

# BEFORE WE GET STARTED...

- Request a break, if desired.
- If necessary, April 13, 5:30 p.m. 7:30 p.m. is scheduled for continued discussions.

# **USING ZOOM**

You can control Mute/Unmute in the far left-hand corner:

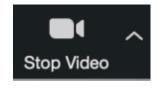


This is Unmuted

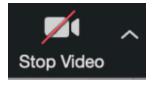


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 Video on/off and raising/lowering of hands which can be done through Zoom or \*9 if you are on a phone



This is video On



This is video Off



# FY2023 BUDGET COMMITTEE PRESENTATION



PUBLIC TESTIMONY



FY2023 PROPOSED BUDGET



BUDGET COMMITTEE RESPONSIBILITY



AMENDED 2022-2031 CIP



BUDGET PROCESS



2022-2031 LRFP



POLICIES & CONTRACTS



ECONOMIC ENVIRONMENT



**APPROVAL** 



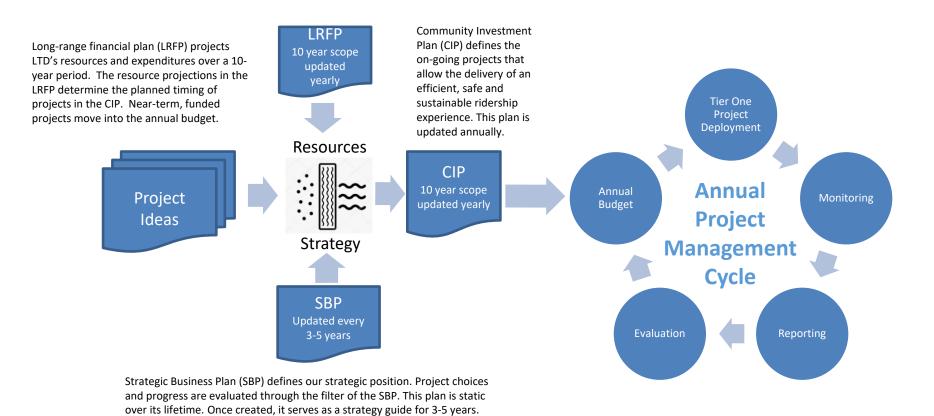
# **PUBLIC TESTIMONY**

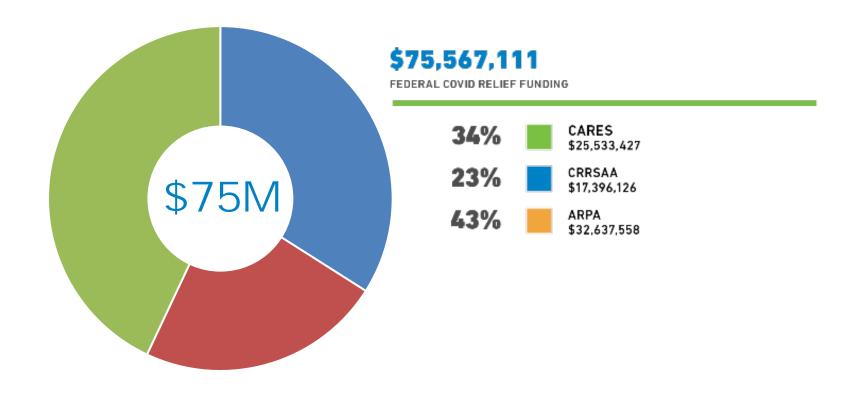
- The purpose of this hearing is to allow public comment on the FY2023 Proposed Budget.
- Raise your Zoom hand or press \*9 on your phone.
- Each speaker will have 3 minutes.

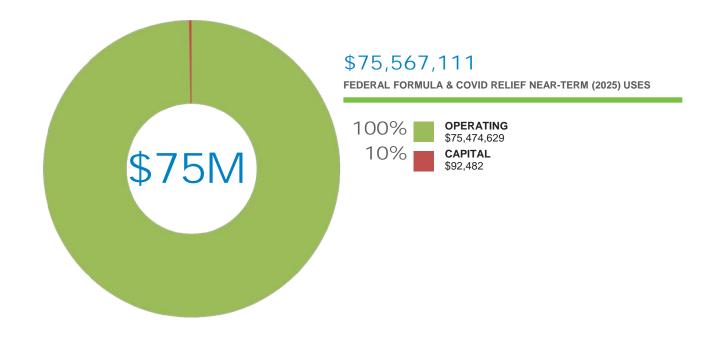


# BUDGET COMMITTEE RESPONSIBILITY

- Follows Oregon Local Budget Law process
- Reviews and understands the FY2023 Budget presented
- Discusses and recommends revisions to the budget if needed
- Approves the Budget and forward your recommendation to the BOD for adoption

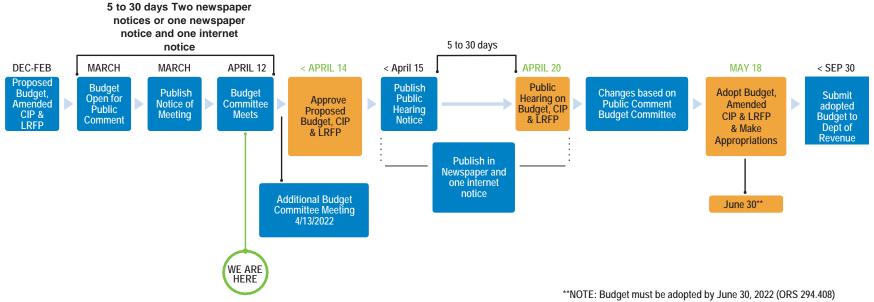








# **BUDGET PROCESS**





# POLICIES & CONTRACTS: FUND BALANCE & PENSION PLAN

### **POLICIES:**

- Reserve Policy
- Salaried Employees' retirement plan funding
- ATU Local 757 Pension Funding policy

