance Committee Presentation	12,030,000	11,260,800	5,392,800	9,244,800	11,235,000	5,350,000	8,560,000	-	16,050,000	13,375,000		92,498,400
11/7/2023 - Budget Committee Presentation	12,030,000	11,260,800	5,392,800	9,244,800	11,235,000	5,350,000	8,560,000	-	16,050,000	13,375,000		92,498,400
3/12/2024 - Finance Committee Presentation	12,030,000	11,400,000	5,440,000	9,450,000	11,230,000	5,350,000	8,560,000	-	16,050,000	13,370,000	10,700,000	103,580,000
<b>Difference since Budget Committee</b>	-	<b>(139,200)</b>	<b>(47,200)</b>	<b>(205,200)</b>	<b>5,000</b>	-	-	-	-	<b>5,000</b>	<b>(10,700,000)</b>	<b>(11,081,600)</b>
<b>Ten Yr. Spec Srvc Fleet Replacement</b>												
9/12/2023 - Finance Committee Presentation	1,353,550	1,286,200	1,446,500	1,001,000	1,001,000	1,446,500	1,298,000	1,298,000	1,094,500	1,094,500		12,319,750
11/7/2023 - Budget Committee Presentation	3,427,840	1,137,960	1,148,400	1,148,400	1,148,400	1,148,400	1,148,400	1,148,400	1,890,400	1,203,400		14,550,000
3/12/2024 - Finance Committee Presentation	3,427,840	1,411,200	1,277,580	1,083,460	1,103,340	1,123,220	1,143,100	1,396,980	2,162,860	1,505,240	1,222,620	16,857,440
<b>Difference since Budget Committee</b>	-	<b>(273,240)</b>	<b>(129,180)</b>	<b>64,940</b>	<b>45,060</b>	<b>25,180</b>	<b>5,300</b>	<b>(248,580)</b>	<b>(272,460)</b>	<b>(301,840)</b>	<b>(1,222,620)</b>	<b>(2,307,440)</b>
<b>Ten-Year Non-Rev Fleet</b>												
9/12/2023 - Finance Committee Presentation	146,880	300,300	188,100	92,400	142,080	168,000	129,920	303,970	308,490	308,490		2,088,630
11/7/2023 - Budget Committee Presentation	209,090	353,850	396,970	106,820	87,690	58,760	77,050	314,730	483,140	203,280		2,291,380
3/12/2024 - Finance Committee Presentation	423,000	488,250	560,680	152,600	111,000	58,760	109,250	441,090	623,560	278,300	227,550	3,474,040
<b>Difference since Budget Committee</b>	<b>(213,910)</b>	<b>(134,400)</b>	<b>(163,710)</b>	<b>(45,780)</b>	<b>(23,310)</b>	-	<b>(32,200)</b>	<b>(126,360)</b>	<b>(140,420)</b>	<b>(75,020)</b>	<b>(227,550)</b>	<b>(1,182,660)</b>

Fleet



# State of Good Repair Projects



# Improvement Projects

	TIER	2024 – Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<b>TOTALS: IMPROVEMENTS</b>		<b>8,990,000</b>	<b>16,140,549</b>	<b>5,531,218</b>	<b>10,188,419</b>	<b>15,421,709</b>	<b>27,850,000</b>	<b>9,675,000</b>	<b>4,805,000</b>	<b>1,750,000</b>	<b>1,800,000</b>	<b>1,655,000</b>	<b>103,806,894</b>
<b>FACILITIES</b>		<b>5,625,000</b>	<b>11,335,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>12,850,000</b>	<b>26,200,000</b>	<b>7,900,000</b>	<b>3,200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>70,110,000</b>
Alternative Fuels Infrastructure	3	-	-	-	-	5,000,000	15,000,000	3,700,000	-	-	-	-	23,700,000
Eugene Station Modernization	2	4,250,000	810,000	-	-	-	-	-	-	-	-	-	5,060,000
Facility & Station Upgrades & Infrastructure	3	-	-	-	-	3,000,000	3,000,000	3,000,000	3,000,000	-	-	-	12,000,000
Fixed Route Infrastructure Improvements	3	-	-	-	1,000,000	3,000,000	-	-	-	-	-	-	4,000,000
Fleet Crane and Fall Protection	2	175,000	825,000	-	-	-	-	-	-	-	-	-	1,000,000
OCC / Training / Lounge	2	1,000,000	9,500,000	1,000,000	-	-	-	-	-	-	-	-	11,500,000
Passenger Boarding & System Facilities - Imp	1/2	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,200,000
RideSource Facility Expansion	3	-	-	-	-	1,000,000	8,000,000	1,000,000	-	-	-	-	10,000,000
Storm Water Shut-off Value to City	3	-	-	-	-	650,000	-	-	-	-	-	-	650,000
<b>FREQUENT TRANSIT NETWORK (FTN)</b>		<b>945,000</b>	<b>780,000</b>	<b>300,000</b>	<b>5,325,000</b>	<b>205,000</b>	<b>300,000</b>	<b>525,000</b>	<b>355,000</b>	<b>300,000</b>	<b>350,000</b>	<b>205,000</b>	<b>9,590,000</b>
Franklin Raise Project Grant Match	1	-	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
Planning Studies	1/2	945,000	780,000	300,000	325,000	205,000	300,000	525,000	355,000	300,000	350,000	205,000	4,590,000
<b>SAFETY &amp; SECURITY</b>		<b>2,295,000</b>	<b>1,586,090</b>	<b>1,295,049</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>15,176,139</b>
FTN Safety and Amenity Improvements	1/2	2,020,000	1,561,090	1,295,049	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	14,876,139
System Security Improvements	1	275,000	25,000	-	-	-	-	-	-	-	-	-	300,000
<b>TECH &amp; INFRASTRUCTURE</b>		<b>125,000</b>	<b>2,439,459</b>	<b>2,736,169</b>	<b>2,413,419</b>	<b>1,116,709</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,930,755</b>
Fiber Mapping & Replacement/Expansion	3	-	-	-	50,000	100,000	100,000	-	-	-	-	-	250,000
Regional Mobility Enabling Technologies	1/2	50,000	1,864,459	2,736,169	2,363,419	1,016,709	-	-	-	-	-	-	8,030,755
Website	2	75,000	575,000	-	-	-	-	-	-	-	-	-	650,000



