CITY OF NEWBERG AN ADJOURNED MEETING OF THE CITY COUNCIL THURSDAY, OCTOBER 29, 1987 CITY COUNCIL CHAMBERS 7:30 P.M.

- I. CALL MEETING TO ORDER.
- II. ROLL CALL:
- III. CONSENT CALENDAR:
 - A. Resolution authorizing additional authority to the Revolving Loan Fund Committee.
 - B. Approve minutes of regular Council meeting on October 5, 1987.
- IV. REQUESTS AND COMMUNICATION FROM THE FLOOR:
- V. OLD BUSINESS:
 - A. 1988-89 Tax Base.
 - B. 1987-88 Salary Adjustments.
- VI. NEW BUSINESS:
- VII. RESOLUTIONS:
 - A. Resolution authorizing additional authority to the Revolving Loan Fund Committee (RE: Item III-A).
- VIII. ADJOURNMENT.

RESOLUTION NO.

A RESOLUTION AMENDING RESOLUTION NO. 84-1109 WHICH WILL BROADEN THE AUTHORITY OF THE ECONOMIC DEVELOPMENT REVOLVING LOAN FUND COMMITTEE.

- WHEREAS, The City of Newberg has established an Economic Development Revolving Loan Fund from monies received through the Community Development Block Grant Program; and
- WHEREAS, The City of Newberg has developed programs to promote job creation through the use of this fund; and
- WHEREAS, The City of Newberg has determined there is an interest in broadening the use of these funds for the purpose of creating job creation in the City of Newberg.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Newberg as follows, to-wit:

- Section 1. The Newberg Economic Development Revolving Loan Fund Committee is authorized to utilize monies from the Economic Development Revolving Loan Fund to purchase land, buildings, and/or equipment for the purpose of creating or retaining primary jobs within the City of Newberg. The Committee may utilize the Revolving Loan Fund to pledge as security for the acquisition of land, buildings, and/or equipment.
- Section 2. Money derived from the sale of land, buildings, and/or equipment purchased from the Economic Development Revolving Loan Fund shall be placed into the Revolving Loan Fund Account to further promote job creation.
- Section 3. The purchase of land, buildings, and/or equipment through the use of the Newberg Economic Development Revolving Loan Fund shall require the approval of the Newberg City Council before any transaction shall take place.

ADOPTED by the City Council of the City of Newberg this 29th day of October, 1987.

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|----------|--------|--|--|
| City Rec | corder | | |

MINUTES OF A REGULAR MEETING OF THE NEWBERG CITY COUNCIL

Council Chambers

Newberg, Oregon

The meeting was called to order by Mayor Elvern Hall.

ROLL CALL:

PRESENT:

Roger Gano

Donna Proctor

Harold Grobey

Marily Rementeria

Alan Halstead Eldon McIntosh Tommy Tucker Joe Young

STAFF PRESENT:

Jim Watson, City Manager

Terry Mahr, City Attorney

Becky Manning, Recording Secretary Clay Moorhead, Planning Director Brenda Stroud, Finance Director Bert Teitzel, Public Works Director

Doreen Turpen, Librarian

OTHERS PRESENT:

5 Citizens

CONSENT CALENDAR:

The Consent Calendar was presented as follows:

- 1. Approve minutes of regular Council meeting on September 8, 1987 and adjourned meeting on September 24, 1987.
- 2. Proclamation declaring the week of October 18-24, 1987 as Dental Assistants Recognition Week.
- 3. Liquor license request of At's A Pizza.
- ** Resolution supporting the construction of new Yamhill County Jail.
- Resolution awarding a contract for landscaping at the new sewage treatment plant to Greer Bros., Inc. in the amount of \$32,804.
- 6. Resolution No. 87-1280 awarding a contract for miscellaneous lab equipment to Nurnberg Scientific Supply in the amount of \$37,112.62.

- X. Resolution authorizing additional authority to the Revolving Loan Fund Committee.
- 8. Resolution No. 87-1281 and Resolution No. 87-1282 authorizing expenditure of WSIN grant monies.
- 9. Resolution No. 87-1283 authorizing a budget transfer for purchase of a variable speed control pump to improve water plant pumping capacity.
- 10. Resolution No. 87-1283 authorizing a budget transfer to increase transfer to debt service fund.
- 1. Resolution No. 87-1283 authorizing a budget transfer to cover increased medical insurance premiums.
- 12. Resolution No. 87-1284 ratifying the City Attorney's contract.
- 13. Approve financial statements for August, 1987.

Consent Calendar items number 4, 5, 7, 9, 10, and 11 were removed from the Consent Calendar for further discussion.

Motion: Grobey-Gano to approve Consent Calendar excluding items number 4, 5, 7, 9, 10, and 11. Carried unanimously.

The City Attorney read the proclamation declaring the week of October 18-24, 1987 as Dental Assistants Recognition Week. Mrs. Karen Waide was present to witness the signing of the proclamation and presented the mayor with two pins in appreciation for the recognition. The Mayor is to wear the pins (a toothbrush and tooth) during the week of October 18-24, 1987.

Councilman Grobey stated that item No. 4, regarding the resolution supporting the construction of a new jail in Yamhill County was premature due to the fact that there are some decisions which have not been formalized at this time.

John Gray, Legal Counsel for Yamhill County was present and stated that there will be two ballot titles to vote on in the next election relating to the construction of the jail. The structures which have been proposed are virtually the same for both of the proposed sites the difference being the price of the property. The cost for the urban site would be approximately \$8.67 million and the cost for the rural site is approximately \$7.8 million. Capacity at both sites would be the same.

<u>Motion:</u> Gano-Grobey to postpone action on the resolution until the next City Council meeting at which time a recommendation from the City Manager and Police Chief should be given. Carried unanimously.

The City Manager stated that a quorum was not present at the last Public Works Committee meeting and consent calendar item number 5, regarding a resolution awarding a contract for landscaping at the new sewage treatment plant to Greer Bros., Inc. in the amount of \$32,804 should not be awarded at this time.

Public Works Director Bert Teitzel stated at the time the bid was let it was believed that EPA would not reimburse the City for the costs of landscaping. The City has been in contact with the Corps of Engineers since the time of the bid advertisement and have found out that minimal landscaping is grant eligible. Minimal landscaping includes grading and planting of field grass. It is the recommendation of the staff to not award the bid and pursue a change order with the contractor (Wildish Building Company). The Public Works Director stated that we could go ahead and do the minimal landscaping at this time and at a later date upgrade the area.

The City Manager stated that aesthetics are important but we must consider the carryover balance on the project. We should go with what we can from the EPA grant and consider beautification upgrading at a later date.

Councilman Gano wanted to see something in writing so that this project does not become forgotten and upgrading is done in the future. He wanted to see a time plan for the improvements drawn up.

<u>Motion:</u> Tucker-Proctor to table the resolution on awarding the contract for landscaping at the new sewer treatment plant. Carried unanimously.

The City Manager gave an update on Consent Calendar item number 7 regarding the resolution authorizing additional authority to the Revolving Loan Fund Committee. Mr. Watson stated that our economic development plan is lacking city owned land. We need to acquire small industrial park areas, such as the PGE building site. In order to acquire such an area we need other securities, the Revolving Loan Fund Committee, by the proposed resolution, would give them the authority to negotiate such land acquisitions. The city needs a land inventory to present to prospective industries who are looking for an area to develop.

Councilman Gano questioned who would have final approval of such land acquisitions. Mr. Watson stated that the Council would have the final say in any land acquisition matters.

Councilman Grobey asked if giving the authority to the Revolving Loan Fund Committee was legal. City Attorney Mahr stated that yes it was legal for the committee to negotiate the matter but the Council would need to ratify any acquisitions.

Councilman Tucker stated that he agreed with the incubator concept and stated that industries needed guidelines to develop.

Councilman Gano asked if the Committee would be considering the purchase of equipment as well as land. Mr. Mahr stated that the laws separate real property and personal property.

Councilman Grobey recommended that the resolution be amended to grant authority to the committee to handle negotiations but extend the authority for final decisions to the Council.

The City Manager recommended that the resolution be held over to the next meeting and address the questioned items.

<u>Motion:</u> Grobey-Proctor to table the resolution to the next meeting of the Council, either regular or adjourned, with modification made in the wording of the resolution in accordance with recommendations of the Council. Carried unanimously.

Consent Calendar items number 9, 10, and 11 were all on the same resolution although three different items were involved. The item in question was number 11. Mr. Watson requested that the Finance Director answer any questions on the medical insurance premium increase. Councilwoman Proctor wanted to know if the City has looked into other plans before deciding upon the plan the City has in effect. The Finance Director stated that the plan is through the League of Oregon Cities Trust and they perform the leg work in checking out other plans.

Councilwoman Proctor stated that this past year the School District was given the choice of five different plans. Councilman Grobey stated that next year the City should look into other plans than those provided by the League.

Motion: Gano-McIntosh to adopt Resolution No. 87-1283 authorizing the transfer of funds between various accounts within the general fund; state tax street fund; sewer fund; water fund; and water systems development fund. Carried unanimously.

The City Attorney read a proclamation from the City Council congratulating Brenda Stroud on her first place performance in the Vancouver Lake Triathalon. A framed proclamation was presented to Ms. Stroud.

APPOINTMENTS BY THE MAYOR:

Councilman Gano stated that Dorothy McCollum, 500 S. River Street, has stated an interest in being appointed to the Newberg Centennial Celebration Committee.

<u>Motion:</u> Gano-Grobey to accept appointment of Dorothy McCollum to the Newberg Centennial Celebration Committee. Carried unanimously.

PUBLIC HEARING:

Public hearing on Comprehensive Plan/Zone Modifications.

Mayor Hall opened the public hearing and asked the City Manager to comment on this hearing. The City Manager turned the hearing over to the Planning Director.

Councilman McIntosh stated that he was a member of the Planning Commission during the public hearings on this matter. The City Attorney stated that there would be no problem with his participation since this was legislative hearing not quasi-judicial.

The Planning Director gave a staff report and stated that this was a periodic review of our comp plan. No controversy was heard at the public hearings at the Planning Commission level. There are eighteen separate areas affected by the changes. Each of the changes more or less reflects what is actually on the property.

No proponents or opponents wished to speak and no written remonstrance was received.

Mayor Hall closed the public hearing.

Motion: Gano-Grobey to read Ordinance No. 2217 amending Ordinance No. 1968 relating to zoning regulations and Ordinance No. 1967 as amended to amend the comprehensive plan map by title only. Motion carried unanimously. The City Manager read the ordinance by title only. Roll Call: Aye - 8: Gano, Grobey, Halstead, McIntosh, Proctor, Rementeria, Tucker, Young. Nay - 0. Absent - 0. The Mayor declared the ordinance passed.

REPORTS FROM CITY MANAGER:

The City Manager presented the Mayor and Council with a framed certificate from the CEDO for the City's outstanding contribution to Economic Development in Oregon.

Councilman Grobey stated the Planning Director, Clay Moorhead should be recognized for all of his work on the economic development projects.

The City Manager stated that a date needed to be decided upon to discuss salary adjustments, the status of our tax base and the authorization of the Revolving Loan Fund Committee. The Council decided that October 29 at 7:30 p.m. would be the date of that meeting.

The City Manager reported to the Council that a phone message had been received from Les AuCoin's office which stated that an advertisement would be placed by the Postal Service requesting land sites for a new post office in the downtown area.

REPORTS FROM COUNTY COMMISSIONERS:

No one was present from the County to give a report.

REPORTS FROM CHAMBER OF COMMERCE:

No one was present from the Chamber to give a report.

OLD BUSINESS:

Report on Second Street re-routing. The Public Works Director presented a map showing the proposed re-routing plan and the figures he is using, at this time, as his proposal to the State for FAU funding.

The following is a breakdown of the proposed amounts needed for the rerouting:

| Roadway work | \$120,000 |
|-------------------------|-----------|
| Right-of-way Costs | 200,000 |
| Traffic Control | 175,000 |
| Illumination | 10,000 |
| Railroad | 75,000 |
| Preliminary Engineering | 30,000 |
| Fire St. Modification | 100,000 |

Total: \$710,000

The Public Works Director then went over the plans for the street with the addition of signal lights at Blaine, which would be mainly for the fire station and also at College. The Public Works Director asked for input from the Council so that he may submit the proposal to the State.

