



Lane Transit District  
May 6, 2016

Jennifer Smith  
University of Oregon  
1675 Agate Street  
Eugene, OR 97403

Dear Ms. Smith:

Thank you for serving on Lane Transit District's Budget Committee. We value your participation and insight and look forward to working with you as we prepare the FY 2016-17 Budget. Please note the following dates for full Budget Committee meetings, all scheduled to be held in the LTD Board Room:

**Wednesday, May 18, 6:00 p.m.**  
*(Dinner will be provided beginning at 5:30 p.m.)*

**Thursday, May 19, 6:00 p.m. (if necessary)**  
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Please confirm your availability to attend the meeting(s) by contacting Chris Thrasher, administrative secretary, via e-mail at [chris.thrasher@ltd.org](mailto:chris.thrasher@ltd.org) or by phone at 541-682-6200.

Thank you again for your service. Our volunteers are a much-valued part of the LTD team.

Sincerely,

A handwritten signature in black ink, appearing to read 'Aurora Jackson'.

Aurora Jackson  
General Manager

AJJ:jms

Enclosures





Lane Transit District

May 6, 2016

Jody Cline  
LCOG Senior & Disability Services  
1015 Willamette Street  
Eugene, OR 97401

Dear Jody Cline:

Thank you for serving on Lane Transit District's Budget Committee. We value your participation and insight and look forward to working with you as we prepare the FY 2016-17 Budget. Please note the following dates for full Budget Committee meetings, all scheduled to be held in the LTD Board Room:

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Aurora Jackson  
General Manager

AJJ:jms

Enclosures

cc: Jeanne Schapper, Clerk of the Board





Lane Transit District

May 6, 2016

Kathryn Bruebaker  
Banner Bank  
260 Country Club Road, Suite 100  
Eugene, OR 97401

Dear Kathryn Bruebaker:

Thank you for serving on Lane Transit District's Budget Committee. We value your participation and insight and look forward to working with you as we prepare the FY 2016-17 Budget. Please note the following dates for full Budget Committee meetings, all scheduled to be held in the LTD Board Room:

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Aurora Jackson  
General Manager

AJJ:jms

Enclosures  
cc: Jeanne Schapper, Clerk of the Board





Lane Transit District

May 6, 2016

Dean Kortge  
Pacific Benefit Consultants  
450 Country Club Road, Suite 330  
Eugene, OR 97401

Dear Dean Kortge:

Thank you for serving on Lane Transit District's Budget Committee. We value your participation and insight and look forward to working with you as we prepare the FY 2016-17 Budget. Please note the following dates for full Budget Committee meetings, all scheduled to be held in the LTD Board Room:

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Aurora Jackson  
General Manager

AJJ:jms

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Lane Transit District

May 6, 2016

Scott Diehl  
PakTech  
1680 Irving Road  
Eugene, OR 97402

Dear Scott Diehl:

Thank you for serving on Lane Transit District's Budget Committee. We value your participation and insight and look forward to working with you as we prepare the FY 2016-17 Budget. Please note the following dates for full Budget Committee meetings, all scheduled to be held in the LTD Board Room:

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A circular logo with a thick black border. Inside the circle, the text 'The Best Way to Connect' is written in a bold, sans-serif font, arranged in three lines.



Lane Transit District

May 6, 2016

Jon Hinds  
Sheldon Community Center  
2445 Willakenzie Road  
Eugene, OR 97401

Dear Jon Hinds:

Thank you for serving on Lane Transit District's Budget Committee. We value your participation and insight and look forward to working with you as we prepare the FY 2016-17 Budget. Please note the following dates for full Budget Committee meetings, all scheduled to be held in the LTD Board Room:

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<b>Personnel Services</b>	<b>\$ 31,626,600</b>
<b>Materials &amp; Services</b>	<b><u>10,706,500</u></b>

<b>TOTAL</b>	<b>\$ 42,333,100</b>
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**Increase from current year: 3.6%**

<b>Transfer to Accessible Services Fund</b>	<b>\$ 2,586,900</b>
<b>Transfer to Medicaid Fund</b>	<b>\$ 195,000</b>
<b>Transfer to Capital Projects Fund</b>	<b>1,667,600</b>
<b>Operating Contingency</b>	<b>1,000,000</b>
<b>Working Capital</b>	<b>14,075,700</b>
<b>Self-Insurance &amp; Risk</b>	<b><u>1,000,000</u></b>

<b>TOTAL</b>	<b>\$ 20,525,200</b>
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**Increase from current year: 1.7%**



Accessible Services Fund

<b>Eugene/Springfield-Based Service</b>	<b>\$ 6,068,100</b>
<b>Rural Lane County Services</b>	<b>562,500</b>
<b>Mobility Management</b>	<b>175,000</b>
<b>Other Service/Coordination</b>	<b>125,600</b>
<b>Transfer to Capital Projects Fund</b>	<b>-</b>
<b>Contingency</b>	<b><u>130,000</u></b>

<b>Total Accessible Services Fund</b>	<b>\$ 7,061,200</b>
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**Increase in total budget: 3.3%**  
**Increase in General Fund transfer: 30.7%**

Capital Projects Fund

<b>Medicaid Medical</b>	<b>\$ 7,197,500</b>
<b>Medicaid Non-Medical</b>	<b>790,800</b>
<b>Mobility Management</b>	<b>161,900</b>
<b>Administration</b>	<b>1,261,400</b>
<b>Contingency</b>	<b><u>134,200</u></b>

<b>Total Medicaid Fund</b>	<b>\$ 9,545,800</b>
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**Increase from current year: 28%**

Capital Projects Fund

<b>Capital Projects</b>	<b>\$ 91,931,700</b>
<b>Reserves</b>	<b><u>8,955,400</u></b>

<b>Total Capital Projects Fund</b>	<b>\$ 100,887,100</b>
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**Decrease from current year: 6.9%**

Proposed Appropriations

<b>General Fund</b>	<b>\$ 83,845,607</b>
<b>Accessible Services Fund</b>	<b>6,984,095</b>
<b>Medicaid Fund</b>	<b>12,086,047</b>
<b>Capital Projects Fund</b>	<b><u>84,602,408</u></b>

**TOTAL FY 2016-17**

**Proposed Appropriation \$ 187,518,157**

Commuter Solutions Fund

<b>Funded by Rideshare Program</b>	<b>\$ 683,300</b>
<b>Contingency</b>	<b><u>138,400</u></b>
<b>Total Transportation Options Fund</b>	<b>\$ 821,700</b>

**Decrease from current year: 18.8%**

**Ridership Population Service**

**FY Ridership Comparison**

	Population	Boardings	Service Hours		Jul	Aug
FY 85-86	211,904	4,672,164	202,452	2007	637741	652087
FY 86-87	207,292	4,818,430	204,845	2008	726019	751729
FY 87-88	211,302	4,965,700	207,031	2009	893768	830573
215,614.0 FY 88-89	215,614	5,724,197	216,683	2010	755439	718047
220,336 FY 89-90	220,336	5,896,793	220,687			
225,057 FY 90-91	225,057	6,467,884	225,286			
229,779 FY 91-92	229,779	6,453,362	230,211			
234,500 FY 92-93	234,500	6,636,947	241,873			
239,222 FY 93-94	239,222	6,639,031	257,965			
243,943 FY 94-95	243,943	7,021,069	267,160			
248,665 FY 95-96	248,665	7,567,219	273,584			
253,386 FY 96-97	253,386	7,693,820	278,222			
258,108 FY 97-98	258,108	7,635,934	294,878			
262,829 FY 98-99	262,829	7,998,370	306,404			
267,551 FY 99-00	267,551	8,066,108	313,781			
FY 00-01	272,272	8,623,496	319,292			
0.89% FY 01-02	274,700	8,582,138	337,601			
0.69% FY 02-03	276,600	8,190,436	307,596			
0.40% FY 03-04	277,700	8,207,818	309,093			
1.19% FY 04-05	281,000	8,348,313	291,446			
0.82% FY 05-06	283,300	9,309,528	296,700			
1.09% FY 06-07	286,400	9,757,984	301,371			
FY 07-08	289,300	11,406,316	314,875			
FY 08-09	291,600	11,718,189	315,326			
FY 09-10	293,100	11,349,579	311,595			
FY 10-11	293,800	11,253,628	276,634			









Jun-09  
Jul-09  
Aug-09  
Sep-09  
Oct-09  
Nov-09  
Dec-09  
Jan-10  
Feb-10  
Mar-10  
Apr-10  
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Apr-11  
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Oct-11  
Nov-11  
Dec-11  
Jan-12  
Feb-12  
Mar-12  
Apr-12



**Rolling Average**

**Service Hours**

**EmX Chart**

Rolling Average		Service Hours		EmX Chart	Jan	Feb	Mar
8,340,341	1.93	FY 85-86	202,452				
8,362,554	2.26	FY 86-87	204,845	#11 (2006)	2667	2667	2507
8,400,453	2.43	FY 87-88	207,031	20-Year Projection	4114	4114	4114
8,469,364	2.32	FY 88-89	216,683	EmX 2007	4436	4604	4649
8,542,937	2.05	FY 89-90	220,687	EmX 2008	5345	5798	5329
8,637,455	1.83	FY 90-91	225,286	EmX 2009	5861	6028	5480
8,720,432	1.94	FY 91-92	230,211	EmX 2010	5821	5820	5012
8,796,028	1.87	FY 92-93	241,873	EmX 2011			
9,049,546	2.02	FY 93-94	257,965				
9,113,813	2.31	FY 94-95	267,160				
9,235,293	2.44	FY 95-96	273,584				
9,309,528	2.28	FY 96-97	278,222				
9,361,767	2.41	FY 97-98	294,878				
9,406,059	2.73	FY 98-99	306,404				
9,442,109	2.14	FY 99-00	313,781				
9,495,267	1.87	FY 00-01	319,292				
9,509,495	2.18	FY 01-02	337,601				
9,504,285	2.25	FY 02-03	307,596				
9,507,807	1.82	FY 03-04	309,093				
9,577,398	1.99	FY 04-05	291,446				
9,650,043	2.04	FY 05-06	296,700				
9,747,293	2.21	FY 06-07	301,371				
9,780,689	2.20	FY 07-08	314,875				
9,757,984	2.16	FY 08-09	315,326				
9,846,262	2.32	FY 09-10	311,595				
9,945,904	2.25	FY 10-11	276,634				
10,027,298	2.36	FY 11-12 Estimate	274,942				
10,190,835	2.72	FY 12-13 Proposed	275,272				
10,339,685	2.78						
10,467,556	2.63						
10,639,087	2.53						
10,803,352	2.77						
10,872,559	3.22						
11,030,140							
11,173,832							
11,406,316							
11,574,065							
11,652,909							
11,774,044							
11,889,741							
11,883,960							
11,932,951							
11,959,775							
11,896,875							
11,894,633							
11,875,682							
11,801,537							

11,718,189  
11,579,860  
11,467,334  
11,356,417  
11,283,596  
11,274,066  
11,257,192  
11,268,661  
11,306,145  
11,339,387  
11,346,089  
11,356,466  
11,349,579  
11,322,615  
11,296,312  
11,327,210  
11,262,420  
11,240,754  
11,183,247  
11,165,234  
11,136,526  
11,169,639  
11,187,079  
11,235,155  
11,253,628  
11,234,697  
11,280,760  
11,284,992  
11,322,884  
11,385,550  
11,377,726  
11,359,655  
11,442,546  
11,393,628  
11,406,819





**Diesel Fuel Chart**

Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Avg
2667	2667	2432	2184	2112	2435	2667	2667	2318	2499
4114	4114	4114	4114	4114	4114	4114	4114	4114	4114
4982	5064	4594	4327	4372	4615	5395	5412	4219	4722
5955	6031	5707	5552	4951	5128	6093	6220	4606	5560
6097	6131	5317	5031	4583	4415	5623	5770	4033	5364
5790									

Date
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03/10/10  
04/15/10



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04/28/10  
04/30/10  
04/02/10  
04/28/10  
04/28/10  
04/30/10

CIP EmX Detail Chart

FY 09-10 Average Price per Gallon	FY 09-10 Budget	
1.7781	2	2010-2017
1.7254	2	2011-2018
1.6957	2	
1.6778	2	
1.7111	2	
1.7218	2	
1.7352	2	
1.7442	2	
1.7645	2	
1.7807	2	
1.7942	2	
1.8106	2	
1.8194	2	
1.8270	2	
1.8376	2	
1.8501	2	
1.8638	2	
1.8748	2	
1.8871	2	
1.9007	2	
1.9104	2	
1.9184	2	
1.9242	2	
1.9265	2	
1.9317	2	
1.9364	2	
1.9395	2	
1.9419	2	
1.9502	2	
1.9571	2	
1.9637	2	
1.9713	2	
1.9713	2	
1.9748	2	
1.9805	2	
1.9856	2	
1.9914	2	
1.9927	2	
1.9965	2	
2.0006	2	
2.0023	2	
2.0039	2	
2.0051	2	
2.0055	2	
2.0059	2	
2.0035	2	

2.0929	2
2.0891	2
2.0871	2
2.0902	2
2.0944	2
2.0972	2
2.0997	2
2.0987	2
2.0979	2
2.0971	2
2.0961	2
2.0948	2
2.0942	2
2.0950	2
2.0958	2
2.0953	2
2.0960	2
2.0967	2
2.0980	2
2.0983	2
2.0943	2
2.0946	2
2.0908	2
2.0871	2
2.0873	2
2.0876	2
2.0878	2
2.0881	2
2.0884	2
2.0886	2
2.0889	2
2.0856	2
2.0824	2
2.0794	2
2.0764	2
2.0735	2
2.0709	2
2.0681	2
2.0655	2
2.0629	2
2.0639	2
2.0645	2
2.0655	2
2.0666	2
2.0677	2
2.0654	2
2.0633	2
2.0612	2
2.0614	2
2.0616	2
2.0595	2

2.0576	2
2.0557	2
2.0537	2
2.0518	2
2.0500	2
2.0505	2
2.0507	2
2.0512	2
2.0517	2

Franklin Blvd Redesign	Gateway EmX Extension	West Eugene EmX Extension	4th EmX Corridor	Other Capital Projects
\$ 5,000,000	\$ 38,285,000	\$ 75,500,000	\$ 5,000,000	\$ 123,115,374
\$ 5,000,000	\$ 11,200,000	\$ 75,000,000	\$ 5,000,000	\$ 121,463,188





**CIP Other Projects**

Total		EmX	Revenue Vehicles	PBI / Facilities	Technology
\$ 246,900,374	2010-2017	\$ 123,785,000	\$ 37,060,000	\$ 27,561,248	\$ 13,463,500
\$ 217,663,188	2011-2018	\$ 96,200,000	\$ 37,157,000	\$ 23,951,938	\$ 16,780,000







**CIP Fundin**

Preventive Maintenance	Debt Service	Transportation Options/Ac	Other	Total	
\$ 13,601,569	\$ 18,200,000	\$ 9,725,877	\$ 3,503,180	\$ 246,900,374	2010-2017
\$ 11,965,000	\$ 19,497,400	\$ 10,285,300	\$ 1,826,550	\$ 217,663,188	2011-2018





**g Summary**

Local Cash Reserves	Proceeds from Debt Issuance	Other Grant Funding	Federal Formula (5307)
\$ 18,542,349	\$ 32,760,000	\$ 22,715,081	\$ 40,772,464
\$ 16,860,374	\$ 29,760,000	\$ 10,332,028	\$ 42,831,598







Federal Discretionary (5309)	EmX Federal Discretionary Not Yet Secured	Other Federal Funds Not Yet Secured
\$ 35,610,480	\$ 45,000,000	\$ 21,500,000
\$ 17,139,188	\$ 45,000,000	\$ 25,740,000





Other Local Funds Not Yet Secured	Total
\$ 30,000,000	\$ 246,900,374
\$ 30,000,000	\$ 217,663,188

**Interest chart**

FY 99-00	\$ 1,132,736	
FY 00-01	\$ 1,305,627	1
FY 01-02	\$ 594,896	2
FY 02-03	\$ 379,371	3
FY 03-04	\$ 187,399	4
FY 04-05	\$ 390,225	5
FY 05-06	\$ 720,608	6
FY 06-07	\$ 885,695	7
FY 07-08	\$ 686,566	8
FY 08-09	\$ 316,180	
FY 09-10 Estimate	\$ 59,860	
FY 10-11 Proposed	\$ 53,900	





**General Fund Proposed Revenue**

Payroll Taxes	\$ 27,835,500
Self-employment Taxes	\$ 1,600,000
State-in-Lieu	\$ 2,040,000
Preventive Maintenance	\$ 4,100,000
Point2point	\$ 811,100
Other Funds	\$ 718,000
Passenger Fares	\$ 7,123,700

\$ 44,228,300

**For Mark Pangborn's presentation**

Passenger Fares	\$ 6,361,800
Payroll Taxes	\$ 21,672,500
Self-employment Taxes	\$ 1,523,300
State-in-Lieu	\$ 1,730,000
Advertising	\$ 213,000
5307 Funding	\$ 3,006,700
Other Revenue	\$ 895,800
Total Estimated Revenues	\$ 35,403,100

**Personnel Allocation**

Transit Operations	202
Maintenance	44
General Administration	5
Finance & Information Technology	15.8
Human Resources & Risk Management	6
Customer Services & Planning	40.47
	313.27

Administration	\$ 6,368,700
Insurance	\$ 1,422,400
Transfers to Other Funds	\$ 1,845,400
Transit Operations	\$ 16,840,000
Fuel and Vehicle Maintenance	\$ 7,267,200
Facilities Maintenance	\$ 1,604,500
	\$ 35,348,200







**Materials & Services**

Executive Office	941,300
Operations & Customer Satisfaction	29,143,400
Customer Services & Planning	6,304,300
Administrative Services	4,364,400

40,753,400





**General Fund Appropriations**

Personnel Services	29,966,300
Materials & Services	9,728,700
Insurance & Risk	1,058,400
Transfer to Accessible Services	1,979,700
Transfer to Medicaid	172,000
Transfer to Capital Projects	3,351,100
	46,256,200





**Capital Projects Fund Projects**

Gateway EmX Extension	\$	840,000
West Eugene EmX Extension	\$	95,000,000
Main Street/McVay Feasibility St	\$	885,300
PBI / Facilities	\$	1,260,000
Revenue Vehicles	\$	8,916,500
Accessible Services Vehicles	\$	700,000
Hardware/Software	\$	2,820,100
Other	\$	2,294,100
	\$	112,716,000

**Funding detail**

Federal Discretionary Funds	\$	76,551,800
Federal Formula (5307)	\$	5,930,100
Other Federal Funds	\$	3,432,000
State Funds	\$	13,200,000
Beginning Working Capital	\$	5,760,600
Transfer from General Fund	\$	3,351,100
Transfer from Accessible Services	\$	168,000
	\$	108,393,600







