

Council Roundup for July 22, 2019

The Newberg City Council met on July 22, 2019.

The Council discussed goals and priorities. They did not make any decisions but identified several areas of interest including: sustainability, community engagement, education, diversity, affordable housing, transitional housing, public safety, balanced budgets, WestRock property redevelopment, customer service, team atmosphere, economic development, and transportation solutions.



**City Council Goal Setting Session
July 22, 2019 - 5:00 PM
4061 Hayes Street, Newberg**

1. OPENING

2. GOAL SETTING WITH ARTURO VARGAS

2.A Arturo Vargas Bio

[Arturo Vargas facilitator 2019-0722.pdf](#)

2.B Mayor's Summary of Newberg Visioning

[A newBERG Community Visioning Mayor's Summary 2019-0722.docx](#)

2.C Livability Plan

[1 Livability Development FINAL 2019-0722.pdf](#)

2.D Economic Development Plan

[2 Economic Development FINAL 2019-0722.pdf](#)

2.E Cultural Assets Plan

[3 Cultural Assets FINAL 2019-0722.pdf](#)

2.F Leadership Plan

[4 Leadership FINAL 2019-0722.pdf](#)

2.G Engagement Plan

[5 Community Engagement FINAL 2019-0722.pdf](#)

3. NEXT STEPS

4. ADJOURN

ADA STATEMENT

Contact the City Recorder's office for physical or language accommodations at least 2 business days before the meeting. Call (503) 537-1283 or email sue.ryan@newbergoregon.gov.



Arturo Vargas is not a stranger to the complexities of managing city projects, communication process, and goal settings. In 2018, Mr. Vargas led several successful strategic focus groups and goal setting sessions for the city of McMinnville's MacTown 2032 strategic planning. Other past projects included four years with United Way managing and facilitating 21 different community development projects in the areas of education, health, and human services in Marion, Polk, and Yamhill Counties.

Currently, Mr. Vargas is pursuing his MBA at George Fox University, expected graduation date: November 2019. He is a self-employed community consultant in the areas of program and project management, development, and facilitation. He is currently under contract to manage the Latino Partnership Program's **Table for 12** in the cities of Newberg, McMinnville, and Independence; he is leading the Chehalem Cultural Center's Railway Project for the Latino Population in Newberg, and a subcontract to do the community engagement and development for the Grand Ronde Confederated Tribes.

A newBERG Community Visioning Focus Areas and Goals

- I. Community Leadership
 - a. Leaders collaborate regularly
 - b. Develop new leaders
- II. Economic Development
 - a. Enhance industrial development capabilities and opportunities
 - b. Enhance commercial development capabilities and opportunities
 - c. Create a premier business and workforce development program
 - d. Make Newberg/Chehalem Valley a regional, national and international tourist destination
- III. Livability and Development
 - a. Blend the build environment with surrounding natural landscape
 - b. Improve multi-modal transportation
 - c. Improve housing affordability
 - d. Complete funding, administrative, and organizational actions for Newberg Downtown Improvement Plan
 - e. Improve infrastructure
- IV. Cultural Assets
 - a. Increase community participation
 - b. Improve communications of cultural activities and facilities
 - c. Expand events and opportunities for all
- V. Community Engagement
 - a. Build support networks between neighbors and within neighborhoods
 - b. Promote strong relationships and networks between and among individuals and social service organizations in the wider community
 - c. Develop a spirit of service throughout the community

LIVABILITY & DEVELOPMENT ACTION PLAN

Goal 1: Blend the built environment with surrounding natural landscape

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
1.1	Develop a community aesthetic based on history and natural environment						
Actions	1. Identify a task force	x			City	Hoover, City, CPRD, HPC, NAHS, GFU, NDC	
	2. Create a vision document and ordinances to ensure that open space community developments blend with natural landscape	x			Task Force		Exploring becoming a Tree City
	3. Use landscape aesthetic to define the downtown area	x	x	x	Task Force	Hoover, City, CPRD, HPC, NAHS, GFU, NDC	
	4. Create an urban forestry program	x	x	x	City	Hoover, City, CPRD, HPC, NAHS, GFU, NDC	
	5. Create a heritage tree program	x	x	x	City	Hoover, City, CPRD, HPC, NAHS, GFU, NDC	
	6. Explore funding options for the preservation of historic homes and architecture	x			City	Hoover, City, CPRD, HPC, NAHS, GFU, NDC	
	7. Create beautification projects along pedestrian routes connecting popular attractions		x		Task Force	City, ODOT, property owners, CPRD	
1.2	Create a scenic byway between Sherwood and McMinnville						
Actions	1. Learn steps to develop a scenic byway	x			City	YC, WC, 1000 friends of Oregon/YC, NSD, CPRD, Sherwood, ODOT, FHWA, Oregon Tourism Comm.	
	2. contact support partners to develop a task force	x			City	YC, WC, Tillamook Co, 1000 friends of Oregon/YC, NSD, CPRD, Sherwood, ODOT, FHWA, Oregon Tourism Comm. City	
	3. Secure project funding		x		task force	YC, WC, Tillamook Co, 1000 friends of Oregon/YC, NSD, CPRD, Sherwood, ODOT, FHWA, Oregon Tourism Comm. City	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	4. Create a Corridor Management Plan		x		task force	YC, WC, Tillamook Co, 1000 friends of Oregon/YC, NSD, CPRD, Sherwood, ODOT, FHWA, Oregon Tourism Comm. City	
Goal 2: Improve multi-modal transportation							
	Complete ADA Spot Improvement Program projects for Primary Critical Routes to improve walkability in accordance with the Newberg ADA/Pedestrian/Bike Route Improvement Plan						
2.1							
Actions	1. Prioritize projects in the ADA Spot Improvement Program		x		City	City, ODOT	
	2. Create implementation plan based on funding scenario		x		City	City, ODOT	
	3. Secure funding for and implement ADA Spot Improvement Program projects		x		City	City, ODOT	
	4. Explore adding pedestrian walkway at strategic locations along Highway 99W east of downtown Newberg (e.g. HAWK or RRFB pedestrian signals, painted crosswalks)		x		City	City, ODOT	
	5. Create a city/citizen program to fix/develop sidewalks		x	x	City	City, NSD, GFU, ODOT, NDC	
	6. Explore decreasing speed limit in current 25 MPH zones to 20 MPH	x			City	City, ODOT	
	Complete bicycle lanes and lane treatments along planned routes established by the Newberg ADA/Pedestrian/Bike Route Improvement Plan						
2.2							
Actions	1. Address drainage grates and other obstacles	x			City	ODOT	
	2. Decide on and implement bicycle boulevard applications, (i.e. pavement markings, intersection treatments, traffic calming, traffic diversion)		x		City	ODOT	
	3. Decide on and implement roadside treatments, such as filter strips and swales		x		City	ODOT	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
2.3	Complete the Chehalem Heritage Trails Phase 1 Master Plan						
Actions	1. Complete each segment of the trail as funding becomes available	x	x	x	CPRD	City, property owners, ODOT	Bob and Crystal Rilee Park, Central Newberg Trail, Dayton Avenue Trail, Dundee to River Trail, Willamette Riverfront Trail, Chehalem Creek Trail, Hess Creek Corridor Trail, Haworth-Springbrook Trail
2.4	Explore regional mass transit options						
Actions	1. Amend the comprehensive plan to align with the Yamhill County Transit Authority Plan	x			City		
	2. Identify additional potential public transit routes to surrounding communities	x			YCTA	City, Assisted living, businesses	
	3. Construct bus stop shelters with seating and route maps at all stops	x			YCTA	City, Assisted living, businesses	
	4. Create an advertising program to advertise on bus stop shelters	x	x	x	YCTA	City, Assisted living, businesses	
	5. Educate business community on public transit and provide opportunity to participate in federal public transit incentive program	x			YCTA	City, Assisted living, businesses	
2.5	Institutionalize engagement in Complete Streets practices						
Actions	1. ensure that all new development has sidewalks, bike lanes where appropriate, drainage, planting strips and public transportation marking where appropriate	x	x	x	City		
	2. confirm locations where complete streets do not exist	x			City	TSC	
	3. establish priorities for where complete streets do not exist	x			City	TSC	
2.6	Create a separated multimodal/bike path from Sherwood to McMinnville						
Actions	1. Create a task force	x			City	City, Lafayette, McMinnville, Dundee, YC, ODOT	
	2. Secure funding	x			Task force	City, Lafayette, McMinnville, Dundee, YC, ODOT	
	3. Create a route	x			Task force	City, Lafayette, McMinnville, Dundee, YC, ODOT, property owners	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	4. Construct path		x	x	Task force	City, Lafayette, McMinnville, Dundee, YC, ODOT, property owners	
	2.7 Increase awareness of multi-modal transportation options						
Actions	1. Safe routes to school program	x	x	x	City	ODOT, CVCC, GFU, NSD, assisted living communities	
	2. Create a multi-modal access guide providing information on how to access specific destinations with an emphasis on bicycling, walking and transit	x			City	ODOT, CVCC, GFU, NSD, assisted living communities, Visit Newberg	
	3. Tourist safe routes guide	x			City	ODOT, CVCC, GFU, NSD, assisted living communities, Visit Newberg	
	4. Explore implementing TravelSmart programming to encourage environmentally friendly ways to travel	x			City	ODOT, CVCC, GFU, NSD, assisted living communities, Visit Newberg	
Goal 3: Improve housing affordability							
	3.1 Evaluate zoning changes for housing						
	1. Evaluate establishing a mandated maximum lot size standard	x			City		
	2. Evaluate establishing minimum density standards	x			City		
	3. Evaluate expanded cluster development standards including cottage housing ordinance	x			City		
	4. Evaluate Reduced / Waived Building Permit fees, Planning fees, or SDCs	x			City		
	5. Evaluate simplifying permitting process	x			City		
	5. Encourage cottage/tiny homes	x			City		