Councilman Young stated that he felt that additional signals would be needed on Second Street. Councilman Gano had seen a different proposal and asked why the plan changed from Grant Street to Main Street. The Public Works Director explained that the impact on the residential area was greater having the street turn at Grant therefore the plan was changed to Main Street.

The City Manager stated that this is a two-part project. The first part of the project would be to get the traffic off of First Street and onto Second Street and then the second part would be to work with the State Highway department on improving Second Street.

Councilwoman Rementeria suggested that we buy out the properties at Main Street and make the turn less severe. Councilman Tucker agreed that the access should be more westerly. Councilman Grobey stated that he was glad to see that something was happening concerning the traffic situation.

Motion: Grobey-Halstead to authorize the Public Works Director to take the preliminary plan to the State for development of Second Street.

Councilman Gano wanted to be sure that riverfront access from River Street would be considered when finalizing the plan for the rerouting. The Public Works Director stated that this would be a consideration.

Vote on the motion: Carried unanimously.

<u>Presentation of Library Demonstration Project Report</u>. The City Manager called on the Librarian, Doreen Turpen to speak on behalf of the Library Board on the report. She explained that the information for the report had started five years ago. An advisory committee was chosen and have come up with the report presented.

Marty McIntosh, Chairman of the Advisory Committee stated that the conclusions of the committee were contained in the report. He then asked for recommendations from the Council on the report.

The City Manager stated that he recommended that the Council approve the recommendations of the Advisory Committee.

<u>Motion:</u> Tucker-Gano to adopt the conclusions of the Advisory Committee as stated in the Library Demonstration Project Report:

- 1. The City of Newberg taxing district does not reflect the natural service area of the Newberg Public Library.
- 2. Attempts to provide library service to non-City residents by charging user fees is not an effective way to address the inequalities of support provided by City residents and nonresidents. Fees create a financial barrier to library service for non-City residents and provide too little revenue to offset the support of City residents.
- 3. A library service district contracting with the City of Newberg would provide an economical means to establish full library service to the unserved area. It would at the same time generate enough revenue to both provide relief to Newberg City residents and to improve the library program to the benefit of the entire community.

Councilman Grobey asked what happens now, the City Manager stated that the County Commissioners would need to form a district. Then a tax

base would need to be established for the district. The actual Advisory Committee has dissolved but many of members have expressed a desire to continue to do whatever it takes to make the project work.

Vote on the motion: Carried unanimously.

NEW BUSINESS:

Request of Allen Fruit Co. to vacate an alleyway tax lot 3218DD-1000, -8100.

Motion: Halstead-Grobey to initiate a public hearing to vacate the alleyway as requested by Allen Fruit Co. Carried unanimously.

Presentation of Comprehensive Plan Goals and Policies Document.

<u>Motion:</u> Gano-Rementeria to have comprehensive plan goals and policies document presented to the Ordinance Committee. Carried unanimously.

ORDINANCE:

<u>Motion:</u> Gano-Rementeria to read **Ordinance No. 2218** establishing regulations on skateboards, scooters, unicycles and roller skating by title only. Motion carried unanimously. The City Attorney read the ordinance by title only. <u>Roll Call:</u> Aye - 8: Gano, Grobey, Halstead, McIntosh, Proctor, Rementeria, Tucker, Young. Nay - 0. Absent - 0. The Mayor then declared the ordinance passed.

Councilman Gano reported that the first meeting of the Newberg Centennial Celebration Committee was held on October 1. The committee came up with a logo and he would have a copy to present to the Council at the November Council meeting.

The Council discussed annexation of the sewage treatment plant property. The City Attorney stated that it was okay to hold meetings of the Public Works Committee in the administrative building of the plant, but by the Charter, City Council meetings are to be held in the City.

The City Manager suggested that an annexation policy be discussed at the next goal setting seminar of the Council.

Motion: Tucker-Proctor to adjourn to Thursday, October 29, 1987 at 7:30 p.m. in the Council Chambers. Motion carried unanimously.

Meeting adjourned at 9:30 p.m.

MEMO

TO:

City Council

DATE: October 22, 1987

FROM:

City Manager

SUBJECT: City Tax Base

My recommendation for the 1988-89 fiscal year is that we not ask the voters to increase the City tax base. It has not been easy to arrive at this recommendation as our cash carry over has been rapidly consumed by inflation and needed projects. However, I believe we can still balance our budget by holding the line on our expenditures.

Having made this recommendation I now hasten to add that it truly will not be an easy task. There will be several projects that we will not be able to accomplish during the year due to lack of funds. For your review I have attached a proposal which details how I believe we can make it through the 1988-89 fiscal year without increasing our tax base. You will note that this plan provides for replenishing the reserve funds during the 88-89 fiscal year. It also provides for a 2% salary increase for all employees. However, this is an arbitrary figure made by myself and in no way implies that the Council is agreeing to a salary increase at this time.

Again, it is my recommendation that we adopt the attached plan and that we re-evaluate our revenues and expenses in the Spring of 1988 before we decide what to do for fiscal year 89-90. I would sincerely appreciate your contacting me if you have any questions on this proposal prior to the October 29th meeting of the Council.

City Manager

JW/bjm

Enc.

CITY OF NEWBERG
TAX BASE PROJECTIONS
REVENUE AND EXPENDITURE ASSUMPTIONS
OCTOBER 1987

REVENUE ASSUMPTIONS

- 1. ALL REVENUES WITH THE EXCEPTION OF THE ONES HIGHLIGHTED BELOW ARE ESTIMATED BASED ON THE 1986-87 ACTUAL REVENUES.
- 2. COLLECTION RATE ON CURRENT YEAR TAXES IS:

1987-88 88.2% (EQUALS ACTUAL COLLECTION RATE IN 1986-87)
1988-89 87.0% (EQUALS HISTORICAL COLLECTION RATE)
1989-90 87.0%
1990-91 87.0%

- 3. STATE LIQUOR TAX AND CIGARETTE TAX ARE PROJECTED BASED ON THE MOST RECENT LEAGUE OF OREGON CITIES PROJECTIONS.
- 4. SIX PERCENT INCREASE IN ALL YEARS. THIS IS CONSISTENT WITH THE CURRENT CONTRACT.
- 5. CENTRAL SERVICES ARE DECREASED BY \$22,000 IN 1988-89. THIS IS A RESULT OF A PROJECTED DECREASE IN PROPERTY INSURANCE COSTS. SLIGHT INCREASE IN OTHER OVERHEAD COSTS ACCOUNT FOR THE INCREASES NOTED IN LATER YEARS.
- 6. TRAFFIC FINES ARE EXPECTED TO INITIALLY INCREASE DUE TO THE NEW TRAFFIC ENFORCEMENT PROGRAM. SUBSEQUENT YEARS FINES ARE EXPECTED TO LEVEL OFF.
- 7. REFLECTS ADMINISTRATIVE COSTS REIMBURSED ON THE ALLEN FRUIT GRANT.
- 8. INTEREST EARNINGS ARE BASED ON A CONSERVATIVE 6%.
- 9. FEDERAL REVENUE SHARING PROGRAM IS COMPLETE.
- 10. STATE REVENUE SHARING IS EXPECTED TO CONTINUE AT THE LEVEL OF \$50,000 PER YEAR.
- 11. 911 EMERGENCY MONEY IS STILL USED TO COVER EMERGENCY DISPATCH PERSONNEL.

EXPENDITURE ASSUMPTIONS

PERSONAL SERVICES:

1. WAGE ADJUSTMENTS AT 2% EACH YEAR.

CITY OF NEWBERG
TAX BASE PROJECTIONS
REVENUE AND EXPENDITURE ASSUMPTIONS
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2. PAYROLL TAXES ARE ASSUMED TO REMAIN CONSTANT; HOWEVER THE EXPENDITURE CONTINGENCY OF \$25,000 SHOULD COVER ANY PERSONNEL COSTS WHICH ARE NOT DETAILED IN THE ABOVE PROJECTIONS.

FICA
WORKER'S COMPENSATION
UNEMPLOYMENT

3. RETIREMENT PERCENTAGE IS ASSUMED TO BE CONSTANT; HOWEVER THE EXPENDITURE CONTINGENCY OF \$25,000 SHOULD COVER ANY PERSONNEL COSTS WHICH ARE NOT DETAILED IN THE ABOVE PROJECTIONS.

GENERAL 11.4% EMERGENCY 17.6%

THESE ARE THE ACTUAL PERCENTAGES FOR 1987-88.

4. HEALTH BENEFITS ARE CONSTANT AT; HOWEVER THE EXPENDITURE CONTINGENCY OF \$25,000 SHOULD COVER ANY PERSONNEL COSTS WHICH ARE NOT DETAILED IN THE ABOVE PROJECTIONS.

SINGLE \$90 TWO \$215

THREE+ \$272

- 5. NO CHANGE IN LONG-TERM DISABILITY PREMIUMS.
- 6. PLANNING ASSISTANT IS PROJECTED AS A PERMANENT/FULLTIME POSITION.
- 7. ASSISTANT FINANCE DIRECTOR PERSONNEL COSTS ARE ALLOCATED 1/3, 1/3, 1/3 TO THE GENERAL FUND, SEWER FUND, AND WATER FUND. THIS IS CONSISTENT WITH THE FINANCE DIRECTOR'S SALARY ALLOCATION.
- 8. LIBRARY PART-TIME TEMPORARY POSITIONS AND THE LSCA PERSONNEL ARE NOT REPLACED.
- 9. NO CLASSIFICATION CHANGES HAVE BEEN CONSIDERED IN THE PROJECTIONS. HOWEVER, THE EXPENDITURE CONTINGENCY OF \$25,000 SHOULD COVER ANY PERSONNEL COSTS WHICH ARE NOT DETAILED IN THE ABOVE PROJECTIONS.

MATERIALS, SERVICES AND SUPPLIES/CAPITAL OUTLAY:

10. ALL EXPENDITURES WITH THE EXCEPTION OF THE ONES HIGHLIGHTED BELOW
ARE ESTIMATED BASED ON THE 1987-88 BUDGETED EXPENDITURES.

TRANSFERS:

CITY OF NEWBERG
TAX BASE PROJECTIONS
REVENUE AND EXPENDITURE ASSUMPTIONS
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- 11. FIRE DEPARTMENT CAPITAL IMPROVEMENT FUND- TRANSFERS ARE MADE FOR 1987-88, 1988-89, AND 1989-90 CONSISTENT WITH PRIOR YEARS.
- 12. POLICE DEPARTMENT CAPITAL IMPROVEMENT FUND- TRANSFERS ARE MADE FOR 1987-88, 1988-89, AND 1989-90 CONSISTENT WITH PRIOR YEARS.
- 13. PUBLIC LAND FUND- APPROXIMATELY \$35,000 PER YEAR MUST BE TRANSFERRED SO THAT THE CITY CAN PAY THE OUTSTANDING DEBT ON THE PROPERTY AND SAVE FOR THE BALLOON PAYMENT IN 1991-92.
- 14. COMPUTERS CAPITAL OUTLAY FUND- POLICE DEPARTMENT AND FIRE DEPARTMENT COMPUTERIZATION MONIES WILL COME FROM THEIR CAPITAL IMPROVEMENT FUNDS. THIS WILL SAVE THE MONIES IN THIS FUND FOR NECESSARY REPLACEMENT, REPAIR, AND MAINTENANCE COSTS ON EXISTING COMPUTER HARDWARE/SOFTWARE. TRANSFERS OF \$2,000 ARE ANTICIPATED IN 1989-90 AND 1990-91.