<b>Unemployment</b>		<b>ASF General Fund Transfer</b>		<b>Pension Co</b>
1/1/2005	6.4%	FY 99-00	\$ 789,000	
2/1/2005	6.6%	FY 00-01	\$ 710,592	FY 97-98
3/1/2005	6.3%	FY 01-02	\$ 792,585	FY 98-99
4/1/2005	6.4%	FY 02-03	\$ 946,522	FY 99-00
5/1/2005	6.4%	FY 03-04	\$ 1,017,299	FY 00-01
6/1/2005	6.3%	FY 04-05	\$ 1,313,278	FY 01-02
7/1/2005	6.1%	FY 05-06	\$ 1,321,013	FY 02-03
8/1/2005	6.1%	FY 06-07	\$ 1,826,210	FY 03-04
9/1/2005	6.0%	FY 07-08	\$ 2,104,654	FY 04-05
10/1/2005	5.9%	FY 08-09	\$ 2,118,443	FY 05-06
11/1/2005	6.0%	FY 09-10	\$ 888,615	FY 06-07
12/1/2005	5.8%	FY 10-11	\$ 1,400,925	FY 07-08
1/1/2006	5.5%	FY 11-12	\$ 1,906,944	FY 08-09
2/1/2006	5.7%	FY 12-13	\$ 1,395,490	FY 09-10
3/1/2006	5.5%	FY 13-14 Estimate	\$ 2,302,950	FY 10-11
4/1/2006	5.4%	FY 14-15 Proposed	\$ 1,979,700	FY 11-12
5/1/2006	5.3%			FY 12-13
6/1/2006	5.4%			FY 13-14
7/1/2006	5.6%			
8/1/2006	5.5%			
9/1/2006	5.4%			
10/1/2006	5.2%	FY 99-00	\$ 789,000	
11/1/2006	5.5%	FY 00-01	\$ 710,592	-9.94%
12/1/2006	5.2%	FY 01-02	\$ 792,585	11.54%
1/1/2007	5.4%	FY 02-03	\$ 946,522	19.42%
2/1/2007	5.3%	FY 03-04	\$ 1,017,299	7.48%
3/1/2007	5.2%	FY 04-05	\$ 1,313,278	29.09%
4/1/2007	5.1%	FY 05-06	\$ 1,321,013	0.59%
5/1/2007	4.9%	FY 06-07	\$ 1,826,210	38.24%
6/1/2007	5.0%	FY 07-08	\$ 2,104,654	15.25%
7/1/2007	5.1%	FY 08-09	\$ 2,357,212	12.00%
8/1/2007	5.2%	FY 09-10	\$ 2,640,077	12.00%
9/1/2007	5.1%	FY 10-11	\$ 2,956,886	12.00%
10/1/2007	5.2%	FY 11-12	\$ 3,311,712	12.00%
11/1/2007	5.1%	FY 12-13	\$ 3,709,117	12.00%
12/1/2007	5.4%	FY 13-14 Estimate	\$ 4,154,211	12.00%
1/1/2008	5.2%	FY 14-15 Proposed		
2/1/2008	5.1%			
3/1/2008	5.2%			
4/1/2008	5.1%			
5/1/2008	5.6%			
6/1/2008	5.9%			
7/1/2008	6.6%			
8/1/2008	7.0%			
9/1/2008	7.8%			
10/1/2008	8.4%			
11/1/2008	9.1%			
12/1/2008	10.1%			

1/1/2009	10.7%
2/1/2009	11.3%
3/1/2009	12.1%
4/1/2009	12.4%
5/1/2009	12.8%
6/1/2009	12.6%
7/1/2009	12.1%
8/1/2009	12.1%
9/1/2009	12.1%
10/1/2009	12.1%
11/1/2009	11.5%
12/1/2009	11.6%
1/1/2010	10.7%
2/1/2010	10.0%
3/1/2010	10.6%



**Contributions**

Admin (% of ATU (Rate per Hour)	
8.40%	\$ 0.81
7.30%	\$ 0.87
10.30%	\$ 0.93
10.30%	\$ 1.56
10.30%	\$ 1.56
11.60%	\$ 1.74
11.60%	\$ 1.74
13.30%	\$ 2.05
13.30%	\$ 2.35
16.50%	\$ 2.85
16.50%	\$ 3.21
16.80%	\$ 3.69
16.80%	\$ 3.69
18.30%	\$ 4.28
20.00%	\$ 4.70
21.00%	\$ 4.89
21.00%	\$ 4.89

**Cash fares and passes**

FY 01-02	\$ 3,161,702
FY 02-03	\$ 3,381,107
FY 03-04	\$ 3,141,404
FY 04-05	\$ 3,052,638
FY 05-06	\$ 3,531,908
FY 06-07	\$ 3,564,552
FY 07-08	\$ 4,317,363
FY 08-09	\$ 4,521,236
FY 09-10 Estimate	\$ 4,606,440
FY 10-11 Proposed	\$ 4,261,500

**Group Pass chart**

FY 01-02
FY 02-03
FY 03-04
FY 04-05
FY 05-06
FY 06-07
FY 07-08
FY 08-09
FY 09-10 Estimate
FY 10-11 Proposed

####

(2,599,000)

(2,843,900)







	<b>Payroll Taxes</b>	
\$ 844,381	FY 01-02	\$ 16,121,110
\$ 933,564	FY 02-03	\$ 16,214,994
\$ 1,294,209	FY 03-04	\$ 17,138,342
\$ 1,325,698	FY 04-05	\$ 20,168,976
\$ 1,546,432	FY 05-06	\$ 21,416,021
\$ 1,648,555	FY 06-07	\$ 21,658,590
\$ 1,805,198	FY 07-08	\$ 23,303,571
\$ 2,081,261	FY 08-09	\$ 22,169,136
\$ 2,115,700	FY 09-10	\$ 21,424,079
\$ 2,100,300	FY 10-11	\$ 22,197,770
	FY 11-12	\$ 23,047,471
	FY 12-13	\$ 24,891,777
	FY 13-14 Estimate	\$ 26,510,000
	FY 14-15 Proposed	\$ 27,835,500

	<b>Self-Employment Taxes</b>	
	FY 01-02	\$ 1,014,874
	FY 02-03	\$ 1,028,534
	FY 03-04	\$ 1,119,273
	FY 04-05	\$ 1,153,652
	FY 05-06	\$ 1,512,419
	FY 06-07	\$ 1,571,720
	FY 07-08	\$ 1,618,665
	FY 08-09	\$ 1,444,342
	FY 09-10 Estimate	\$ 1,500,000
	FY 10-11 Proposed	\$ 1,523,300

(3,112,600)

(3,407,300)





**State-in-Lieu**

FY 01-02	\$ 1,148,140
FY 02-03	\$ 1,172,952
FY 03-04	\$ 1,198,075
FY 04-05	\$ 1,227,385
FY 05-06	\$ 1,236,672
FY 06-07	\$ 1,338,318
FY 07-08	\$ 1,432,590
FY 08-09	\$ 1,490,098
FY 09-10 Estimate	\$ 1,730,000
FY 10-11 Proposed	\$ 1,730,000

**Personnel Services**

FY 01-02	\$ 17,614,941
FY 02-03	\$ 17,284,222
FY 03-04	\$ 18,245,734
FY 04-05	\$ 19,413,886
FY 05-06	\$ 20,319,547
FY 06-07	\$ 22,064,981
FY 07-08	\$ 23,552,004
FY 08-09	\$ 25,394,284
FY 09-10 Estimate	\$ 26,411,000
FY 10-11 Proposed	\$ 24,588,900





**Materials & Services**

FY 01-02	\$ 3,729,828
FY 02-03	\$ 3,847,958
FY 03-04	\$ 4,056,829
FY 04-05	\$ 4,774,473
FY 05-06	\$ 5,612,639
FY 06-07	\$ 6,424,468
FY 07-08	\$ 7,153,448
FY 08-09	\$ 6,225,198
FY 09-10 Estimate	\$ 6,881,910
FY 10-11 Proposed	\$ 7,076,500

**Insurance**

FY 01-02	\$ 842,087
FY 02-03	\$ 785,574
FY 03-04	\$ 860,893
FY 04-05	\$ 935,022
FY 05-06	\$ 894,346
FY 06-07	\$ 1,003,228
FY 07-08	\$ 851,032
FY 08-09	\$ 1,110,076
FY 09-10 Estimate	\$ 1,416,100
FY 10-11 Proposed	\$ 1,422,400

**Fuel**

FY 01-02	
FY 02-03	
FY 03-04	
FY 04-05	
FY 05-06	
FY 06-07	
FY 07-08	
FY 08-09	
FY 09-10 Estimate	
FY 10-11 Proposed	







**Medical contributions**

Admin      ATU

\$ 1,821,552  
 \$ 1,996,335  
 \$ 2,778,672  
 \$ 2,162,213  
 \$ 1,895,000

2005	\$ 737.95	\$ 820.98
2006	\$ 737.95	\$ 820.98
2007	\$ 801.33	\$ 891.86
2008	\$ 881.32	\$ 980.81
2009	\$ 916.92	\$ 1,020.44
2010	\$ 1,055.69	\$ 1,174.53
2011	\$ 1,195.49	\$ 1,195.49
2012	\$ 1,255.46	\$ 1,255.46

181750      190221

**RideSource Ridership**

Fiscal Year      Rides

FY 93-94	89943	
FY 94-95	94282	0.0482417
FY 95-96	101898	0.0807789
FY 96-97	103697	0.0176549
FY 97-98	102829	-0.008371
FY 98-99	96303	-0.063465
FY 99-00	101530	0.0542766
FY 00-01	110389	0.087255
FY 01-02	112463	0.0187881
FY 02-03	116167	0.0329353
FY 03-04	120884	0.0406053
FY 04-05	127450	0.0543165
FY 05-06	132812	0.0420714
FY 06-07	140764	0.0598741
FY 07-08	152228	0.0814413
FY 08-09	162496	0.0674515
FY 09-10	172209	0.0597738
FY 10-11	184832	0.0733005
FY 11-12	197670	0.0694577
FY 12-13	197458	-0.001072
FY 13-14	200231	0.0337895
FY 14-15 Estimatec	204130	
FY 15-16 Proposed	207360	

195855      201959





EmX Ridership

				emx	month	total	
	emx	all	2007	7-Jan	62945	Jan-07	62945
	emx	all	2007	8-Feb	109983	Feb-07	172928
	emx	all	2007	9-Mar	123065	Mar-07	295993
	emx	all	2007	10-Apr	125352	Apr-07	421345
	emx	all	2007	11-May	132474	May-07	553819
	emx	all	2007	12-Jun	117831	Jun-07	671650
	emx	all	2008	1-Jul	111216	Jul-07	782866
	emx	all	2008	2-Aug	117333	Aug-07	900199
	emx	all	2008	3-Sep	111713	Sep-07	1011912
	emx	all	2008	4-Oct	144090	Oct-07	1156002
	emx	all	2008	5-Nov	133383	Nov-07	1289385
	emx	all	2008	6-Dec	105020	Dec-07	1394405
	emx	all	2008	7-Jan	137265	Jan-08	1531670
	emx	all	2008	8-Feb	143187	Feb-08	1674857
	emx	all	2008	9-Mar	136563	Mar-08	1811420
	emx	all	2008	10-Apr	154274	Apr-08	1965694
	emx	all	2008	11-May	150222	May-08	2115916
	emx	all	2008	12-Jun	143248	Jun-08	2259164
0.8163874	emx	all	2009	1-Jul	148965	Jul-08	2408129
0.0453549	emx	all	2009	2-Aug	127541	Aug-08	2535670
	emx	all	2009	3-Sep	132632	Sep-08	2668302
	emx	all	2009	4-Oct	163358	Oct-08	2831660
	emx	all	2009	5-Nov	146023	Nov-08	2977683
	emx	all	2009	6-Dec	118559	Dec-08	3096242
	emx	all	2009	7-Jan	148258	Jan-09	3244500
	emx	all	2009	8-Feb	143226	Feb-09	3387726
	emx	all	2009	9-Mar	142458	Mar-09	3530184
	emx	all	2009	10-Apr	158989	Apr-09	3689173
	emx	all	2009	11-May	154067	May-09	3843240
	emx	all	2009	12-Jun	139071	Jun-09	3982311
	emx	all	2010	1-Jul	126495	Jul-09	4108806
	emx	all	2010	2-Aug	119059	Aug-09	4227865
	emx	all	2010	3-Sep	111369	Sep-09	4339234
	emx	all	2010	4-Oct	147685	Oct-09	4486919
	emx	all	2010	5-Nov	131258	Nov-09	4618177
	emx	all	2010	6-Dec	103663	Dec-09	4721840
	emx	all	2010	7-Jan	141505	Jan-10	4863345
	emx	all	2010	8-Feb	138461	Feb-10	5001806
	emx	all	2010	9-Mar	134197	Mar-10	5136003
	emx	all	2010	10-Apr	150162	Apr-10	5286165
	emx	all	2010	11-May	144072	May-10	5430237
	emx	all	2010	12-Jun	129639	Jun-10	5559876
	emx	all	2011	1-Jul	118399	Jul-10	5678275
	emx	all	2011	2-Aug	104019	Aug-10	5782294
	emx	all	2011	3-Sep	120565	Sep-10	5902859
	emx	all	2011	4-Oct	166231	Oct-10	6069090
	emx	all	2011	5-Nov	149280	Nov-10	6218370

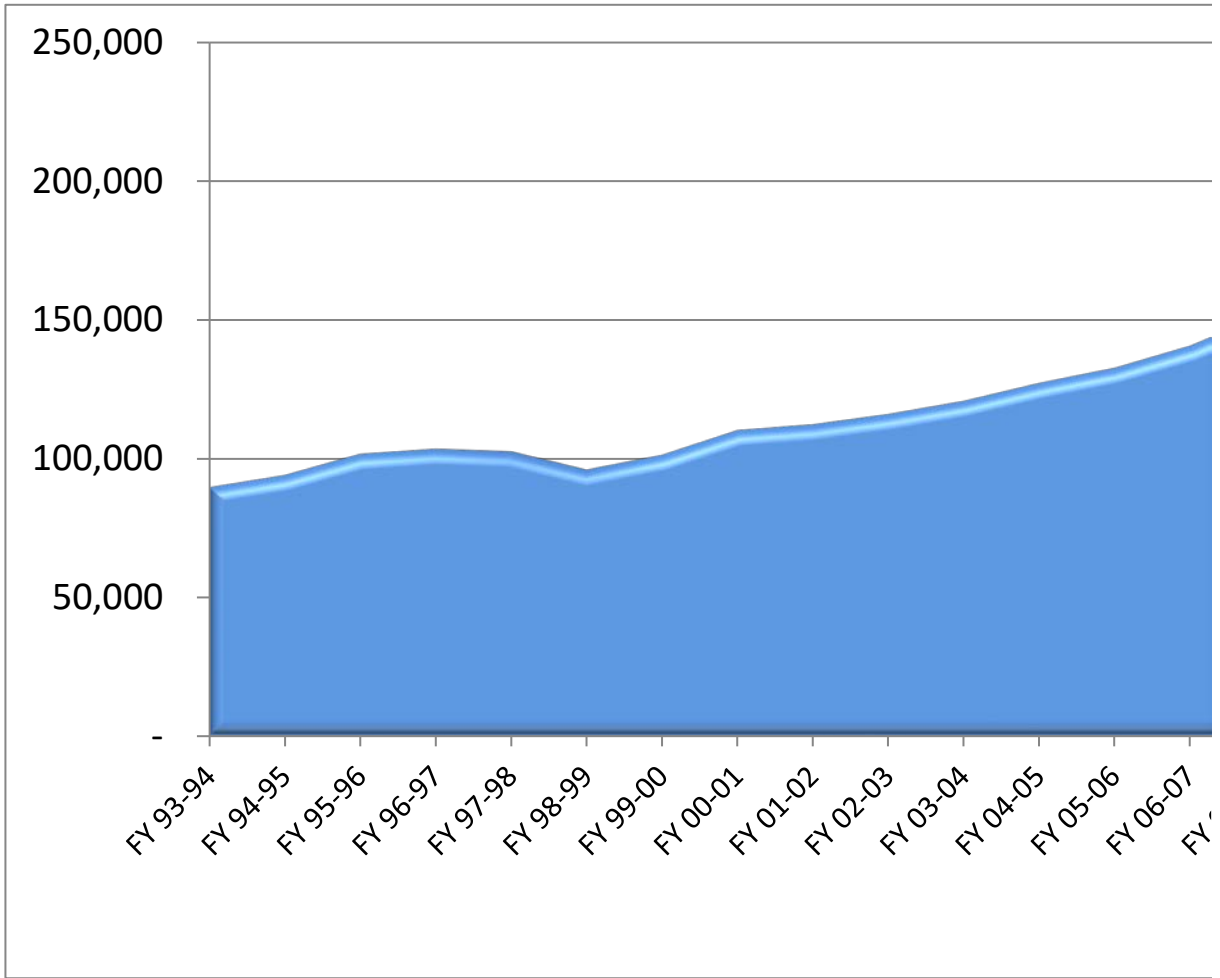
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emx	all	2011	9-Mar	226491	Mar-11	6981863
emx	all	2011	10-Apr	240907	Apr-11	7222770
emx	all	2011	11-May	234090	May-11	7456860
emx	all	2011	12-Jun	209500	Jun-11	7666360
emx	all	2012	1-Jul	174813	Jul-11	7841173
emx	all	2012	2-Aug	182442	Aug-11	8023615
emx	all	2012	3-Sep	189252	Sep-11	8212867
emx	all	2012	4-Oct	236214	Oct-11	8449081
emx	all	2012	5-Nov	227815	Nov-11	8676896
emx	all	2012	6-Dec	178373	Dec-11	8855269
emx	all	2012	7-Jan	232875	Jan-12	9088144
emx	all	2012	8-Feb	248168	Feb-12	9336312
emx	all	2012	9-Mar	233301	Mar-12	9569613
emx	all	2012	10-Apr	261113	Apr-12	9830726
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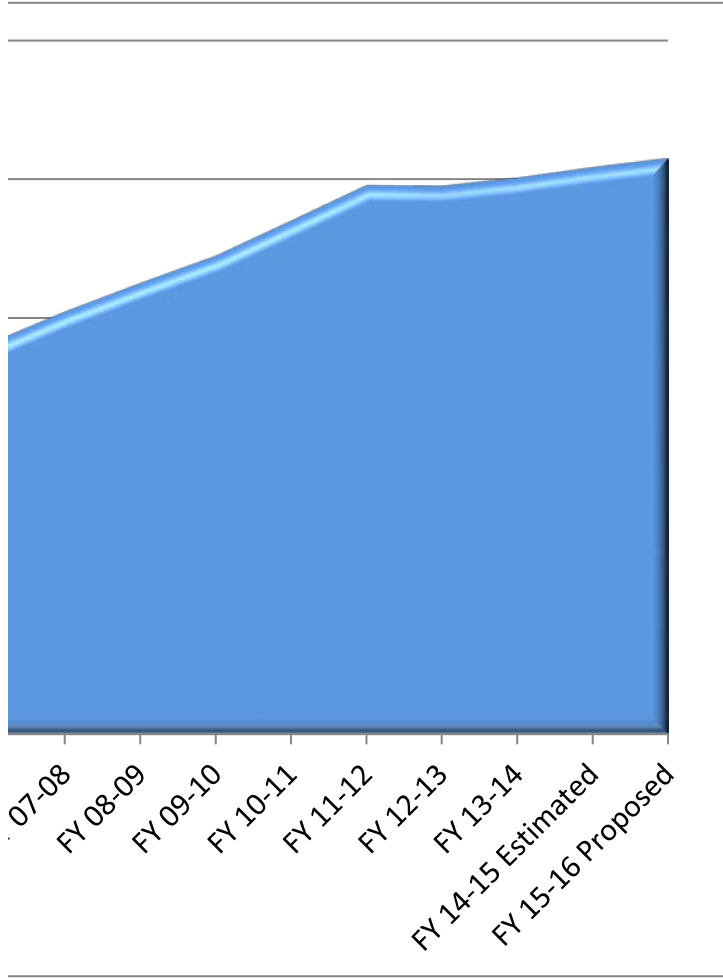