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	Create incentives to encourage alternative housing 3.2						
Actions	1. Create a task force	x			City	AHC	
	2. Create a master plan for residential/mixed-use residential zoning	x			Task Force		Ex: evaluate expanding density bonuses; establish vertical housing tax abatement district; establish an affordable housing tax abatement; reduced/waived building permit fee, planning fees, or SDCs; collaboration /partnerships for tiny houses/affordable
	3. Develop a tax structure to better support multi-family and higher density housing development	x			Task Force		
	Increase affordability for home preservation and maintenance 3.3						
	1. Work with Energy Trust and others to implement energy audits and weatherization in buildings	x			City	City HPC, Dep of Energy, Pacific Power, NW Nat Gas	
	2. Compile a list of resources for improving historic homes including financial resources, material sources, and contractors.	x			City HPC	City Com Dev, City Admin, CVCC	
	3. Investigate creation of city incentives for historically appropriate exterior renovations in residential buildings.	x			City HPC, SHPO	City HPC, SHPO	
Goal 4: Complete Newberg Downtown Improvement Plan							
	Implement gateway projects in accordance with the Newberg Downtown Improvement Plan 4.1						
Actions	1. Develop a Streetscape, Wayfinding, and Gateway Plan to identify types and locations for streetscape features, wayfinding markers, gateways, and other components of the pedestrian realm	x			City	NDC, CBD, GFU, ODOT, Service Organizations	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	2. Initiate West End and Northwest Gateway pilot projects in order to build momentum, interest and support for downtown improvement activities		x		City	NDC, CBD, GFU, ODOT, Service Organizations	
	Implement First Street improvement projects in accordance with the Newberg 4.2 Downtown Improvement Plan						
Actions	1. Resolve policy/analysis issues	x			City	ODOT	
	2. Road diet/design agreement (EX: protected bike lanes, outdoor seating for businesses, enhanced beautification)	x			City	ODOT	
	3. Pursue OFAC and OTC approvals	x			ODOT	City, NDC	
	4. Design and programming		x		ODOT	City, NDC	
	5. Determine project limits/phasing		x		ODOT	City, NDC	
	6. Final design and construction		x		ODOT	City, NDC	
	Implement Hancock Street reinvention projects in accordance with the Newberg 4.3 Downtown Improvement Plan						
Actions	1. Resolve policy/analysis issues	x			City	ODOT	
	2. Road diet/design agreement (EX: protected bike lanes, outdoor seating for businesses, enhanced beautification)	x			City	ODOT	
	3. Pursue OFAC and OTC approvals	x			ODOT	City, NDC	
	4. Design and programming		x		ODOT	City, NDC	
	5. Determine project limits/phasing		x		ODOT	City, NDC	
	6. Final design and construction		x		ODOT	City, NDC	
	Implement East End/Gateway District Project in accordance with the Newberg 4.4 Downtown Improvement Plan						
Actions	1. Property owner engagement	x			City	NDC, Property Owners	
	2. Developer engagement	x			City	NDC, Property Owners	
	3. Development opportunity study	x			City	NDC, Property Owners	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	Implement West End/Mill District Project in accordance with the Newberg Downtown Improvement Plan 4.5						
Actions	1. Property owner engagement	x			City	NDC, Property Owners	
	2. Developer engagement	x			City	NDC, Property Owners	
	3. District vision and strategy	x			City	NDC, Property Owners	
	4. Action plan	x			City	NDC, Property Owners	
	Implement Second Street Mixed-use District Projects in accordance with the Newberg Downtown Improvement Plan 4.6						
Actions	1. Property owner engagement	x			City	NDC, Property Owners	
	2. Infill housing demonstration project	x			City	NDC, Property Owners	
	3. Second Street improvement design/construction		x		City		
	Implement Civic/Cultural Corridor Projects in accordance with the Newberg Downtown Improvement Plan 4.7						
Actions	1. Appoint task force	x			City	NDC, CBD, CPRD	
	2. Coordinate activities with other strategies	x			Task Force	City	
	3. Begin fundraising activities		x		Task Force	City	
	4. Howard Street festival design and construction		x		City	NDC, CBD, CPRD, Property Owners	
	Implement Catalyst Development Projects in accordance with the Newberg Downtown Improvement Plan 4.8						
Actions	1. Engage downtown catalyst project program	x			City	NDC	
	2. Butler property activation program	x			NDC	City	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	3. Schedule Butler property program events	x			NDC	City	
	4. Butler property development	x			City	NDC	
	5. Explore post office re-use	x			City	NDC	
	6. Recruit hotel developer	x			City	Brokers, Property Owners	
	Implement North-South Connections Projects in accordance with the Newberg 4.9 Downtown Improvement Plan						
Actions	1. North-South refinement study	x			City	NDC	
	2. Connectivity demonstration projects	x			City	NDC	
	3. Engage in discussions with railroad owners and railroad users	x			City	NDC, ODOT, others	
	4. Trolley feasibility study	x			City	NDC, ODOT, others	
	5. Identify funding		x		City	NDC, ODOT, others	
	6. Project development		x		City	NDC, ODOT, others	
	4.10 Enhance events areas/districts						
Actions	1. Create task force to lead coordination of event areas/districts	x			City	CPRD, NCD, NDC, Chamber, CCC	
	2. Determine existing adequate electrical	x			Task force	CPRD, NCD, NDC, Chamber, CCC	
	3. Build covered areas at outdoor event locations	x			Task force	CPRD, NCD, NDC, Chamber, CCC	
	4. Pursue collaborative/shared use of existing parking	x			Task force	CPRD, NCD, NDC, Chamber, CCC	
	5. Explore public parking options to support local events	x			Task force	CPRD, NCD, NDC, Chamber, CCC	
	Create three temporary outdoor social interactive community spaces within the 4.11 downtown area						
Actions	1. research other successful projects in comparable communities around region or state	x			NDC	Block clubs, City, CCD, GFU, assisted living facilities	
	2. create a task force to optimize locations	x			NDC	Block clubs, City, CCD, GFU, assisted living facilities	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	3. recruit volunteers to construct and deconstruct project	x			Task force	Block clubs, City, CCD, GFU, assisted living facilities, NDC	
	4. review success of project and consider permanence	x			Task force	Block clubs, City, CCD, GFU, assisted living facilities, NDC	
Goal 5: Improve infrastructure							
	5.1 Increase the supply of industrial and commercial/retail land						
Actions	1. Apply for grant(s) to evaluate expanding the urban growth boundary.	x			City	DLCD, RS, Legislature	
	2. Update Comprehensive Plan Policies.	x			City	DLCD, Biz OR, CVCC, FYC, 1000 Friends, Industrial Brokers	
	3. Complete Buildable Lands Inventory.	x			City	DLCD, Biz OR, CVCC, NUMAC, Newberg Community, NDC, ODOT, RS, YC, Dundee, FYC, 1000 Friends, , Industrial Brokers	
	4. Evaluate expansion land opportunities.	x			City	DLCD, Biz OR, CVCC, NUMAC, Newberg Community, NDC, ODOT, RS, YC, Dundee, FYC, 1000 Friends, Industrial Brokers	
	5. Conduct land use education campaign to increase citizen support for industrial land rezoning.	x			City	Newberg Community, Industrial Brokers, FYC	
	6. Engage the owners and neighbors of the targeted property in the effort.	x			City	DLCD, Biz OR, CVCC, NUMAC, Newberg Community, Industrial Brokers	
	7. Identify needed infrastructure	x			City	DLCD, Biz OR, CVCC, NUMAC, Newberg Community, , ODOT, RS, YC, FYC, 1000 Friends, Legislature, Industrial Brokers	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	8. Identify financing for infrastructure.	x				DLCD, Biz OR, CVCC, NUMAC, Newberg Community, , ODOT, RS, YC, FYC, 1000 Friends, Legislature, Industrial Brokers	
	9. Expand the Urban Growth Boundary.	x			City	DLCD, Biz OR, CVCC, NUMAC, Newberg Community, NDC, ODOT, RS, YC, Dundee, FYC, 1000 Friends, Legislature, Industrial Brokers	
	10. Identify shovel ready sites.	x			City	DLCD, Biz OR, ODOT, RS, YC, Industrial Brokers	
	11. Tell the story of the expansion to build community support for future expansions.	x			City	DLCD, Biz OR, CVCC, NUMAC, Newberg Community, NDC, ODOT, RS, YC, Dundee, Legislature, Industrial Brokers	
	12. Monitor land absorption to determine next horizon for urban growth boundary expansion.	x	x		City	DLCD, Biz OR, CVCC, NUMAC, Newberg Community, NDC, ODOT, RS, YC, Dundee, FYC, 1000 Friends, Legislature, Industrial Brokers	
	Ensure adequate utilities (water, sewer, storm draining, electricity, natural gas and telecommunications) to support industrial growth						
Actions	1. Coordinate with Portland General Electric, Northwest Natural, Frontier and Comcast on utility infrastructure capacities and locations. Inventory gaps or weaknesses in systems.	x	x		City	PGE, NWN, Frontier, Comcast, BPA, Industrial Brokers	
	2. Evaluate cogeneration opportunities with WestRock.	x			City	WestRock, PGE, BPA	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	3. Update necessary master plans every ten (10) years (transportation, water, sanitary sewer, storm drainage).	x	x		City	PGE, NWN, Frontier, Comcast, BPA, Industrial Brokers	
	4. Enhance accessibility to high-speed fiber.	x	x		City	Frontier, Comcast, others	
	5.3 Improve transportation access for industrial land						
Actions	1. Update the Transportation System Plan to include focus on needed improvements to existing/future industrial area access/freight routes.	x			City	ODOT, YC, MC, PWRR, CVCC, YCPC, Industrial Brokers	
	2. Support Parkway Committee to complete the Bypass.	x	x	x	City		
	3. Evaluate rail service capabilities (freight & commuter).	x			City	PWRR, YC, ODOT	
	4. Enhance transit service for industrial businesses.	x			City	Legislature, ODOT, YC, CVCC, YCTA	
	5. Coordinate with Oregon Department of Transportation and Marion County to transfer jurisdiction of Highway 219 from the McKay Road to Woodburn to Marion County and ODOT to acquire McKay-Ehlen Road to I-5.	x	x		City	ODOT, MC, YCPC	
	6. Coordinate with Oregon Department of Transportation and the Oregon congressional delegation on transportation funding sources.	x	x	x	City	ODOT, Legislature, Congress, FHWA, YC, MC, YCPC, CVCC	
	5.4 Develop infrastructure communications plan to keep community informed about project progress						
Actions	1. Update City website to make key information more available and user-friendly	x			City	GFU, Library, NSD	
	2. Create and display infrastructure online	x			City	GFU, Library, NSD	Transportation, waste water, O-DOT, CERT, stormwater, etc.