GENERAL FUND TAX BASE PROJECTIONS OCTOBER 1987

| | | ORIGINAL BUDGET 1987-88 | ANTICIPATED CHANGES | ESTIMATED BUDGET 1987-88 | ANTICIPATED CHANGES | ESTIMATED BUDGET 1988-89 | ANTICIPATED CHANGES | | IPATED | ESTIMATED BUDGET 1990-91 | 2.7. | | | |
|--|-------------|-------------------------------|---------------------|---|---|--------------------------------|---------------------|---------------------------|---------|---|--|--------------------------------------|--|--|
| REVENUES | C V COMMENT | | | 2 - 2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - | n. <u>Marinda (in 17-37-</u> 8 pr a territor (in 18-18- | | | | | | de carrier de la company de constitue de la company de la compan | | | |
| CURRENT YEAR TAXES | 88.2% (1) | 1,237,658 | 17,071 | 1,254,729 | 57,188 | 1,311,917 | 78,715 | 1,390,632 | 83,438 | 1,474,070 | | | ······································ | |
| PRIOR YEAR TAXES FRANCHISES | | 155,471 297,000 | 4,529 | 160,000 297,000 | 0 | 160,000 297,000 | 5,000 3,000 | 165,000 300,000 500 | 0 0 | 165,000 300,000 500 | | | | |
| AMUSEMENT MACHINES NOTEL/MOTEL TAX | | 500 2,500 | 0 | 2,500 | 0 | 500 2,500 | 0 | 2,500 | Ô | 2,500 | | | | |
| THER BUS & LIQUOR TAX | | 1,000 | (200) | 800 | 0 | 800 | 0 | 800 | Ó | 800 | | | | |
| UILDING PERMITS & PLMB | | 30,000 | 15,000 | 45,000 | (10,000) | 35,000 | . 0 | 35,000 6,200 | 0 | 35,000 ·································· | | | | |
| PLUMBING/MECH PERMITS STREET/CURB PERMITS | | 5,000 500 | 1,200 | 6,200 500 | . 0 | 6,200 500 | 0 | 500 | Ö | 500 | | | | |
| OCCUPANCY PERMITS | | 500 | 100 | 600 | | 600 | 0 | 600 | . 0 | 600 | | | | |
| MOBILE HOME PLACEMENT | | 500 | 300 | 800 | Û | 800 | 0 | 800 | 0 | 800 | | | | |
| MISC LICENSES/PERMITS | | 50 | (30) | 20 | 0 | 20 | 0 | 20 | 0 | 20 | | | | |
| ISIN GRANT | | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | Ö | 1,000 | | | | |
| ibrary grant Lanning grant | | 1,000 6,000 | 0 | 1,000 6,000 | 0 | 6,000 | 0 | 6,000 | ō | 6,000 | | | | |
| RIMINAL JUSTICE GRANT | 5 Sept. 1 | | ŏ | 0,000 | ·································· | 0 | 0 | 0 | 0 | 0 | annes have de ober to they heldern her an extended our new | | | |
| TATE LIQUOR TAX | (3) | 74,000 | 3,840 | 77,840 | (1,344) | 76,496 | (1,496) | 75,000 | 0 | 75,000 | | | | |
| STATE CIGARETTE TAX | (3) | 45,000 | (4,120) | 40,880 | (672) | 40,208 | (208) | 40,000 | 0 | 40,000 | | | | |
| OLICE GRANTS | | 865 | . 0 | 865 | 0 | 865 | 0 | 865 | 0 | 865 | | 11 | | |
| THEH. PARK & REC LEASE NUMBEE COMMUNICATIONS | | 6,340 | 0 | 6,340 | 0 | 6,340 | 0 | 6,340 | ŏ | 6,340 | | | | |
| EGAL-HOSPITAL | 3 8 3 | 2,400 | | 2,400 | | 2,400 | 0 | 2,400 | 0 | 2,400 | | | | |
| REIMBURSED-CABLE ACCESS | | 5,000 | (5,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | * | |
| REIMBURSED TOWING COSTS | | 100 | 00 | 100 | 0 | 100 | 0 | 100 | . 0. | 100 | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | |
| PRISONER REIMBURSEMENTS | | 2,650 | 4,350 | 7,000 | (4,500) | 2,500 | 0 | 2,500 | U | 2,500 | | . 1 | | |
| ATCCCL ANCOUG CALCO | | 500 | 1,000 | 1,500 | . 0 | 1,500 | 0 | 1,500 | 0 | 1,500 | | | | |
| MISCELLANEOUS SALES PLANNING FEES | | 3,000 | (500) | 2,500 | o | 2,500 | <u>ŏ</u> _ | 2,500 | ŏ. | 2,500 | | | | |
| OG CONTROL REVENUES | | 2,800 | 1,700 | 4,500 | 0 | 4,500 | 0 | 4,500 | 0 | 4,500 | | | | |
| THE PROTECTION CONTRACT | (4) | 134,719 | 0 | 134,719 | 8,083 | 142,802 | 8,568 | 151,370 | 9,082 | 160,452 | | ,· . • 1,4 · dbaseres n torres | | |
| ENGINEERING FEES | | 500 | 500 | 1,000 | | 1,000 | 0 | 1,000 | 7 000 | 1,000 | | 1 | | |
| CENTRAL SERVICES | (5) | 231,971 | 0 | 231,971 | (21,971) | 210,000 50 | 2,000 | 212,000 | 3,000 | 215,000 | | | | |
| POLICE PROT/CAT CONTROL LIBRARY RECEIPTS | | 2,800 | (300) | 50 2,500 | · · · · · · · · · · · · · · · · · · · | 2,500 | | 2,500 | ő | 2,500 | | | | |
| TRAFFIC FINES | (6) | 50,000 | 10,000 | 60,000 | (10,000) | 50,000 | 0 | 50,000 | 0 | 50,000 | | | | |
| PARKING FINES | .07 | 800 | (300) | 500 | 0 | 500 | 0 | 500 | 0 | 500 | | | | |
| ORDINANCE COURT COSTS | | 0, | 0 | | . 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| MISCELLANEOUS REVS | (7) | 5,000 | 2,500 | 7,500 | (5,000) | 2,500 | 0 | 2,500 | 0 | 2,500 | | | 1 8 | |
| RENTAL RECEIPTS | , o | | 0 | 20.000 | (5,000) | 15,000 | (3,000) | 12,000 | (2,000) | 10,000 | | | | |
| INTEREST EARNED | (8) | 15,000 200 | 5,000 | 20,000 | (5,000) | 13,000 | (3,000) | 12,000 | 0 | 101000 | | | v | |
| SALE ASSETS | | 200 | U | 200 | 12007 | | . • | | - | | | | | |

TAX BASE PROJECTIONS
OCTOBER 1987

| 60 A | | ORIGINAL BUDGET 1987-88 | ANTICIPATED CHANGES | ESTIMATED BUDGET 1987-88 | ANTICIPATED CHANGES | ESTIMATED BUDGET A 1988-89 | INTICIPATED CHANGES | ESTIMATED BUDGET A 1989-90 | INTICIPATED CHANGES | ESTIMATED BUDGET 1990-91 | : | | |
|-----------------------------|------------|-------------------------------|---------------------|--------------------------------|---------------------|----------------------------------|------------------------|----------------------------|------------------------|--------------------------|---|------|--|
| CONTRIBUTIONS | X X X | 0 | 50 | 50 | (50) | | 0 | | 0 | | | | |
| CONTRIBUTIONS-SPECIFIC | | 50 | (50) | 0 | 0 | | 0 | | 0 | | | | |
| VICTIM ASSISTANCE PROGRAM | | 500 | (500) | 0 | 500 | 500 | 0 | 500 | 0 | 500 | | | |
| TRANSFERS IN: | | | 0 | | 0 | | 0 | | 0 | | | * 25 | |
| FEDERAL REV SHRG | (9) | 100,000 | 0 | 100,000 | (100,000) | 0. | 0 | . 0 | 0 . | 0 | | | |
| STATE REV SHRG | (10) | 165,000 | 0 | 165,000 | (115,000) | 50,000 | 0 | 50,000 | . 0 | 50,000 | | | |
| TITLE I LIBRARY GRANT | | 1,430 | 0 | 1,430 | (1,430) | 0 | 0 | | 0 | | | | |
| 911 EMERG | (11) | 42,000 | 0 | 42,000 | 0 | 42,000 | 0 | 42,000 | 0 | 42,000 | | | |
| STP BLDG - FORCE ACCT | | 10,000 | 0 | 10,000 | (10,000) | 0 | 0. | 0 | - 0 | 0 | | | |
| | | | | | | | | | | | | ٠, | |
| TOTAL RESOURCES | | 2,640,354 | 56,140 | 2,696,494 | (219, 396) | 2,477,098 | 92,579 | 2,569,677 | 93,520 | 2,663,197 | | | |
| PLUS FUND BALANCE CARRYOVER | R (ACTUAL) | 324,155 | 33,403 | 357,558 | 49,554 | 407,112 | (254,810) | 152,302 | (106, 327) | 45,975 | | | |
| | | 2,964,509 | 89,543 | 3,054,052 | (169,842) | 2,884,210 | (162,231) | 2,721,979 | (12,807) | 2,709,172 | | | |
| | | | | | | | | | | | | | |

Z'A

| CITY OF NEWBERG PROJECTION OF EXPENDITURES | | ACTUAL BUDGET | ANTICIPATED | ESTIMATED BUDGET | ANTICIPATED | ESTIMATED BUDGET | ANTICIPATED | | ANTICIPATED | ESTIMATED BUDGET | | | |
|---|----|--------------------|---|---|------------------|------------------|---------------|--------------|-------------|--|--|--|---|
| | _ | 1987-88 | CHANGES | 1987-88 | CHANGES | 1988-89 | CHANGES | 1989-90 | CHANGES | 1990-91 | | | |
| ENERAL FUND EPARTMENTS: | | | | | | | | | | | and the second s | | |
| ONDEPARTMENTAL | | 101 111 | 171 0001 | 148,111 | 0 | 148,111 | 6,889 | 155,000 | | | | | , |
| MATERIALS AND SERVICES TOTAL | | 184,111 184,111 | (36,000) (36,000) | 148,111 | | 148,111 | | 155,000 | 10,000 | 165,000 | | -RI (1181-2011) - NORTH - NORT | |
| ENERAL GOVERNMENT | | | | 0.500 | | 2 500 | F00 | 3,000 | | | | i' | |
| PERSONAL SERVICES | | 2,500 | <u>0</u> | 2,500 75,322 | 0 | 2,500 75,322 | | 78,000 | | | | | |
| MATERIALS AND SERVICES CAPITAL DUTLAY | | 75,322 1,500 | 0 | 1,500 | 0 | 1,500 | | 1,500 | | | | | |
| TOTAL | | 79,322 | | 79,322 | | 79,322 | | 82,500 | 2,500 | 85,000 | | | *** 1 1 1 1 1 1 1 1 1 |
| CORDER | | | | g + | | | ,,,,,,,,, | | | | | | |
| PERSONAL SERVICES | | 1,080 | 24 | 1,104 | (552) (1,650) | 552 1,000 | | 500 | | | | | |
| MATERIALS AND SERVICES CAPITAL DUTLAY | | 2,650 170 | 0 | 2,650 170 | 30 | 200 | | 200 | | | | | |
| TOTAL | | 3,900 | 24 . | 3,924 | (2,172) | 1,752 | | 700 | 300 | 1,000 | | | |
| NICIPAL COURT | | | | | | 21 2 | | | * | | | | , |
| PERSONAL SERVICES | | 34,489 | 84 | 34,573 | 375 | 34,948 | | 35,427 | | | | · . | |
| MATERIALS AND SERVICES | | 7,450 | 0 | 7,450 | 0 | 7,450 | | 7,450 | | | | | |
| CAPITAL OUTLAY TOTAL | | 0 41,939 | 0 84 | 0 42,023 | 0 375 | 42,398 | | 42,877 | 2,123 | 45,000 | | | anna danna que f - des talantes que la menta e la menta e se se |
| | | | | | | | · · · · · · · | | | | | | . 6 |
| PERSONAL SERVICES | | 45,458 | (416) | 45,042 | 1,761 | 46,803 | 3 (226) | 46,577 | × | | | | |
| MATERIALS AND SERVICES | | 8,410 | 0 | 8,410 | 0 | 8,410 | 0 | 8,410 | | and a state of the | | ** ** * * * * * * * * * * * * * * * * * | |
| CAPITAL OUTLAY | | 1,000 | 0 | 1,000 | 0 | 1,000 | | 250 | | | | | |
| TOTAL | | 54,868 | (416) | 54,452 | 1,761 | 56,213 | 3 (976) | 55,237 | 1,763 | 57,000 | | . 1 | : |
| INANCE | | | | 1 11 | | | | 38 | • | 3 | | | |
| PERSONAL SERVICES (7 | 7) | 83,471 | (1,147) | 82,324 | (17,993) | 64,331 | | 65,687 | | | | | |
| MATERIALS AND SERVICES | | 8,250 | 0 | 8,250 | 0 | 8,250 | | 8,250 400 | | | | | |
| CAPITAL OUTLAY | | 400 92,121 | 0 (1,147) | 400 90,974 | 0 (17,993) | 400 72,98 | | 74,337 | | 78,000 | | | |
| | | 721121 | 18,817/ | 10,771 | | | | | | , | | S 19 | |
| EGAL SECURCES | | 77 570 | 1 750 | 70 004 | : 0 | 78,886 | 6 1,882 | 80,768 | | | | | 1 1 |
| PERSONAL SERVICES | | 77,528 9,245 | 1,358 | 78,886 9,245 | . 0 | 78,880 | | 9,245 | | | | | |
| MATERIALS AND SERVICES CAPITAL DUTLAY | | 500 | 0 | 500 | . 0 | 500 | | 500 | | | | | |
| TOTAL | | 87,273 | 1,358 | 88,631 | 0 | 88,63 | | 90,513 | | 94,000 | | | , |
| LANNING | | ž i | si di | | | | | | | | Ht. | | 1 |
| | 6) | 99,953 | 547 | 100,500 | 5,434 | 105,93 | | 108,122 | | | | | |
| MATERIALS AND SERVICES CAPITAL DUTLAY | | 10,400 750 | 0 | 10,400 750 | 0 | 10,40 75 | | 750 | | | | | |
| | | | Applica have seen a processor after a particular construction. It | THE RESIDENCE MENTERS SECTION IN SECTION IN | | | | | | | | | |
| | | Ç. | | - , . N - 1. | 75 | 2 | | | | * | | | |