# CIP Improvement Projects - Changes

	2024 Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<b>IMPROVEMENTS</b>												
<b>Alternative Fuels Infrastructure</b>												
9/12/2023 - Finance Committee Presentation				5,000,000	15,000,000	3,700,000						23,700,000
11/7/2023 - Budget Committee Presentation				5,000,000	15,000,000	3,700,000						23,700,000
3/12/2024 - Finance Committee Presentation					5,000,000	15,000,000	3,700,000					23,700,000
<b>Difference since Budget Committee</b>	-	-	-	5,000,000	10,000,000	(11,300,000)	(3,700,000)	-	-	-	-	-
<b>Eugene Station Modernization</b>												
9/12/2023 - Finance Committee Presentation	4,560,000	500,000										5,060,000
11/7/2023 - Budget Committee Presentation	4,560,000	500,000										5,060,000
3/12/2024 - Finance Committee Presentation	4,250,000	810,000										5,060,000
<b>Difference since Budget Committee</b>	310,000	(310,000)	-	-	-	-	-	-	-	-	-	-
<b>Facility &amp; Station Upgrades &amp; Infrastructure</b>												
9/12/2023 - Finance Committee Presentation				3,000,000	3,000,000	3,000,000	3,000,000					12,000,000
11/7/2023 - Budget Committee Presentation				3,000,000	3,000,000	3,000,000	3,000,000					12,000,000
3/12/2024 - Finance Committee Presentation					3,000,000	3,000,000	3,000,000	3,000,000				12,000,000
<b>Difference since Budget Committee</b>	-	-	-	3,000,000	-	-	-	(3,000,000)	-	-	-	-
<b>Fleet Crane and Fall Protection</b>												
9/12/2023 - Finance Committee Presentation	750,000	250,000										1,000,000
11/7/2023 - Budget Committee Presentation	750,000	250,000										1,000,000
3/12/2024 - Finance Committee Presentation	175,000	825,000										1,000,000
<b>Difference since Budget Committee</b>	575,000	(575,000)	-	-	-	-	-	-	-	-	-	-
<b>OCC / Training / Lounge</b>												
9/12/2023 - Finance Committee Presentation	900,000	10,600,000	548,500									12,048,500
11/7/2023 - Budget Committee Presentation	900,000	10,600,000	548,500									12,048,500
3/12/2024 - Finance Committee Presentation	1,000,000	10,048,500	1,000,000									12,048,500
<b>Difference since Budget Committee</b>	(100,000)	551,500	(451,500)	-	-	-	-	-	-	-	-	-
<b>RideSource Facility Expansion</b>												
9/12/2023 - Finance Committee Presentation				1,000,000	8,000,000	1,000,000						10,000,000
11/7/2023 - Budget Committee Presentation				1,000,000	8,000,000	1,000,000						10,000,000
3/12/2024 - Finance Committee Presentation					1,000,000	8,000,000	1,000,000					10,000,000
<b>Difference since Budget Committee</b>	-	-	-	1,000,000	7,000,000	(7,000,000)	(1,000,000)	-	-	-	-	-
<b>Storm Water Shut-off Value to City</b>												
9/12/2023 - Finance Committee Presentation				650,000								650,000
11/7/2023 - Budget Committee Presentation				650,000								650,000
3/12/2024 - Finance Committee Presentation					650,000							650,000
<b>Difference since Budget Committee</b>	-	-	-	650,000	(650,000)	-	-	-	-	-	-	-