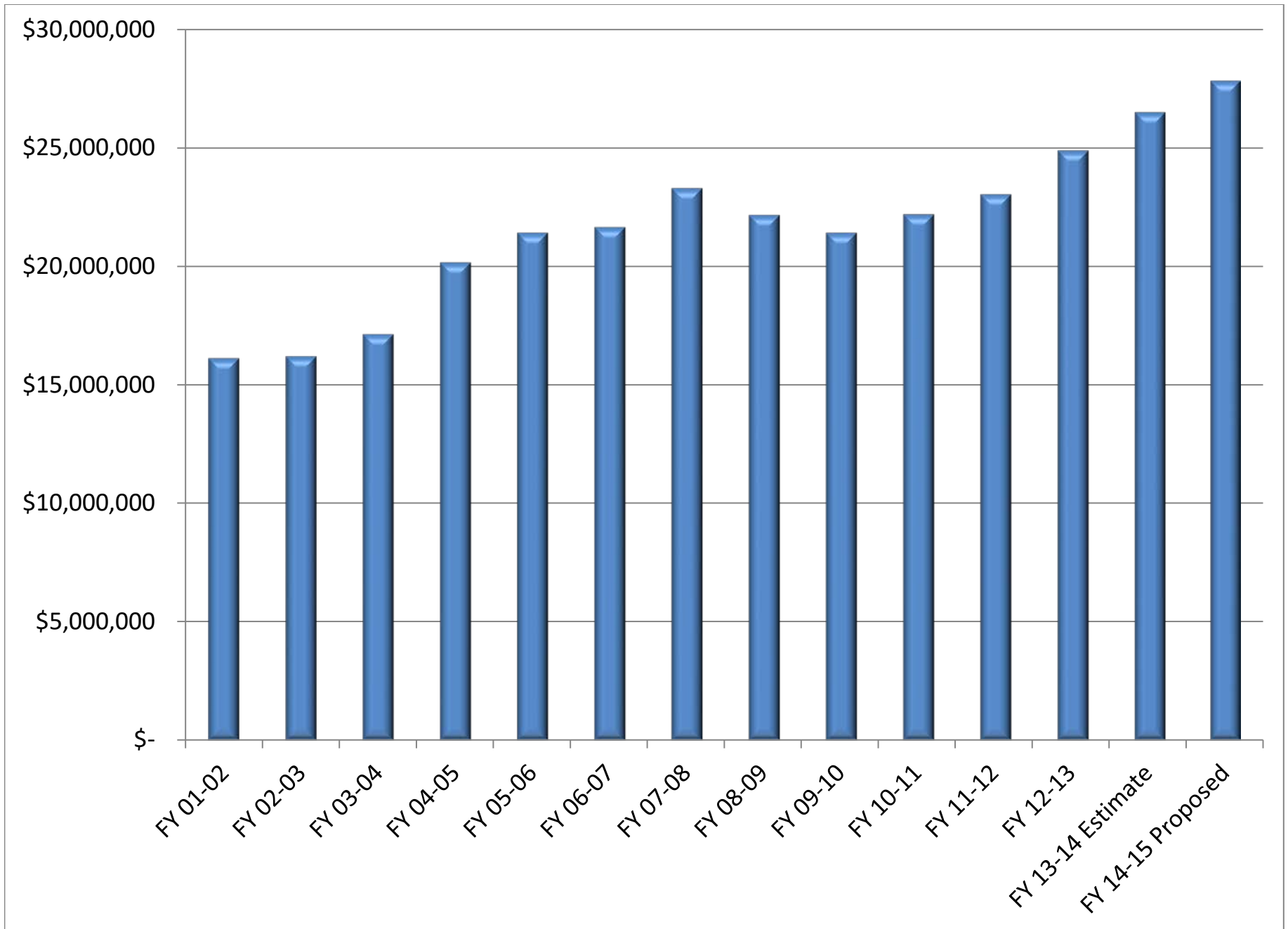
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2007	897404
2007	853093
2007	700125
2008	883446
2008	906675
2008	843765
2008	949268
2008	921896
2008	792360
2008	736393
2008	700202
2008	787254
2008	1043136
2008	839237
2008	735069
2009	900594
2009	842462
2009	837599
2009	930085
2009	852355
2009	740337
2009	624641
2009	597092
2009	698854
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2009	737241
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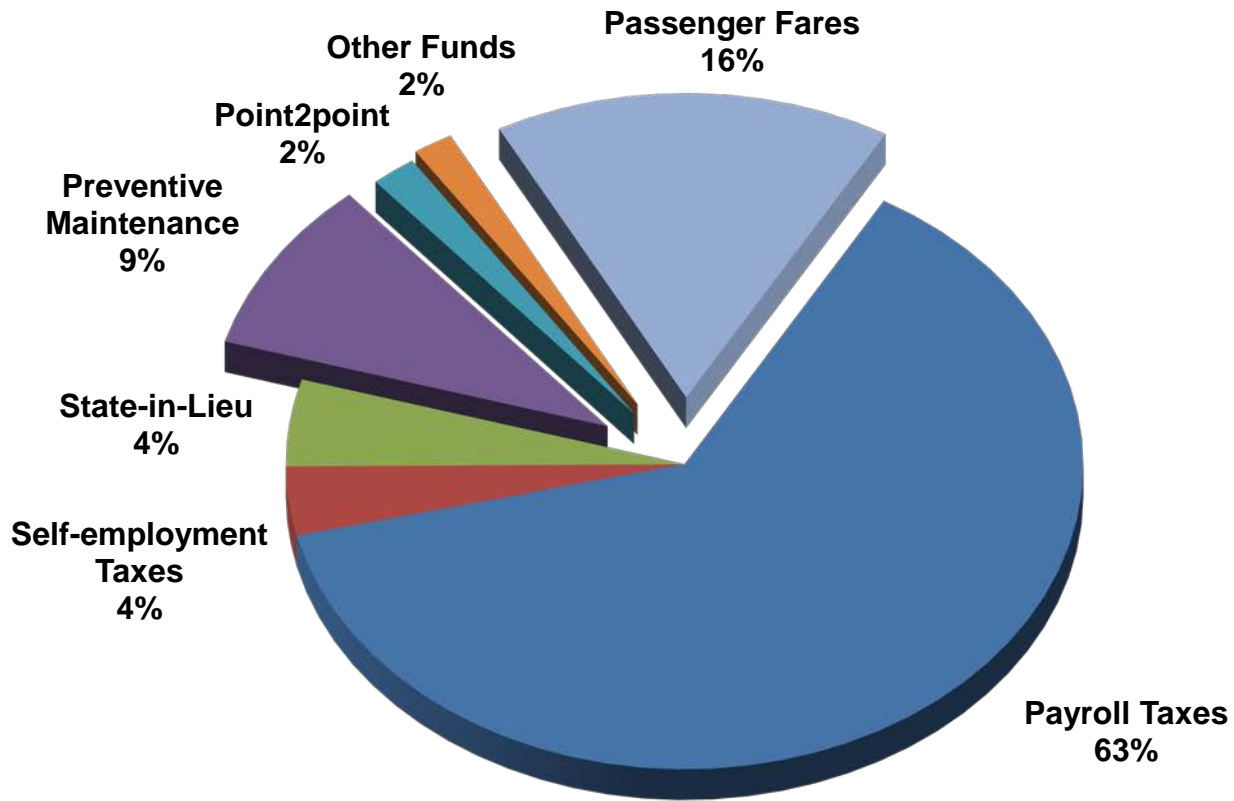


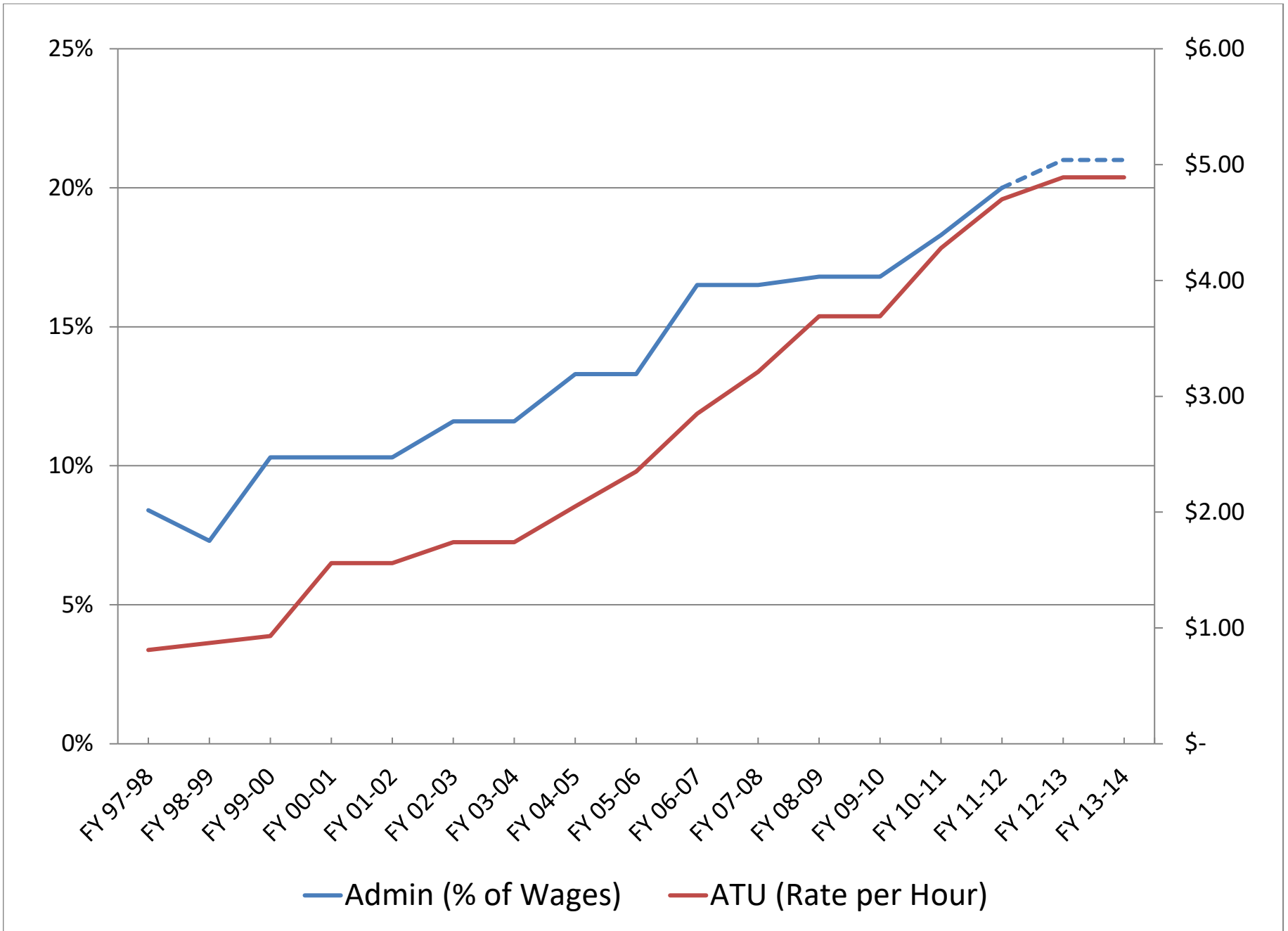
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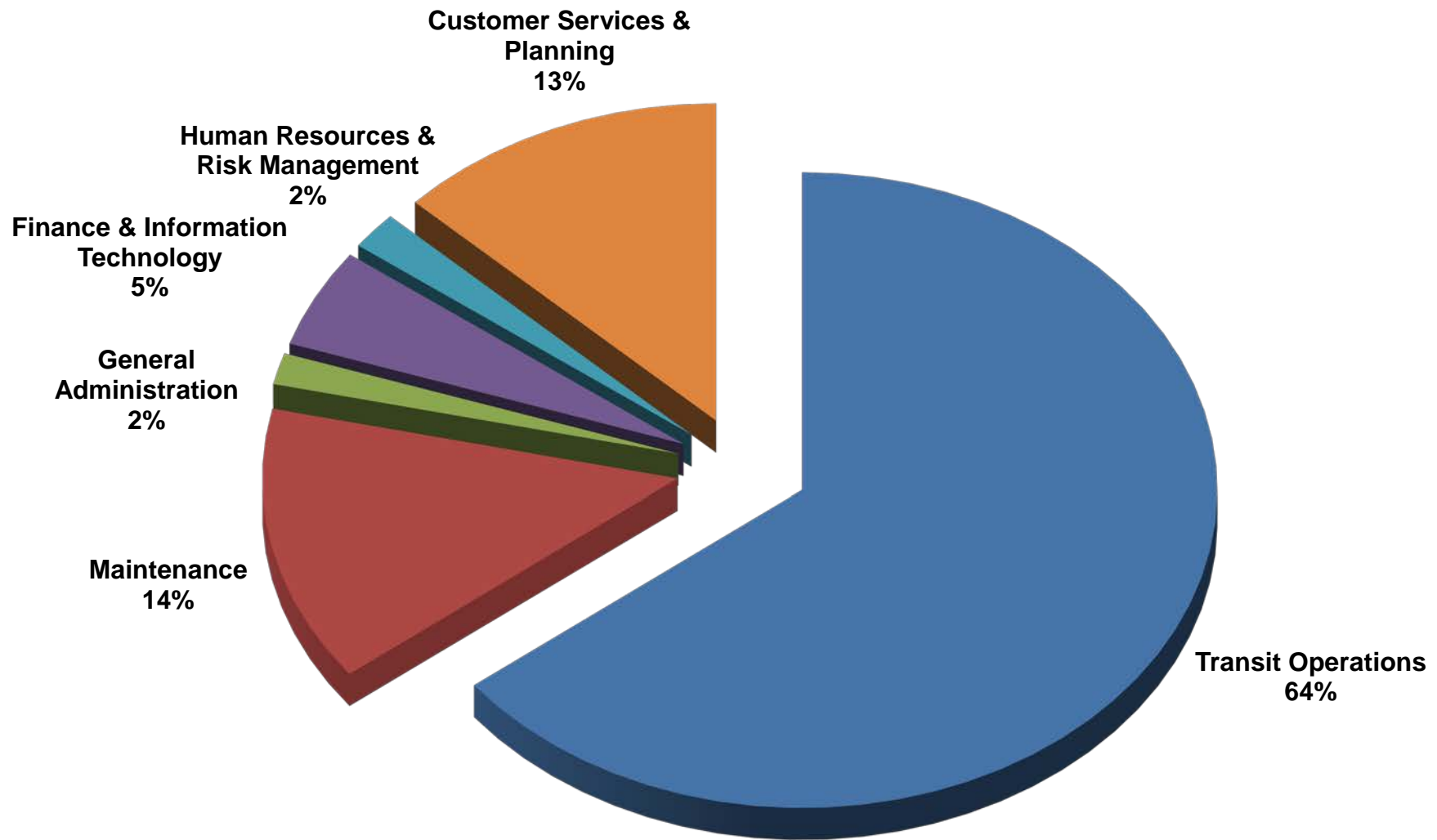