| PROJECTION OF EXPENDITURES TOTAL POLICE PERSONAL SERVICES MATERIALS AND SERVICES | | BUDGET 1987-88 | ANTICIPATED CHANGES | BUDGET | ANTICIPATED | BUDGET | ANTICIPATED | BUDGET | ANTICIPATED | BUDGET | | | |
|--|-------|-----------------------|--|---------------|--|---------------|---------------------------------------|--|-------------|--|----|---|---|
| TOTAL POLICE PERSONAL SERVICES | | 111 107 | | 1987-88 | CHANGES | 1988-89 | CHANGES | 1989-90 | CHANGES | 1990-91 | | • | |
| PERSONAL SERVICES | | 111,103 | 547 | 111,650 | 5,434 | 117,084 | 2,188 | 119,272 | 4,728 | 124,000 | | | |
| PERSONAL SERVICES | | | | | | | | | | | -0 | | |
| | | 941,317 | 44,056 | 985, 373 | 15,698 | 1,001,071 | 15,697 | 1,016,768 | • • • • | | | | |
| | | 88,561 | 0 | 88,561 | 0 | 88,561 | 0 | 88,561 | | | | | |
| CAPITAL OUTLAY | | 30,600 | 0 | 30,600 | 0 | 30,600 | | 30,600 | | | | | |
| TOTAL | | 1,060,478 | 44,056 | 1,104,534 | 15,698 | 1,120,232 | 15,697 | 1,135,929 | 16,071 | 1,152,000 | | | |
| FIRE | | | | | | | | | | | | | |
| PERSONAL SERVICES | | 234,931 | 411 | 235,342 | 3,893 | 239,235 | 3,898 | 243, 133 | | | | | |
| MATERIALS AND SERVICES | | 54,810 | 0 | 54,810 | (7,500) | 47,310 | | 47,310 | | | | | |
| CAPITAL DUTLAY | | 2,750 | | 2,750 | (1,750) | 1,000 | 1,000 | 2,000 292,443 | 1,557 | 294,000 | | | |
| TOTAL | | 292,491 | 411 | 292,902 | (5,357) | 287,545 | 4,898 | 272,443 | 1,55/ | 274,000 | | | |
| BUILDING INSPECTION | | | | | | | · · · · · · · · · · · · · · · · · · · | ······································ | | | | | |
| PERSONAL SERVICES | | 62,829 | 47 | 62,876 | 719 | 63,595 | | 64,516 | | | | | |
| MATERIALS AND SERVICES | | 4,250 | 0 | 4,250 | 0 | 4,250 | 0 | 4,250 830 | | | | | |
| CAPITAL OUTLAY | | 830 67,909 | 0 47 | 830 67,956 | 0 719 - | 830 68,675 | | 69,596 | 2,404 | 72,000 | | | |
| TOTAL | | 404179 | 4/ | 0/1730 | /17 | | 741 | 071370 | 4) 101 | 121000 | | 2 | 8 8 |
| ENGINEEERING | | * | | | | | | | | 9 | | : | |
| PERSONAL SERVICES | | 32,476 | 53 | 32,529 | 536 | 33,065 | 690 | 33,755 | ***** | 7-17 1-1-10 11-10 11-10 11-10 11-10 | | 7 | ar 180 w 201 (201 201 201 201 201 201 201 201 201 201 |
| MATERIALS AND SERVICES | | 9,000 | 0 | 9,000 | 0 | 9,000 | 0 | 9,000 | | | | | |
| CAPITAL OUTLAY | | 4,551 | 0 | 4,551 | (1,151) | 3,400 | | 3,000 | | | | | |
| TOTAL | | 46,027 | 53 | 46,080 | (615) | 45,465 | 290 | 45,755 | 1,245 | 47,000 | | | |
| CITY BUILDINGS | | | | | | | | | | | | 1 | |
| MATERIALS AND SERVICES | | 62,950 | 0 | 62,950 | (12,000) | 50,950 | (950) | 50,000 | ********** | | | | |
| CAPITAL OUTLAY (| (18) | 0 | 0 | 0 | 100,000 | 100,000 | | 0 | | | | | |
| TOTAL | | 62,950 | 0 | 62,950 | 88,000 | 150,950 | (100,950) | 50,000 | 10,000 | 60,000 | | | |
| STREET LIGHTING | | | , | | | | | | | | 2 | | |
| MATERIALS AND SERVICES | | 85,000 | 0 | 85,000 | 1,000 | 86,000 | | 87,000 | | | | | |
| CAPITAL OUTLAY | | 5,000 | 0 | 5,000 | (2,000) | 3,000 | | 3,000 | | | | | |
| TOTAL | | 90,000 | 0 | 90,000 | (1,000) | 89,000 | 1,000 | 90,000 | 10,000 | 100,000 | | | |
| MUNICIPAL GARAGE | * *** | | | | the shirt with the same side of the same side. | | | | | | | | |
| PERSONAL SERVICES | | 57,614 | 255 | 57,869 | 4,131 | 62,000 | | 64,975 | | | | | 9 |
| MATERIALS AND SERVICES | | 4,000 | 0 | 4,000 | 0 | 4,000 | | 4,000 | **** | | | | · |
| CAPITAL OUTLAY | | 650 | 0 | 650 | 0 | 650 | | 650 | | 72,000 | | | |
| . TOTAL | | 62,264 | 255 | 62,519 | 4,131 | 66,650 | 2,975 | 69,625 | 213/3 | 72,000 | | | |
| LIBRARY | | · | the special states of the state | | | | | | | The state of the s | 14 | | |
| | (8) | 141,484 | 1,164 | 142,648 | (3,693) | 138,955 | | 141,516 | | | | | |
| MATERIALS AND SERVICES | | 74,160 | 0 | 74,160 | 0 | 74,160 | | 74,160 | | | | | |
| CAPITAL OUTLAY TOTAL | | 0 215,644 | 0 1,164 | 0 216,808 | (3,693) | 0 213,115 | | 1,000 216,676 | | 220,000 | | | |
| AND SECURE SECURE | | | | | | | | | | | | | · · |

| CITY OF NEWBERG | | | | - | | | | | | |
|---|--|---------------------|--|---|--|---------------------|--|---------------------|--------------------------|--|
| PROJECTION OF EXPENDITURES | ACTUAL | , · | ESTIMATED | | ESTIMATED | te etii | ESTIMATED | | ESTIMATED | |
| | BUDGET 1987-88 | ANTICIPATED CHANGES | BUDGET 1987-88 | CHANGES | BUDGET 1988-89 | ANTICIPATED CHANGES | BUDGET 1989-90 | ANTICIPATED CHANGES | BUDGET 1990-91 | |
| SOCIAL SERVICES | | 12 | | | 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 | | | | | |
| MATERIALS AND SERVICES | 35,804 | 0 | 35,804 | 0 | 35,804 | 0 | 35,804 | | | |
| TOTAL | 35,804 | 0 | 35,804 | 0 | 35,804 | 0 | 35,804 | 0 | 35,804 | |
| Transfers to- | | | | | | | | | | |
| DEBT SERVICE | 0 | | | 0 | | 0 | | 0 | | The same and the s |
| LIBRARY BUILDING | 0 | . 0 | 0 | 0 | 0 | 0 | | 0 | | |
| CAPITAL IMPROVEMENTS PUBLIC LAND (13) | | | | | | | | | | |
| PUBLIC LAND (13) FOLICE (12) | 33,300 5,000 | 0. | 33,300 5,000 | 2,680 | 35,980 5,000 | (240) | 35,740 5,000 | (240) | 35,500 5,000 | |
| FIRE (11) | 10,000 | , 0 | 10,000 | (5,000) | 5,000 | Ŏ | 5,000 | 0 | 5,000 | , |
| COMPUTERS (14) | | 0 | | 0 | 0 | 2,000 | 2,000 | 0 | 2,000 | *************************************** |
| OFFICE EQUIPMENT | 1.00 | 0 | 4 | 2,000 | 2,000 | 0 | 2,000 | 0 | 2,000 | , al |
| TOTAL | 48,300 | 0 | 48,300 | (320) | 47,980 | 1,760 | 49,740 | (240) | 49,500 | |
| | | | | | | | | (0) | | |
| ₽ · · · | 1 - | | 2 (2) | | | | | | | THE PARTY OF THE P |
| TOTAL REQUIREMENTS | 2,636,504 | 10,436 | 2,646,940 | 84,768 | 2,731,908 | (55, 904) | 2,676,004 | 75,300 | 2,751,304 | |
| | | = | *************************************** | - | | == | | = | ************* | |
| ENDING F/B | 328,005 | | 407,112 | *************************************** | 152,302 | | 45,975 | | (42,132) | |
| REVENUES SUBJECT TO FLUCTUATION: | | | | 4. 10 | (50, 950) | | (75,950) | | (100,950) | |
| CURRENT YEAR TAXES | **** | | (17,071) | | 1201 1201 | | (73,730) | | (100,730) | |
| PRIOR YEAR TAXES | | | (4,529) | | | | | | | |
| BUILDING PERMITS | | | (15,000) | | | | | and the second | | • |
| PRISONER REIMBURSEMENT TRAFFIC FINES | | | (4,350) | | | | | | | |
| EXPENDITURE CONTINGENCY | | | (10,000) | | (25,000) | | (25,000) | | | |
| | | - | | | | | | | | |
| | | | The State of the Control of the Cont | | AND COMPANION | | | | | |
| MORE CONSERVATIVE ENDING F/B | | | 356,162 | | 76,352 | | (54,975) | ·- · · - | (143,082) | |
| | | | | | | , 21 | | - | | |
| | | | | | 1. | | | | | |
| | | | | | | | and the state of t | | 7 - 11 - 114 pro-14 - 44 | |
| | | | | | | | | | | |
| 100 F F - 100 C - 100 | and a set of the trees, parameters in the same and | | | | | | | | | |

MEMO

TO: City Council

DATE: October 21, 1987

FROM:

City Manager

SUBJECT: City Salary Adjustments for 1987-88

From what I have learned going through the salary review process, the City Council has been more than fair with the City employees. They have been given good benefits and their salaries have been positioned generally above the average of the cities that we compare to in the metro-area. As a result of the Council's actions we now have well trained employees who perform well and the Newberg residents have benefited from a high level of service. One example of how your policies have worked is the fact that Newberg's tax rate went down this year while other tax rates were substantially increased. This is a major accomplishment and both the City Council and the City employees are to be commended.