Facilities

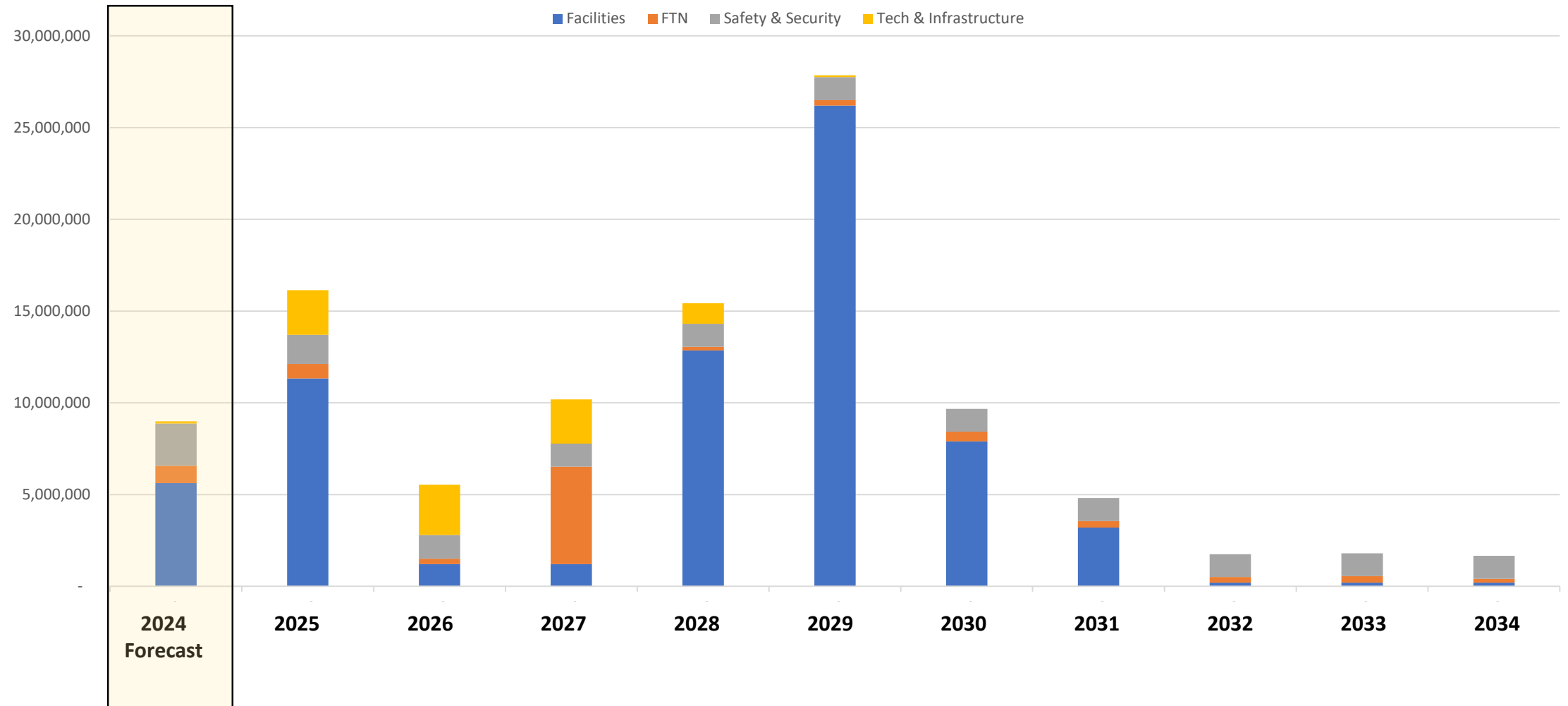


# CIP Improvement Projects - Changes

	2024 Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	
<b>IMPROVEMENTS</b>													
Frequent Transit Network	<b>Franklin Raise Project Grant Match</b>												
	9/12/2023 - Finance Committee Presentation			5,000,000									5,000,000
	11/7/2023 - Budget Committee Presentation			5,000,000									5,000,000
	3/12/2024 - Finance Committee Presentation				5,000,000								5,000,000
	<b>Difference since Budget Committee</b>	-	-	<b>5,000,000</b>	<b>(5,000,000)</b>	-	-	-	-	-	-	-	-
	<b>Planning Studies</b>												
	9/12/2023 - Finance Committee Presentation	1,375,000	455,000	375,000	425,000	330,000	375,000	575,000	430,000	375,000	400,000		5,115,000
	11/7/2023 - Budget Committee Presentation	1,375,000	455,000	375,000	425,000	330,000	375,000	575,000	430,000	375,000	400,000		5,115,000
	3/12/2024 - Finance Committee Presentation	945,000	780,000	300,000	325,000	205,000	300,000	525,000	355,000	300,000	350,000	205,000	4,590,000
	<b>Difference since Budget Committee</b>	<b>430,000</b>	<b>(325,000)</b>	<b>75,000</b>	<b>100,000</b>	<b>125,000</b>	<b>75,000</b>	<b>50,000</b>	<b>75,000</b>	<b>75,000</b>	<b>50,000</b>	<b>(205,000)</b>	<b>525,000</b>
Safety & Security	<b>FTN Safety and Amenity Improvements</b>												
	9/12/2023 - Finance Committee Presentation	2,331,090	1,250,000	1,295,049	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000		13,626,139
	11/7/2023 - Budget Committee Presentation	2,331,090	1,250,000	1,295,049	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000		13,626,139
	3/12/2024 - Finance Committee Presentation	2,020,000	1,561,090	1,295,049	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	14,876,139
	<b>Difference since Budget Committee</b>	<b>311,090</b>	<b>(311,090)</b>	-	-	-	-	-	-	-	-	<b>(1,250,000)</b>	<b>(1,250,000)</b>
	<b>System Security Improvements</b>												
	9/12/2023 - Finance Committee Presentation	300,000											300,000
	11/7/2023 - Budget Committee Presentation	300,000											300,000
	3/12/2024 - Finance Committee Presentation	275,000	25,000										300,000
	<b>Difference since Budget Committee</b>	<b>25,000</b>	<b>(25,000)</b>	-	-	-	-	-	-	-	-	-	-
Safety & Security	<b>Regional Mobility Enabling Technologies*</b>												
	9/12/2023 - Finance Committee Presentation	348,500	348,500										697,000
	11/7/2023 - Budget Committee Presentation	348,500	348,500										697,000
	3/12/2024 - Finance Committee Presentation	50,000	1,864,459	2,736,169	2,363,419	1,016,709							8,030,755
	<b>Difference since Budget Committee</b>	<b>298,500</b>	<b>(1,515,959)</b>	<b>(2,736,169)</b>	<b>(2,363,419)</b>	<b>(1,016,709)</b>	-	-	-	-	-	-	<b>(7,333,755)</b>
	<b>Website</b>												
9/12/2023 - Finance Committee Presentation	450,000	200,000										650,000	
11/7/2023 - Budget Committee Presentation	450,000	200,000										650,000	
3/12/2024 - Finance Committee Presentation	75,000	575,000										650,000	
<b>Difference since Budget Committee</b>	<b>375,000</b>	<b>(375,000)</b>	-	-	-	-	-	-	-	-	-	-	