Acronyms

AHC - Affordable Housing Commission	NUMAC - Newberg Urban Management Area Commission
AIS - Allison Inn & Spa	OBC - Oregon Business Council
Biz OR - Business Oregon	ODOT - Oregon Department of Transportation
BPA - Bonneville Power Administration	OED - Oregon Employment Department
City - City of Newberg	OEN - Oregon Entrepreneurs Network
CBD - Central Business District	ODSL - Oregon Department of State Lands
CCD - Chef Newberg Cultural District	OMEP - Oregon Manufacturing Extension Partnership
CCC - Chehalem Cultural Center	OMSP - Oregon Main Street Program
CLCC - Clackamas Community College	ONAMI - Oregon Nanoscience & Microtechnologies Institute
Climb Center - Portland Community College CLIMB Center	OSC - Oregon State Chamber
Comcast - Comcast Telecommunications Company	OTRADI - Oregon Translational Research Development Institute
Congress - US Congress	OWB - Oregon Wine Board
Corps - US Army Corps of Engineers	PCC - Portland Community College
CPRD - Chehalem Parks & Recreation District	PGE - Portland General Electric
CRRC - Citizen Rate Review Committee	PIE - Portland Incubator Experiment
CVCC - Chahelem Valley Chamber of Commerce	PNDC - Pacific Northwest Defense Coalition
DLCD - Department of Land Conservation and Development	PNMC - Providence Newberg Medical Center
Dundee - City of Dundee	PWRR - Portland & Western Railroad
EDA - Economic Development Administration	Rotary - Newberg Rotary Early Bird/Noon Rotary
FHWA - Federal Highway Administration	RS - Regional Solutions
Finance - Finance Community	SBA - Small Business Administration
Frontier - Frontier Communications	SBDC - Small Business Development Center
FYC - Friends of YCounty	SEDCOR - Strategic Economic Development Corporation
GFU - George Fox University	TAO - Technology Association of Oregon
GPI - Greater Portland Inc.	TO - Travel Oregon
Graphic - Newberg Graphic	TSC - Traffic Safety Commission
Hoover - Hoover Minthorn House Museum	USCS - US Commercial Service
HPC - Historic Preservation Committee	URA - Urban Renewal Area Board
Incite - Incite, Inc	VN - Visit Newberg
JASO - Japan American Society of Oregon	WC - WCunty
Kiwanis - Newberg Kiwanis	WVWA - Willamette Valley Wineries Association
Library - Newberg Public Library	YC - Yamhill County
Legislature - Oregon Legislature	YCPC - Yamhill County Parkway Committee
MC - Marion County	YCTA - Yamhill County Transit Area
MCM Chamber - McMinnville Chamber of Commerce	1000 Friends - 1000 Friends of Oregon
MWVCOG - Mid-Willamette Valley Council of Governments	
NAHS - Newberg Area Historical Society	
NDC - Newberg Downtown Coalition	
NSD - Newberg School District	

ECONOMIC DEVELOPMENT ACTION PLAN

Goal 1: Enhance industrial development capabilities and opportunities

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
1.1	Assess the local economy by building on the four (4) key existing traded sector industries of Advanced Manufacturing, Technology, Agriculture and Wood Products; while targeting Traded Sector High Tech Manufacturing, General Manufacturing, Aviation related industry and Food/Beverage Processing						
Actions	1. Identify needs of companies through a gap analysis	x			SEDCOR	Biz OR, SEDCOR, GPI, CVCC, OED, USCS, OMEP, OBC, YC, PNDC, RS, PGE, NWN, Frontier, Industrial Brokers	
	2. Engage the Oregon Employment Department in an analysis of the traded sectors industries and targeted industries in Newberg	x			City	Biz OR, SEDCOR, GPI, CVCC, OED, USCS, OTRADI, ONAMI, OMEP, OBC, YC, PNDC, RS, PGE, NWN, Frontier, Industrial Brokers	
	3. Conduct an industry cluster analysis to identify opportunities to encourage vertical integration of industries	x	x	x	City	Biz OR, SEDCOR, GPI, CVCC, OED, USCS, OMEP, OBC, YC, PNDC, RS, PGE, NWN, Frontier, Industrial Brokers	
	4. Evaluate options for an Urban Renewal Area (URA), Business Improvement District (BID), or Economic improvement District (EID)	x			City	NDC, CVCC, Brokers, Finance, OMSP	
	5. Supply chain analysis of the existing traded sector industries and targeted industries	x			City	Biz OR, SEDCOR, GPI, CVCC, OED, OMEP, OBC, YC, PNDC, RS, PGE, NWN, Frontier, Industrial Brokers	
	6. Leverage CVIA to increase the number of new businesses or entrepreneurial businesses here in Newberg	x	x	x	CVIA	Chehalem Valley Chamber of Commerce, City of Newberg, SEDCOR,	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
1.2	Retention and expansion of existing industrial businesses						
Actions	1. Retention visits conducted by City in coordination with Business Oregon, Strategic Economic Development Corporation and Greater Portland Inc	x	x	x	City	Biz OR, SEDCOR, GPI, OMEP, CVCC, PCC, JASO, RS, PGE, Industrial Brokers	
1.3	Recruitment of traded sector companies						
Actions	1. City coordinates recruitment activities with Business Oregon, Strategic Economic Development Corporation and Greater Portland Inc	x	x	x	City	Biz OR, SEDCOR, GPI, CVCC, JASO, RS, PGE, Industrial Brokers	
	2. Identify and establish sources of funding (e.g. grants) to assist in attracting family wage businesses.	x	x		City	Biz OR, SEDCOR, GPI, CVCC, JASO, RS, PGE, Industrial Brokers	
	3. Develop a program enabling Chehalem Valley Chamber of Commerce to play role of spokesperson in industrial business recruitment	x	x	x	City	CVCC	
	4. Develop relationships and frequent communications with industrial brokerage community in the greater Portland area	x	x	x	City	Industrial Brokers	
	5. Recruit food processing (wine) companies and suppliers as part of vertical integration of wine industry	x	x		City	Biz OR, SEDCOR, GPI, CVCC, JASO, RS, PGE, Industrial Brokers, Poysdof	
1.4	Participate and partner with regional, state and federal organizations						
Actions	1. Build relationships with organizations such as Oregon Business Council, Oregon Nanoscience & Microtechnologies Institute, Pacific Northwest Defense Coalition, Oregon Translational Research Development Institute, Technology Association of Oregon, and others.	x	x	x	City	Biz OR, SEDCOR, GPI, RS, USCS, EDA, MWVCOG	
	2. Participate in roundtable forums.	x	x	x	SEDCOR		