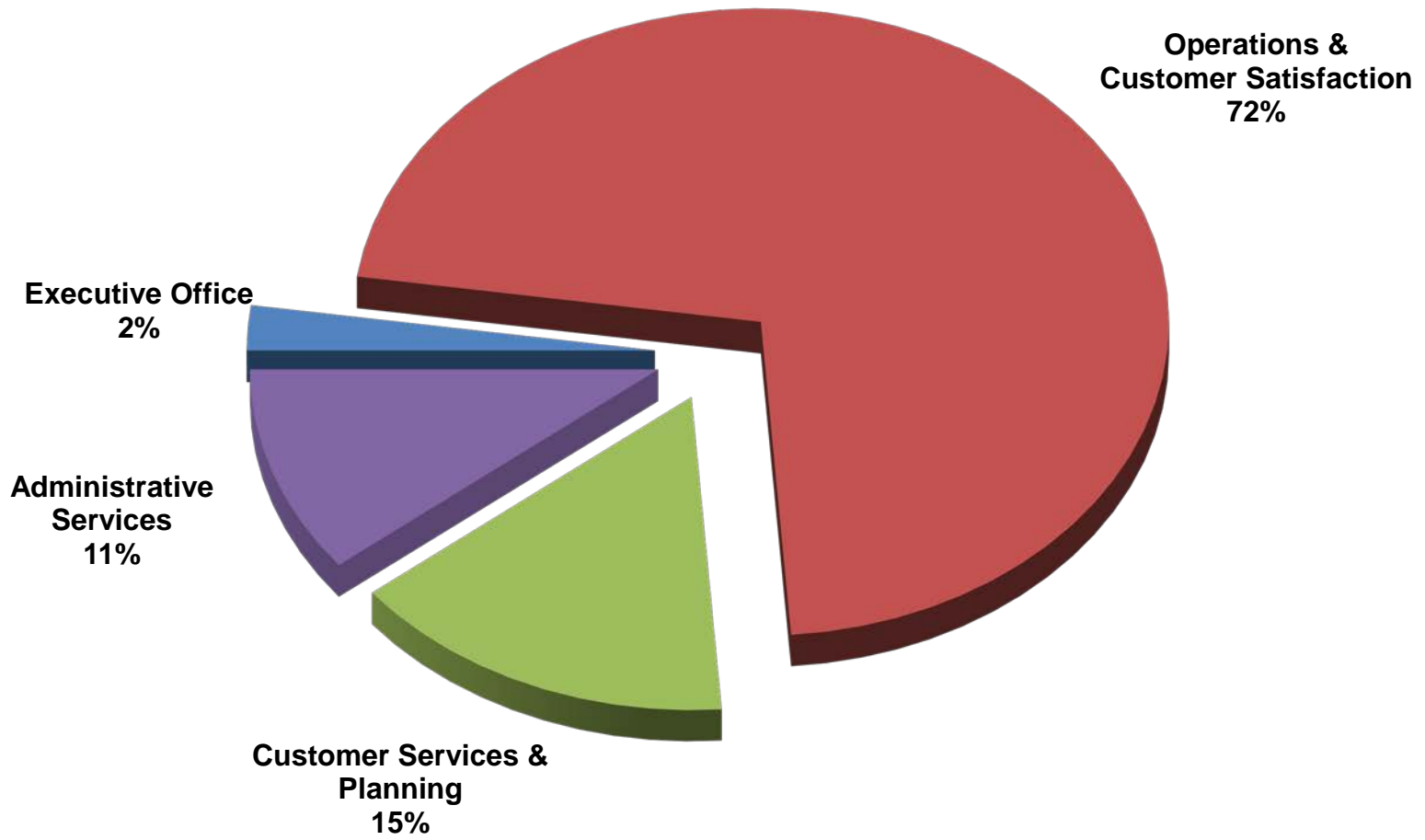




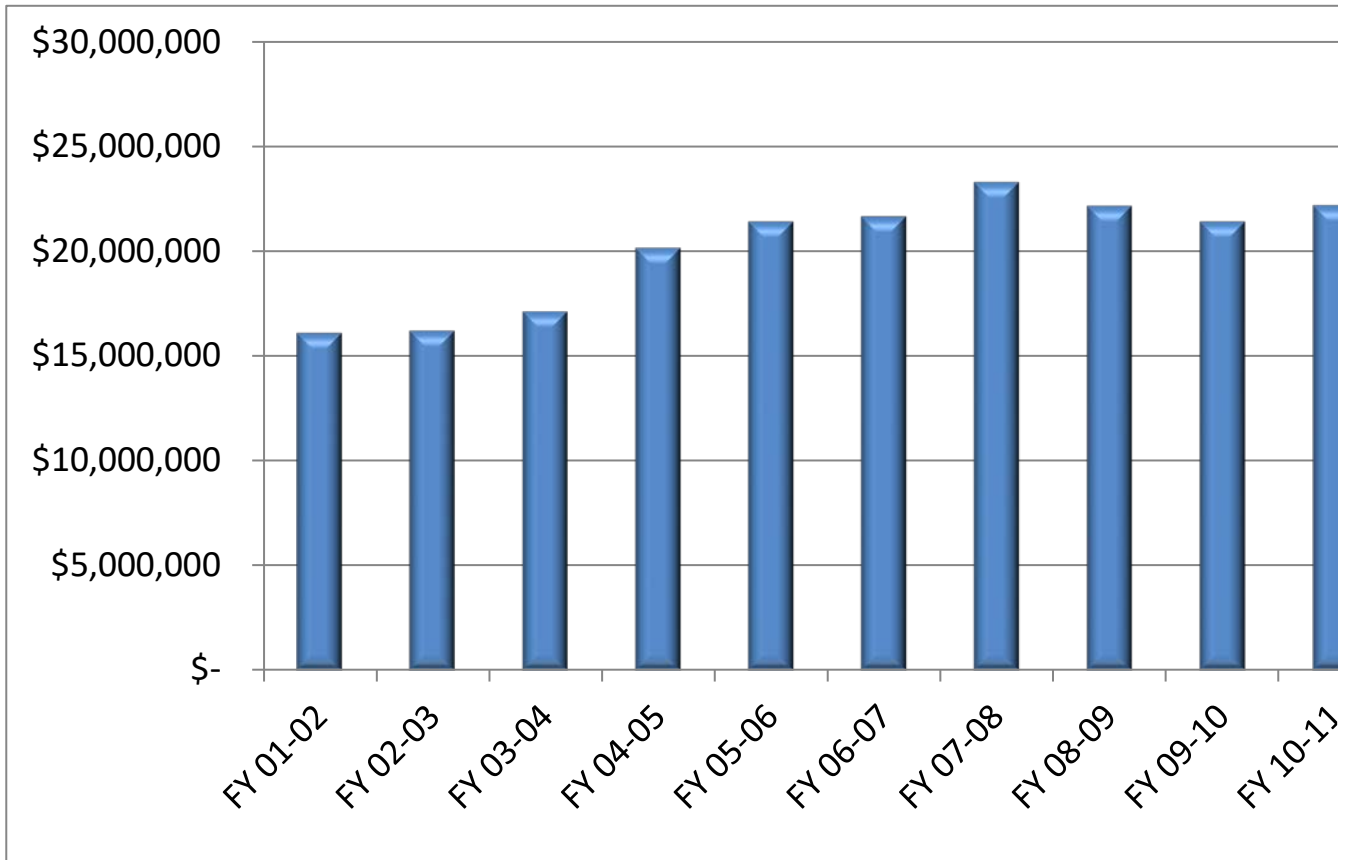
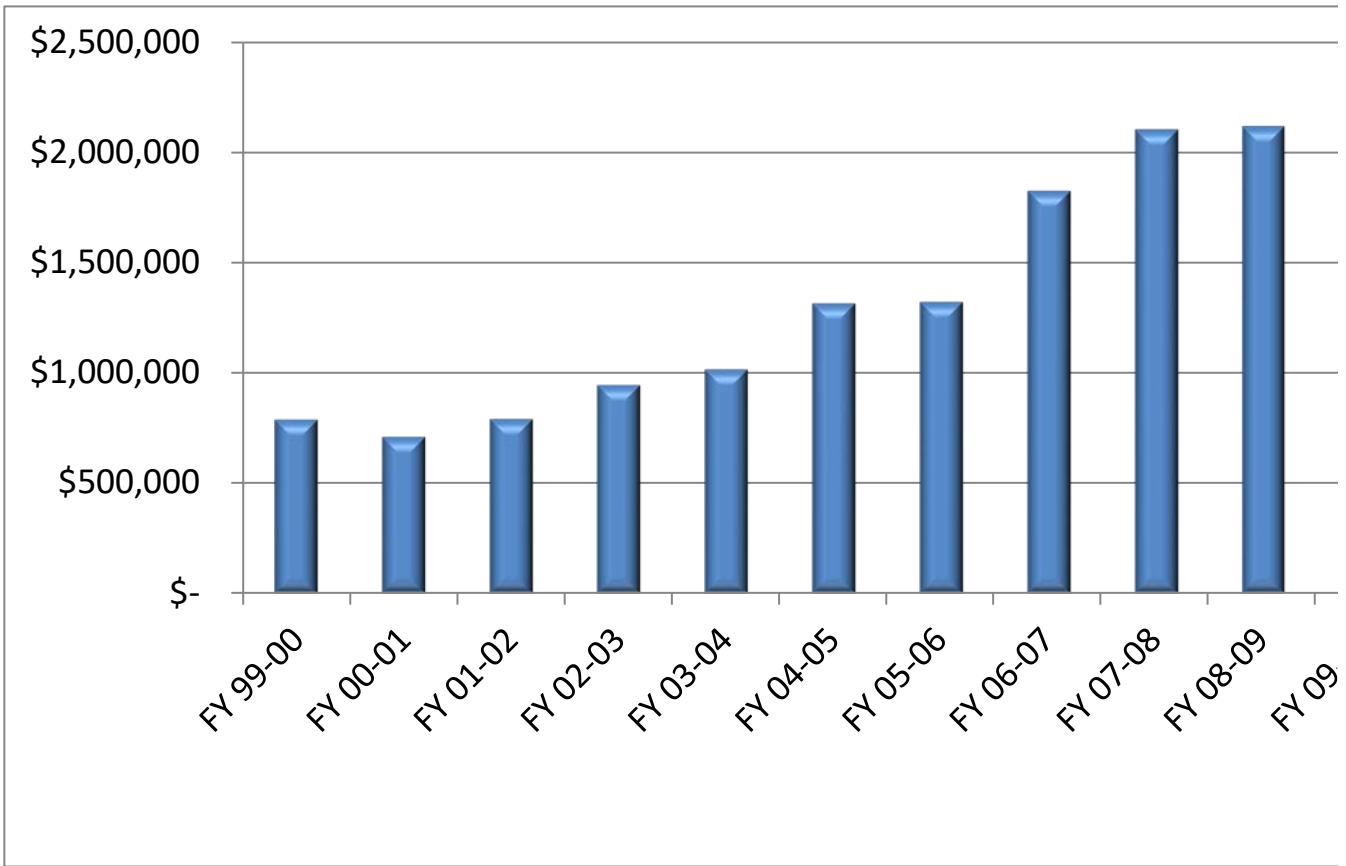




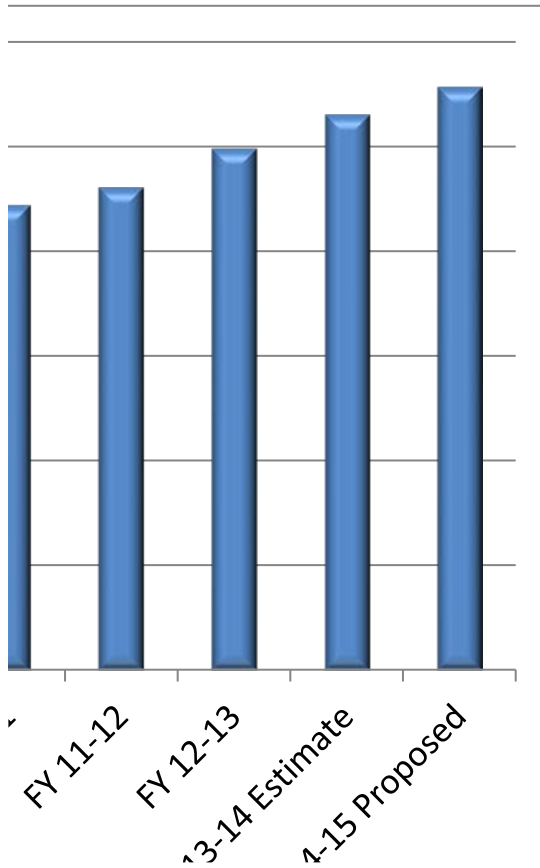
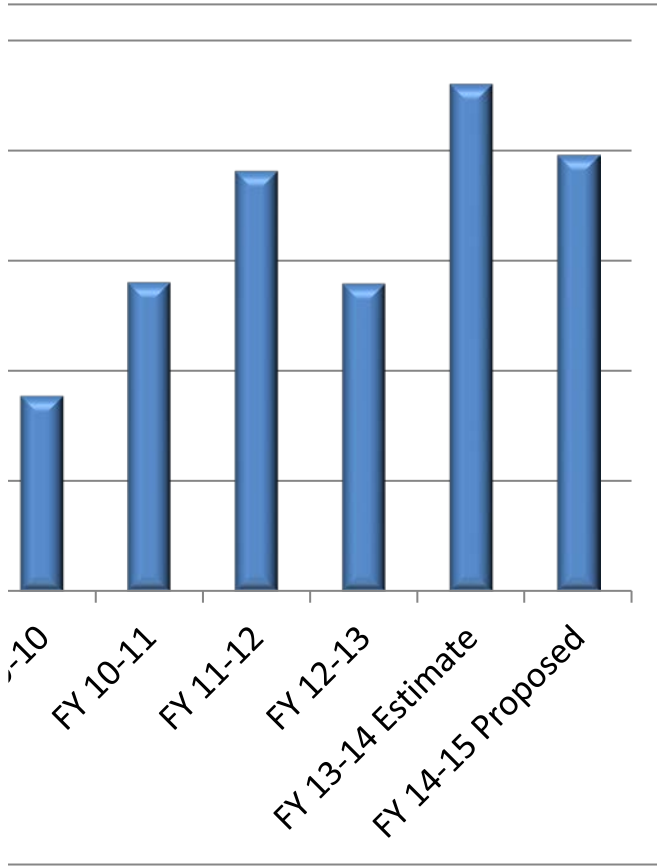






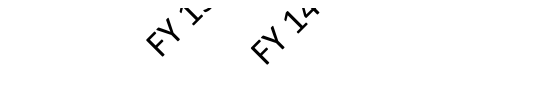


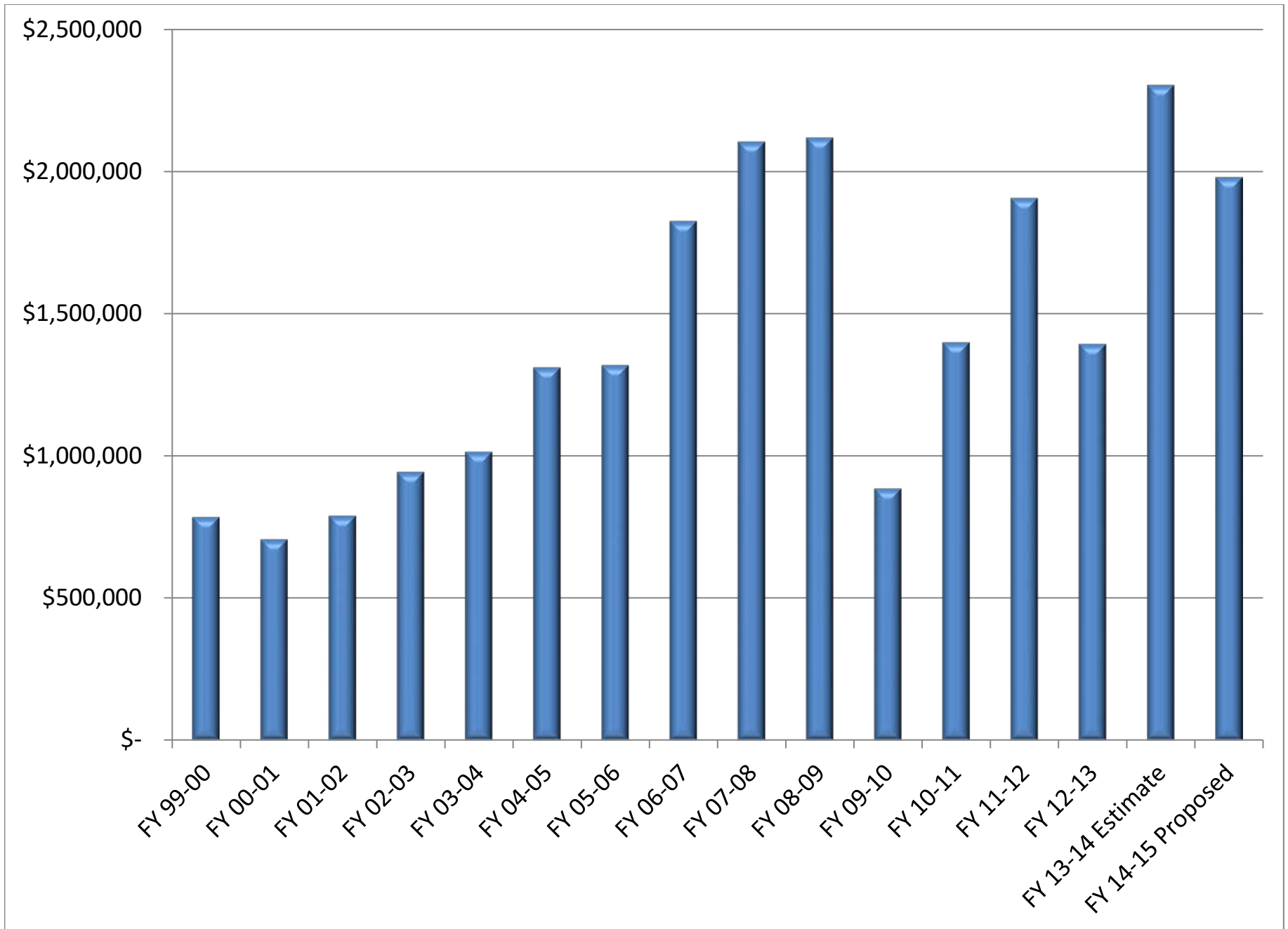


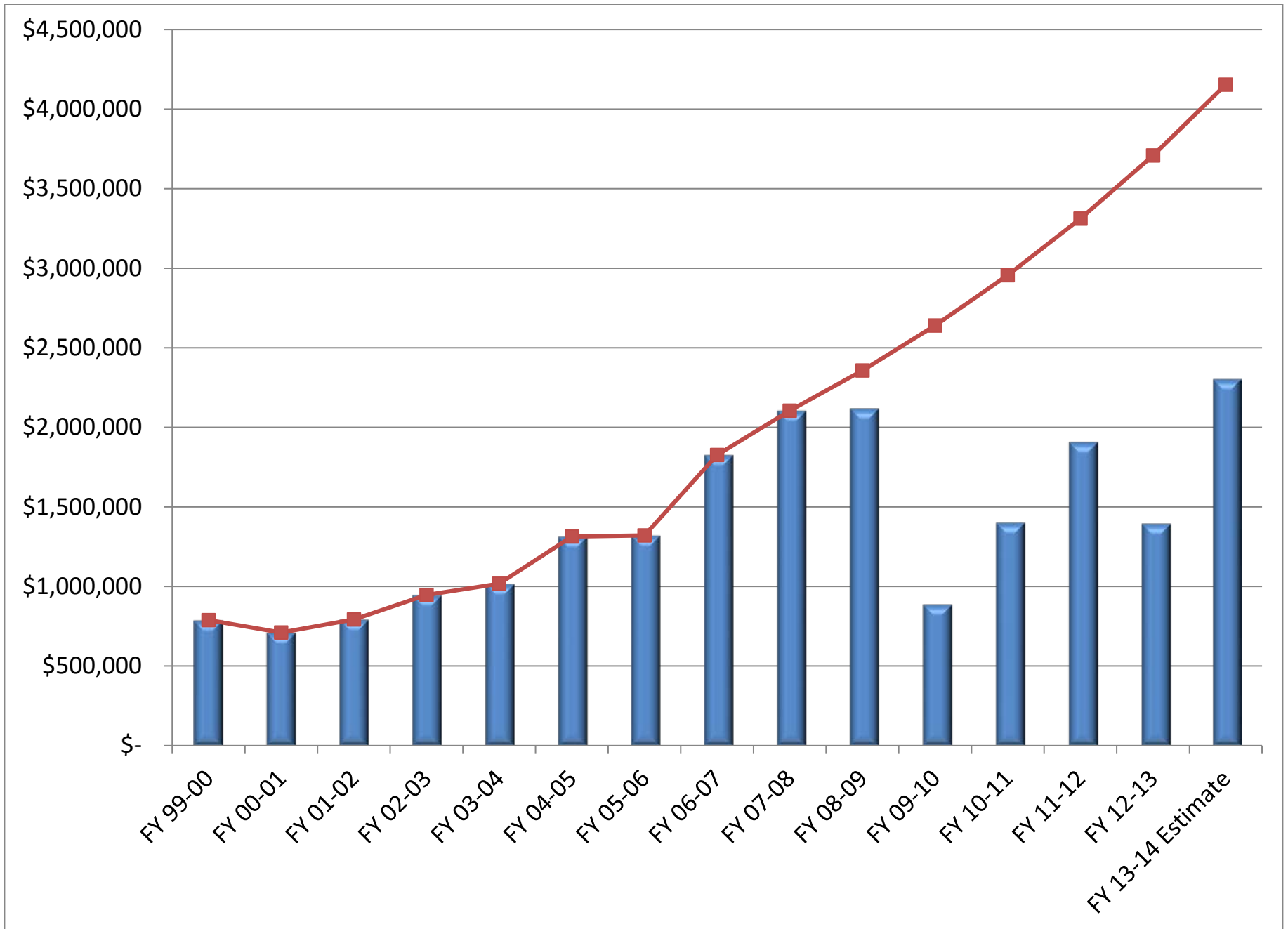


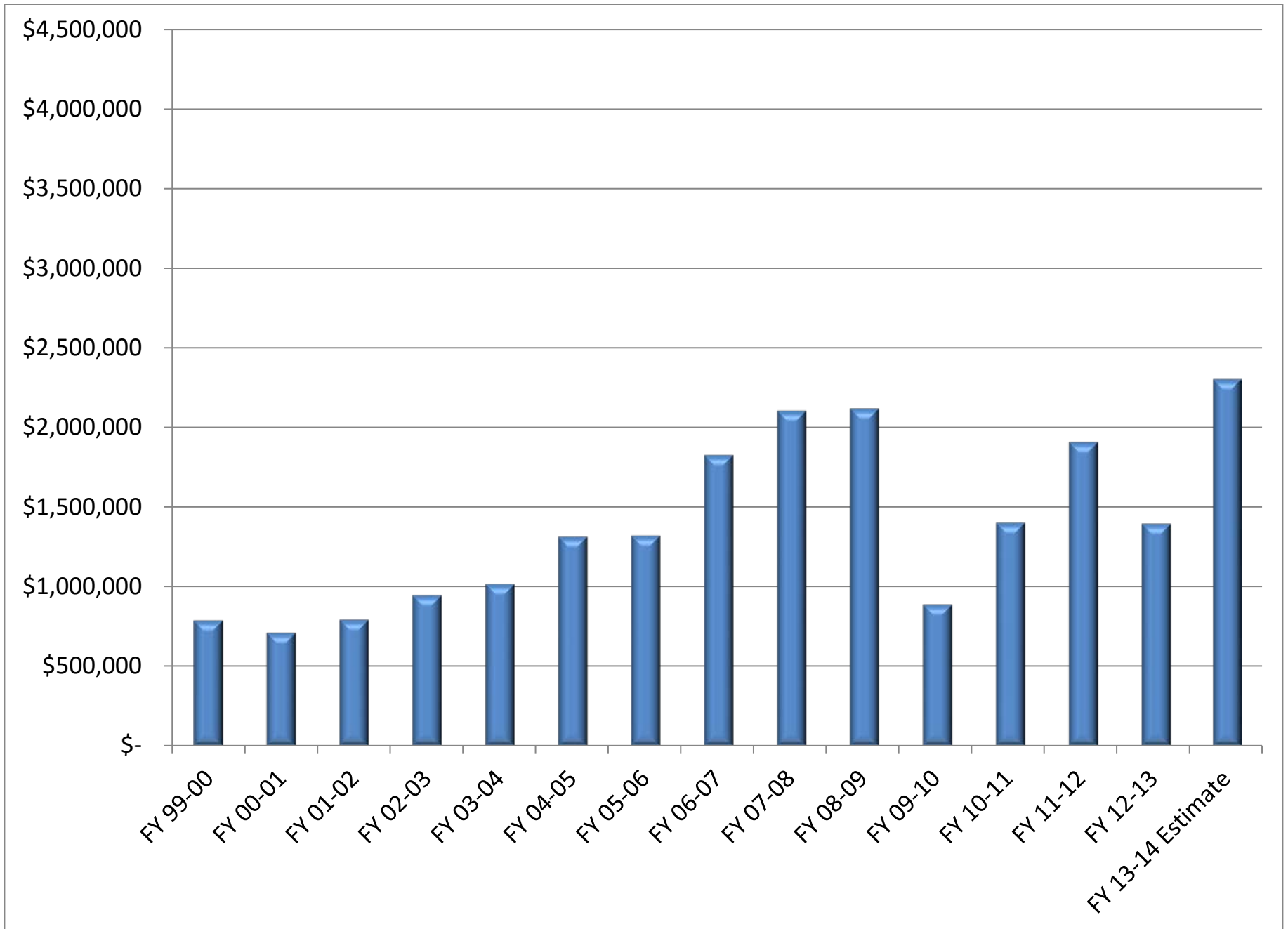
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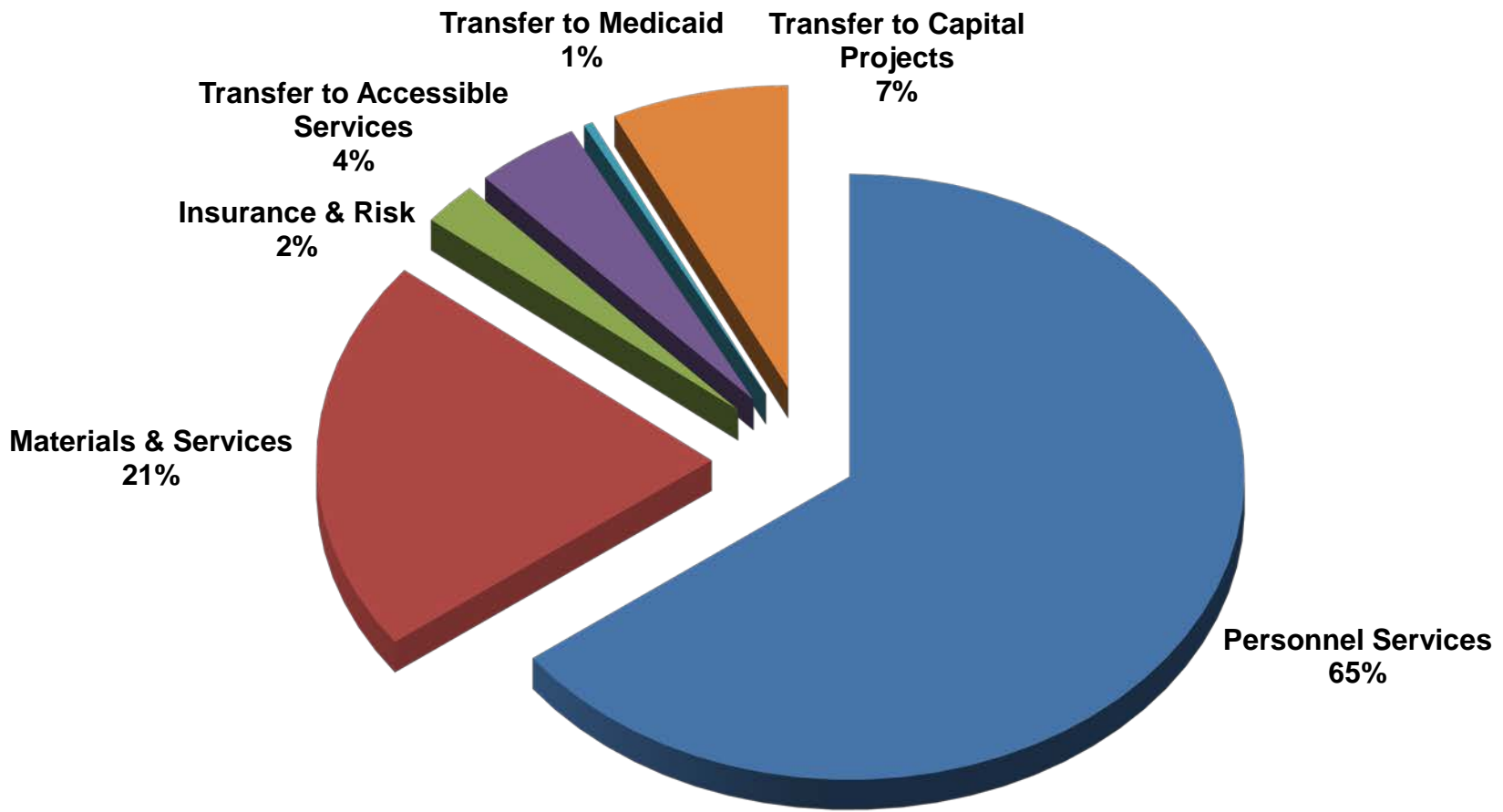
FY 1s