It is my belief that the success of operating our City without a tax base increase will depend a great deal on how our City employees perform. It is therefore very important to demonstrate to the employees that fairness will continue to prevail even though we are trying to cut our taxes.

It is not my intention to suggest to you that a salary increase will raise employee morale because I do not personally believe that employee morale is elevated by raises alone. Also, I will not use the argument that they may join a union if we do not increase their salaries. Rather, it is my recommendation that we look at how our employees compare with other City employees performing similar duties. Attached are four exhibits which I utilized in reaching my decision that our employees need to have a salary adjustment and the following is a brief summary of the four exhibits.

Exhibit 1. Newberg is falling behind its comparator cities since the 1985 salary survey.

Exhibit 1 is a current report that clearly demonstrates that our employees have fallen behind in their salaries since the 1985 salary survey. The comparator cities that are used were not randomly picked by myself. These were the cities that we utilized as a basis for the salary survey in 1985. The various City positions were aligned with the average of these comparator cities. Some of the losses in our different positions are more severe than others, but it is not my intent to catch all these losses up in one year. Rather, it is my intent to not let our different positions fall below the average of the comparator cities that we have aligned ourselves with.

Memo to City Council RE: Salary Adjustments

EXHIBIT 2. Our comparator cities are continuing to recognize the need for salary increases.

Exhibit 2 is a survey that was taken to demonstrate whether our comparator cities are giving their employees salary increases. While the information in Exhibit 2 is contained in and made a part of Exhibit 1, I think it is important to note that the cities we have elected to use as a basis for comparing our City salaries are continuing to give increases to their employees.

EXHIBIT 3. Most cities and school districts in the metro-area are giving raises to their employees.

This is a random survey of the major part of the metro-area cities and school districts. I am not suggesting that we compare against this exhibit but rather acknowledge that almost all cities and school district employees in the metro-area are receiving salary increases.

EXHIBIT 4. Private industry in Oregon and nationally, are giving their employees salary increases.

This report was provided to me by Cascade Employers Association which shows what is happening in private industry both nationally and in Oregon. Nationally, this report represents over 39,000 firms having over 1.1 million employees participating. For the State of Oregon, there were approximately 200 firms representing over 63,000 employees who participated in the survey. Private industry, both nationally and in Oregon, have given their employees from 2% to 6% salary increases.

To summarize, we are slowly losing ground with our salaries here in Newberg, while our comparator cities are continuing to receive salary increases. Also, cities and school districts throughout the metro-area are continuing to receive salary increases that exceed what is recommended for Newberg. Finally, my salary recommendation for the City employees of Newberg is low compared to both national and state private industry salary increases.

In conclusion, my recommendation is in two parts. The first being, we give a \$50.00 per month salary increase to each City employee for the 1987-88 fiscal year which would be effective July 1, 1987. (Overall this represents approximately a 2% increase in City salaries.) The second part of the recommendation is that I be allowed to adjust salaries that have fallen below the average of our comparator cities.

Respectfully submitted:

Jim Watson City Manager

JW/bjm Enc.

| * | POPULATION | LIB ASST MIN | II MAX | SECRETARY MIN | MAX | ADM SECTY MIN | MAX | COURT CLER MIN A | K IAX |
|--|------------|-----------------|-----------|-----------------------|-----------------------|-------------------------|-------------------------|-----------------------|-----------------------|
| Woodburn | 11700 | | | 1249 | 1505 | 1301 | 1580 | ÷ | * |
| FOREST GROVE | 11750 | 1914 | 1268 | 1151 | 1439 | 1458 | 1822 | 1416 | 1770 |
| WEST LINN | 12954 | | | 1143 | 1465 | | | | |
| MCMINNVILLE | 15182 | 1207 | 1543 | 1207 | 1543 | 1280 | 1636 | 1207 | 1543 |
| TIGARD | 29725 | 1150 | 1530 | 1150 | 1539 | 1271 | 1831 | 1066 | 1426 |
| LAKE OSWEGO | 24224 | 1155 | 1474 | 1213 | 1547 | 1474 | 188₽ | 1274 | 1625 |
| CURRENT AVERAGES | | 1132 | 1454 | 1184 | 1506 | 1357 | 1750 | 1241 | 1591 |
| CITY OF NEWBERG CURRENT | | 1143 | 1459 | 1201 | 1531 | 1201 | 1531 | 1201 | 1531 |
| DIFFERENCE FROM CURRENT AV | ERAGE | 1.03 | % Ø.36 | 4 1.445 | 1.64 | 4 -11.48% | -12.50 | 4 -3.20% | -3.77% |
| 1985 SURVEY AVERAGES 1985 CITY OF NEWBERG DIFFERENCE IN 1985 AVERAGE | | 1154 | 1472 | 1063 1154 8.56% | 1407 1472 4.62% | 1323 1154 -12.77% | 1648 1472 -10.68% | 1081 1154 6.75% | 1382 1472 6.51% |

| | POPULATION | LABORER MIN | I MAX | ACCTG CLE | | LABORER I | | LABORER 1 | III Max |
|----------------------------|------------|----------------|----------|-----------|--------|-----------|--------|-----------|------------|
| WOODBURN | 11766 | 1338 | 1626 | 1338 | 1626 | | | 1474 | 1792 |
| FOREST GROVE | 1175 | ð 1240 | 1550 | 1117 | 1396 | 1441 | 1801 | 1441 | 1801 |
| WEST LINN | 12954 | • | | 1391 | 1626 | | | 1577 | 2010 |
| HCMINNVILLE | 1518 | 2 | | 1280 | 1636 | 137Ø | 1751 | 1370 | 1751 |
| - TIGARD | 20725 | 1211 | 1615 | 1234 | 1645 | 1304 | 1739 | 1397 | 1863 |
| LAKE OSWEGO | 2422 | 4 1219 | 1595 | 1494 | 1791 | 1468 | 1844 | 1594 | 1968 |
| CURRENT AVERAGES | | 1252 | 1597 | 1294 | 1620 | 1396 | 1784 | 1476 | 1864 |
| CITY OF NEWBERG CURRENT | | 1423 | 1817 | 1494 | 1997 | 1531 | 1955 | 1608 | 2051 |
| DIFFERENCE FROM CURRENT AV | /ERAGE | 13.66 | 13.81 | 15.46% | 17.72% | 9.69% | 9.60% | 8.98% | 10.02% |
| 1985 SURVEY AVERAGES | | 1139 | 1446 | 1988 | 1380 | 1271 | 1600 | 1394 | 1750 |
| 1985 CITY OF NEWBERG | | 1368 | 1746 | 1436 | 1833 | 1472 | 1879 | 1545 | 1972 |
| DIFFERENCE IN 1985 AVERAGE | Ē | 20.11 | % 20.75 | 31.99% | 32.837 | 15.817 | 17.445 | 10.83% | 12.69% |

| | | CREW CHIE | F | FIRE FIGH | ITER | POLICE D | FFICER | POLICE SG | T MST |
|-----------------------------|------------|-----------|---------|-----------|--------|----------|---------|-----------|--------|
| | POPULATION | MIN | MAX | MIN | MAX | MIN | MAX | MIN | MAX |
| | | | | | | | | | |
| NOODBURN | 11700 | | | | | 1648 | 2000 | 1898 | 2308 |
| FOREST GROVE | 11750 | 1676 | 2095 | 1700 | 2125 | 1723 | 2154 | 2090 | 2612 |
| WEST LINN | 12954 | | | | | 1592 | 2136 | 1938 | 2473 |
| MCMINNVILLE | 15182 | | | 1636 | 2090 | 1636 | 2090 | 1866 | 2384 |
| T I GARD | 26725 | 1853 | 2319 | | | 1846 | 2267 | 2978 | 2551 |
| LAKE DSWEGO | 24224 | 1720 | 2092 | 1250 | 1649 | 1929 | 2303 | 2902 | 3171 |
| CURRENT AVERAGES | | 1750 | 2169 | 1529 | 1952 | 1729 | 2158 | 2129 | 2583 |
| CITY OF NEWBERG CURRENT | | 1689 | 2154 | 1688 | 2154 | 1729 | 22Ø7 | 2003 | 2556 |
| DIFFERENCE FROM CURRENT AVE | RAGE | -3.52% | -0.68% | 10.42% | 10.377 | 6.00 | 4 2.25% | -5.90% | -1.05% |
| 1985 SURVEY AVERAGES | | 1674 | 2088 | 1457 | 1848 | 1537 | 1900 | 1908 | 2313 |
| 1985 CITY OF NEWBERG | | 1623 | 2071 | 1623 | 2971 | 1662 | 2122 | 1925 | 2457 |
| DIFFERENCE IN 1985 AVERAGE | | -3.05 | ¼ -Ø.81 | 4 11.39 | 12.07 | 8.13 | 11.68 | 4 Ø.89% | 6.23% |

| | • | | | | | | | | | | | | | | | |
|-----------------------------|--------------|-----|-------|-----|-------|-----|-------|-----|-------|-------|------|-----|-------|----------|-----|-------|
| | DODLII ATTON | | TECH | | | | 0FF I | | > | LIBRA | RY D | | 7 | PLANNING | | |
| | POPULATION | MIN | | MAX | | MIN | | MAX | | MIN | | MAX | | MIN | MAX | |
| | | , | | | | | | | | | | | | | | |
| WOODBURN | 11700 | | 1548 | 1 | 1881 | | 1830 | | 2325 | | | | | 2119 | | 2575 |
| FOREST GROVE | 11750 | | | | | | 1628 | | 2035 | ä | 237 | | 2796 | 25Ø5 | | 3131 |
| WEST LINN | 12954 | | 1577 | ć | 2010 | | 1918 | | 2452 | | | | | 2677 | | 3416 |
| MCMINNVILLE | 15182 | | | | | | 1866 | | 2384 | 2 | 2995 | | 2564 | 2464 | | 3147 |
| TIGARD | 2Ø725 | | 1723 | 2 | 2297 | i | 2184 | | 2733 | 2 | 269 | | 2900 | 2420 | | 3100 |
| LAKE OSWEGO | 24224 | | 1844 | i | 2219 | | 2716 | | 3256 | 3 | 2889 | | 3728 | 3979 | | 3986 |
| CURRENT AVERAGES | | | 1673 | â | 2102 | ; | 2024 | | 2531 | 2 | 346 | | 2997 | 2544 | | 3226 |
| CITY OF NEWBERG CURRENT | | | 1863 | | 2377 | | 2154 | | 2751 | | 2154 | | 2751 | 2434 | | 3197 |
| DIFFERENCE FROM CURRENT AVE | RAGE | 1 | 1.36% | 13 | 3.16% | | 6.44% | | 8.707 | | .17% | - | 8.217 | | 4 - | 3.68% |
| 1985 SURVEY AVERAGES | | | 1542 | | 1912 | | 1982 | | 2405 | 2 | 935 | | 2565 | 2278 | | 2859 |
| 1985 CITY OF NEWBERG | | | 1790 | | 2284 | | 2071 | | 2644 | | Ø71 | | 2644 | 2339 | | 2986 |
| DIFFERENCE IN 1985 AVERAGE | | | 6.087 | - | 9.46% | | 4.497 | ζ. | 9.94 | | .777 | 4 | 3.08 | | Ž. | 4.44% |

| | Ţ | † | | X | e | | | | |
|----------------------------|------------|------------|-------|------------|-------|-------------|-------|------------|-------|
| | | FIRE CHIEF | | POLICE CHI | EF | FINANCE DIR | | IR PW/ENGR | |
| | POPULATION | MIN | XAP | MIN M | AX | MIN MA | i X | MIN MA | X |
| WOODBURN | 11700 | | | | | | | | |
| FOREST GROVE | 1175@ | 2740 | 3425 | 2749 | 3425 | 25#5 | 3131 | 3148 | 3935 |
| WEST LINN | 12954 | 2529 | 3228 | 2529 | 3228 | 2529 | 3228 | 2677 | 3416 |
| MCMINNVILLE | 15182 | 2464 | 3147 | 2464 | 3147 | 2464 | 3147 | 2927 | 3738 |
| TIGARD | 29725 | | | 2850 | 3650 | 2575 | 3300 | 2722 | 3405 |
| LAKE OSWEGO | 24224 | 3278 | 4242 | 3278 | 4242 | 2995 | 3986 | | |
| CURRENT AVERAGES | | 2753 | 3511 | 2772 | 3538 | 2614 | 3358 | 2869 | 3624 |
| CITY OF NEWBERG CURRENT | | 2618 | 3343 | 2618 | 3343 | 2684 | 3426 | 2959 | 3781 |
| DIFFERENCE FROM CURRENT A | VERAGE | -4.90% | -4.77 | 4 -5.56% | -5.52 | 2.69% | 2.01% | 3.15% | 4.35% |
| 1985 SURVEY AVERAGES | | 2436 | 3103 | 2498 | 3170 | 2317 | 2920 | 2671 | 3367 |
| 1985 CITY OF NEWBERG | | 2457 | 3135 | 2457 | 3135 | 2339 | 2986 | 2844 | 3630 |
| DIFFERENCE IN 1985 AVERAGE | | 0.86% | 1.037 | -1.64% | -1.10 | 0.95% | 2.26% | 6.48% | 7.81% |

SALARY SURVEY SEPTEMBER 23, 1987

WOODBURN (982-5222):

(Mary) Non-union employees received an overall increase of 3.5%

Breakdown: 1% additional retirement pickup

1.8% cost of living

.70% benefits:

increase on dental covered

changed medical to PPO Plan from Plan IV

upgraded life insurance

improved LTD plan

FOREST GROVE (357-7151):

(Barbara) Total compensation increase 3%.