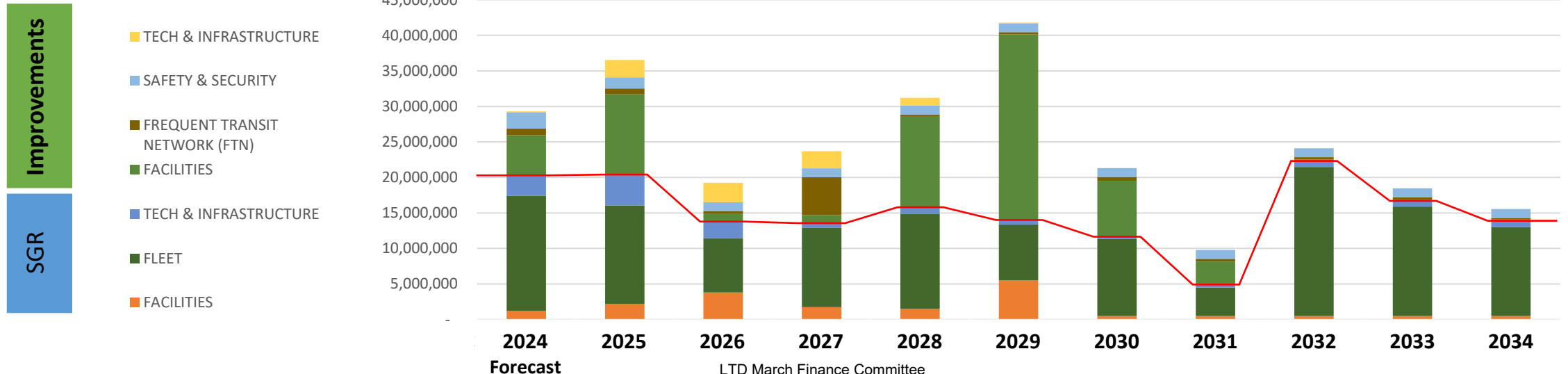
# Improvement Projects





# CIP Projects

	2024 - Forecast	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<b>TOTALS: STATE OF GOOD REPAIR</b>	20,313,915	20,400,071	13,727,362	13,511,122	15,794,504	13,939,829	11,636,980	4,975,838	22,339,505	16,667,423	13,890,736	167,197,283
FACILITIES	1,213,301	2,220,000	3,815,000	1,750,000	1,500,000	5,500,000	500,000	500,000	500,000	500,000	500,000	18,498,301
FLEET	16,185,614	13,847,879	7,647,362	11,141,122	13,384,504	7,891,079	10,819,292	3,989,016	20,968,342	15,381,702	12,515,228	133,771,139
TECH & INFRASTRUCTURE	2,915,000	4,332,192	2,265,000	620,000	910,000	548,750	317,688	486,822	871,163	785,721	875,507	14,927,843
<b>TOTALS: IMPROVEMENTS</b>	8,990,000	16,140,549	5,531,218	10,188,419	15,421,709	27,850,000	9,675,000	4,805,000	1,750,000	1,800,000	1,655,000	103,806,894
FACILITIES	5,625,000	11,335,000	1,200,000	1,200,000	12,850,000	26,200,000	7,900,000	3,200,000	200,000	200,000	200,000	70,110,000
FREQUENT TRANSIT NETWORK (FTN)	945,000	780,000	300,000	5,325,000	205,000	300,000	525,000	355,000	300,000	350,000	205,000	9,590,000
SAFETY & SECURITY	2,295,000	1,586,090	1,295,049	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	15,176,139
TECH & INFRASTRUCTURE	125,000	2,439,459	2,736,169	2,413,419	1,116,709	100,000	-	-	-	-	-	8,930,755
<b>GRAND TOTALS State of Good Repair &amp; Improvements</b>	29,303,915	36,540,620	19,258,580	23,699,540	31,216,213	41,789,829	21,311,980	9,780,838	24,089,505	18,467,423	15,545,736	271,004,177



# Questions



# Project Description – SGR (Facilities)

## **Bus Wash Improvements**

This project will renovate the existing bus wash facility at LTD's Glenwood campus to include replacement of the existing bus wash with a new, reliable bus wash and reclamation system that increases cleaning capabilities, increases work efficiencies of service personnel, uses fewer resources and minimizes maintenance costs.

## **Franklin & Gateway EmX Corridors**

EmX platforms and busways along the Franklin and Gateway EmX lines will be updated to increase passenger safety, comfort, and accessibility while furthering LTD's sustainability goals. Improvements might include repainting structures, installing new signage, repairs and replacement to hardscapes, and rehabilitating furniture and shelters.

## **Gateway Station**

Gateway Station is one of the core elements of the EmX and links riders to essential services on route 12, such as the Lane County Courthouse and VA Clinic. By keeping this station in good working order, repainting structures, installing digital signage, and other minor improvements, we continue to provide a safe environment for people of diverse identities and abilities to access transportation.

## **Glenwood Admin Roof Replacement**

The Glenwood Administrative Facility roof is in need of replacement to protect the structure and assets inside the building. This project will replace the existing metal roofing with new materials improving the life cycle cost.

## **Glenwood Admin Seismic, Mechanical, and Systems Upgrades**

The Glenwood Administration Building was constructed in the early '90s. This project will consist of seismic upgrades, mechanical upgrades, and system upgrades.