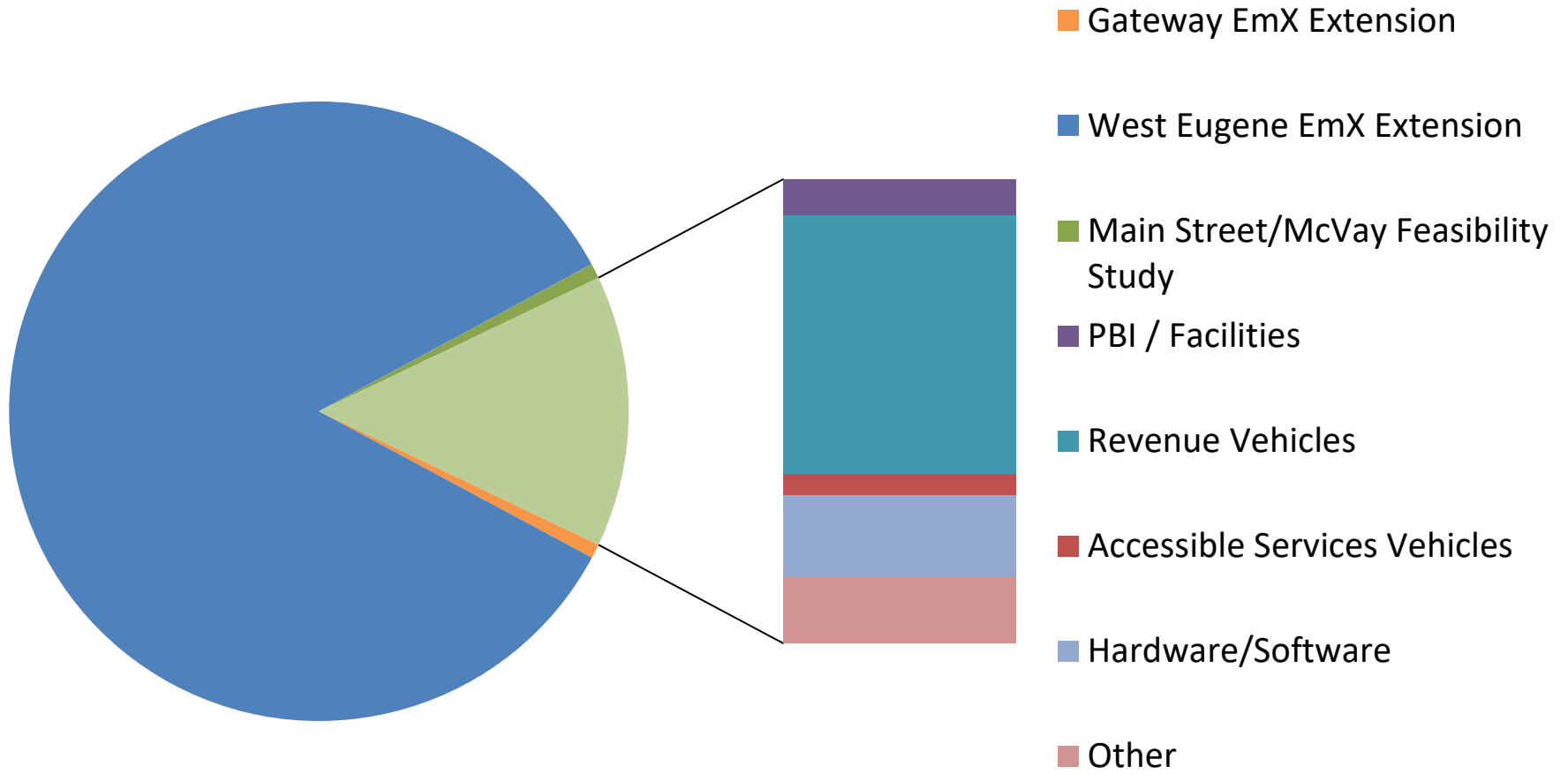


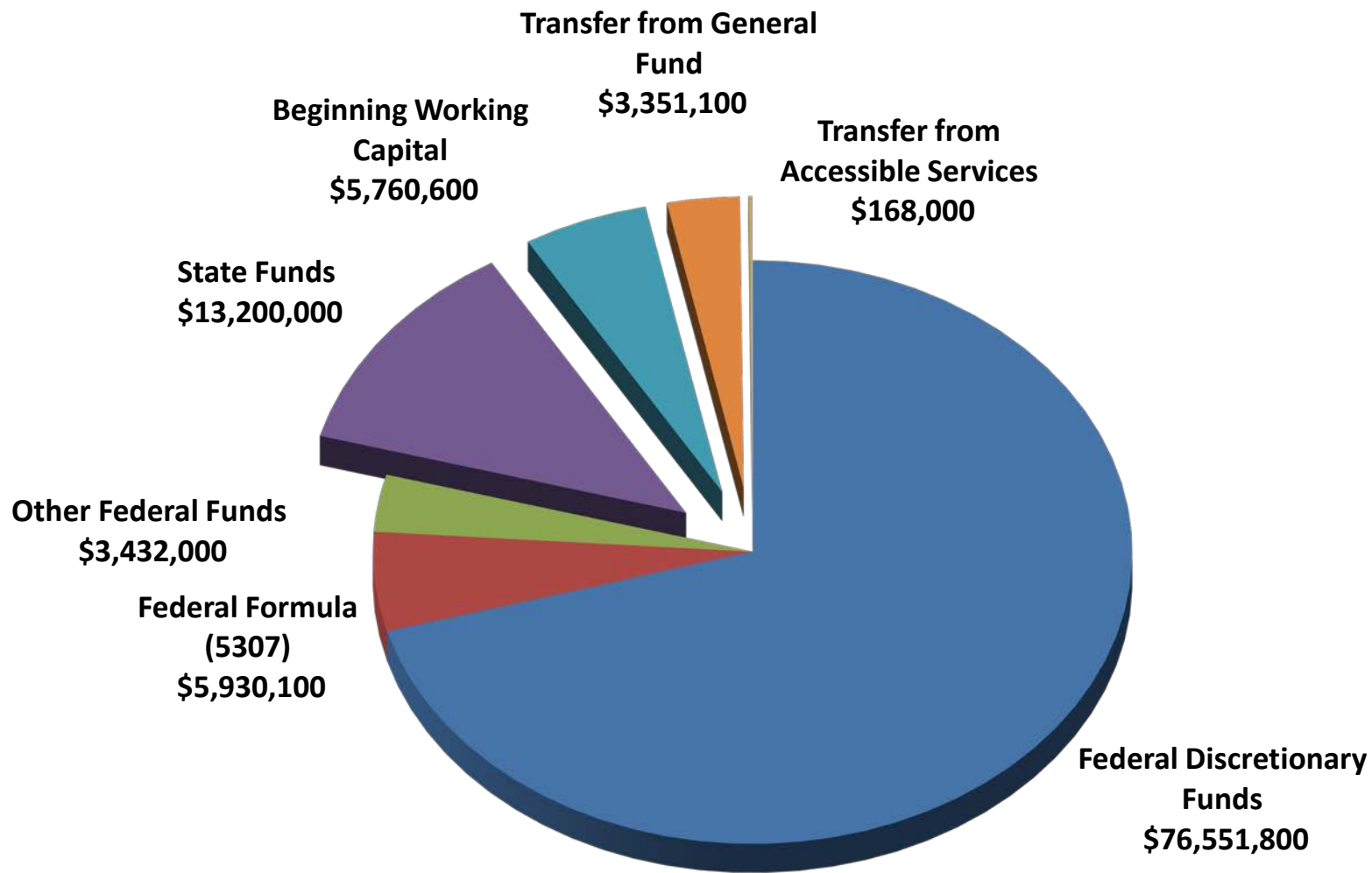


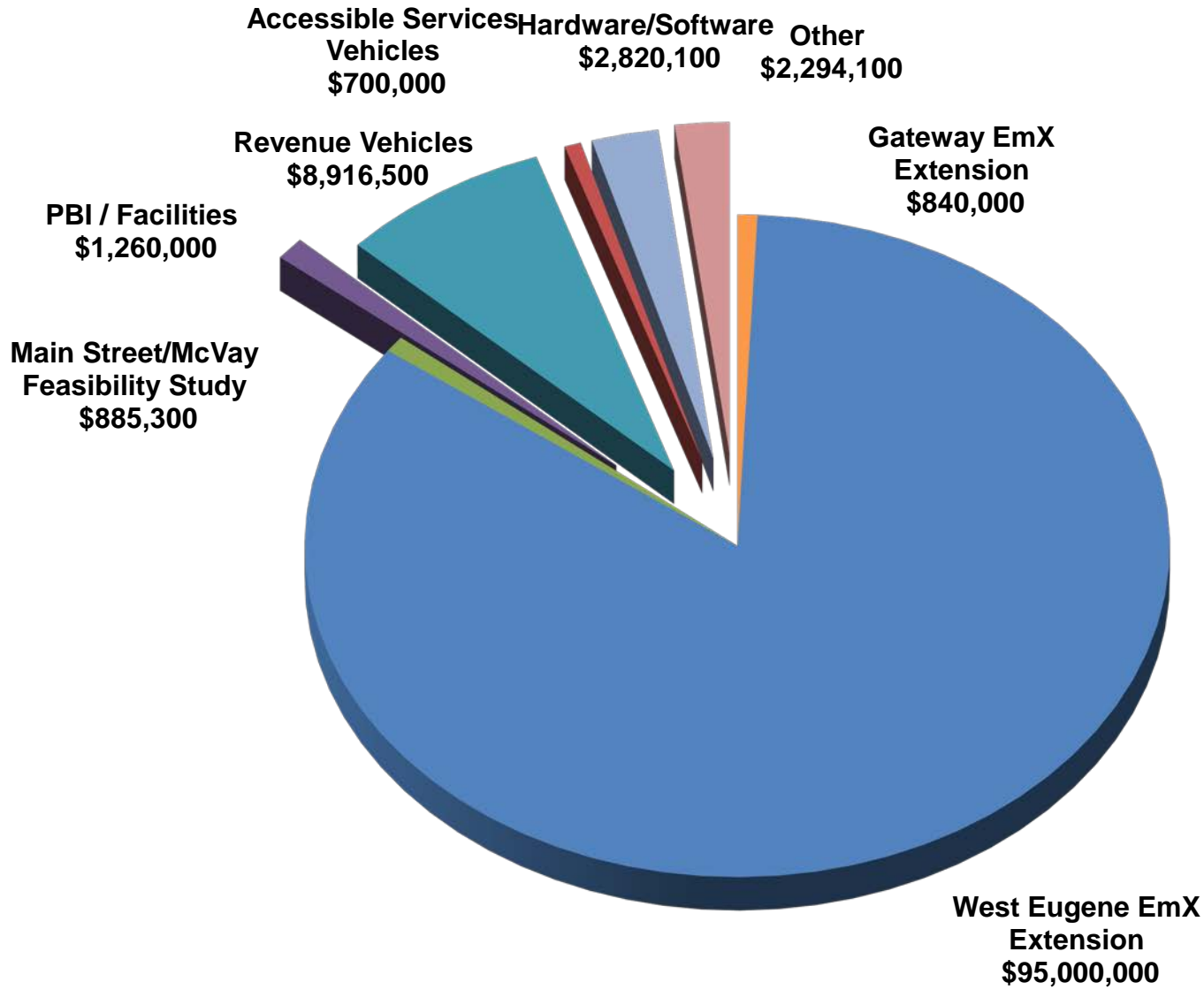


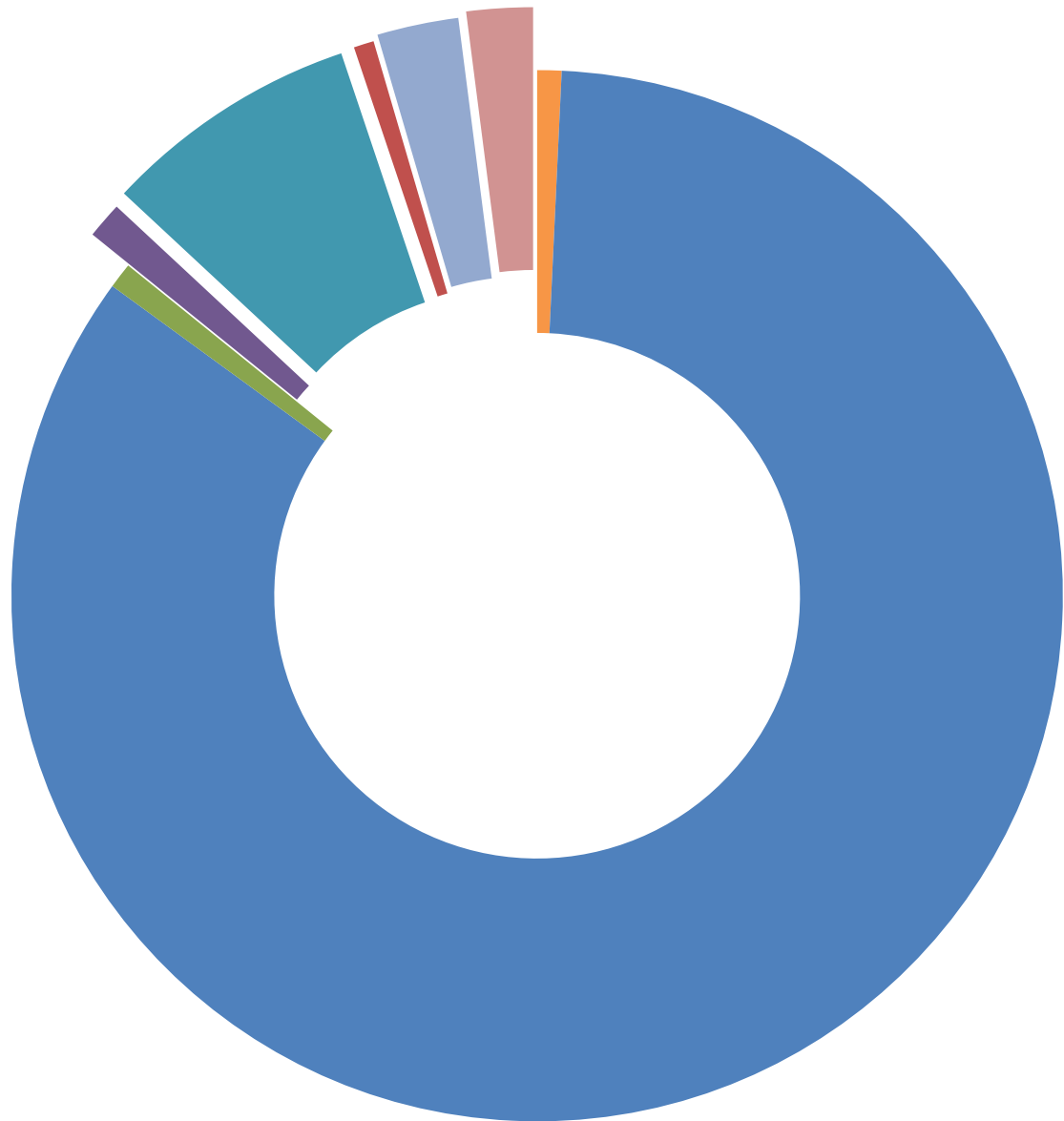




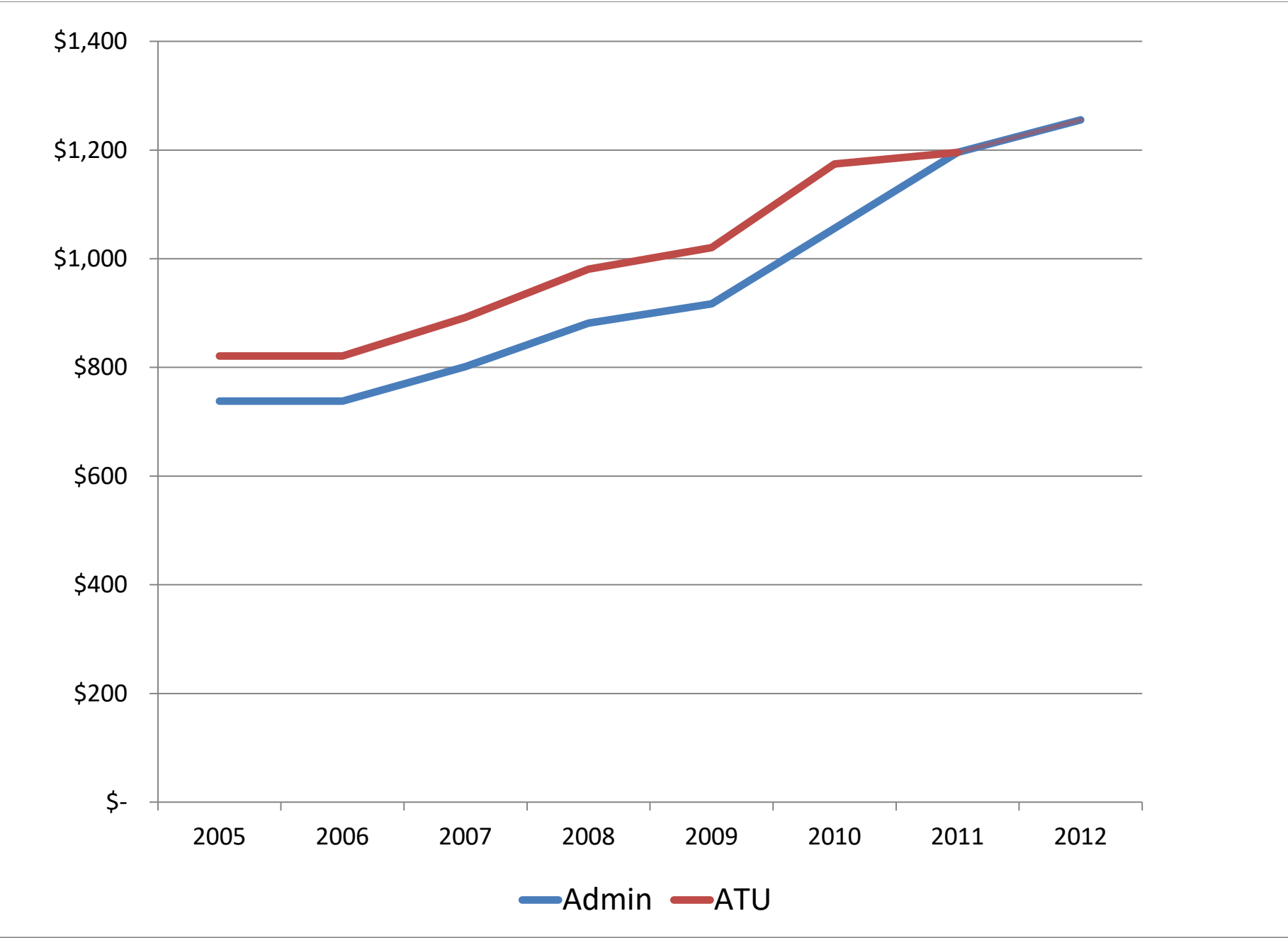


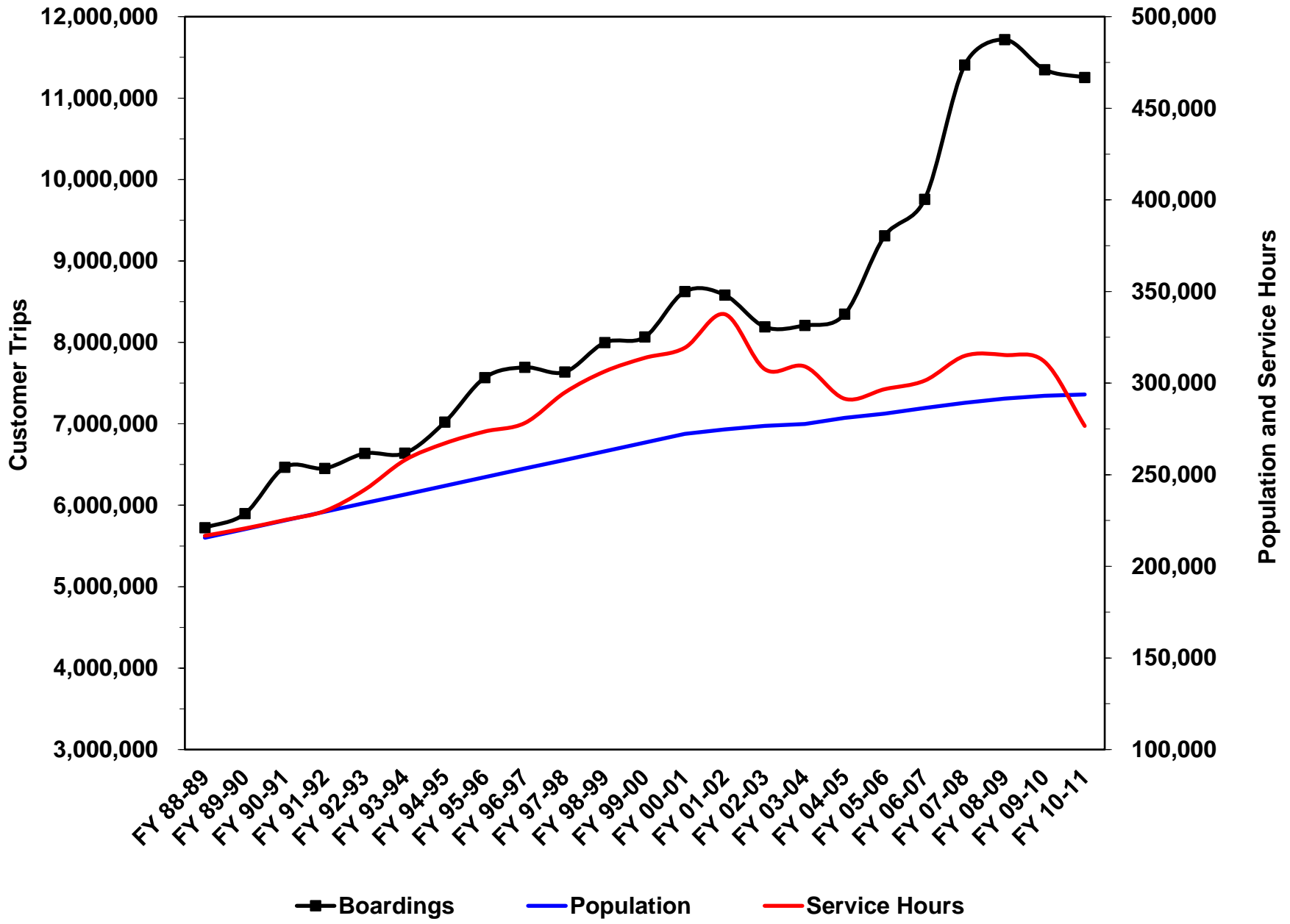