## **CONTRACTS:**

ATU local 757 Working and Wage Agreement



# Meeting Reserve Policy adopted Feb 2022

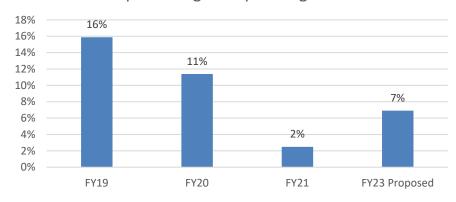
Reserve	Policy	FY23 Budget	Notes
Sustainable Services Reserve	2-6 months	2 months	18% of annual operating costs
STIF Sustainable Services Reserve	<6 months	>2 & < 3 months	24% of annual operating costs
Cash Flow Reserve (includes WC)	60-90 days	> 3 & < 4 months	31% of annual operating costs
·	20% of 2 year expected cost- 10 year planned need	*	Grant match & non-grant fundable costs
Board Designated Reserve	As adopted by resolution	Not applicable	Not applicable



# **ECONOMIC ENVIRONMENT**

Revenue-Expenditure gap covered by CARES, CRRSA, ARPA Budgeted to use \$36M by end of FY22, \$39.4M remaining

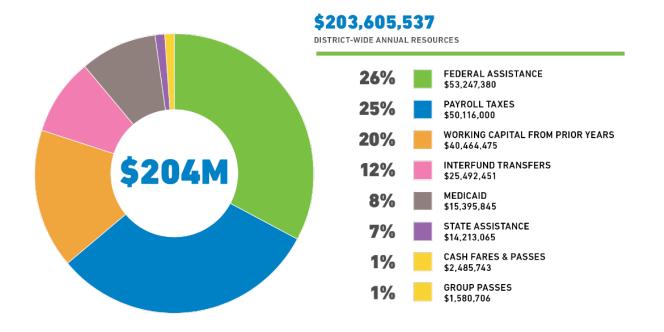
# General Fund Operating revenue as a percentage of operating cost

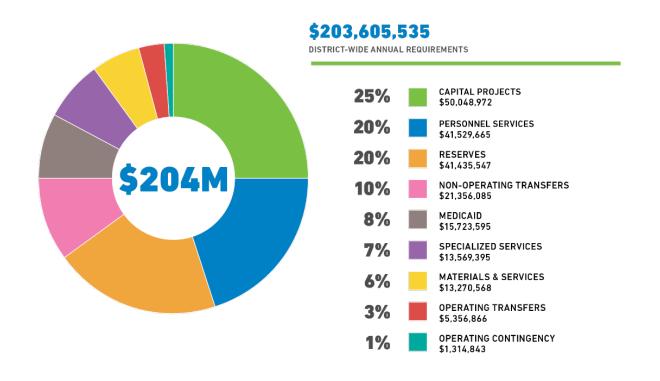


### Destabilizing world events & long-term impacts of COVID:

- Commuting patterns
- · Remote-working, remote learning
- Record (40 year) High inflation (7.9% in Feb 2022)
- Supply chain disruptions
- As of March, Fuel up 97% (levels not seen since 2008)
- Labor shortages