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
1.5	Develop and implement marketing program to attract industrial companies						
Actions	1. Define and identify target audiences for marketing.		x		City	Biz OR, SEDCOR, GPI, CVCC, JASO, Graphic, Industrial Brokers	
	2. Research and identify Newberg’s competitive advantages.		x		City	Biz OR, SEDCOR, GPI	
	3. Analyze existing data and develop strategies for industrial recruitment marketing material.		x		City	Biz OR, SEDCOR, GPI	
	4. Coordinate data gathering and marketing material with Strategic Economic Development Corporation, Greater Portland Inc., Mid-Willamette Valley Council of Governments and other entities		x		City	Biz OR, SEDCOR, GPI, MWVCOG	
	5. Make specific face-to-face presentations	x	x	x	City	Biz OR, SEDCOR, GPI, CVCC, JASO, Graphic, Industrial Brokers	
	6. Promote the Newberg Enterprise Zone program through marketing material and face-to-face discussions	x	x	x	City	Biz OR, SEDCOR, GPI, Industrial Brokers	
	7. Promote existing financial incentive programs (local and state) marketing material and face-to-face discussions	x	x	x	City	Biz OR, SEDCOR, GPI, MWVCOG	
	8. Distribute marketing material (e.g. web, social media, trade shows, and international tours)		x	x	City	Biz OR, SEDCOR, GPI, MWVCOG	
	9. Develop community profile to place on Greater Portland Inc. website.	x			City	GPI	
1.6	Increase the supply of industrial and commercial/retail land						
Actions	See Livability & Development Action Plan Goal 7.1						
1.7	Ensure adequate utilities (water, sewer, storm draining, electricity, natural gas and telecommunications) to support industrial growth						
Actions	See Livability & Development Action Plan Goal 7.2						

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
1.8	Improve transportation access for industrial land						
Actions	See Livability & Development Action Plan Goal 7.3						
Goal 2: Enhance commercial development capabilities and opportunities							
2.1	Revitalization of downtown Newberg through programming						
Actions	1. Organize local contractor and architect group to work with building and land owners in the downtown area to build/remodel buildings to better support commercial businesses	x			City	NDC	
	2. Secure funds for downtown improvement implementation.	x	x	x	City	NDC, CVCC, CPRD, Kiwanis, Rotary, DLCD, ODOT, Brokers, Finance, OMSP	
	3. Implement recommendations from the Newberg Downtown Improvement Plan (see Livability and Development Action Plan).	x	x	x	City	NDC, CVCC, CPRD, Kiwanis, Rotary, DLCD, ODOT, Brokers, Finance, OMSP	
	4. Evaluate options for an Urban Renewal Area (URA), Business Improvement District (BID), or Economic improvement District (EID).	x			City	NDC, CVCC, Brokers, Finance, OMSP	
	5. Hold a community ideation event to determine how to create year-round, usable outdoor space in downtown.		x		NDC	City, CHCC, CDB	
	6. Attract a mid-level hotel to the area.	x	x		City	NDC, CVCC, Brokers, Finance	
	7. Increase downtown housing.	x	x	x	City	NDC, CVCC, OMSP, Brokers, Finance	
2.2	Retain existing commercial/retail businesses in Newberg						
Actions	1. Chehalem Valley Chamber of Commerce and Newberg Downtown Coalition survey/interview existing businesses in downtown to establish business needs and develop appropriate programs	x	x	x	CVCC	NDC, City, Brokers	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	2. Enhance the quality of permitting services from the City of Newberg	x	x	x	City	NDC, CVCC	
	3. Interview businesses exiting Newberg	x	x	x	CVCC	NDC, City, Brokers	
2.3	Redevelop vacant and underutilized commercial/retail sites						
Actions	1. Maintain and promote inventory of available, underutilized, and vacant retail, commercial and industrial space on website	x	x	x	City	CVCC, NDC, Brokers, Finance	
	2. Work with partners to market sites	x	x	x	City	CVCC, NDC, Brokers, Finance	
	3. Meet with property owners on development and redevelopment opportunities	x	x	x	City	CVCC, NDC, Brokers, Finance	
	4. Develop a program for possible property assemblage		x		City		
	5. Enhance existing or create new incentive packages		x		City	CVCC, NDC, Finance	
	6. Develop supportive zoning such as rezoning to have commercial space at street level and professional space above	x			City	CVCC, NDC, Brokers, Finance	
	7. Update inventory of vacant and underutilized sites	x	x	x	City	CVCC, NDC, Brokers, Finance	
2.4	Support creation of new retail/commercial businesses						
Actions	1. Business inventory identifying what we have for businesses and what is missing.	x	x	x	CVCC	City, Brokers, Finance, Property Owners, NDC	
	2. Leverage CVIA to increase the number of new businesses or entrepreneurial businesses here in Newberg	x	x	x	CVIA	Chehalem Valley Chamber of Commerce, City of Newberg, SEDCOR,	
	3. Encourage/recruit activity-based businesses such as youth entertainment	x			City	Brokers, Finance, Property Owners, NDC	Ex: arcade, laser tag
	4. Establish a low interest loan program.	x			City	CVCC, Brokers, Finance, Property Owners, NDC	
	5. Identify and establish sources of funding (e.g. grants) to assist in attracting family wage businesses.	x	x	x	City	Biz OR, SEDCOR, GPI, CVCC, JASO, RS, PGE, Industrial Brokers	
	6. Maintain and publish data on vacant office, industrial buildings and land.	x	x	x	City	CVCC, Brokers, Finance, Property Owners, NDC	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
2.5	Increase the supply of commercial/retail land						
Actions	See Livability & Development Action Plan Goal 7.4						
Goal 3: Create a premier business and workforce development program							
3.1	Foster entrepreneurial business formation						
Actions	1. Foster connections between George Fox University and Portland Community College and entrepreneurs.	x	x	x	CVCC	City, NDC, GFU, PCC, CPRD, Finance, CLIMB Center, MWVCOG, SBA	
	2. Turn the Chamber into a regional Business Resource Center.	x	x	x	CVCC		
	3. Establish the Chehalem Valley Entrepreneurs Network	x			CVCC	City, NDC, GFU, PCC, CPRD, Finance, CLIMB Center, MWVCOG, SBA	
	4. Coordinate with Launch Mid-Valley	x	x	X	SEDCOR	CVCC	
	5. Coordinate and sponsor an annual regional economic development summit with partners such as SEDCOR, MEDP, etc.	x	x	x	SEDCOR	MEDP, CVCC	
3.2	Maintain the Chehalem Valley Innovation Accelerator						
Actions	1. Recruit, vet and select tenants.	x	x	x	CVCC	GFU, PCC, TAO, PIE, various technology-driven wineries, other local and regional businesses, CPRD, City	
	2. Achieve projects-to-products-to-market successes.	x	x	x	CVCC	GFU, PCC, TAO, PIE, various technology-driven wineries, other local and regional businesses, CPRD, City	
	3. Maintain operational funding for the accelerator.	x	x	x	CVCC		
	4. Promote and market the Accelerator through the Business Resource Center, City, Chamber, Newberg Downtown Coalition websites, and George Fox University, PIEPDX, and other channels.	x	x	x	CVCC	GFU, PCC, TAO, PIE, various technology-driven wineries, other local and regional businesses, CPRD, City	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	5. Move the accelerator to a permanent facility.		x		CVCC	GFU, PCC, TAO, PIE, various technology-driven wineries, other local and regional businesses, CPRD, City	
	6. Integrate the Accelerator with George Fox University Engineering & Innovation Center and other local makerspace(s).	x					
3.3	Newberg						
	1. Plan and implement ongoing marketing and recruitment of businesses to downtown	x	x	x	Brandon Porter, LLC (Realtors), NDC, CVCC, City	NDC, CVCC, City LLP Properties, Brokers, Finance	
3.4	Improve workforce development						
Actions	1. Interview local companies' management teams and conduct surveys to determine current and future workforce needs.	x	x	x	CVCC	GFU, PCC, NSD, Incite, OED, CLIMB Center, SE Stem Center, Innovate Oregon, City, SEDCOR, YCEC, WWP	
	2. Facilitate region-wide collaboration between workforce development stakeholders to expand and extend services	x	x	x	CVCC	GFU, PCC, NSD, Incite, OED, CLIMB Center, SE Stem Center, Innovate Oregon, City	Building collaborative industry relationships (medical, financial.bankers, IT.Tech) through forums.
	3. Identify and establish sources of funding to assist in developing local workforce	x	x	x	CVCC	GFU, PCC, NSD, Incite, OED, CLIMB Center, SE Stem Center, Innovate Oregon, City	Extend opportunities for local students to earn technical degrees within the region.
	4. Create skill development programs for industries that have workforce gaps	x	x	x	CVCC	GFU, PCC, NSD, Incite, OED, CLIMB Center, SE Stem Center, Innovate Oregon, Innovate Yamhill County, City	
	5. Implement skill development programming at different education (i.e. K-12, tech schools, community colleges, universities) and professional levels (i.e. businesses, business associations, other organizations, and government)	x	x	x	CVCC	GFU, PCC, NSD, Incite, OED, CLIMB Center, SE Stem Center, Innovate Oregon, City	Adapt Chehalem Valley Chamber of Commerce intern program with partners to address workforce development; Chamber coordinate with Newberg Public Schools to Implement employability soft skills curriculum into Newberg School District; Build and leverage best practices from organizations like American Association of Chamber Executives