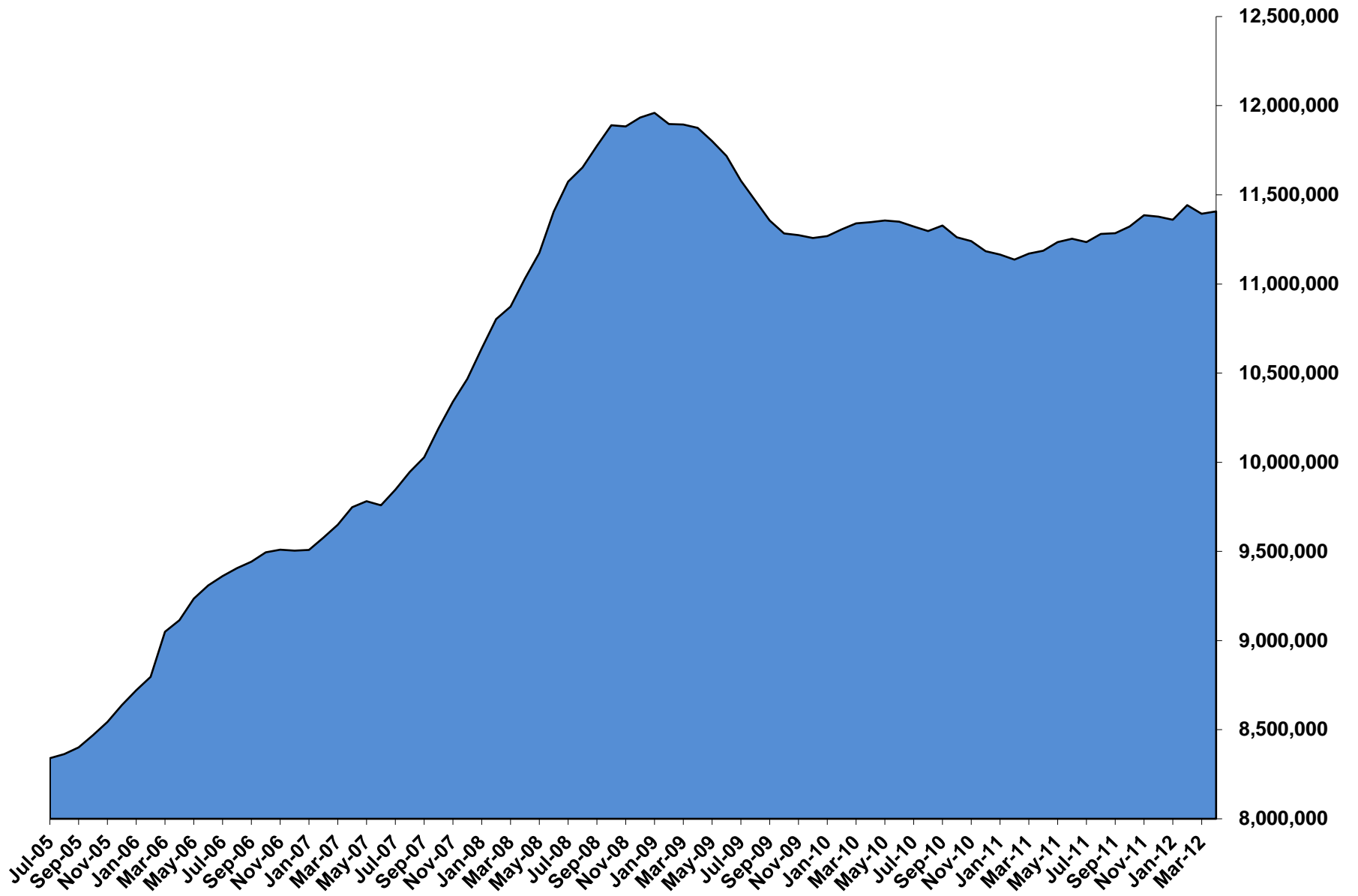


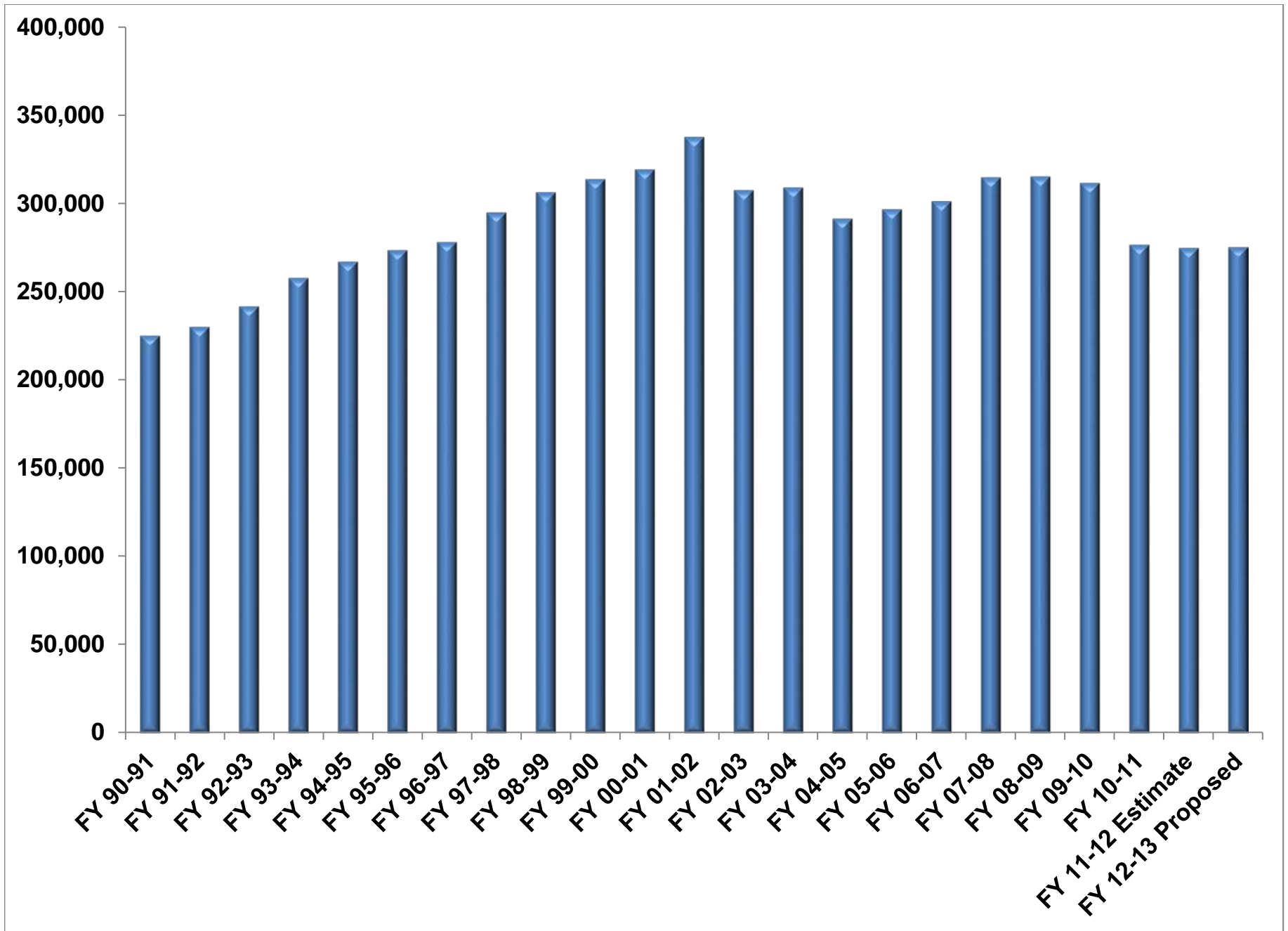


- Gateway EmX Extension
- West Eugene EmX Extension
- Main Street/McVay Feasibility Study
- PBI / Facilities
- Revenue Vehicles
- Accessible Services Vehicles
- Hardware/Software
- Other