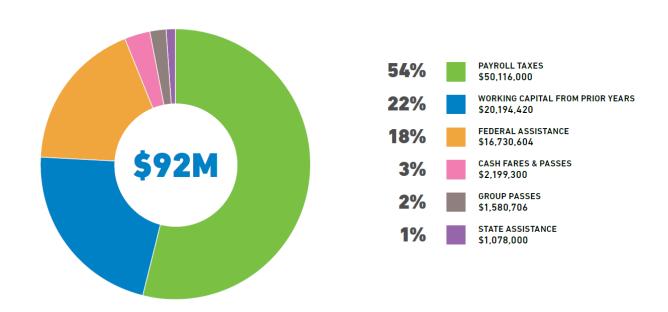


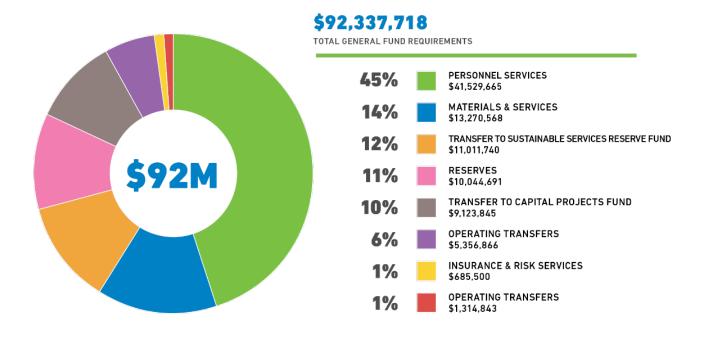
# PROPOSED BUDGET: QUESTIONS

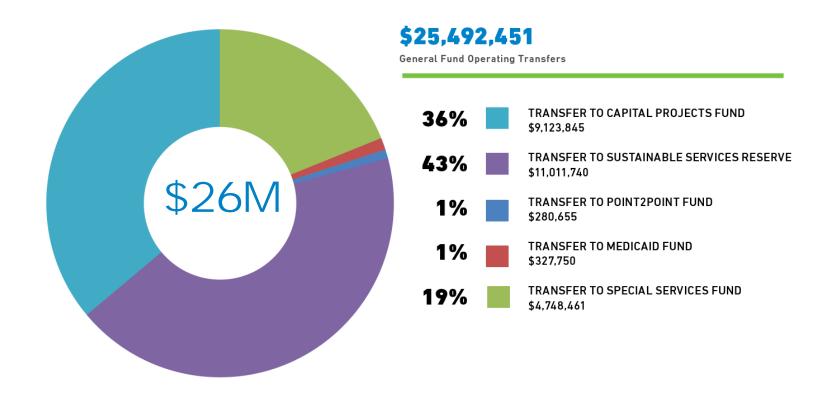


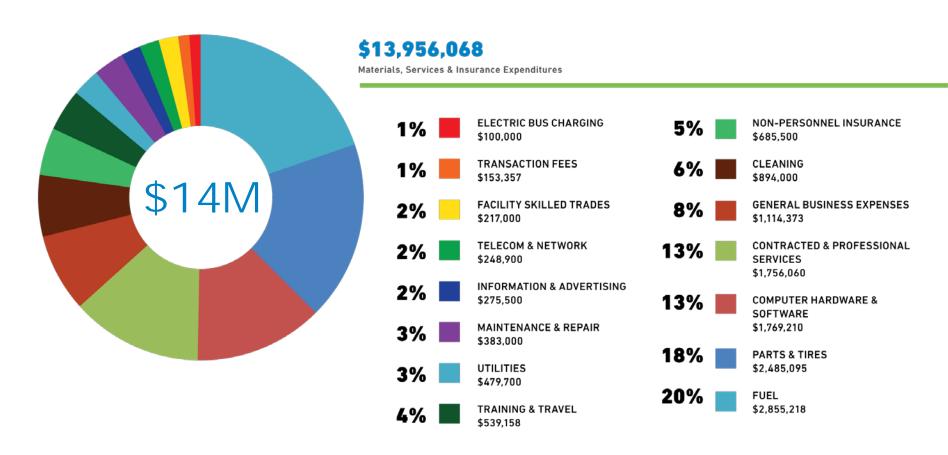
\$92,337,718

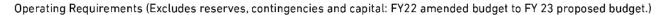
**TOTAL GENERAL FUND RESOURCES** 

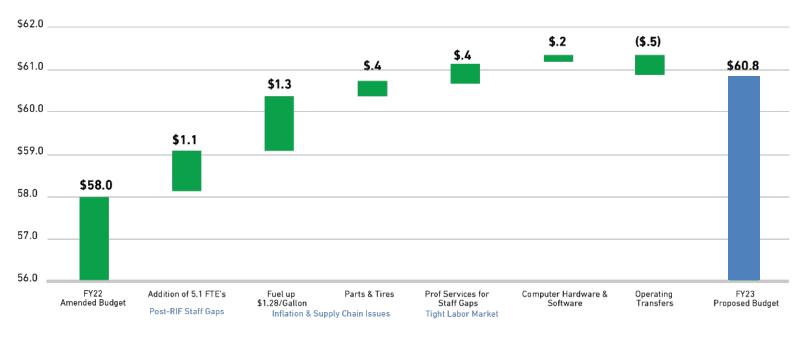










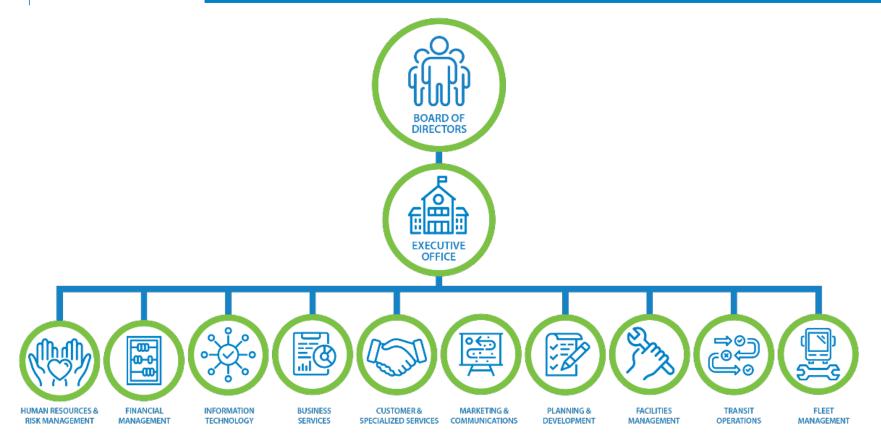




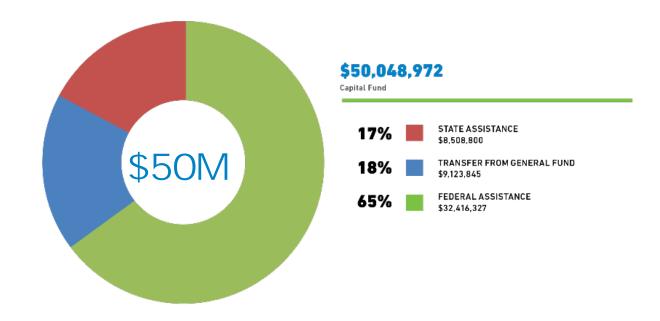
# Goal is to be structurally balanced by FY 26 Budget