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
3.5	Enhanced Chehalem Valley Chamber of Commerce resources						
Actions	1. Develop mentoring programs from existing business owners.	x	x	x	CVCC	PCC, GFU, City, NDC, MWVCOG, Businesses, CLIMB Center	
	2. Coordinate services with the City of Newberg.	x	x	x	CVCC	PCC, GFU, City, NDC, MWVCOG, Businesses, CLIMB Center	
	3. Apply for funding/grants to expand operations and/or hire a full-time employee.	x			CVCC	PCC, GFU, City, NDC, MWVCOG, Businesses, CLIMB Center	
	4. Integrate goals and purpose with the Accelerator, GFU, PCC, Chemeketa, and regional and state organizations.	x	x	x	CVCC	PCC, GFU, City, NDC, MWVCOG, Businesses, CLIMB Center	
	5. Expand the facility, operations and services as needed.	x	x	x	CVCC	PCC, GFU, City, NDC, MWVCOG, Businesses, CLIMB Center	
3.6	Market employment training opportunities to employers and employees						
Actions	1. Track and promote workforce training programs	x	x	x	CVCC	GFU, PCC, Incite, OED, CCC, Express Professionals, McM Chamber	e.g. CVCC, ARE, PCC, CCC, GFU, A-dec, NHS, Willamette Workforce Partnership, etc.
	2. Fund a FTE dedicated to expansion of workforce development programs that serve new and existing businesses			x	CVCC	GFU, PCC, Incite, OED, CCC, Express Professionals, McM Chamber	
3.7	Create business financing program						
Actions	1. Create and maintain a repository of business financing alternatives and connect businesses and entrepreneurs with local lending institutions.	x	x	x	SEDCOR	City, NDC, MWVCOG, Finance, SBA, Brokers	
	2. Promote Yamhill County small and large grant programs to local businesses.	x	x	x	CVCC	City, NDC, Brokers	
	3. Establish a regional angel funding program to support the Accelerator as well as other businesses, promoted through the Chamber	x			CVCC	City, NDC, MWVCOG, Finance, SBA, Brokers	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	4. Evaluate non-traditional financing programs such as Kick Starter, Crowd Supply, etc. Promote them and provide advisory services as needed through the Accelerator and Chamber.	x			CVCC	City, NDC, Brokers	
	5. Bring the Economic Development Revolving Loan Fund loan program currently managed by the Mid-Willamette Valley Council of Governments back to Newberg.		x		City	City, MWVCOG	
	6. Expand Economic Development Revolving Loan Fund.	x			City	Finance, Brokers	
	7. Modify requirements in the Economic Development Revolving Loan Fund program to increase accessibility to small businesses.	x			City	NDC, Finance, SBA, Brokers	
3.8	Leverage the region's educational opportunities to support workforce development						
	1. Recruit quality Community College resources for the community (e.g. Chem CC)	x			PCC	CHCC, City	
	2. Take advantage of regional and statewide resources to encourage and enhance STEM and CTE initiatives in K-12 education (e.g. Innovate Oregon)	x	x	x	NSD	Innovate OR, GFU, Innovate YC	Connect the regional technical groups such as Innovate Yamhill County and create new programs as needed; evaluate if GFU Graduate program can be used for Business Resource Center
Goal 4: Complete funding, administrative, and organizational actions for Newberg Downtown Improvement Plan							
4.1	Create an Urban Renewal District						
Actions	1. Urban Renewal feasibility study	x			City	NDC/CVCC	
	2. Urban Renewal district and board creation	x			City		
	3. Urban Renewal plan and report	x			URA Board	NDC/CVCC	
	4. Urban Renewal district formation	x			URA Board	NDC/CVCC	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	4.2 Create an Economic or Business Improvement District						
Actions	1. Business and property owner outreach	x			City	NDC/CVCC	
	2. Establish BID or EID	x			City	NDC/CVCC	
	4.3 Create development funding tools						
Actions	1. Vertical Housing Program	x			City	NDC	
	2. Multi-Unit Housing Tax Exemption Program	x			City	NDC	
	3. New Market Tax Credits	x			City, Developer	City, NDC	
	4. EB-5 Program	x			Developer		
	5. Establish a Construction Excise Tax				City		
	4.4 Complete regulatory improvements						
Actions	1. Property owner engagement	x					
	2. Update Comprehensive Plan and policies	x			City		
	3. Update Zoning and Development Code	x			City		
	4. Prepare M-5 design guidelines	x					
	4.5 Develop downtown partnership						
Actions	1. Identify and recruit potential Partnership members	x			City		
	2. Support and guide the Downtown Partnership	x			City		
	4.6 Downtown Development Ombudsman						
Actions	1. Identify funding and host organization of position	x			NDC	City	
	2. Downtown ombudsman	x			NDC	City	
	4.7 Develop parking management plan						
Actions	1. Establish guiding principles for parking	x			City	NDC	
	2. Establish a parking working group	x			City	NDC	
	3. Amend code guidelines, shared parking	x			City	NDC	
	4. Simplify on-street stay time allowances	x			City	NDC	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	5. Upgrade on-street signage and striping	x			City	NDC	
	6. Create parking brand	x			City	NDC	
	7. Upgrade public lots		x		City	NDC	
	8. Improve private surface parking	x			City	NDC	
	9. East/West gateway communication system	x			City	NDC	
	10. Add bike parking at strategic locations	x			City	NDC	
	11. Identify off-street shared-use opportunities	x			City	NDC	
	12. Parking data collection	x			City		
	13. Business-to-business outreach and communication	x			NDC	City	
	14. Explore and develop funding options	x			City	NDC	
	15. Long-term parking asset identification and procurement		x		City	NDC	
Goal 5: Make Newberg / Chehalem Valley a regional, national & international tourist destination							
5.1	Develop a Vision for Newberg as a tourist destination						
Actions	1. Conduct a SWOT analysis of Newberg and Chehalem Valley's amenities	x			Visit Newberg	NDC, OSC, TO, OWB, WVWA, Chamber, CPRD	
	2. Create a Newberg Strategic Tourism Plan that aligns the region's resources and attracts a diverse tourist population	x			Visit Newberg	NDC, OSC, TO, OWB, WVWA, Chamber, CPRD	
	1. Implement and refresh Newberg Strategic Tourism Plan	√	√	√	City	Visit Newberg, CVCC, CCC, NDC	
	2. Create and expand a regional, national, and international marketing campaign that promotes Newberg and the valley as a tourist destination	x	x	x	Visit Newberg	City, OSC, TO, OWB, WVWA, Brokers, NDC, CVCC	Support Visit Newberg outreach programs to tourists.
5.2	Increase and maintain support for tourism organizations in Newberg						
Actions	1. Continue providing Visitor Center functions-ongoing; continue quarterly and annual reporting per contract with the City.	x	x	x	CVCC	City	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	2. Increase advertising and public relations dollars	x	x	x	Visit Newberg	City, OSC, TO, OWB, WVWA, Brokers, NDC, CVCC	
	3. Work with major businesses, George Fox University, Sportsman Airpark, the Allison Inn & Spa, local major wineries, and other national/international sources of potential visitors to increase out-of-region destination traffic	x	x	x	Visit Newberg	City, OSC, TO, OWB, WVWA, Brokers, NDC, CVCC	
5.3	Increase tourist/visitor counts in Newberg						
	1. Recruit a mid-tier hotel to the valley	x			City	City, OSC, TO, OWB, WVWA, Brokers, NDC, CVCC	
	2. Establish annual reporting on tourism activities	x	x	x	Visit Newberg	City, OSC, TO, OWB, WVWA, NDC, CVCC	
	3. Three-year review and evaluation of programs and progress	x	x	x	Visit Newberg	City, OSC, TO, OWB, WVWA, Brokers, NDC, CVCC	
5.4	Transient Lodging Tax Program						
	1. Develop and put on community education programs about TLT taxes and their use.	x			Visit Newberg	City, OSC, TO, OWB, WVWA, Brokers, NDC, CVCC	
	2. Coordinate with Visit Newberg on tourism marketing and promotion activities.	x			City	CVCC, NDC	