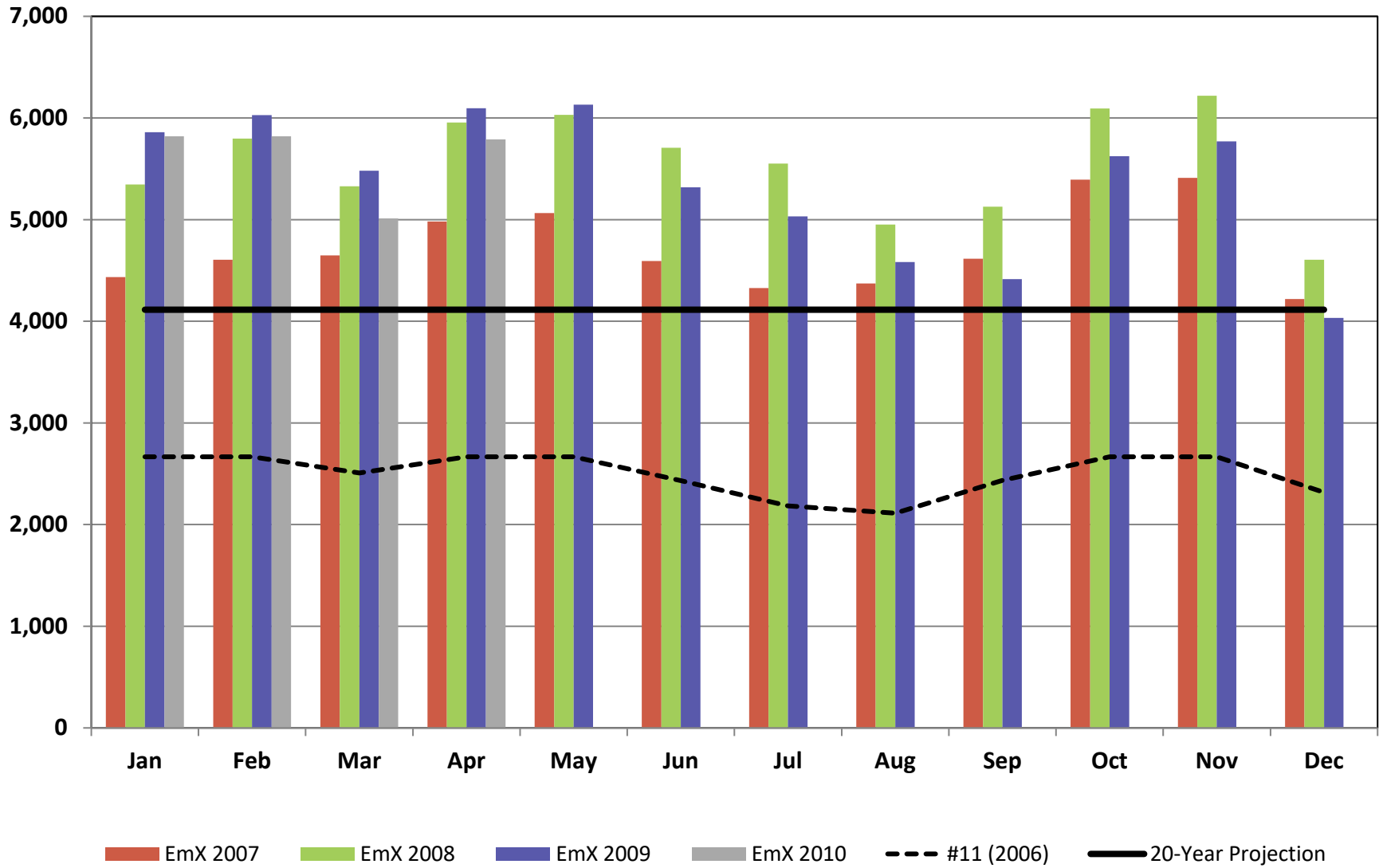


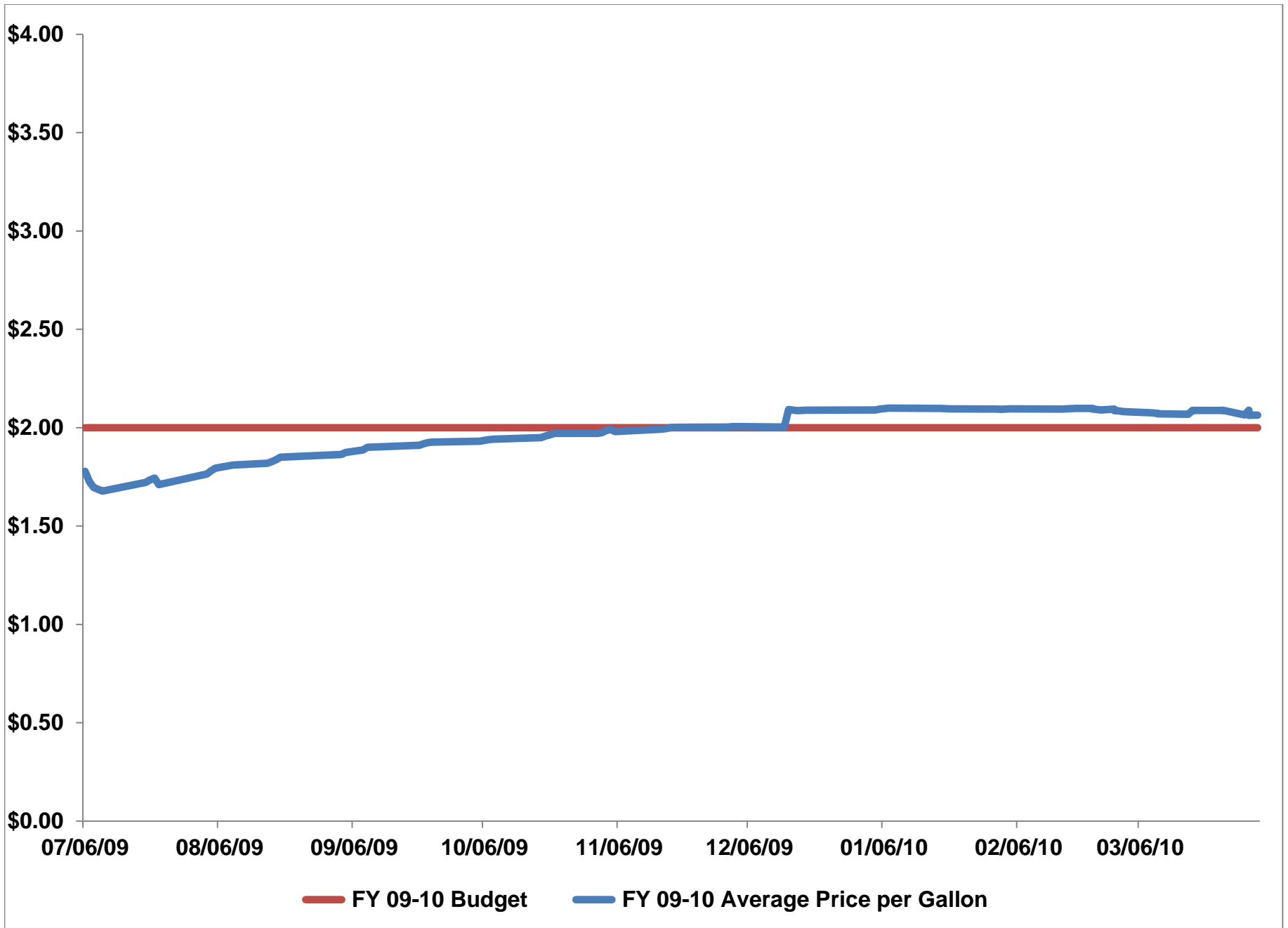












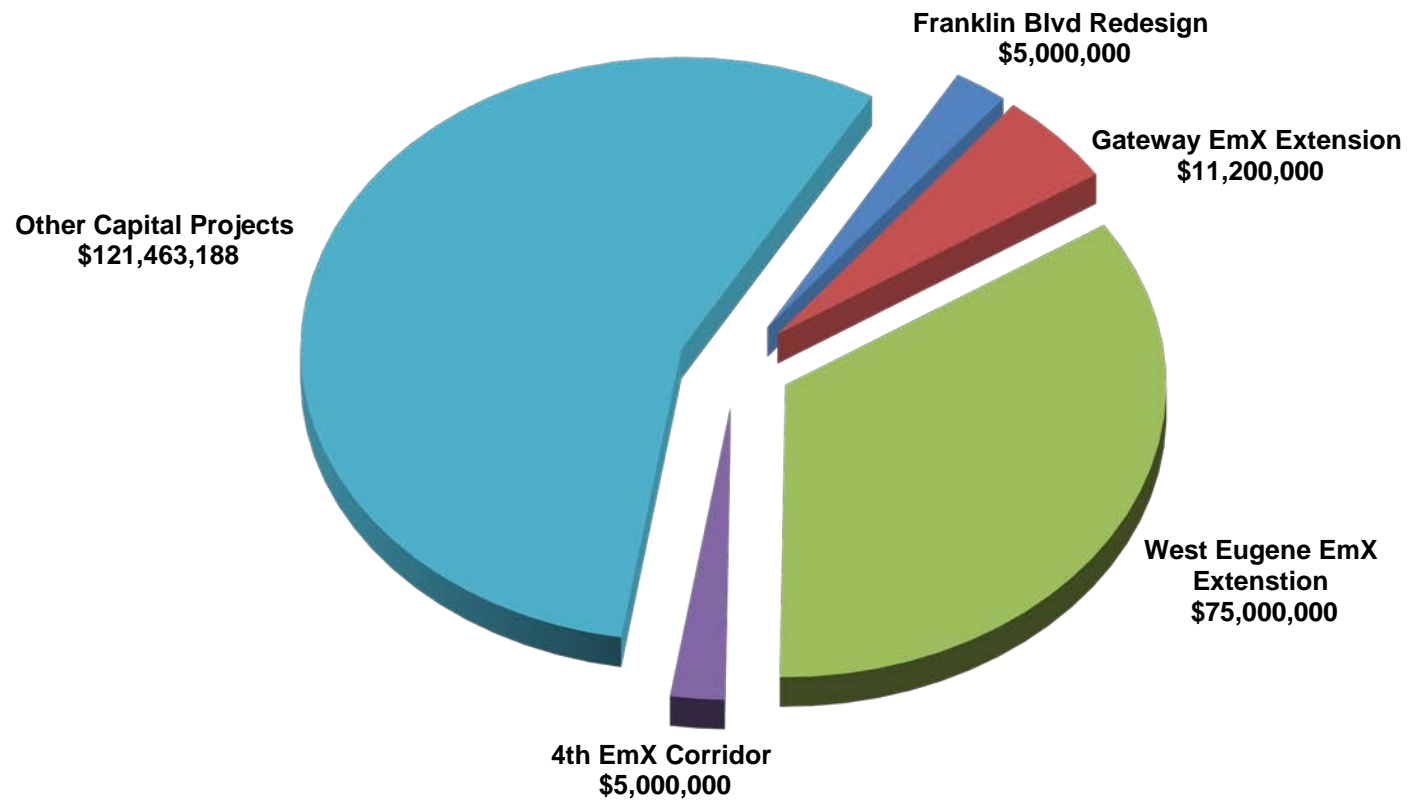
Salaried Plan

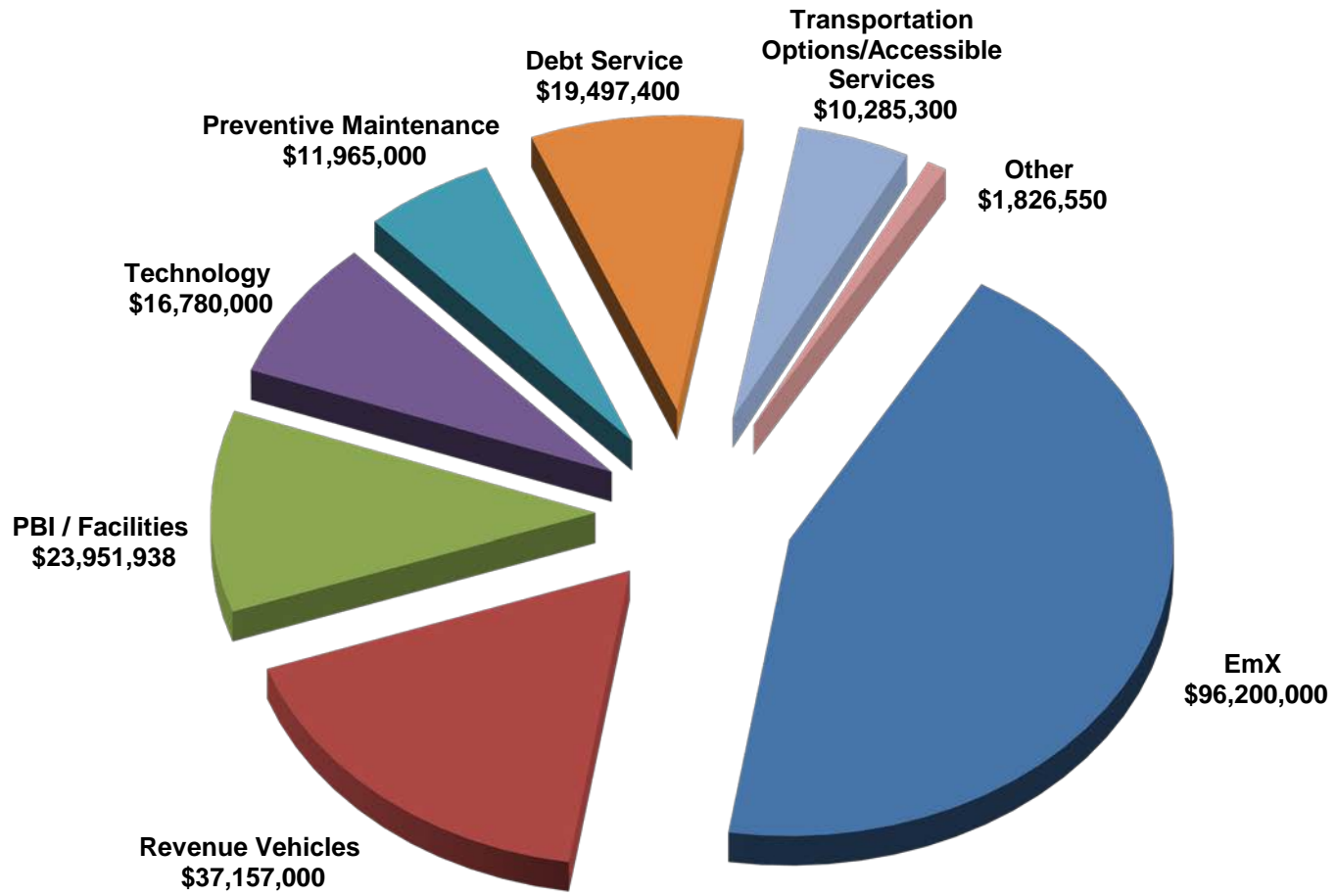
<b>7/1/2007 Funding Status</b>	<b>Unfunded Value</b>
<b>75%</b>	<b>\$3.1 million</b>

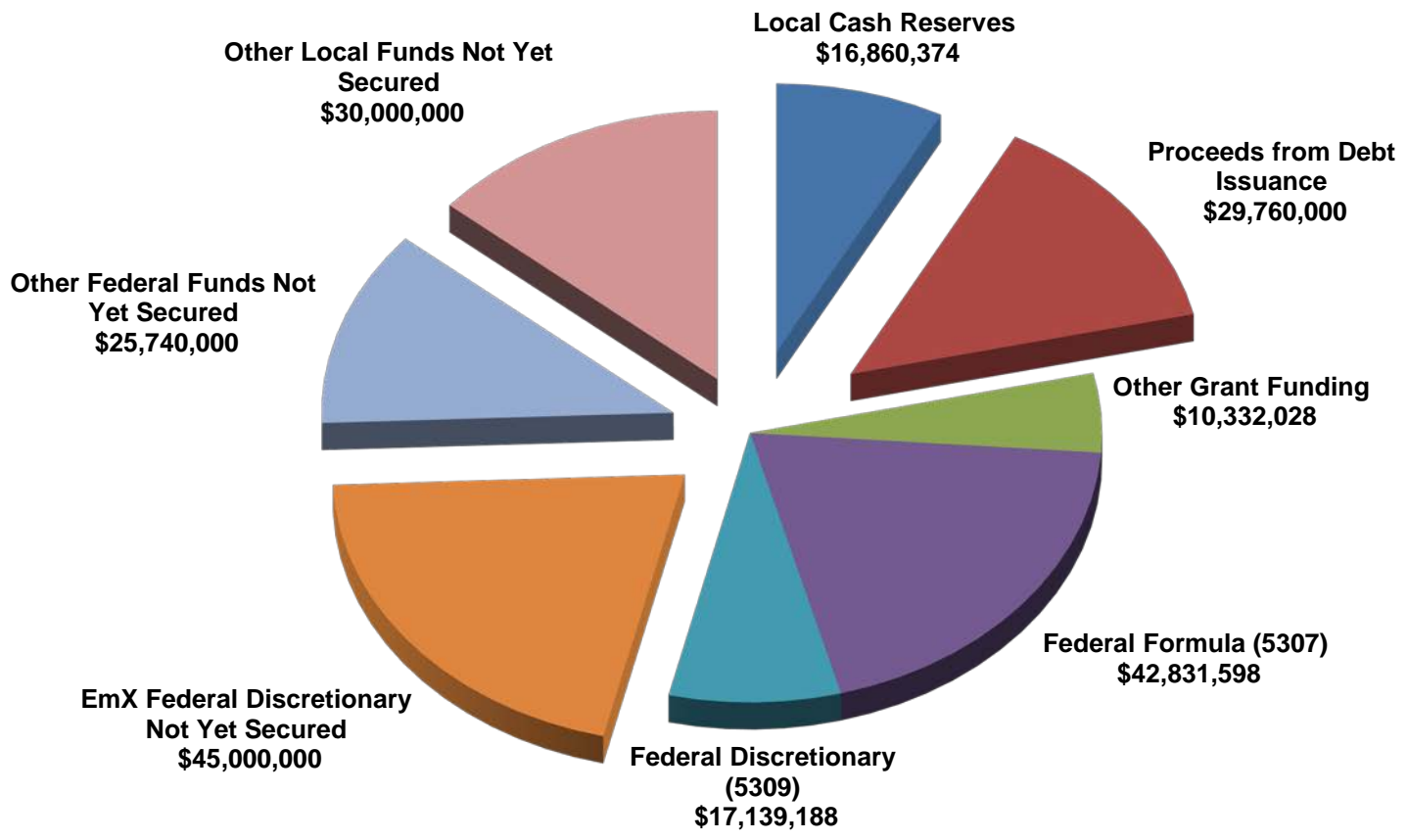
<b>7/1/2009 Funding Status</b>	<b>Unfunded Value</b>
<b>68%</b>	<b>\$4.5 million</b>

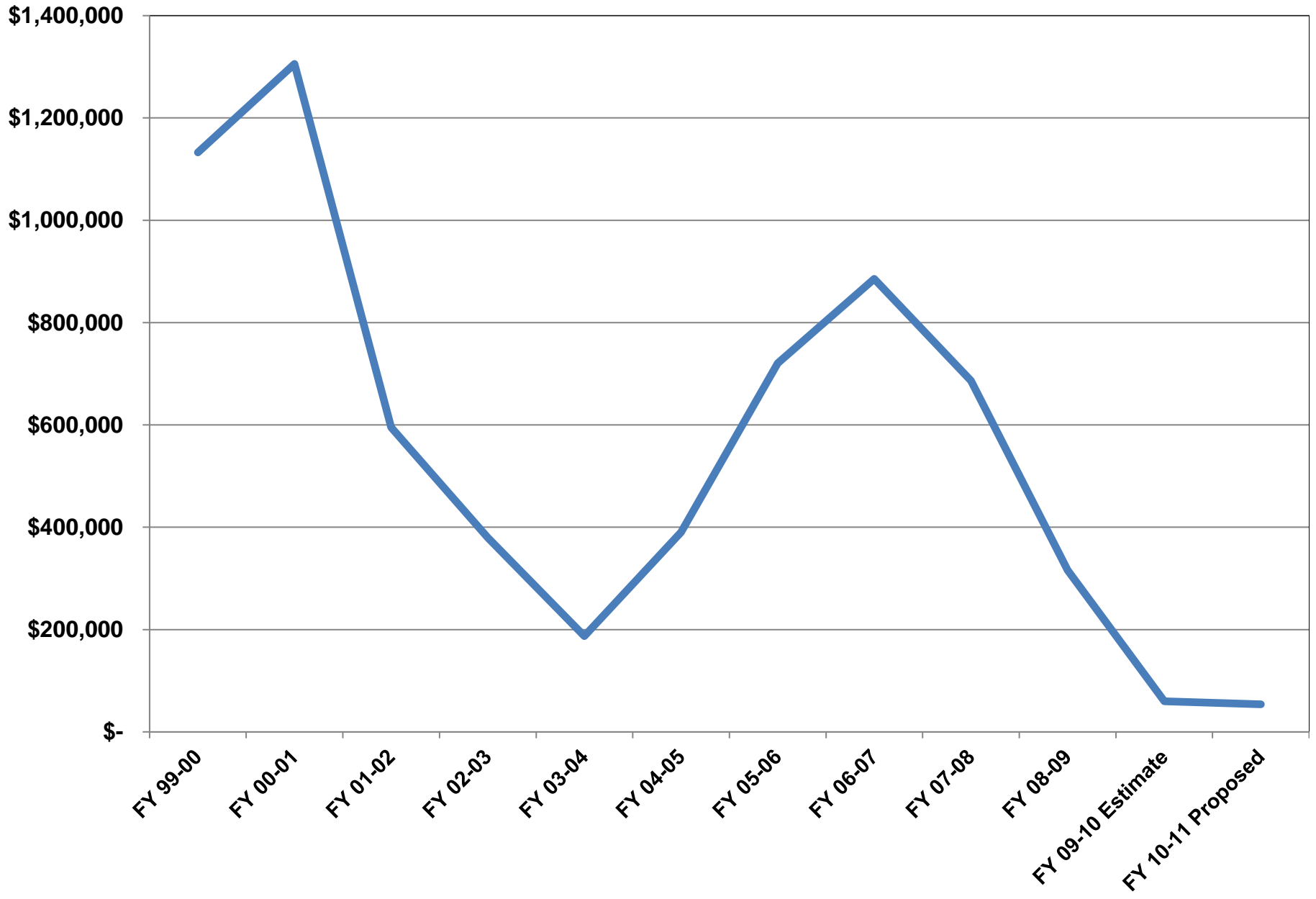
ATU Plan

<b>1/1/2008 Funding Status</b>	<b>Unfunded Value</b>	<b>1/1/2010 Funding Status</b>	<b>Unfunded Value</b>
56%	\$11.6 million	51%	\$14.1 million