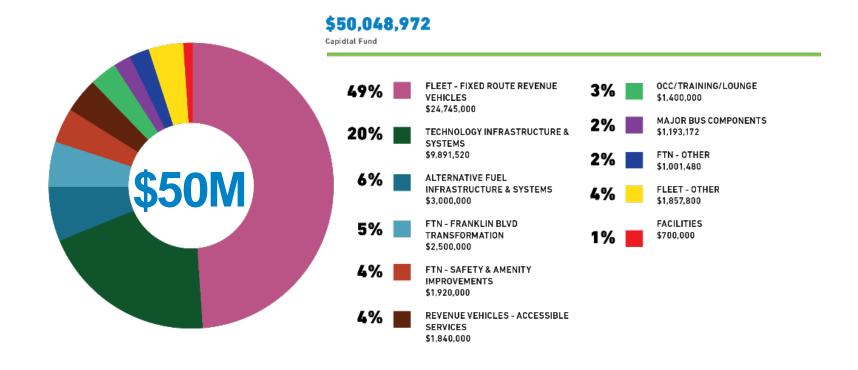
- FY23 data gathering on:
  - Internal operating efficiency opportunities
  - ✓ Comprehensive Operations Analysis for fixed route & Ridesource
  - ✓ Mobility management
- FY24 Create plans to strategically & thoughtfully "build back smarter"
- FY25 Implement build back plans
- FY26 Achieve structurally balanced budget

Annual Operating Revenues (excludes Federal Assistance)	\$55,412,694
Annual Minimum FY23 Operating Expenditures  Annual Operating Expenditures (excludes reserves, contingencies and transfers to the capital fund)	\$60,842,599
Minimum Capital Fund Transfer	\$3,220,491
Overage (or shortage)	(\$8,650,396)











# CAPITAL FUND BUDGET HIGHLIGHTS

- \$9.1M in General Fund Transfer is for primarily for grant match
- \$17M reserve covers primarily FY23 & FY24 grant match requirements
- CIP Addition: Major bus components & Rural Shelters

## STATE OF GOOD REPAIR (74%):

- \$24.7M Fixed-route vehicles
- \$7.3M technology & infrastructure upgrades
- \$1.8M paratransit replacement vehicles
- \$1.1M major bus components

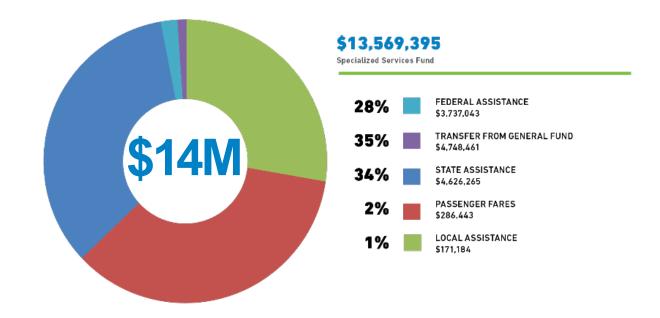
# IMPROVEMENT PROJECTS (26%):

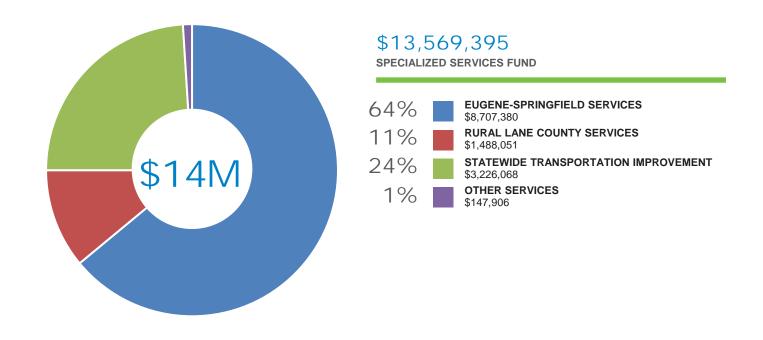
- \$3M Alternative fuel infrastructure
- \$2.6M technology & infrastructure imprvmts
- \$2.5M Franklin Blvd transformation
- \$1.9M FTN Safety & amenities
- \$1.2M system security improvements
- \$1.1M OCC/Training/Lounge