MCMINNVILLE (538-7302):

(Carol) No increase for 87-88. A pay class study was done in March of 1987 and some adjustments were made at that time. Found in the study that most salaries were competitive. They received an increase of 6% the previous fiscal year which raised most of the salaries. The police department (which is union) varies.

LAKE OSWEGO (635-0220):

(Shirley) They have two year agreements with most of the union departments. Their increases are given in January and July. The following is a breakdown of what has been received:

Management - (most) received 5% in January, 1987 nothing in July.

Firefighters - received 5% in January, 1987 and 4% in July. Fire Prevention - received 4% in July, 1987 Lieutenants and Drivers - received 4.5% in July, 1987.

Police and Dispatchers - received 4% in July, 1987 and received nothing in January, 1987. This raise is effective thru June, 1988.

General Employees - received 2% in January, 1987 and 4% in July, 1987 which is effective thru June, 1988.

WEST LINN (657-0331):

(Charlene) - General increase for all employees 2%.

Page 2

Salary Survey September 23, 1987

TIGARD (639-4171):

(Linda) - Police (which is union) received 3%
Management - received 3%
Office Assistants - 5.5%
Everyone else - 3.5%

Information received from surrounding cities:

Portland have discussed 4% but not yet settled - plan to do some

pay equity revisions.

Beaverton 3% - 3 1/2%

Hillsboro 2%

Forest Grove 3%

Dallas 0% - 3% fringe increase and classification review

4% increase

McMinnville 0% - general

8% - 12% police

Woodburn 3% - union

1% - 2% - general

Tualatin 4%

Tigard 3% plus classification review

Lake Oswego 4%

Wilsonville 1.2%

Sherwood 3%

Washington Co. negotiating

Yamhill Co. 2.5% and 3.5% for Commissioners

School Districts:

Newberg School District 2% - classified

0% - teachers & admin

Beaverton School District 2% - classified

5.2% - teachers 4.5% - admin

Forest Grove School District 2% - classified

Teachers & Admin not settled

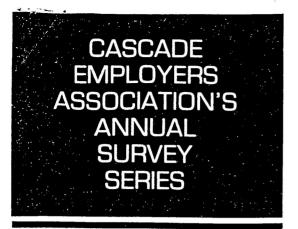
Hillsboro School District 6% - classified

Teachers & Admin not settled

Tigard School District 4% - classified

3.55% - admin

Portland Com. College Negotiating



CASCADE EMPLOYERS ASSOCIATION, INC.
OF THE PACIFIC NORTHWEST
3747 MARKET STREET NE
SALEM. OREGON 97301

585-4320 Salem

224-5219

Portland

September 10, 1987

TO:

1987 WAGE AND SALARY ADJUSTMENT SURVEY PARTICIPANTS

FROM:

STEVE ALEXANDER

Thank you for your recent participation in Cascade's 1987 Wage and Salary Adjustment Survey. The results of the survey are enclosed.

Nationally, over 3,900 firms having over 1,100,000 employees participated. Within the State, there were approximately 200 responding firms representing over 63,000 employees.

Information is provided regionally within the State, state-wide and nationally. Responses are shown for the following categories:

- . Union Hourly Production, Maintenance and Service
- . Nonunion Hourly Production, Maintenance and Service
- . Nonexempt Clerical and Technical
- . Exempt Supervisory, Managerial and Professional
- Executive/Officer

Each category provides data for the following industry groups:

- . All Industries Manufacturing, Normanufacturing & Public Sector
- . Manufacturing
- . Normanufacturing with Public Sector
- . Normanufacturing without Public Sector
- . Public Sector

If you have any questions about this survey, please call.

SA/kp Attachments

| | | | A grant and a gran | | | | | |
|-------|----------------------|---------------------|--|-----------|--|-----------|-----------|-----------|
| | PR | ODUCTION HAINTENANC | CE & SERVICE POSITIONS - NON-UNION | | | CENTRAL & | | disa. 1 |
| * | | ALL AREAS | PORTLAND NID-VALLEY | SOUTHERN | COASTAL | EASTERN | YAKIMA | NATIONAL |
| 1987 | PROJECTED | | | . 4 ! i | | | ¥ (2) | 9- |
| | All Industries | 4.5 (3.5) | 4.3 (3.6) 4.7 (3.7) | 4.6 (2.6) | 4.6 (3.4) | 4.4 (3.1) | ## ## · | 4.6 (4.6) |
| | Manufacturing | 4.6 (3.5) | 4.6 (3.7) 5.1 (4.0) | 5.2 (1.9) | ## (9.7) | 4.3 (3.3) | ** ** | 4.6 (4.6) |
| | Non-Manufacturing | 4.2 (3.4) | 3.8 (3.4) 4.0 (3.3) | 3.8 (3.0) | 4.7 (3.9) | 4.1 (3.0) | ## ## · | 4.9 (4.8) |
| | Non-Mfg W/o Pub Sect | 4.0 (3.1) | 3.8 (3.6) 3.7 (2.6) | 2.7 (2.0) | ## ## | 4.7 (3.5) | ** ** | , ## ## |
| | Public Sector Only | 4.5 (3.6) | 3.5 (2.9) 4.5 (4.0) | 4.5 (3.7) | 4.9 (4.9) | 4.3 (2.8) | ** ** | ** ** |
| 1987 | ACTUAL | | | | - Conference of the Conference | | | |
| | All Industries | 4.5 (3.6) | 4.7 (4.2) 4.9 (3.6) | 3.1 (2.7) | 4.0 (2.3) | 4.0 (3.6) | 3.5 (3.5) | 4.4 (4.4) |
| | Manufacturing | 4.5 (3.5) | 4.4 (3.9) 5.3 (3.5) | 4.0 (3.2) | ** (-2.5) | 3.7 (3.7) | 3.8 (3.8) | 4.2 (4.2) |
| | Non-Manufacturing | 4.5 (3.8) | 5.0 (4.6) 4.6 (3.6) | ## (##) | 4.0 (3.5) | 4.2 (3.5) | 3.3 (3.3) | 4.7 (4.7) |
| | Non-Mfg w/o Pub Sect | 4.0 (4.0) | 5.2 (4.7) 5.1 (4.8) | ** (**) | 3.6 (2.9) | 4.9 (3.9) | 3.7 (3.7) | 11 11 |
| | Public Sector Only | 4.1 (3.6) | 4.9 (4.4) 3.8 (2.9) | 1.5 (1.5) | 4.5 (4.5) | 3.8 (3.3) | ## (##) | 44 #4 |
| | | | tale la | . ! | | | | |
| .1988 | PROJECTED | | | ii . | | | | |
| | All Industries | 4.4 (3.7) | 4.2 (3.8) 5.1 (4.3) | 2.8 (2.4) | 3.7 (2.1) | 4.8 (3.8) | 3.4 (3.4) | 4.3 (4.1) |
| ` | Manufacturing | 4.5 (3.7) | 4.0 (3.7) 6.2 (5.2) | 3.3 (2.6) | ## (##) | 4.3 (4.3) | 3.7 (3.7) | 4.2 (4.8) |
| F | Non-Manufacturing | 4.0 (3.5) | 3.9 (3.5) 4.2 (3.9) | ## (##) | 3.7 (3.2) | 5.1 (3.6) | 3.3 (3.3) | 4.6 (4.4) |
| å | Non-Mfg w/o Pub Sect | 4.8 (4.2) | 5.0 (4.6) 4.8 (4.0) | ## (##) | 3.3 (2.6) | 7.8 (7.8) | 3.5 (3.5) | ** ** |
| | Public Sector Only | 3.8 (3.1) | 3.9 (3.5) 3.9 (3.4) | 1.0 (1.0) | 4.2 (4.2) | 3.7 (2.1) | ** (**) | ## ## |
| | | | | | | | | |

() = Average including reductions and freezes RESPONSE BREAKDOWN

| | A11 | Industries | | Manuf | No | n-Hfg | | Public Sector |
|----------------|----------|------------|------------|-------|----|-------|---------|---------------|
| 1987 Projected | Oregon | 181 | . : | 86 | | 95 | | 52 |
| | National | 2858 | .1. | 2095 | | 646 | 1. | ** |
| | | | 1 / | | | 1.5 | · * F | 1. |
| 1987 Actual | Oregon | 132 | 1 | 95 | | 70 | | 33 |
| | National | 2469 | | 1793 | | 648 | | ## |
| | | | | | | 185 | | : 3 |
| 1988 Projected | Oregon | 1.115 | | 54 | | 61 | | 29 |
| | National | 2377 | $_{\rm H}$ | 1747 | | 621 | | ## |

| | | | | ; ; | | | | |
|---------------|----------------------|-----------|----------------------|------------|-----------|-----------|-----------|--------------------------|
| | 71 | E 8 | NANCE & SERVICE POST | | | 1 1 | CENTRAL & | |
| | | ALL AREAS | PORTLAND | HID-VALLEY | SOUTHERN | COASTAL | EASTERN | YAKINA NATIONAL |
| 1987 PRO | JECTED | 4 | | | | | | |
| | All Industries | 4.1 (2.9) | 3.8 (3.0) | 4.3 (2.6) | 4.0 (3.2) | 3.4 (2.1) | 4.8 (3.4) | ** (**) 3.6 (3.5) |
| 9 | Manufacturing | 3.4 (1.9) | 3.3 (2.5) | 3.4 (1.8) | 3.8 (2.9) | ** (0.5) | 4.6 (1.1) | 3.5 (3.5) |
| j | Non-Manufacturing | 4.3 (3.5) | 4.1 (3.5) | 4.5 (3.1) | 3.4 (3.4) | 3.5 (2.9) | 4.6 (4.2) | 4.0 (3.8) |
| 2 - | Non-Mfg w/o Pub Sect | | 3.2 (2.5) | 4.0 (1.9) | ## (##) | ** (**) | 4,4 (4.4) | ** (**) ** ** |
| 4 | Public Sector Only | 4.6 (3.9) | 4.6 (4.3) | 4.7 (3.5) | 4.1 (4.1) | 3.6 (3.0) | 5.0 (4.1) | (**) |
| ,i | 4 | ', | 1,11 1,1 | | | E | | 为据书自从2001年。 |
| 1987 ACT | /UAL | | | Ÿ. | | 1 | | |
| | All Industries | 3.7 (2.5) | 3.5 (2.6) | 4.1 (1.9) | 3.1 (3.1) | 4.9 (2.4) | 4.3 (3.1) | 3.6 (1.5) 3.5 (3.5) |
| ! ! | Manufacturing | 2.9 (1.2) | 2.7 (1.4) | 2.9 (0.3) | 3.5 (3.5) | ## (##) | 4.5 (2,3) | ** (**) (**) / 3.3 (3.3) |
| | Non-Manufacturing | 4.1 (3.4) | 4.1 (3.9) | 4.3 (2.9) | ** (**) | 4.9 (3.9) | 4.3 (3.4) | ## (##) 3.9 (3.9) |
| 1. | Non-Mfg w/o Pub Sect | 3.1 (1.9) | 2.3 (2.3) | 4.8 (2.1) | ## (##) | ## (##) | ## (##) | . (**) |
| ſ | Public Sector Only | 4.3 (3.9) | 4.5 (4.2) | 4.1 (3.5) | 2.5 (2.5) | 5.5 (5.5) | 4.3 (3.4) | (#X) (#X) ** ** |
| , 1988 PRO | JJECTED | * * | | ** • 1 | | * | | |
| | All Industries | 3.6 (2.5) | 3.3 (2.7) | 4.1 (1.9) | 3,1 (2.5) | 4.3 (2.0) | 3.7 (3.1) | 3.4 (3.1 |
| | Manufacturing | 2.8 (1.2) | 2.6 (2.9) | 3.5 (-1.0) | 3.8 (2.5) | ** (**) | 3.3 (3,3) | 3.2 (2.8) |
| | Non-Manufacturing | 4.0 (3.5) | 3.9 (3.5) | 4.2 (3,9) | £# (##) | 4,3 (3.4) | 3.9 (3.1) | 3.9 (3.6 |
| | Non-Mfg w/o Pub Sect | 3.3 (2.4) | 3.0 (2.0) | 4.4 (3.5) | *** (**) | ** (**) | ++ (++) | ## '(##) == ## ## |
| | Public Sector Only | 4.0 (3.8) | 4.1 (3.8) | 4.1 (4.1) | 2.5 (2.5) | 4.7 (4.7) | 3.9 (3.1) | ** (**) |