## **Glenwood Electrical Rehabilitation**

This project will take corrective measures on electrical safety issues, installation/code deficiencies, and equipment rating deficiencies. The work also includes increasing the capacity of the electrical systems on the Glenwood Campus.

## **Glenwood Petroleum Fuel System Improvements**

This project will upgrade and replace LTD's petroleum and fluid dispensing systems, much of which has reached its end-of-useful life. Maintaining the components of this system are not only crucial to our operations, but to protecting the environment. Necessary improvements include: storage vessels, pumps, product lines, leak detection, and dispensing equipment.

## **Springfield Station**

Springfield Station is an important connection point for both LTD's EmX service and fixed route service to LCC, Thurston, and McKenzie Bridge. This project will improve comfort and accessibility for passengers at the station and further LTD's sustainability goals. Possible upgrades include repainting passenger structures, installing new digital signage, updating to LED lighting, repairing platform paving, rehabilitating furniture and shelters, as well as improvements to mechanical, electrical and plumbing systems.

## **Transit Facilities State of Good Repairs**

Safety for our employees, customers, and community is always a top priority. Repairing and renovating our buildings to provide adequate ventilation, fire and life safety, and structural integrity means a safe working environment for all. Our ongoing commitment to keeping all facilities in good working order gives us a safe space to be creative, compassionate and productive.

## **Passenger Boarding & System Facility SGR**

This project will address items to improve LTD customer experience by addressing shelters, furniture, and/or signage at passenger boarding areas as well as system wide repairs that need to be addressed.

# Project Description – SGR (Fleet)

## **Major Bus Components**

This program will allow LTD to leverage capital funds for the replacement of major bus components (hybrid systems, engine overhauls) needing to be replaced prior to the end of the vehicle's useful life. This will help increase reliability while reducing operational costs in repairing these components.

## **Ten-Year Fixed Route Fleet Replacement**

LTD's fixed route service allows us to provide transportation all over Lane County, from Veneta to McKenzie Bridge, Coburg to Cottage Grove, and residents in between. This service addresses historic inequities in transportation, by connecting people with diverse identities and abilities to their destination. This ten-year plan helps identify buses that need to be replaced, in order to maintain reliable service. LTD plans to replace nineteen 40-foot buses in the first year of this ten-year project, with annual review based on the condition of vehicles and available funds.

## **Ten-Year Special Service Fleet Replacement**

The Paratransit Fleet Replacement Plan is a ten-year plan for identifying which paratransit vehicles need to be replaced with new purchases. Paratransit vehicles are used to operate the RideSource ADA service and other specialized programs.