# SPECIALIZED SERVICES FUND







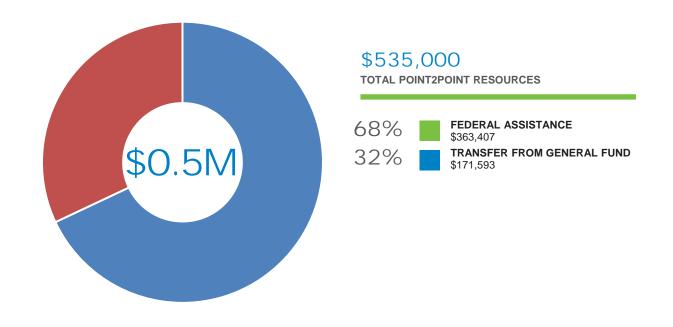
# SPECIALIZED SERVICES FUND HIGHLIGHTS

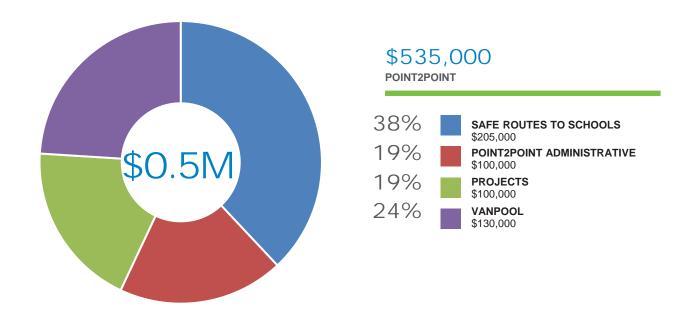
- FY2022 amended budget includes:
  - Increases for inflation
  - Return to full ridership
  - Ridesource contract bids
  - Regulatory changes and COVID-19 protocols
- FY2023 Budget is up \$.4M from FY2022 amended Budget
  - STIF funded Rhody & Diamond express expansions (up \$.2M)
  - CG pass-through discretionary grant (up \$.1M)
  - Other rural services (up \$.1M)
  - Resumption of COVID-19-paused STIF projects (up \$.7)
  - Slower return to full ridership (down \$.8M)



# SPECIALIZED SERVICES FUND: QUESTIONS









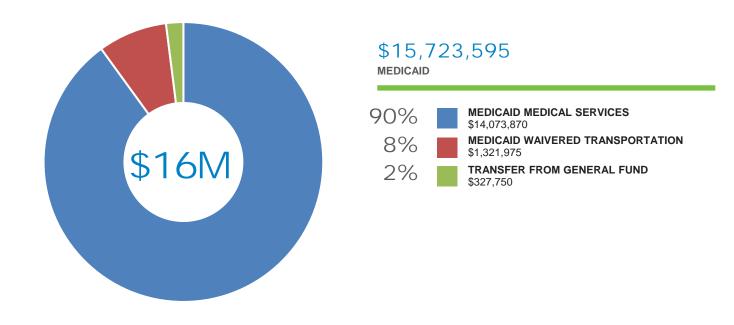
## POINT2POINT BUDGET HIGHLIGHTS

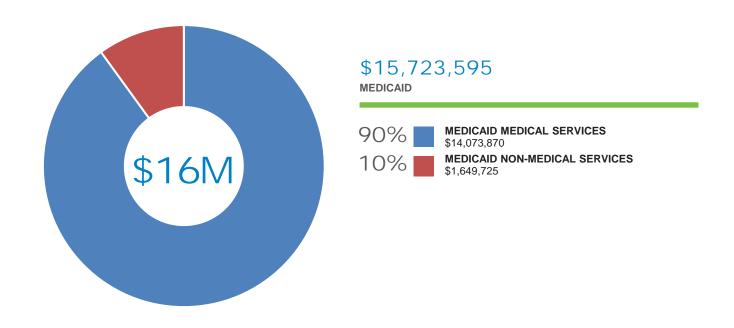
- Budget is down \$.2M from FY22 budget.
- Some P2p programs transitioned to other agencies.
- Some programs will not continue.



# POINT2POINT FUND: QUESTIONS









#### MEDICAID BUDGET HIGHLIGHTS

- Medicaid budget is up \$.6M from the FY2022 Budget
- Anticipates:
  - impact of increase in Medicaid membership
  - Increase ridership as COVID restrictions relax
- General fund transfer is roughly flat to FY2022 budget



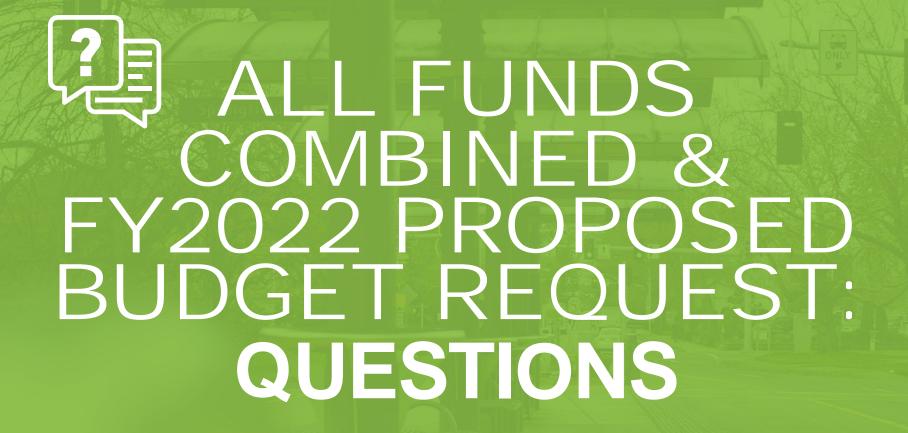


# ALL FUNDS COMBINED & FY2022 PROPOSED BUDGET REQUEST



PROPOSED APPROPRIATION	FY2021-22 Adopted Budget	FY2022-23 Proposed
GENERAL FUND - OPERATING	\$52,221,091	\$56,800,576
Transit Services	\$52,221,091	\$55,485,733
Operating Contingency		\$1,314,843
GENERAL FUND - NON-OPERATING	\$18,275,071	\$25,492,451
Transfer to Specialized Services Fund	\$5,236,631	\$4,748,461
Transfer to Medicaid Fund	\$400,200	\$327,750
Transfer to Point2point Fund	\$218,124	\$280,655
Transfer to the Sustainable Services Fund		\$11,011,740
Transfer to Capital Projects Fund	\$12,420,116	\$9,123,845
SPECIALIZED SERVICES FUND	\$13,214,631	\$13,569,395
Transit Services	\$13,214,631	\$13,569,395
MEDICAID FUND	\$15,167,220	\$15,723,595
Transit Services	\$15,167,220	\$15,723,595
POINT2POINT FUND	\$713,509	\$535,000
Transit Services	\$708,509	\$535,000
Operating Contingency	\$5,000	