Acronyms

AIS - Allison Inn & Spa	NSD - Newberg School District
Biz OR - Business Oregon	NUMAC - Newberg Urban Management Area Commission
BPA - Bonneville Power Administration	OBC - Oregon Business Council
City - City of Newberg	ODOT - Oregon Department of Transportation
CLCC - Clackamas Community College	OED - Oregon Employment Department
Climb Center - Portland Community College CLIMB Center	OEN - Oregon Entrepreneurs Network
Comcast - Comcast Telecommunications Company	ODSL - Oregon Department of State Lands
Congress - US Congress	OMEP - Oregon Manufacturing Extension Partnership
Corps - US Army Corps of Engineers	OMSP - Oregon Main Street Program
CPRD - Chehalem Parks & Recreation District	ONAMI - Oregon Nanoscience & Microtechnologies Institute
CRRC - Citizen Rate Review Committee	OSC - Oregon State Chamber
CVCC - Chahelem Valley Chamber of Commerce	OTRADI - Oregon Translational Research Development Institute
DLCD - Department of Land Conservation and Development	OWB - Oregon Wine Board
Dundee - City of Dundee	PCC - Portland Community College
EDA - Economic Development Administration	PGE - Portland General Electric
FHWA - Federal Highway Administration	PIE - Portland Incubator Experiment
Finance - Finance Commuity	PNDC - Pacific Northwest Defense Coalition
Frontier - Frontier Communications	PNMC - Providence Newberg Medical Center
FYC - Friends of Yamhill County	PWRR - Portland & Western Railroad
GFU - George Fox University	Rotary - Newberg Rotary Early Bird/Noon Rotary
GPI - Greater Portland Inc.	RS - Regional Solutions
Graphic - Newberg Graphic	SBA - Small Business Administration
Incite - Incite, Inc	SBDC - Small Business Development Center
Innovate OR - Innovate Oregon	SEDCOR - Strategic Economic Development Corporation
Innovate YC - Innovate Yamhill County	TAO - Technology Association of Oregon
JASO - Japan American Society of Oregon	TO - Travel Oregon
Kiwanis - Newberg Kiwanis	USCS - US Commercial Service
Library - Newberg Public Library	VN - Visit Newberg
Legislature - Oregon Legislature	WVWA - Willamette Valley Wineries Association
MC - Marion County	YC - Yamhill County
MCM Chamber - McMinnville Chamber of Commerce	YCPC - Yamhill County Parkway Committee
MWVCOG - Mid-Willamette Valley Council of Governments	YCTA - Yamhill County Transit Area
NDC - Newberg Downtown Coalition	1000 Friends - 1000 Friends of Oregon

Cultural Assets

Goal 1: Increase community participation

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6- 10 years)	Long-term (11-20 years)			
1.1	Create a bilingual online master event calendar						
Actions	1. Identify organization that will host and maintain calendar	x			Brandon Porter	Graphic, Adam Black	Ex: City, NSD, or library calendars
	2. Identify organizations with existing calendars, encourage them to meet						
	3. Identify Spanish translator						
	2. Create calendar protocol and posting procedure	x			Brandon Porter	Graphic, Adam Black	City not flexible enough to lead this
	3. Create funding mechanism	x			Brandon Porter	Graphic, Adam Black	
1.2	Install electronic reader board(s), connected to online master calendar						
Actions	1. Identify public and private locations	x			City	CCC, Library, GFU, NSD, Rotary, Kiwanis, CVCC	
	3. Secure funding		x		City	CCC, Library, GFU, NSD, Rotary, Kiwanis, CVCC	
	4. Purchase and install reader board		x		City	CCC, Library, GFU, NSD, Rotary, Kiwanis, CVCC	
	5. Develop a process for posting		x		City	CCC, Library, GFU, NSD, Rotary, Kiwanis, CVCC	
	6. Coordinate with other organizations that manage readerboard		x		City	CCC, Library, GFU, NSD, Rotary, Kiwanis, CVCC, business and institutions with readerboards	
1.3	Improve the marketing of Newberg as the Camellia City						
Actions	1. Contact Visit Newberg to determine feasibility				City	CVCC, NCDB, NAHS, CPRD, Rotary, Museum	
	2. More conversation about this is needed.						

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6- 10 years)	Long-term (11-20 years)			
1.4	Explore Preserve America Community Program						
Actions	1. Approve an ad hoc committee through City Council	x			City		
	2. Research the program	x			City		
	3. Make a recommendation to City Council	x			City		
1.5	Explore establishing a Historic District for Downtown Newberg and the surrounding areas						
Actions	1. Present previously accomplished work on this to Historic Preservation Commission and Newberg Area Historical Society	x			City		
	2. Integrate NAHS historic signage program	x			City		
	3. Make a recommendation to City Council	x			City		
Goal 2: Improve communications of cultural activities and facilities							
	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6- 10 years)	Long-term (11-20 years)			
2.1	Evaluate the content and effectiveness of Yamhill County Cultural Coalition's cultural inventory						
Actions	1. Assemble group to evaluate inventory	x			Cutlural Center		
	2. Meet with YCCC						
	3. Evaluate if YCCC's inventory will be effective for Newberg	x					

Goal 3: Expand events and opportunities for all

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6- 10 years)	Long-term (11-20 years)			
3.1	Develop an event assessment						
Actions	1. Survey groups who host events to determine why or why not they are successful	x			CPRD		
	2. Identify measurables (elements that impact a person's decision to attend an event and what makes their time there worthwhile).	x			CPRD		
	3. Analyze survey data		x		CPRD		
	4. Make recommendations		x		CPRD		
	5. Share with relevant organizations		x		CPRD		
3.2	Create event resource center/list						
Actions	1. Using survey results, determine what elements lead people to engage in an event	x			CPRD, City		
	2. Compile list of resources that will help groups implement these elements in their events	x			CPRD, City		
	3. Determine how to distribute this list (e.g. physical location with staff member to help, website with list of important elements and additional resources)	x			CPRD, City		
	4. Distribute list/open resource center	x			CPRD, City		

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6- 10 years)	Long-term (11-20 years)			
3.3	Create a public art program						
Actions	1. Form an ad hoc committee to develop a public art policy that results in more public art	x			City		
	2. Develop city policy of grant writing for public art	x			City	task force	
	3. Explore 1% for art program						
	4. Develop public art program	x			TBD	artists	
	5. Explore urban renewal district for public art						
	4. Identify locations for art and artistic activity	x			TBD	artists	Artistic activities would include more than just visual art. It would encompass performing art such as theater or music and could include community art events.
	5. Identify and support artists to produce art	x			TBD	Business community, City	
	6. Maintain public art	x			City		
3.4	Enhance Community Tree Lighting event						
Actions	1. Create a procedure to consistently plan and execute event				NCDB	GFU	
	2. Use Event Assessment as a guide to create additional activities at event				CPRD	Julie Marshall	

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CCC - Chehalem Cultural Center	OBC - Oregon Business Council
CPRD - Chehalem Parks & Recreation District	ODOT - Oregon Department of Transportation
CRRC - Citizen Rate Review Committee	OED - Oregon Employment Department
CVCC - Chahelem Valley Chamber of Commerce	OEN - Oregon Entrepreneurs Network
Dundee - City of Dundee	OMSP - Oregon Main Street Program
Finance - Finance Commuity	OSC - Oregon State Chamber
Frontier - Frontier Communications	OWB - Oregon Wine Board
FYC - Friends of Yamhill County	PCC - Portland Community College
GFU - George Fox University	Rotary - Newberg Rotary Early Bird/Noon Rotary
Graphic - Newberg Graphic	SEDCOR - Strategic Economic Development Corporation
JASO - Japan American Society of Oregon	TAO - Technology Association of Oregon
Kiwanis - Newberg Kiwanis	TO - Travel Oregon
Library - Newberg Public Library	VN - Visit Newberg
Legislature - Oregon Legislature	WVWA - Willamette Valley Wineries Association
MC - Marion County	YC - Yamhill County
MCM Chamber - McMinnville Chamber of Commerce	YCPC - Yamhill County Parkway Committee
MWVCOG - Mid-Willamette Valley Council of Governments	YCTA - Yamhill County Transit Area
NDC - Newberg Downtown Coalition	1000 Friends - 1000 Friends of Oregon