## **Ten-Year Non-Revenue Fleet**

The Non-Revenue Fleet Replacement Plan is a ten-year plan for identifying which non-revenue vehicles need to be replaced with new purchases. Non-revenue vehicles do not move passengers, but are cars, trucks, and vans used to transport equipment and staff between District properties and to and from meetings.

# Project Description – SGR (Tech & Infrastructure)

## **CAD/AVL**

The CAD/AVL system is core to much of LTD's mission- critical operations, including operations of fleet, communications with operators, monitoring real-time vehicle locations, GTFS data, and much more. This project will replace existing CAD/AVL system for fixed route and EmX vehicles.

## **Enterprise Resource Planning (ERP)**

An overhaul to the LTD enterprise software solution including core financial work flows and key department integrations. This project will impact all LTD departments and can lead to significant process improvement focus through design assessment and implementation.

## **IT Hardware/Software Replacement**

This project involves the replacement of existing IT equipment/software, such as servers, laptops, networking devices, software solutions, with newer and more efficient technology. This is done to improve performance, enhance security, keep up with evolving software requirements and ensure the interoperability of LTD's systems. Effective hardware replacement strategies ensure minimal disruption to operations while maximizing the benefits of new technology.

# Project Description – Improvements (Facilities)

## **Alternative Fuels Infrastructure**

This project will improve LTD's facilities allowing us to fuel, service, and repair new vehicles with innovative propulsion technologies. These upgrades will allow us to meet our ambitious sustainability goal of becoming 100% fossil fuel free by 2035.

## **Eugene Station Modernization**

Eugene Station is the central point of LTD's "hub and spoke" transit system. This project will maintain and improve both the buildings and exterior features of the station. Examples of possible improvements include (but not limited to): updating wayfinding signs, improving real time signage, installing energy efficient lighting fixtures, and updating public restrooms.

## **Facility & Station Upgrades & Infrastructure**

The Station Upgrades and Infrastructure projects are part of LTD's continuous efforts to better meet the changing needs of the passengers, employees, and growing community. Each station provides important access points to transit across the service area. Improvements to each station would be designed to increase accessibility, comfort, and safety at passenger boarding areas by updating or replacing bus driveways, passenger platforms, shelter structures, passenger furniture, signage, and site utilities which may include relocation of the entire facility.

## **Fixed Route Infrastructure Improvements**

This project will update signs, shelters, furniture, and other equipment at stops along the Fixed Route Network, increasing accessibility, comfort, and passenger safety at these boarding areas.

## **Fleet Crane and Fall Protection**

This project will provide for a safe working environment on top of the bus and provide for safely lifting components that are located anywhere on top of a bus and removing/replacing them.

## **OCC / Training / Lounge**

The Operations Command Center/Training/Lounge project will expand LTD's administrative building to include modern operations dispatch, operator report area, training simulator/classrooms, restrooms/showers, and operator rest areas.

## **Passenger Boarding & System Facility Improvements**

This project will enhance the LTD customer experience by improving pathways, shelters, furniture, and/or signage at passenger boarding areas. These upgrades are designed to increase accessibility, comfort, and safety for transit riders.

## **RideSource Facility Expansion**

LTD's RideSource ADA paratransit service provides vital origin-to-destination transportation for people who are unable to use the bus due to a disability. This project will allow LTD to increase parking capacity for paratransit and employee vehicles and expand the RideSource operational/administrative building to better meet the needs of the community.

## **Storm Water Shut-Off Valve to City**

This project will provide a shut-off valve to the city storm water system in the event of a major fueling spill on the Glenwood Campus.

# Project Description – Improvements (FTN / Safety)

## **Frequent Transit Network**

### **Franklin Raise Project Grant Match**

This project is a match commitment to the City of Eugene's successful federal RAISE grant for reconstruction of Franklin Boulevard. LTD's match is to facilitate reconstruction of the stretch of EmX line (and stations) within the project area (generally between Walnut and Dads' Gates stations).

### **Planning Studies**

Planning Studies comprise a program of several cyclical planning efforts that will advise the strategic direction of the organization. These efforts include the Comprehensive Operations Analysis (COA) and the Strategic Business Plan (SBP) which are on a three-year update cadence, and the Long-Range Transit Plan which is ideally updated every five-six years. Additionally, in the first 3 years of the FY 2024 CIP, LTD will be conducting a Community Outreach and Communications Assessment (COCA) - a process for engaging and communicating with the community, a RideSource Operations Analysis (ROA), and the development of LTD's Mobility Management Framework (MMF).

## **Safety & Security**

### **FTN Safety and Amenity Improvements**

LTD's Frequent Transit Network provides crucial connections for the community along major transportation corridors. This project will enhance the customer experience, improve efficiency, increase safety, accessibility, and comfort for riders using stops along this network. Examples of possible upgrades includes (but not limited to) real-time signs, transit signal priority, bike lockers, and ADA improvements.