	FY2021-22 Adopted Budget	FY2022-23 Proposed
CAPITAL PROJECTS FUND	\$37,245,418	\$50,048,972
Transit Investments	\$37,245,418	\$50,048,972
TOTAL FY2022-23 PROPOSED APPROPRIATION	\$136,836,940	\$162,169,989
PROPOSED RESERVES NOT APPROPRIA	ATED	
SUSTAINABLE SERVICES FUND		\$11,011,740
Sustainable Services Reserve		\$11,011,740
OTHER RESERVES	\$25,074,508	\$30,423,807
Cash Flow Operating Reserve	\$10,508,775	\$10,044,691
Working Capital	\$567,330	\$3,127,663
Restricted for Capital Fund Projects	\$13,998,403	\$17,251,453
TOTAL FY 2022-23 NOT APPROPRIATED RESERVES	\$25,074,508	\$41,435,547
TOTAL FY 2022-23 APPROPRIATED AND NOT APPROPRIATED RESERVES	\$161,911,44	\$203,605,536







# AMENDED COMMUNITY INVESTMENT PLAN (CIP)



### AMENDED CIP PROJECT ADDS:

#### **State of Good Repair:**

- Major Bus Components \$1.1M
- Rural Shelters \$.1M



#### AMENDED CIP PROJECT ADDS:

#### **SGR**

- Removed Glenwood Facilities Assessment
   Supply chain, inflation impacts to project timing & cost:
- Bus wash (up \$75K)
- 10-year Fixed-Route Fleet Replacement (up \$7.3M)\*\*
- IT HW/SW improvements (up \$.3M)
- Disaster Recovery (down \$.5M)

#### **IMPROVEMENT**

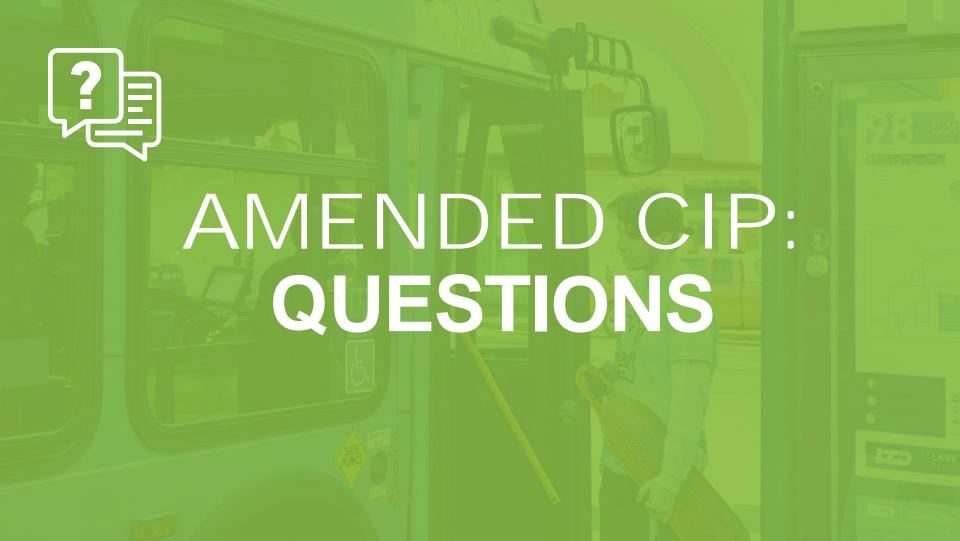
#### Scope & cost change:

- FTN Safety & Amenity Improvements (up \$.3M)
- Strategic Business Plan Implementation (up \$.6M)
- COA (up \$.2M)

#### Supply chain, inflation impacts to project timing & cost:

- Santa Clara Transit Station (down \$30K)
- Alternative Fuels Infrastructure (up \$3M)
- System Security Improvements (timing only)
- EmX Corridor Improvements (timing only)
- Mobile Wallet/Trip Planner (timing only)\*\*

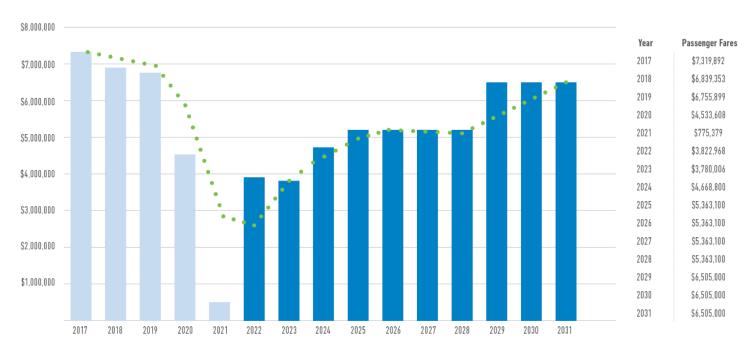
\*\* - new funding - 22 Omnibus





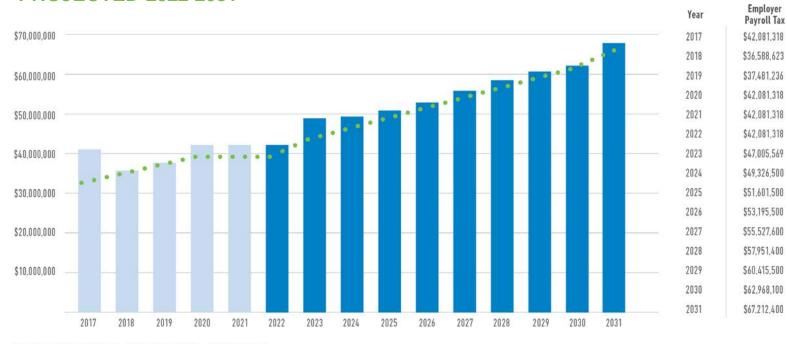
# UDPATED LONG-RANGE FINANCIAL PLAN (LRFP)