COMMUNITY LEADERSHIP

GOAL 1: Leaders collaborate regularly

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
1.1	Identify existing and needed leadership networks and assets						
Actions	1. Conduct a leadership mapping exercise to identify all existing leadership organizations' structures, roles and skills (e.g. public, private, non-profit, informal, interested community members)	x			CVCC	GFU, NSD, Veritas, CSLA, PCC, A-dec, PNMC, NDC, Climax, ARE, City, YC, CPRD, Young Pros, Rotary, Kiwanis, City Club, SIT, Love INC, Ministers and Churches, Unidos	
1.2	Increase communication and add additional assets among local leadership organizations						
	1. Conduct a gap analysis using the leadership map	x			City	GFU, NSD, Veritas, CSLA, PCC, A-dec, PNMC, NDC, Climax, ARE, City, YC, CPRD, Young Pros, Rotary, Kiwanis, City Club, SIT, Love INC, Ministers and Churches, Unidos	
Actions	2. Major community organizations, districts, government, business, and education leaders meet on at least semi-annually to share their ongoing efforts, identify collaboration opportunities, and problem solve	x	x	x	city	GFU, NSD, Veritas, CSLA, PCC, A-dec, PNMC, NDC, Climax, ARE, City, YC, CPRD, Young Pros, Rotary, Kiwanis, City Club, SIT, Love INC, Ministers, Churches, Unidos	
	3. Develop needed and future leadership networks in missing or underrepresented sectors in the community		x		City	GFU, NSD, Veritas, CSLA, PCC, A-dec, PNMC, NDC, Climax, ARE, City, YC, CPRD, Young Pros, Rotary, Kiwanis, City Club, SIT, Love INC, Churches, Unidos	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	1.3 Improve the community's access to public leaders (board members or elected officials of agencies funded with public funds)						
Actions	1. Conduct meet and greet events in corresponding districts/areas	x			All public agencies	GFU, PCC, KLYC Radio	Ex: CVCC Greeters
	2. Televisue public meetings and create a way to remotely participate in meetings (i.e. Skype, Youtube Llive, etc.)	x			All public agencies	CPRD, NSD, Library, NCDB, KLYC Radio	city youtube channel, rent out video recorder, create naming standard, upload video somehow
	3. Divide meeting recordings (i.e video, audio) into sections according to topic	x			All public agencies	CPRD, NSD, Library, NCDB, KLYC Radio	
	4. Update all public agency websites to improve user experience and easier access to organization's staff contact information and common community inquiries	x			All public agencies	CPRD, NSD, City,	
	5. Improve access to public meetings, consider childcare, times of meetings, bilingual support, ADA accomodations, place of meeting		x		All public agencies	CPRD, NSD, City	
	6. Intentional effort to have bilingual support		x		All public agencies	CPRD, NSD, City	
Goal 2: Develop new leaders							
	2.1 Create leadership mentorship programs that encompass all ages						
Actions	1. Identify current leadership programs	x			Young Pros/CVCC	Rotary, GFU, NSD, Veritas, CLSA, CVCC, FFF, Young Pros, YCAP, YO, Kiwanis, SS	
	2. Identify gaps in leadership programs	x			Young Pros	Rotary, GFU, NSD, Veritas, CLSA, CVCC, FFF, Young Pros, YCAP, YO, Kiwanis, SS	
	3. Establish partnerships that represent a diversity of sectors to create a leadership development framework				Young Pros/CVCC	Rotary, GFU, NSD, Veritas, CLSA, CVCC, FFF, Young Pros, YCAP, YO, Kiwanis, SS	
	4. Create program expectations	x			Young Pros/CVCC	Rotary, GFU, NSD, Veritas, CLSA, CVCC, FFF, Young Pros, YCAP, YO, Kiwanis, SS	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	5. Create initial, processing, and final assetment tool for mentors and participants	x			Young Pros/CVCC	Rotary, GFU, NSD, Veritas, CLSA, CVCC, FFF, Young Pros, YCAP, YO, Kiwanis, SS	
	6. Begin program		x		Young Pros/CVCC	Rotary, GFU, NSD, Veritas, CLSA, CVCC, FFF, Young Pros, YCAP, YO, Kiwanis, SS	
	7. Assess and improve program		x		Young Pros/CVCC	Rotary, GFU, NSD, Veritas, CLSA, CVCC, FFF, Young Pros, YCAP, YO, Kiwanis, SS	
	8. New leaders are integrated into leadership roles AND POSITIONS		x		Young Pros/CVCC	City of Newberg, CPRD, TVFR, NSD, social services, businesses, service groups, Library, CVCC, CCC, non-profits	
	9. Encourage regular rotation between leadership groups, teams, boards, etc.						

Acromvms

ARE - A.R.E. Manufacturing

CCC - Chehalem Cultural Center

Churches - Newberg Area Churches

City - City of Newberg

Climax - Climax Portable Machining and Welding Systems

CPRD - Chehalem Parks & Recreation District

CLSA - C.S. Lewis Academy

CVCC - Chehalem Valley Chamber of Commerce

FFF - Ford Family Foundation

FISH - Newberg FISH Emergency Service

FYC - Friends of Yamhill County

GFU - George Fox University

Graphic - Newberg Graphic

Kiwanis - Newberg Kiwanis

LCS - Lutheran Community Services

Library - Newberg Public Library

Love INC - Love In the Name of Christ

Ministers - Newberg Ministerial Association

NCDB - Newberg NCDB Board

NSD - Newberg School District

NSD-WC - Newberg School District Welcome Center

PCC - Portland Community College

PNMC - Providence Newberg Medical Center

Rotary - Newberg Rotary Early Bird/Noon Rotary

Register - News Register

SIT - Newberg Service Integration Team

SS - Starting Strong mentorship program

Unidos - Unidos Bridging Community

Veritas - Veritas School

YC - Yamhill County

YCAP - Yamhill County Action Partnership

YCCO - Yamhill County Care Organization

YCMG - Yamhill County Master Gardeners

YCPH - Yamhill County Public Health

YO - Youth Outrech

Young Pros - Young Professionals of the Yamhill Valley

COMMUNITY ENGAGEMENT							
Goal 1: Build support networks between neighbors and within neighborhoods							
	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	Create 3 block clubs (a neighborhood group that gathers to build relationships and achieve shared goals such as social gatherings, neighborhood clean-ups etc.) in each City Council District 1.1						
Actions	1. Identify pilot neighborhood (leader(s) who are willing to do it)	x			City	City Council	Feedback and refinement
	2. Create a “block club” meeting, during which a “history” document is created and updated regularly	x			Community members		build in for adjustment and flexibility
	3. Recruit other stakeholders (continual)	x			Community members		
	4. Hold monthly meetings with the goal of completing 2 projects for the year	x			Block Clubs	City	ex: christmas light decoration contest, ice cream social, service day, tactical urbanism
	5. Use documentation and research to draft a guide on creating a block club in Newberg	x			Block Clubs		
	6. City holds a "best new block club" competition with wins an activity prize at next event	x			City	Block Clubs, relevant community organizations	winning prize: library reading club, tractor at next outdoor event
	Create community skills/resource “e-shed” guides that map availability in at least 2 block clubs 1.2						
Actions	1. Conduct a “neighbor needs” survey to learn resources/skills members would like access to	x			Block Clubs		Tool library, donate used tools to it
	2. Conduct an “I can” survey to learn the resources/skills available (record contact information)	x			Block Clubs	Wilco, Newberg ACE	
	3. Create a database (online and printed) of resources available	x			Block Clubs	Wilco, Newberg ACE, Library	Next door app, closed facebook group,

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	1.3 Create a community tool library						
Actions	1. Recruit volunteers to organize the tool library	x			Habitat	Wilco, ACE, City, Block clubs, Kiwanis, Rotary, GFU, NSD	
	2. Secure a central location	x			CPRD	Wilco, ACE, City, Block clubs	Woodworking orgs names
	3. Conduct a tool and book donation campaign	x			Habitat	Wilco, ACE, City, Block clubs, CPRD, Habitat, Anvil Academy,	
	3. Create a database (online and printed) of resources available	x			Library	Library, City, Block clubs	
	2. Recruit volunteers to staff the library for 2 2-hour shifts weekly	x			Block clubs	Love INC, Kiwanis, Rotary, GFU, NSD, Friendsview, NSD	Green Lents Tool Library
	1.4 Promote ways to access local social service resources such as 211, ADRC, YCCO, Love,						
Actions	1. Engage with local service organizations and governments to create a comprehensive directory	x			Love INC	United Way (211 organizer), NSD, PCC, GFU, SIT, Wellness Collective, City, CVCC	
	1.5 Create a relationship building initiative for disengaged youth						
	1. Create a task force				City	Wellness Collective, CSLA, GFU, NSD (Catalyst HS), City	
	2. Conduct a gap analysis to determine reasons for disengagement				Task Force		
Actions	3. Implement activities and/or skills				task force	Wellness Collective, CSLA, GFU,	ex: ropes course, scavenger hunts,
	4. Incentivize participation				task force	Kiwanis, Rotary, CVCC, Soroptimist, business community, NSD, CSLA, GFU, NSD, City, Wellness Collective	ex: prizes

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	1.6 Establish a youth mentorship program						
Actions	1. Identify mentorship programs and interested local organizations	x			GFU	Big Brothers Big Sisters, Adec, City Council, CCC, Accelerator, Kiwanis, Rotary, GFU, Love INC, CVCC, BBBS, City, YC, YCCO, SS, Denise Bacon, NSD, local businesses	GFU - social work
	2. Initiate program	x			GFU	Big Brothers Big Sisters, Adec, City Council, Cultural Center, Accelerator, Kiwanis, Rotary, GFU, Love INC, CVCC, BBBS, City, YC, YCCO, Starting Strong mentorship program, Denise Bacon, NSD, local businesses	
Goal 2: Promote strong relationships and networks between and among individuals and social service organizations in the wider community							
2.1	Coordinate quarterly service provider tabling events						
Actions	1. Recruit service provider organizations	x			YCHA	YCCO-SIT, Cultural Board, Library, GFU, United Way (2-1-1)	
	2. Create a task force to coordinate events	x			Task Force	YCCO-SIT, YCHA, City, GFU, CPRD, Library, Cultural Board	
2.2	Create a brick and mortar social service resource/outreach clearinghouse						
Actions	1. Create a task force to research successful clearinghouses	x			Love INC, PNMC	WIC, PNMC, Behavioral Health, LCS, Tiny Home Community, 2nd St. Drop-In, YCAP,	
	2. Conduct a feasibility study	x			Love INC, PNMC	WIC, PNMC, Behavioral Health, LCS, Tiny Home Community, 2nd St. Drop-In, YCAP,	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
	3. Create a budget		x		Love INC, PNMC	WIC, PNMC, Behavioral Health, LCS, Tiny Home Community, 2nd St. Drop-In, YCAP,	
	4. Secure funding		x		Love INC, PNMC	WIC, PNMC, Behavioral Health, LCS, Tiny Home Community, 2nd St.	
	5. Secure location			x	Love INC, PNMC	WIC, PNMC, Behavioral Health, LCS, Tiny Home Community, 2nd St. Drop-In, YCAP,	
	location/have annex space			x	Love INC, PNMC	WIC, PNMC, Behavioral Health, LCS, Tiny Home Community, 2nd St.	
	2.3 Weekly highlight of social service activities, statistics, and events calendar						
	1. Recruit a lead organization				City	GFU, NSD	
Actions	2. Create online fill-out form: list of upcoming events, stats, name, contact info	x			GFU	Newberg SIT, City, YCAP, NSD, Library, CPRD, YCPH, NSD	Ashley Lippard, Computer Science, NHS graphic design team
	3. Distribute form to interested parties	x			GFU		
	4. Send info to news outlets and organizations that manage electronic readerboards	x			GFU	Graphic, Register, CVCC, Wheels	
	5. Review other outreach methods (social media)	x			GFU		
	2.4 meetings						
	meetings for the calendar year		x		Neighborhood Block Club(s)	City, Nurture Newberg	potlucks, wineries-funding, party-kid
	during a hosting rotation is developed		x		Neighborhood Block Club(s)	City, Nurture Newberg, FFF, Yammie-Carlson community events	
	3. Nominate a block club to organize meetings during the following year		x		Neighborhood Block Club(s)	City, Nurture Newberg	