### **System Security Improvements**

System Security Improvement is a multi-phase project that will increase safety and security for LTD passengers, employees, facilities, and vehicles. These improvements will focus primarily on locations that are particularly vulnerable to vandalism, ensuring we can provide safe and accessible service across our system.

# Project Description – Improvements (Tech & Infrastructure)

## **Fiber Mapping & Replacement/Expansion**

This project involves expanding and updating the mapping of LTD's fiber network in the Eugene Springfield area. This is done to determine new pathways within existing Fiber networks to increase efficiency and redundancy. Effective administration of our Fiber networks also involves maintenance and replacement of older fiber lines with new technology to allow additional uses of this infrastructure.

## **Regional Mobility Enabling Technologies**

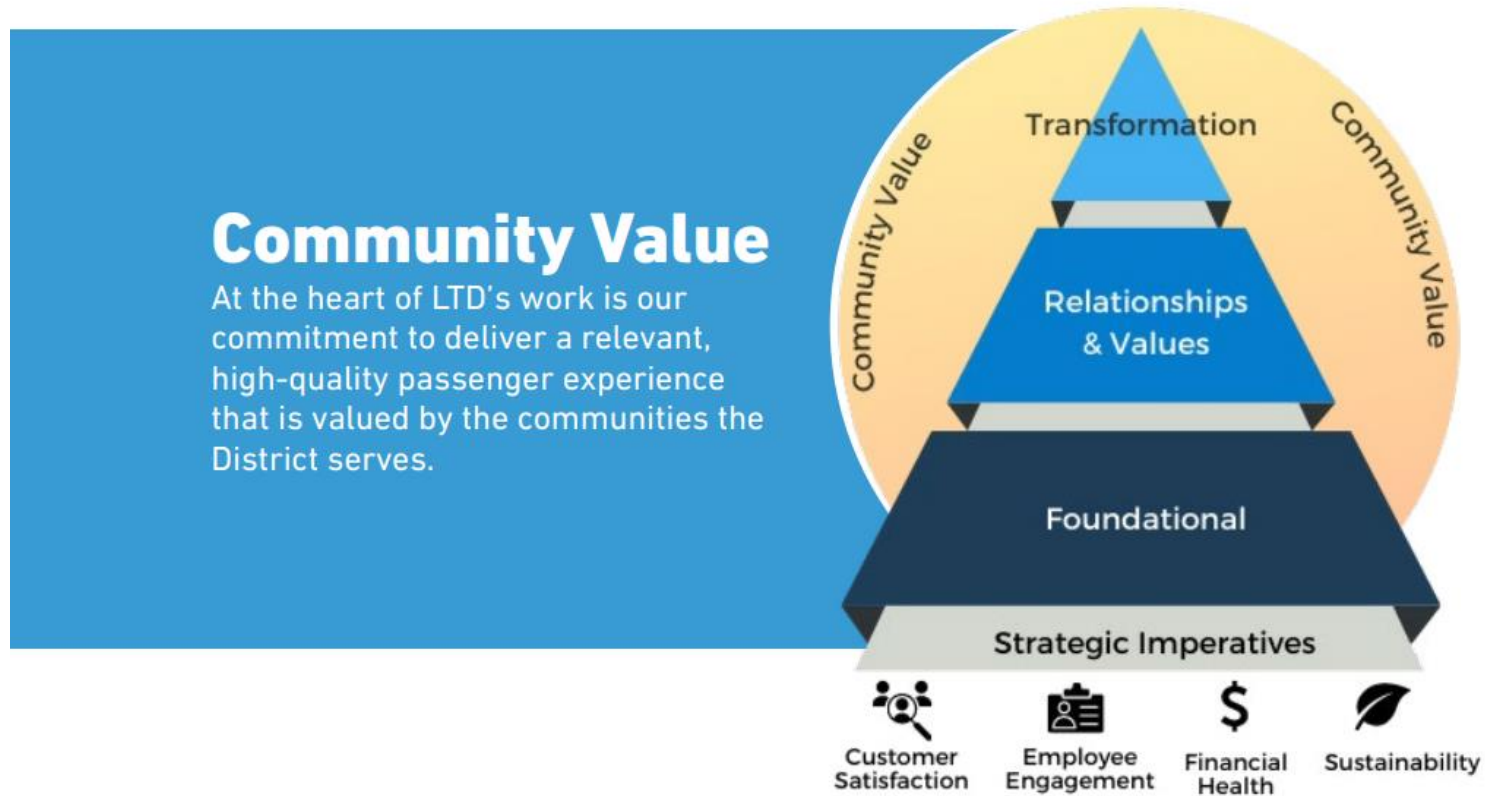
In partnership with local entities, this project seeks to innovate in the space of transportation options access and ease-of-use. Project would include development of integrated web-based solutions for trip planning and payment options across multiple modes of transportation. As well as facilitating a pilot that would facilitate users in determining the best set of mobility services (this would include transit, Mobility on Demand (MOD) services, and other shared use mobility) to get from their origin to a given destination. Technologies developed under this project would include the ability to dispatch given mobility service or set of services to meet the user's need.