#### PASSENGER FARES PROJECTED 2022-2031



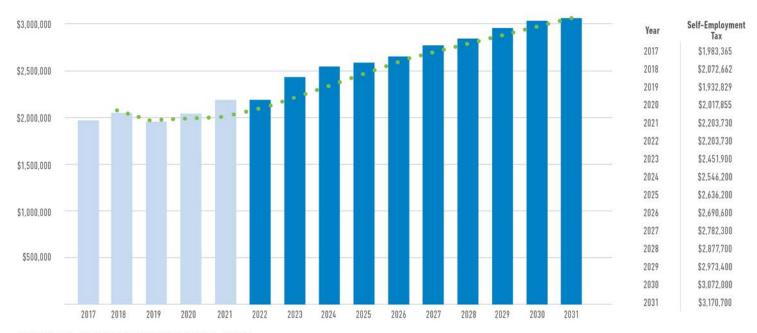
PROJECTED ANNUAL GROWTH 2023-2031: 7.46%

## EMPLOYER PAYROLL TAX, NET OF STATE ADMINISTRATIVE FEES PROJECTED 2022-2031



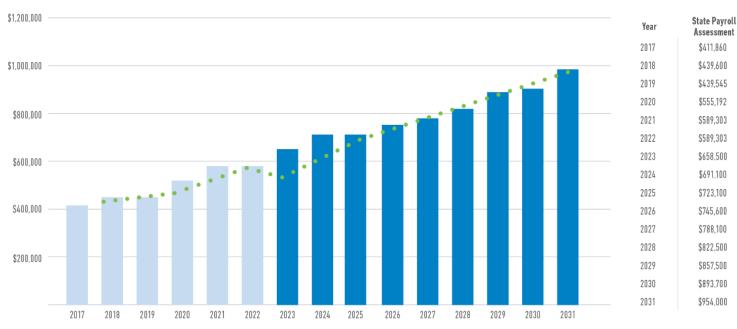
PROJECTED ANNUAL GROWTH 2023-2031: 5.37%

## SELF-EMPLOYMENT TAX, NET OF STATE ADMINISTRATIVE FEES PROJECTED 2022-2031



PROJECTED ANNUAL GROWTH 2023-2031: 4.16%

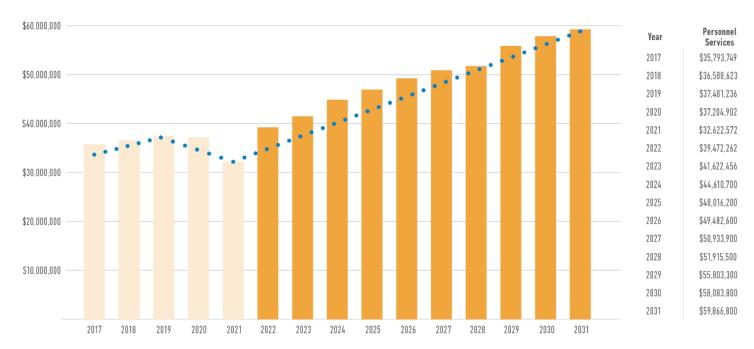
#### **GOVERNMENT EMPLOYEE PAYROLL ASSESSMENT PROJECTED 2022-2031**



PROJECTED ANNUAL GROWTH 2023-2031: 5.52%

#### **BASELINE PROJECTIONS: EXPENSES**

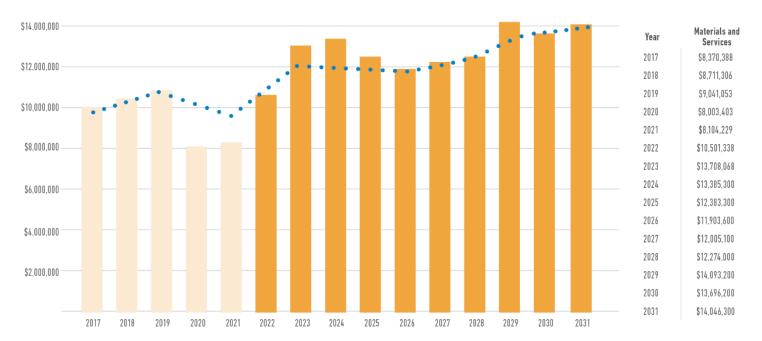
#### PERSONNEL SERVICES PROJECTED 2020-2031