() = Average including reductions and freezes

RESPONSE BREAKDOWN

| £ | | All Indu | stries Mfg | | Non-Mfg | Public Sector |
|----------------|----------|----------|------------|---------------------------------------|---------|---------------|
| 1987 Projected | Oregon | 136 | 52 | 4 ' | 84 | 51 (59) |
| | National | 1120 | 877 | · · · · · · · · · · · · · · · · · · · | 316 | 1 |
| 1987 Actual | Oregon | 78 | 33 | | 45 | 35 |
| | National | 1119 | 782 | | 588 | ** |
| 1988 Projected | Oregon | 75 | 33 | | 42 | 33 |
| , | National | 1979 | 749 | | 270 | ## |

| | | | NON-EXEMPT | CLERIC | AL & TE | CHNICAL | POSIT | I IONS | Maria (MA) Nama | , | 1, | Y * | ; | Take Mi | CENTR | AL & | | | | | | ¥., | 1 |
|---------------|------------------------|-------|------------|--------|---------|-----------|---------|---------|--------------------|------|-------|------|------|---------------|-----------|-------|-----|------|------------|-----|-------|------|----------|
| i · | | ALĻ | AREAS | POR | TLAND | | MID- | VALLEY | | SOUT | HERN | | COAS | STAL 📑 | EASTE | RN | YAK | INA | | | NATIO | NAL | (|
| . 1987 P.F | ROJECTED | : } | | | 1 | | 1 1 16. | | 1, | | | , | | | | ; | | | *1 | | | , | 677 |
| | All Industries | 4.1 | (4.1) | 4.6 | (4.1) | | 5.1 | (4.3) | | 5.2 | (3.7) | | 4.3 | (3.3) | 4.8 | 3.8) | * * | ** | 1 | | 4.9 | (4. | 9) |
| 1 | Manufacturing | 4.9 | (4.9) | 4.7 | (4.1) | . 1 | 5.5 | (4.6) | , | 5.6 | (3.4) | | ** | (1.0) | 4.6 (| 3.5) | ** | ** | , | | 4.7 | 14.7 | 11. |
| 22 (42 (5 | Non-Manufacturing ; | 4.7 | (4.1) | 4.4 | (4.1) | | 4.6 | (4.2) | | 4.6 | (3.9) | | 4.5 | (4.4) | 4.7 | 3.9) | ** | | ١. | | 5.2 | (5. | 1) |
| *** | Non-Hig w/o Pub Sect | 4.5 | (3.8) | 4.4 | (4.2) | | 4.3 | (4.1) | i | 4.0 | (8.5) | | ## | ## · · · | 5.1 (| 4.5) | ## | ## | | | * * | ## | |
| | Public Sector Only | 4.9 | (4.3) | 4.3 | (4.0) | 1. | 5.3 | (3.5) | | 5.3 | (4.7) | 180 | 4.7 | (4.1) | 4.8 | 3.7} | ** | # 1 | 1 | | ** | ŧŧ | |
| ν. | | : : | 1. | | × | | ii yi | . (| | | | | | | | | | | | | ٠. | | : |
| 1987 AC | TUAL | | | | : 1 | i i | : · [: | | ٠ | | · PV | ٠, ! | | · · · · · · · | | | | | | i e | | ٠, | À |
| ` ' !' | All Industries | 4.8 | (4.2) | 4.9 | (4.5) | F^{1} . | 4.9 | (4.8) | | 5.2 | (5.2) | | 4.3 | (2.5) | 4.3 (| 4.0) | 4.2 | (4 | .2) | | 4.9 | 14.9 | 7) |
| | Manufacturing | 4.8 | (4.0) | 4.7 | (4.3) | 1 | 5.0 | (3.5) | | 4.4 | (4.4) | | * * | (-2.5) | 5.4 | 5.4) | 3.1 | 1 (3 | (8.8 | | 4.7 | (4. | 71 |
| | Non-Manufacturing | 4.9 | (4.4) | 5.1 | (4.7) | | 4.9 | (4.3) | | 5.8 | (5.8) | | 4.3 | (3.8) | 3.9 (| 3.3) | 4.4 | (4 | .4) | | 5.2 | (5.2 | 2) |
| | " Non-Mfg W/o Pub Sect | 4.9 | (4.3) | 5.5 | (5.0) | 4 | 4.7 | (4.0) | | ** | (##) | | 3.8 | (2.9) | 4.2 | 3.3) | 5.1 | 1 (5 | i.Ø) | | ** | ** | |
| | Public Sector Only | 4.9 | (4.5) | 4.4 | (4.1) | | 5.2 | (4.9) | | 6.3 | (6.3) | , | 4.7 | (4.7) | 3.8 (| 3.2) | 3.5 | (3 | .5) | | ## | ## | |
| | | i | | | | | 11 11 | 7 7 | | | | | | 8 4 | | | | | | | | | ! |
| 1988 PF | ROJECTED | 1, | 1 2 | | | | | q 1 - 1 | | | | | : | 2 " | | | | | | | | | |
| 1. | All Industries | 4.6 | (4:1) | 4.5 | (4.3) | | 5.2 | (4.3) | | 4.1 | (4.1) | ٠. | 3.5 | (2.3) | 4.6 | (3.7) | 4. | 1 (4 | (0) | | 4.7 | 14. | 6) |
| KI. | Manufacturing | 4.6 | (3.8) | 4.4 | (4.1) | d | 5.9 | (4.2) | v . | 3.5 | (3.5) | | ** | (##) | 3.9 (| 3.9) | ** | (ŧ | +) | | 4.5 | (4.4 | 1) |
| ` . | Non-Manufacturing | 4.7 | (4.2) | 4.5 | (4.5) | 1 | 4.8 | (4.3) | | 4.7 | (4.7) | | 3.5 | (3.5) | 5.2 | 3.7) | 4.1 | 1 (4 | .9) | | 5.0 | 14. | 9) |
| (Z | Non-Mfg w/o Pub Sect | 5.0 | (4.6) | 5.1 | (4.9) | 1; | 5.1 | (4.5) | | ## | (##) | * 1 | 2.9 | (2.9) | 6.7 (| 6.7) | 4.3 | 14 | .3) | | ** | ## | |
| | Public Sector Only | 4.3 | (3.8) | 3.9 | (3.6) | | 4.5 | (4.2) | | 5.1 | (5.1) | | 4.0 | (4.0) | 4.1 | | | | 3.7) | | * * | * * | |
| | | 1 | | | | | | | * | | | | | | | | | | | | | | |

j.,...

() = Average including reductions and freezes

RESPONSE BREAKDOWN

| | | | 1 (0.1) | |
|-----------------------|----------------|-----------|---------|-----------------------|
| | All Industries | Mfg No | n-Mfg . | Public Sector |
| 1987 Projected Oregon | 280 | 117 163 | 91 | 76 (86) |
| National | 3984 | 2679 1202 | | ii ii |
| | | | ٠, | |
| 1987 Actual Oregon | 178 | 74 184 | | 52 |
| National | 3545 | 2319 1079 | ** | ** |
| | | | i i | 7.h |
| 1988 Projected Oregon | 159 | 65 94 | ۱, ۱ | 50 |
| National | 3433 | 2278 1028 | | ## : , |
| | 1 . 1 | 1. | | and the second second |

| , | | EXEMPT S | SUPERVISORY, MANAGERIAL | & PROFESSIONAL P | DSITIONS | CENTRAL & | |
|---------|----------------------|-----------|-------------------------|------------------|--|-----------|---------------------|
| | | ALL AREAS | PORTLAND | NID-VALLEY | SOUTHERN COASTAL | EASTERN | YAKIMA NATIONAL |
| 1987 P | ROJECTED | | 1/4,11 | | Server to the server of the se | | |
| | All Industries | 5.1 (4.1) | 5.1 (4.5) | 5.3 (4.5) | 5.4 (3.2) 4.4 (3.2) | 4.9 (3.4) | ** ** 5.6 (5.5) |
| i e | Manufacturing | 5.3 (4.2) | 5.4 (4.7) | 5.7 (4.6) | 5.8 (2.4) ** (1.2) | 4.7 (3.3) | ** ** 5.0 (4.9) |
| | Non-Manufacturing | 4.8 (4.0) | 4.6 (4.1) | 4.8 (4.4) | 4.6 (3.8) 4.5 (3.8) | 4.7 (3.5) | ##: ## 5.5 (5.4) |
| | Non-Mfg w/o Pub Sect | 4.7 (3.9) | 4.7 (4.3) | 4.3 (3.5) | 4.0 (2.0) ** ** : | 5.4 (4.6) | ** ** |
| | Public Sector Only | 5.0 (4.1) | 4.3 (3.8) | 5.5 (5.0) | 5.6 (4.8) 4.7 (3.9) | 4.8 (3.1) | ** ** |
| | | | L i. | • | | | |
| 1987 AC | | | | | | | |
| | All Industries | 5.1 (4.5) | 5.3 (5.0) | 5.3 (4.3) | 4.9 (4.9) 3.3 (2.2) | 4.1 (3.6) | 4.3 (4.3) 5.1 (5.1) |
| | Manufacturing | 5.2 (4.3) | 5.1 (4.7) | 5.5 (4.2) | 5.1 (5.1) *** (-2.5) | 4.5 (3.8) | 4.1 (4.1) 4.9 (4.9) |
| | Non-Manufacturing | 5.9 (4.6) | 5.6 (5.3) | 5.2 (4.4) | 4.8 (4.8) 3.3 (3.3) | 3.9 (3.5) | 4.4 (4.4) 5.4 (5.4) |
| •. | Non-Mfg w/o Pub Sect | 5.3 (4.8) | 6.0 (5.8) ;, | 5.5 (4.4) | ** (**) - 2.5 (2.5) | 4.9 (4) | 5.0 (5.0) |
| | Public Sector Only | 4.7 (4.4) | 5.0 (4.7) | 4.8 (4.4) | 4.8 (4.8) 4.2 (4.2) | 3.8 (3.3) | 3.8 (3.8) |
| 1988 PF | ROJECTED | | | | | | |
| | All Industries | 4.8 (4.2) | 5.0 (4.6) | 5.1 (4.2) | 4.0 (4.0) 3.7 (2.5) | 4.7 (3.7) | 4.0 (4.0) 4.9 (4.8) |
| ٠. | Manufacturing | 4.8 (4.1) | 4.9 (4.6) | 5.9 (3.9) | 3.5 (3.5) | 4.7 (4.7) | 3.7 (3.7) 4.7 (4.5) |
| 7 * | Non-Manufacturing | 4.9 (4.3) | 4.7 (4.7) | 5.1 4.4) | 4.6 (4.6) 3.7 (3.7) | 4.7 (3.1) | 4.2 (4.2) 5.1 (5.0) |
| | Non-Mfg w/o Pub Sect | 5.3 (4.7) | 5.5 (5.1) | 5.5 (4.5) | ** (**); 3.5 (3.5) | ++ (++) | 4.7 (4.7) |
| i | Public Sector Only | 4.3 (3.9) | 4.4 (4.1) | 4.5 (4.2) | 4.6 (4.6) 3.9 (3.9) | 3.8 (2.1) | 3.7 (3.7) |