## **Website**

LTD plans to upgrade to a more technologically advanced website improving communication with riders and the community, and will allow for future expansion of LTD's services. The new website will be simpler for users to navigate, faster for staff to update, and will more easily integrate with innovative mobility services.

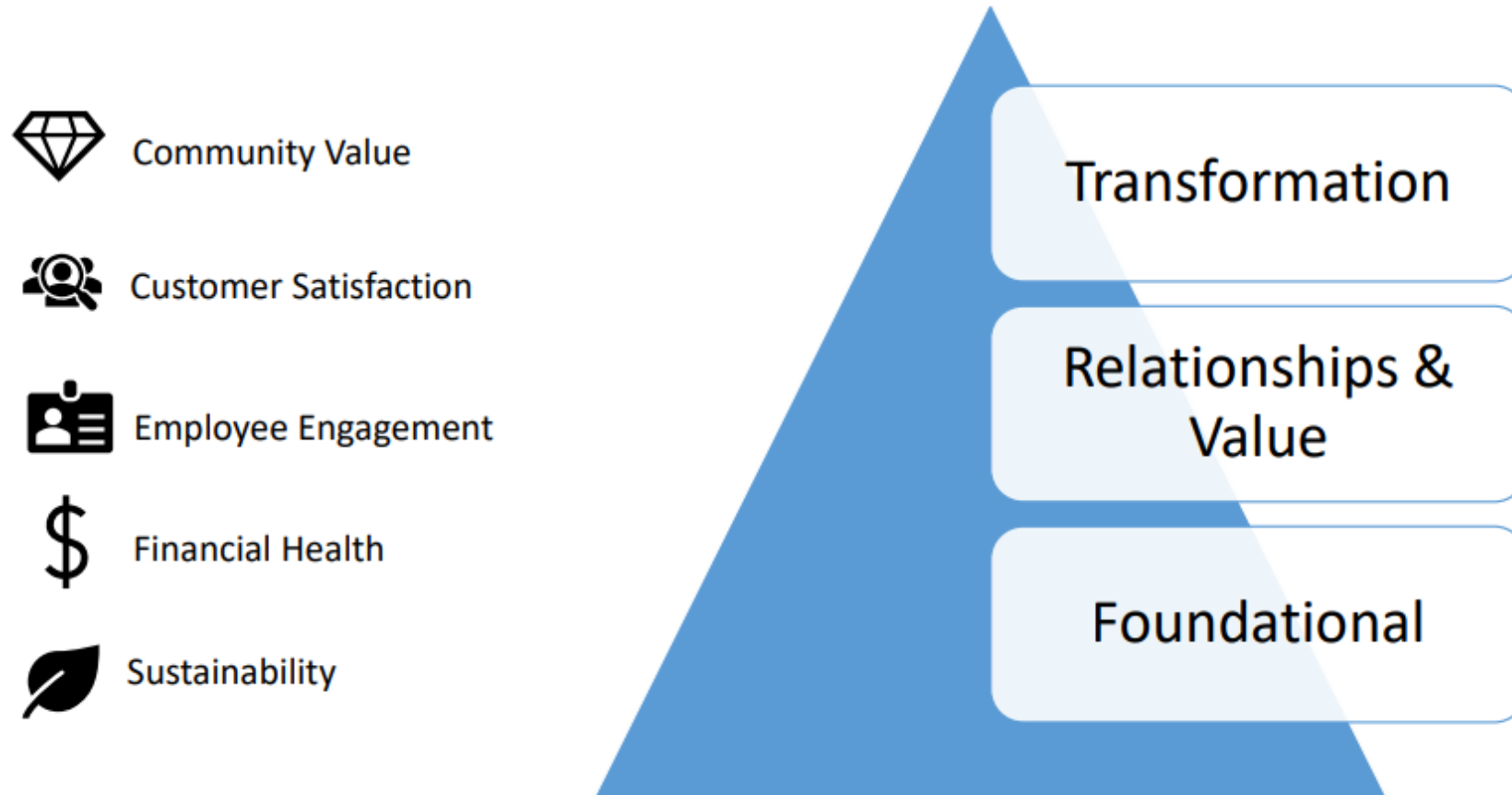


# Strategic Business Plan FY24 & Beyond



\*Graphic taken from presentation on Strategic Business Plan Reporting to Board Work Session at October 18, 2023 meeting

# Strategic Business Plan FY24 & Beyond



\*Graphic taken from presentation on Strategic Business Plan Update to Strategic Planning Committee at August 22<sup>nd</sup>, 2023 meeting

# CIP Guiding Principles

- To deliver safe, equitable and dependable transportation services and facilities in an affordable, efficient, and cost-conscious manner
- To invest in a transparent, financially sustainable manner that is able to withstand annual revenue fluctuations
- To adjust to changes in community service needs and strategic business plan priorities
- To comply with all local, state and federal regulatory requirements
- To be a part of the climate change solution while building community resiliency