	Strategies	Timeline			Lead	Support	Details
		Short-term (1-5 years)	Mid-term (6-10 years)	Long-term (11-20 years)			
Goal 3: Develop a spirit of service throughout the community							
	Create a service learning program in the lower education and higher education institutions (see info below)						
Actions	1. Create a Service Learning Ad Hoc Committee	x			NSD, GFU, PCC	YCCO, SIT	
	duration, time frame, allowed projects, documentation, reflection, evaluation	x			NSD, GFU, PCC	City, Love INC, FISH, Thrift, SIT, YCCO, FYC, City, YC	
	3. Designate service learning coordinator(s)		x		NSD, GFU, PCC	City, Love INC, FISH, Thrift, SIT, YCCO, FYC, City, YC	
	4. Conduct a semester pilot program		x		NSD, GFU, PCC	City, Love INC, FISH, Thrift, SIT, YCCO, FYC, City, YC	conduct using recognition and contextualized learning (Maryland Public Schools Service Learning)
	5. Modify service learning plan		x		NSD, GFU, PCC	City, Love INC, FISH, Thrift, SIT, YCCO, FYC, City, YC	
	6. Initiate school/district-wide program		x		NSD, GFU, PCC	City, Love INC, FISH, Thrift, SIT, YCCO, FYC, City, YC	
	3.3 Create a community-wide garden program						
Actions	1. Create a Community Garden Committee	x			YCMG, OSU	YCAP, Love INC, Churches, YCCO, FISH, NSD, local farms	Heart to Heart Farms, Mustard Seed Farms,
	areas throughout the city, including sites of	x			YCMG	City, YCAP, GFU, FISH, Head Start, YCAF,	
	3. Create a charter/purpose for the program	x			YCMG	YCAP, Love INC, Churches, YCCO, FISH	
	structure, land acquisition plan for new sites, timeline for build out, programming	x			YCMG	YCAP, Love INC, Newberg churches, YCCO, Kiwanis, Rotary, Wilco, ACE, FISH	
	5. Complete the implementation of the plan		x		YCMG	YCAP, Love INC, Churches, YCCO, Kiwanis, Rotary, Wilco, ACE, FISH	

Acromyms

ACE - Newberg ACE Hardware

BBBS - Big Brothers Big Sisters

CCC - Chehalem Cultural Center

Churches - Newberg Area Churches

City - City of Newberg

CPRD - Chehalem Parks & Recreation District

CVCC - Chehalem Valley Chamber of Commerce

FFF - Ford Family Foundation

FISH - Newberg FISH Emergency Service

FYC - Friends of Yamhill County

GFU - George Fox University

GFU-PT - George Fox University, Physical Therapy Department

Graphic - Newberg Graphic

Kiwanis - Newberg Kiwanis

LCS - Lutheran Community Services

Library - Newberg Public Library

Love INC - Love In the Name of Christ

NCDB - Newberg Cultural District Board

NSD - Newberg School District

NSD-WC - Newberg School District Welcome Center

PCC - Portland Community College

PNMC - Providence Newberg Medical Center

OSU - Oregon State University Extension Service

Rotary - Newberg Rotary Early Bird/Noon Rotary

Register - News Register

SIT - Newberg Service Integration Team

SS - Starting Strong mentorship program

Thrift - Newberg Thrift

Unidos - Unidos Bridging Community

WIC - Special Supplemental Nutrition Program for Women, Infants, and Children

Wilco - Wilco Farm Store

Wheels - Meals on Wheels

YC - Yamhill County

YCAP - Yamhill County Action Partnership

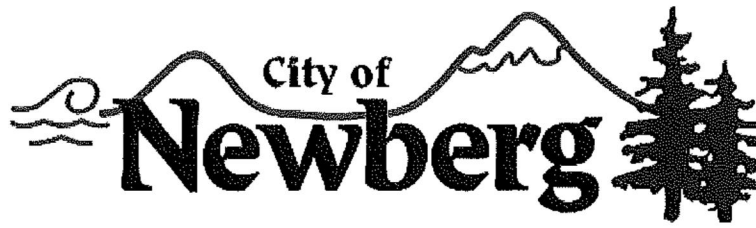
YCCO - Yamhill County Care Organization

YCMG - Yamhill County Master Gardeners

YCPH - Yamhill County Public Health

YO - Youth Outrech

2nd St - 2nd Street Drop-in Community Church



COUNCIL PRIORITIES
FY 2017-2018

- GOAL 1: Maintain a state-of-the-art 911 dispatch center and 800 MHz radio communication system.
- GOAL 2: Repair and maintain City's streets and sidewalks and secure funding.
- GOAL 3: Facilitate annexation to Tualatin Valley Fire and Rescue District.
- GOAL 4: Improve Newberg Employee Retirement Pension System (NERPS).
- GOAL 5: Utilize technology to improve and economize City services and within 3 years obtain functional software/hardware that reduces redundancies and duplications through the integration of departmental systems.
- GOAL 6: Complete a 5-Year Financial Plan and Fiscal Policies.
- GOAL 7: Expand the City's Urban Growth Boundary.
- GOAL 8: Encourage Affordable Housing.
- GOAL 9: Develop a Riverfront Master Plan.
- GOAL 10: Implement Emergency Preparedness and Response Program.
- GOAL 11: Implement Newberg Economic Development Strategy.
- GOAL 12: Complete community visioning process and communication plan to engage Newberg residents.
- GOAL 13: Improve the Transit System in and out of Newberg.

City of NewBERG, City Council Goal Setting Session I

Springbrook Meadows Community Center

July 22, 2019
5:00 pm – 8:00 pm

City Council Goal Setting 2019 - 2020

Meeting Facilitator: Arturo Vargas

Meeting Agenda

I. Introductions

II. Today's mission:

- a) Building healthy and trustful relationships (exercise)
- b) Sharing our communication styles
 - a. Direct; Indirect; introvert/extrovert; do's and don'ts
- c) Understanding your current situation
 - a. Council Priorities 2017 – 2018: Updates
 - b. City Manager hiring process
 - c. Community Engagement Action Plan
 - d. Community Leadership action Plan
 - e. Cultural Assets Action Plan
 - f. Economic Development Action Plan
 - g. Livability & Development Action Plan
- d) Setting City Council's Goals for 2019 - 2020
 - a. Six months:
 - b. 12 months:

Adjournment by 8:00 pm.

**2019 Newberg City Council
Meeting Roll Call & Voting Log**

Council Comp
17 Timesheets
17 Comp Time
3 hours

Date: 7/22/19 Start Time: 5:00 p.m. End Time: 8:09 p.m.

Roll Call

☒ Councilor Findley	☒ David Clyne, CMPT	☐ Will Worthey, LD
☐ Councilor Bacon	☒ Truman Stone, CA	☐ Rosa Olivares, CE
☒ Mayor Rogers	☒ Sue Ryan, CR	☐ Jeff Kosmicki, PD
☒ Councilor Curtis Gemeroy	☐ Doug Rux, CDD	☐ Kaaren Hofmann, ENG
☒ Councilor Corey	☐ Brian Casey, PD	☐ Russ Thomas, PWS-M
☒ Councilor Yarnell Hollamon	☐ Jay Harris, PWS	☐ Dan Wilson, PWS-Ops
☒ Councilor Johnson	☐ Matt Zook, FD	☐ Craig Pack, PWS -Ops
	☐ Anna Lee, HR	☐
	☐ Dave Brooks, IT	☐
	☒ DawnKaren Bevill, ACM	☐

Findley				
Bacon				
Rogers				
Curtis Gemeroy				
Corey				
Yarnell Hollamon				
Johnson				
	Move: _____ _____	Move: _____ _____	Move: _____ _____	Move: _____ _____
	Second: _____ _____	Second: _____ _____	Second: _____ _____	Second: _____ _____
	Yes _____ No _____ Abstain _____ Absent _____	Yes _____ No _____ Abstain _____ Absent _____	Yes _____ No _____ Abstain _____ Absent _____	Yes _____ No _____ Abstain _____ Absent _____

Executive Session ORS 192.660 _____ Topic: _____

Start: _____

Stop: _____

Staff: _____

Other: _____