PROJECTED ANNUAL GROWTH 2023-2031: 4.76%

#### **BASELINE PROJECTIONS: EXPENSES**

#### MATERIALS AND SERVICES PROJECTED 2020-2030



PROJECTED ANNUAL GROWTH 2023-2031: 3.83%

#### **UPDATED LONG-RANGE FINANCIAL PLAN: RESOURCES**

RESOURCES	FY2021-22 Estimate	FY2022-23 Proposed	FY2023-24 Forecast	FY2024-25 Forecast	FY2025-26 Forecast	FY2026-27 Forecast	FY2027-28 Forecast	FY2028-29 Forecast	FY2029-30 Forecast	FY2030-31 Forecast
OPERATING REVENUES										
Cash Fares & Passes	\$2,094,571	2,199,300	2,809,300	3,296,200	3,296,200	3,296,200	3,296,200	4,191,400	4,191,400	4,191,400
Group Passes	\$1,728,397	1,580,706	1,859,400	2,066,800	2,066,800	2,066,800	2,066,800	2,313,700	2,313,700	2,313,700
Advertising	\$31,125									
Special Services		55,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000
TOTAL REVENUES	\$3,854,093	\$3,835,006	\$4,998,700	\$5,693,000	\$5,693,000	\$5,693,000	\$5,693,000	\$6,835,100	\$6,835,100	\$6,835,100
NON-OPERATING REVENUES										
Payroll Taxes	\$42,081,318	\$47,005,600	\$49,326,500	\$51,601,500	\$53,195,500	\$55,527,600	\$57,951,400	\$60,415,500	\$62,968,100	\$67,212,400
Self-Employment Taxes	\$2,203,730	\$2,451,900	\$2,546,200	\$2,636,200	\$2,690,600	\$2,782,300	\$2,877,700	\$2,973,400	\$3,072,000	\$3,170,700
State-In-Lieu	\$589.303	\$658,500	\$691,100	\$723,100	\$745,600	\$788,100	\$822,500	\$857,500	\$893,700	\$954,000
Federal Assistance	\$20,030,000	\$16.730.604	\$7,861,000	\$4,928,200	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
State Assistance	\$1,078,000	\$1,078,000	\$2,138,400	\$3,237,400	\$3,337,900	\$3,528,400	\$3,682,400	\$3,839,000	\$4,001,200	\$4,270,900
Miscellaneous	\$332,688	\$332,688	\$349,200	\$365,300	\$376,700	\$398,200	\$415,600	\$433,200	\$451,500	\$482,000
Interest	\$49,956	\$51,000	\$50,000	\$51,000	\$218,400	\$346,700	\$498,800	\$478,200	477,800	485,000
TOTAL NON-OPERATING REVENUE	\$66,364,995	\$68,308,292	\$62,962,400	\$63,542,700	\$60,599,700	\$63,406,300	\$66,283,400	\$69,031,800	\$71,899,300	\$76,610,000
TOTAL REVENUES	\$70,219,088	\$72,143,298	\$67,961,100	\$69,235,700	\$66,292,700	\$69,099,300	\$71,976,400	\$75,866,900	\$78,734,400	\$83,445,100

REQUIREMENTS	FY2021-22 Estimate	FY2022-23 Proposed	FY2023-24 Forecast	FY2024-25 Forecast	FY2025-26 Forecast	FY2026-27 Forecast	FY2027-28 Forecast	FY2028-29 Forecast	FY2029-30 Forecast	FY2030-31 Forecast
OPERATING REQUIREMENTS										
Personnel Services	\$40,112,870	\$41,529,665	\$44,610,700	\$48,016,200	\$49,482,600	\$50,933,900	\$51,915,500	\$55,803,300	\$58,083,800	\$59,866,800
Materials & Services	\$10,517,838	\$13,205,568	\$13,385,300	\$12,383,300	\$11,903,600	\$12,005,100	\$12,274,000	\$14.093,200	\$13,696,200	\$14,046,300
Insurance & Risk Services	\$666,291	\$685,500	\$724,600	\$781,300	\$781,300	\$781,300	\$781,300	\$822,000	\$822,000	\$822,000
Operating Contingency		\$1,314,843								
TOTAL CONTINGENCY	\$51,296,999	\$56,735,576	\$58,720,600	\$61,180,800	\$62,167,500	\$63,720,300	\$64,970,800	\$70,718,500	\$72,602,000	\$74,735,100
TRANSFERS										j
Transfer to Specialized Services Fund	\$2,255,017	\$4,748,461	\$3,705,400	\$3,334,900	\$3,334,900	\$3,334,900	\$3,334,900	\$3,334,900	\$3,334,900	\$3,334,900
Transfer to Medicaid Fund	\$327,750	\$327,750	\$327,800	\$327,800	\$327,800	\$327,800	\$327,800	\$327,800	\$327,800	\$327,800
Transfer to Point2point Fund	\$218,124	\$280,655	\$249,400	\$249,400	\$249,400	\$249,400	\$249,400	\$249,400	\$249,400	\$249,400
Transfer to the Sustainable Services Reserve Fund		\$11,011,740								
Transfer to Capital Projects Fund	\$12,420,116	\$9,123,845	\$3,685,200	\$2,319,000	\$1,239,800	\$1,490,400	\$2,733,000	\$1,855,000	\$755,400	\$775,400
Total Transfers	\$15,221,007	\$25,492,451	\$7,967,800	\$6,231,100	\$5,151,900	\$5,402,500	\$6,645,100	\$5,767,100	\$4,667,500	\$4,687,500
TOTAL REQUIREMENTS	\$66,518,006	\$82,228,027	\$66,688,400	\$67,411,900	\$67,319,400	\$69,122,800	\$71,615,900	\$76,485,600	\$77,269,500	\$79,422,600