() = Average including reductions and freezes

RESPONSE BREAKDOWN

| | | | | 5 6 | |
|----------------|----------|----------------|------|---------|---------------|
| | | All Industries | Mfg | Non-Mfg | Public Sector |
| 1987 Projected | Oregon | 284 | 117 | 167 | 72 (86) |
| (i) (i) | National | 3673 | 2683 | 1192 | ## |
| 1987 Actual | Oregon | 181 | 74 | 107 | 52 |
| | National | 3457 | 2290 | 1063 | ** |
| 1000 0 | 0 | | | | |
| 1988 Projected | Oregon | 165 | 65 | 97 | 46 |
| | National | 3397 | 2270 | 1015 | ## |

| | · · · · · · · · · · · · · · · · · · · | the Harris of the Francisco | ECUTIVE/OFFICER POSTITIONS | 1,1 | d i · | CENT RAL & | | |
|------|---------------------------------------|-----------------------------|---|---------------------|-----------|------------|-------------|------------|
| | | ALL AREAS | PORTLAND MID- | VALLEY SOUTHERN | COASTAL | EASTERN | YAKIMA | NATIONAL . |
| 1987 | 7 PROJECTED : | | | | ÷, | | | |
| | All Industries | 5.3 (4.0) | 5.3 (4.4) 5.7 | (4.2) 5.1 (2.3) | 4.5 (2.8) | 4.9 (3.9) | ** ** | 5.4 (5.4) |
| | Manufacturing | 5.7 (3.9) | 5.7 (4.3) 6.5 | (4.7) 6.0 (0.3) | ## (0.3) | 4.6 (3.0) | ** ** | 5.3 (5.2) |
| | Non-Manufacturing | 5.0 (4.0) | 4.8 (4.4) 5.1 | (3.9) 4.2 (3.8) | 4.8 (3.4) | 4.8 (4.3) | ** ** | 5.7 (5.6) |
| | Non-Mfg w/o Pub Sect | 4.8 (3.7) | 5.0 (4.6) 4.2 | (2.6) 4.0 (2.0) | #1 11 | 4.8 (4.8) | ** ** | ** ** |
| | Public Sector Only | 5.1 (4.3) | 4.4 (4.1) 6.0 | (5.0) 4.9 (4.9) | 4.8 (3.4) | 5.1 (4.1) | ** ** | ** ** |
| | | | 1 | rain s | | | | |
| 1987 | 7 ACTUAL | | | 57 | 1 | | | |
| | All Industries | 5.8 (4.6) | 6.1 (5.3) 5.4 | (4.1) 8.9 (7.9) | 3.4 (1.6) | 4.4 (3.8) | 5.6 (4.8) | 5.3 (5.3) |
| | Manufac tur ing ' | 6.9 (4.5) | 6.9 (5.1) 5.6 | (3.3) - 13.6 (10.2) | ** (-2.5) | 4.5 (3.4) | 4.3 (4.3) | 5.1 (5.1) |
| | Non-Manufacturing | 5.2 (4.7) | 5.7 (5.4) 5.3 | (4.6) 6.8 (6.8) | 3.4 (2.6) | 4.4 (3.9) | . 6.3 75.A) | 5.6 (5.6) |
| | Non-Mfg w/o Pub Sect | 5.5 (4.6) | 6.4 (5.7) 5.5 | (4,4) ** (**) | 3.0 (1.8) | 4.8 (4.8) | 7.3 (7.3) | 11 11 |
| | Public Sector Only | 4.9 (4.7) | 4.9 (4.9) 5.2 | (4.8) 6.0 (6.0) | 3.9 (3.9) | 4.0 (3.3) | ** (**) | ** ** |
| | 11計劃的 | | | | ł | | | |
| 1988 | B PROJECTED | | | li i . | | | | |
| | All Industries | 4.9: (3.9) | 5.2 (4.6) 4.8 | (3.6) 4.4 (3.1) | 3.3 (1.8) | 5.1 (4.8) | 4.3 (4.3) | 5.1 (5.1) |
| 4 | Manufacturing 🖟 🗆 | 5.6 (3.8) | 6.8 (5.2) 5.6 | (2.3) 3.3 (1.6) | ** (**) | 4.8 (4.8) | ** (**) | 4.9 (4.9) |
| | Non-Manufacturing | 4.6 (4.0) | 4.3 (4.3) 4.6 | (4.1) 5.2 (5.2) | 3.3 (2.9) | 5.3 (3.6) | 4.4 (4.4) | 5.2 (5.2) |
| S | Non-Mfg w/o Pub Sect | 5.1 (4.3) | 5.3 (4.4) 5.2 | (4.4) ** (##) | 3.8 (3.0) | 7.8 (7.8) | 5.3 (5.3) | ## ## |
| | Public Sector Only | 4.0 (3.6) | 4.8 (4.8) 4.8 | (3.7) 5.2 (5.2) | 2.7 (2.7) | 3.7 (1.8) | ** (**) | 11 11 |
| | | | | | | | | |

Public Sector Unity 4.0 (3.0)

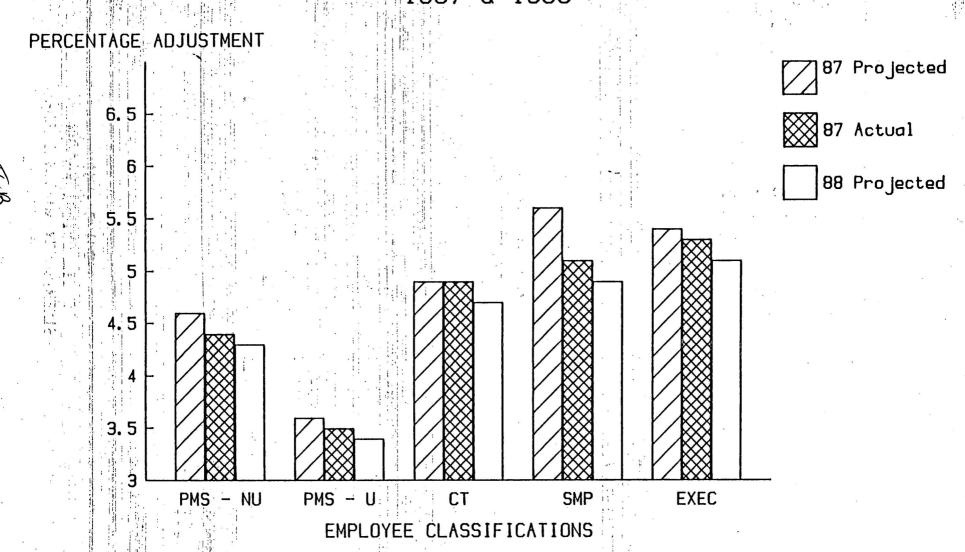
() = Average including reductions and freezes

RESPONSE BREAKDOWN

| | All Industries | Mfg Non-Mfg | Public Sector |
|----------------|----------------|-------------|-------------------|
| 1987 Projected | Oregon 244 | 99 145 | 69 (82) |
| | National 3291 | 2272 1019 | ## * * * * |
| 1987 Actual | Oregon 152 | 57 95 | 46 |
| | National 3911 | 2718 1162 | # # |
| 1988 Projected | Oregon 133 | 48 85 | 49 |
| 1.1 | National 2725 | 1764 959 | ** |

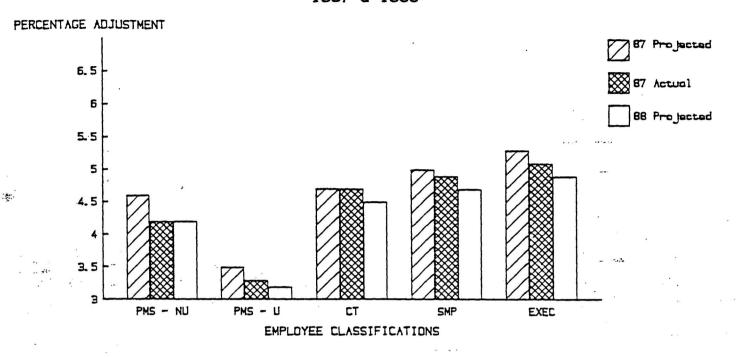
NATIONAL RESULTS

WAGE & SALARY ADJUSTMENTS
COMBINED MANUFACTURING & NONMANUFACTURING FIRMS
1987 & 1988



NATIONAL RESULTS

WAGE & SALARY ADJUSTMENTS MANUFACTURING FIRMS 1987 & 1988

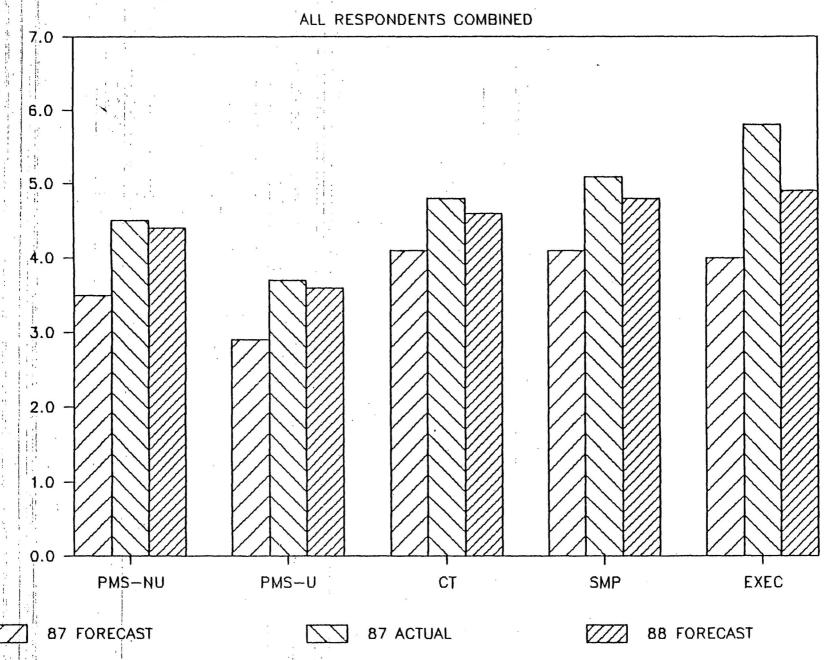


NATIONAL RESULTS

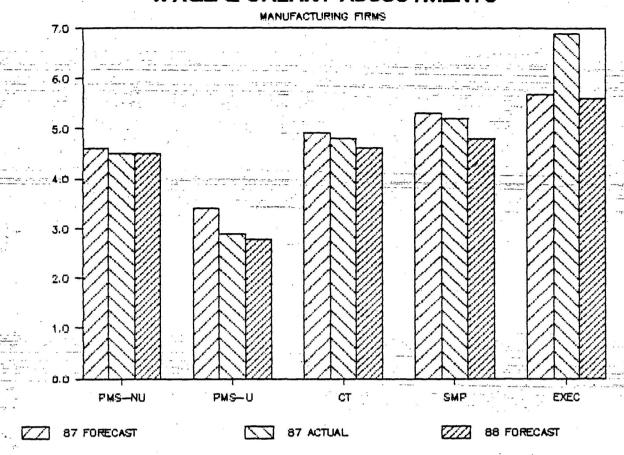
WAGE & SALARY ADJUSTMENTS NONMANUFACTURING FIRMS 1987 & 1988



WAGE & SALARY ADJUSTMENTS



WAGE & SALARY ADJUSTMENTS



WAGE & SALARY ADJUSTMENTS