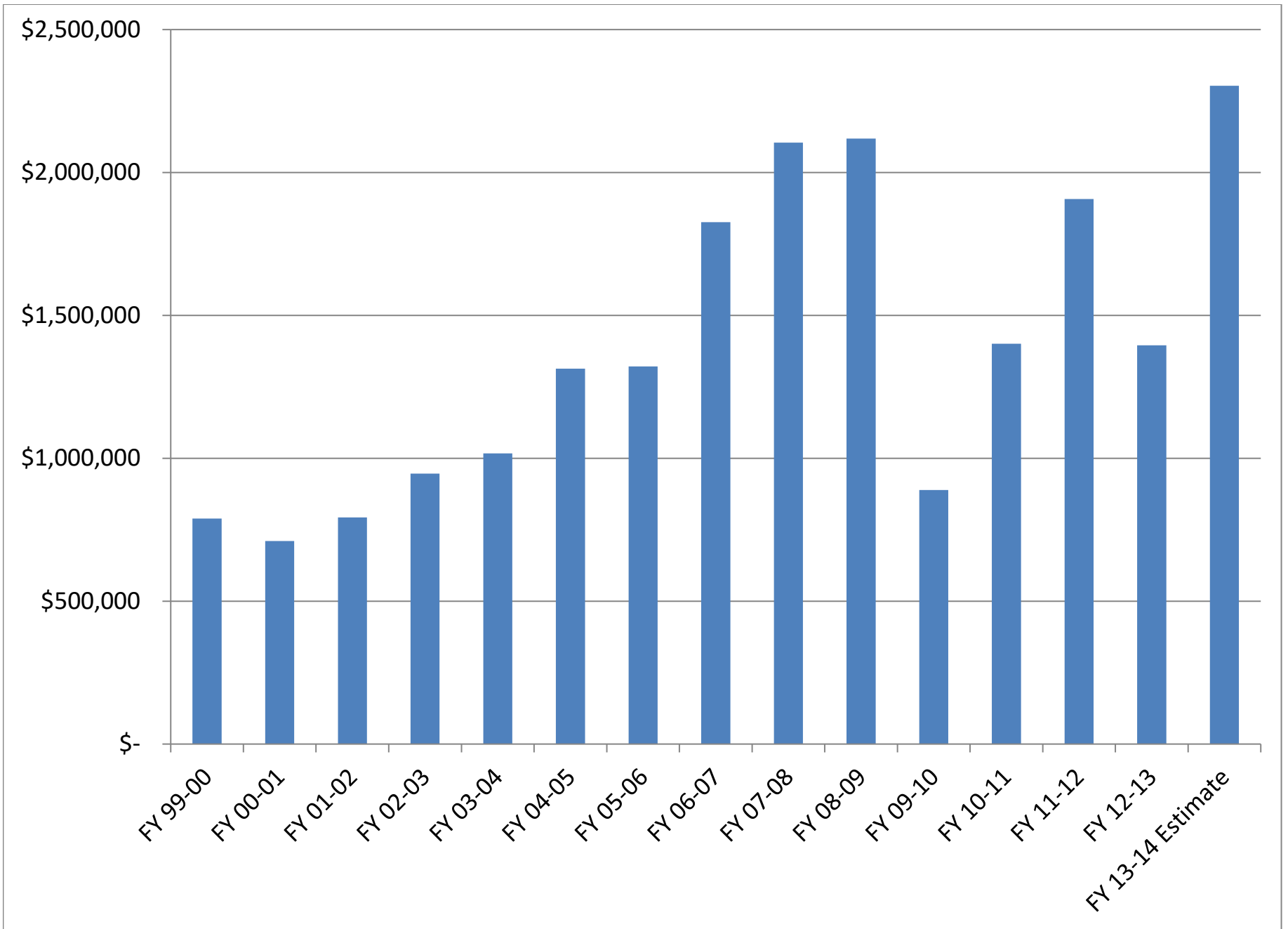


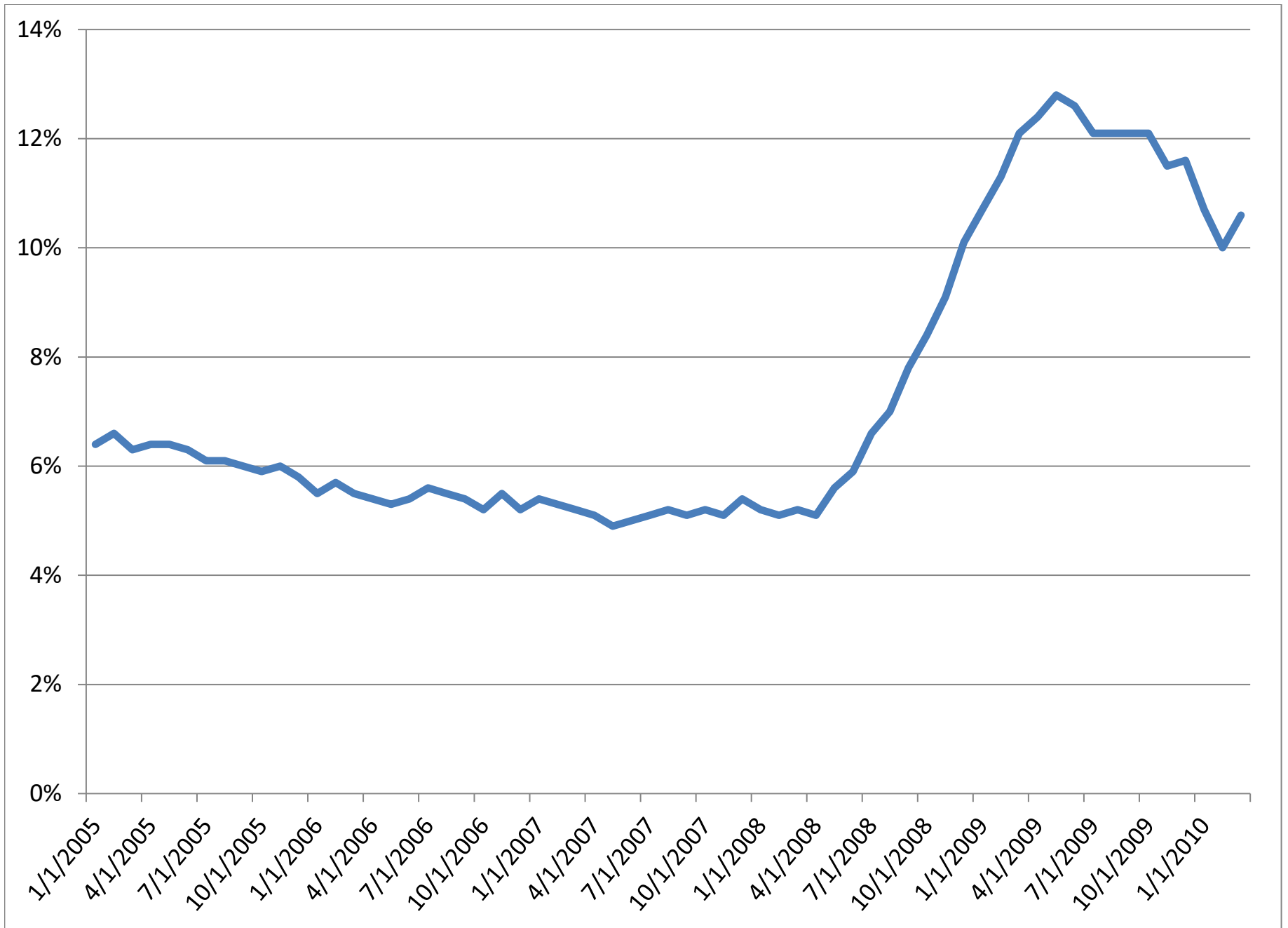




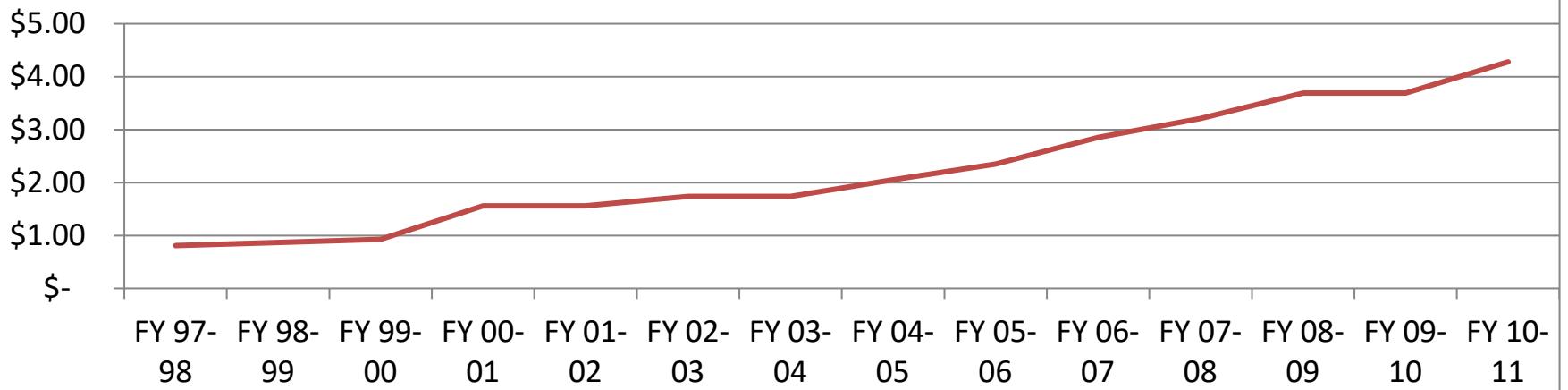




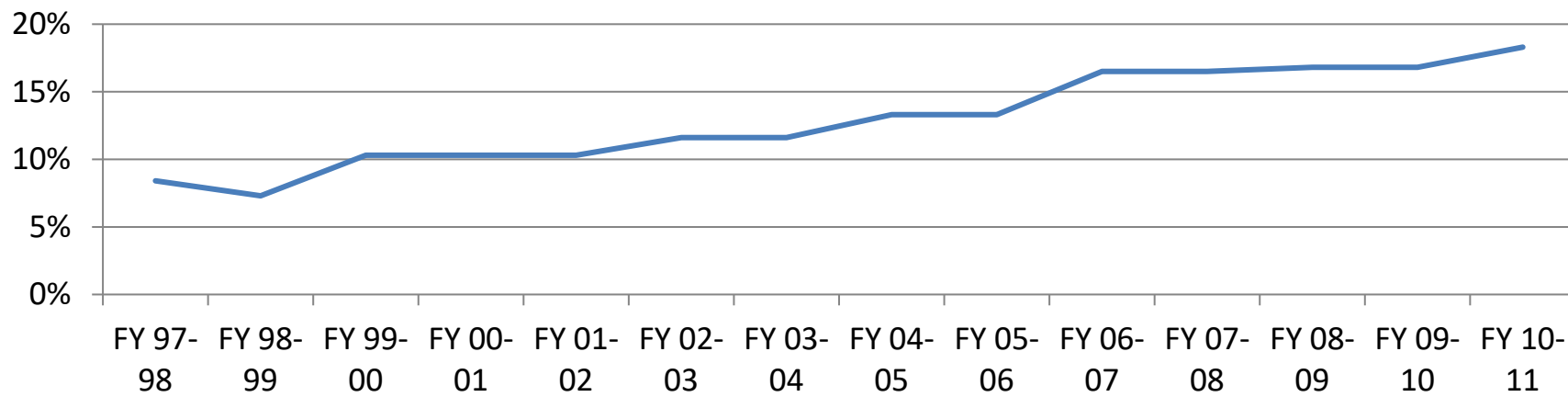


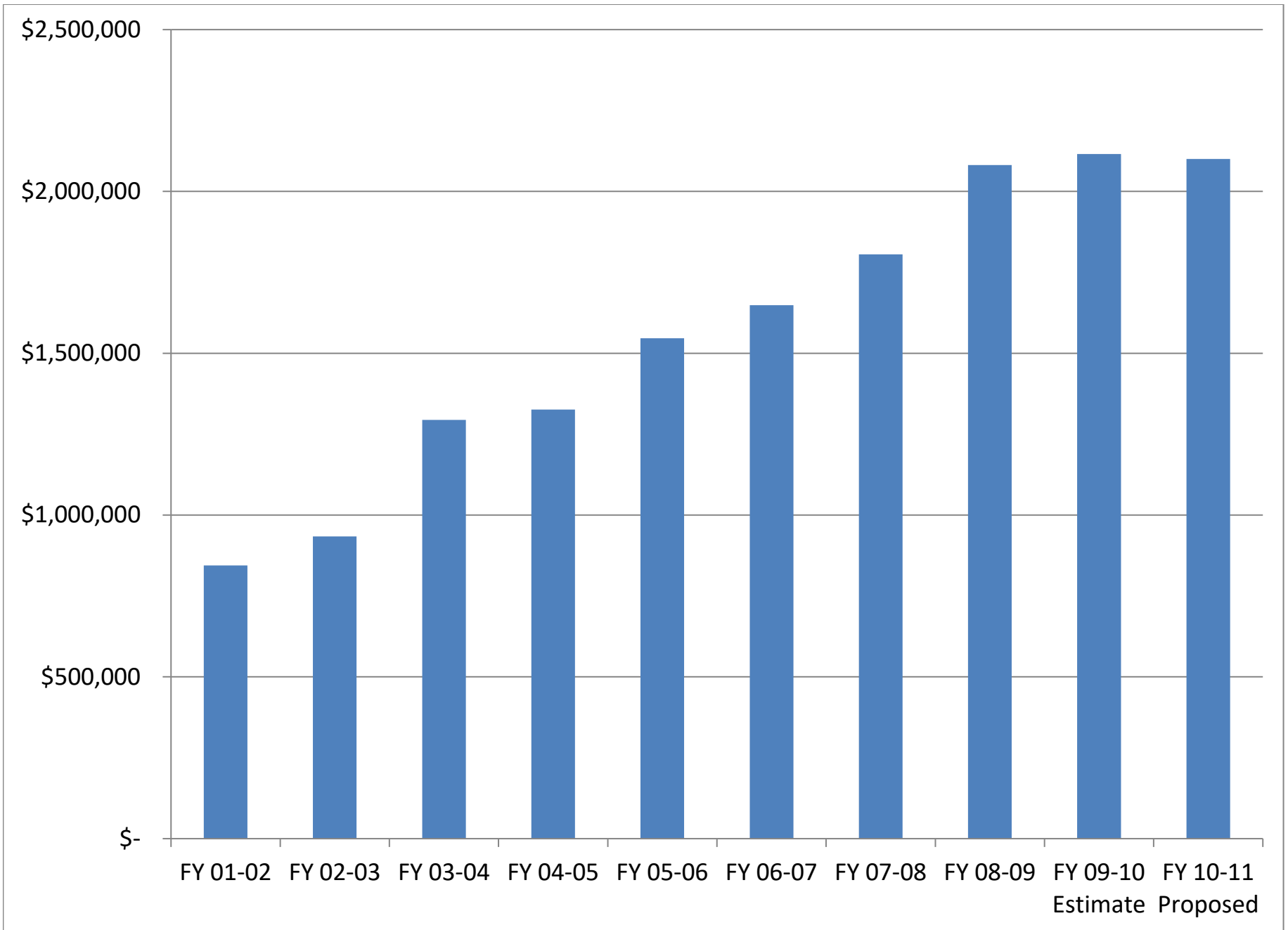


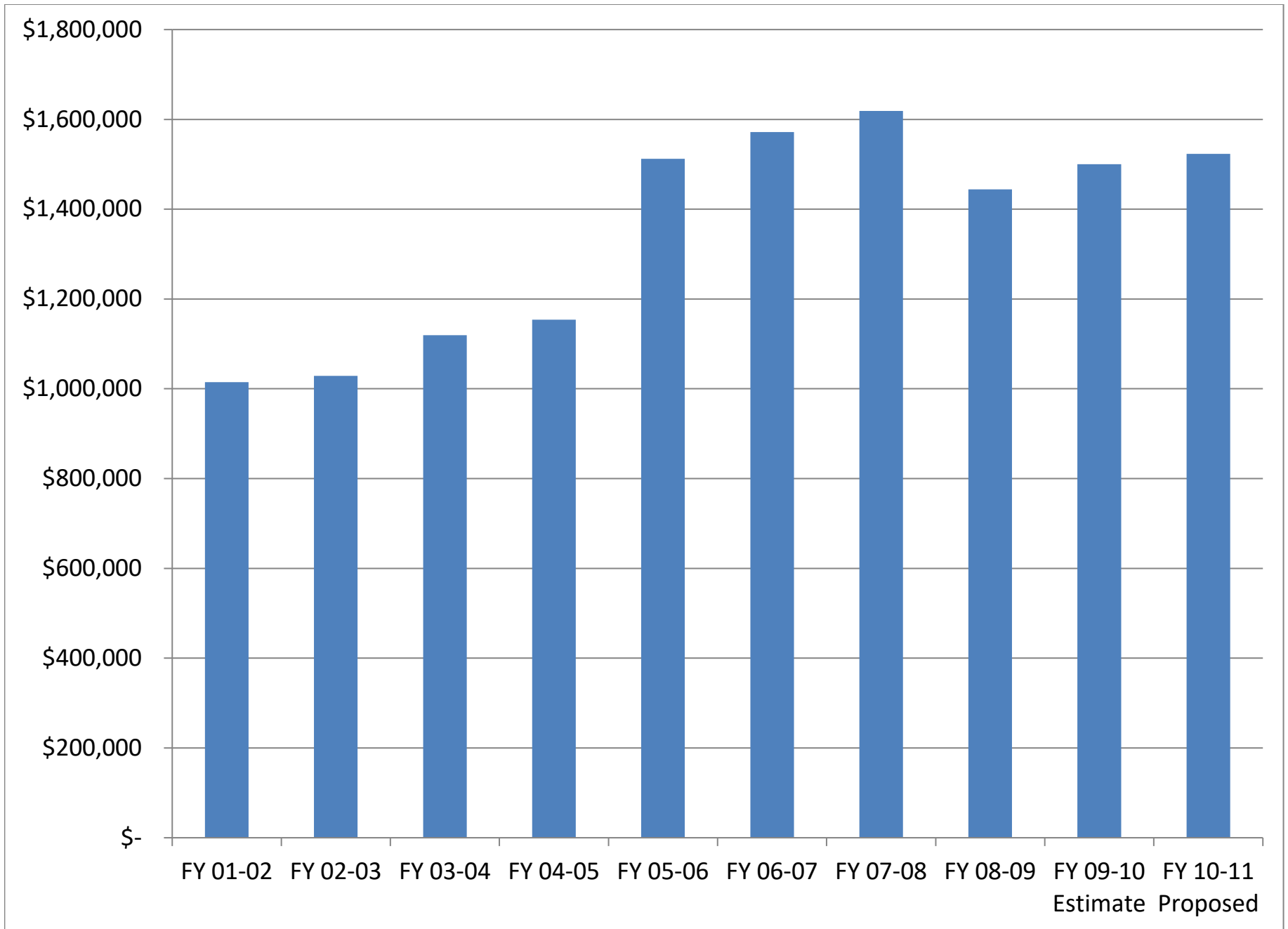
### ATU Pension Plan Contribution Rates

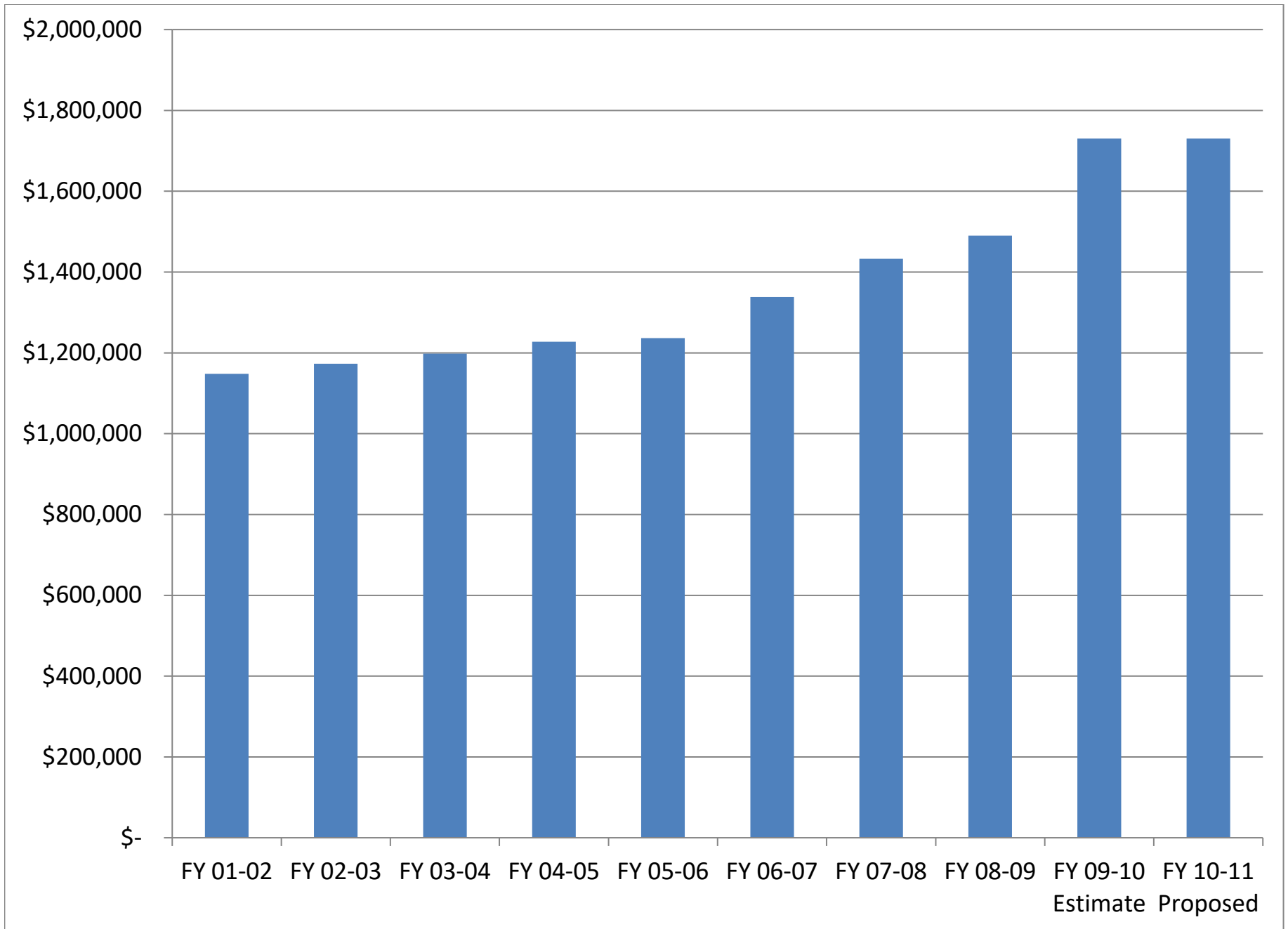


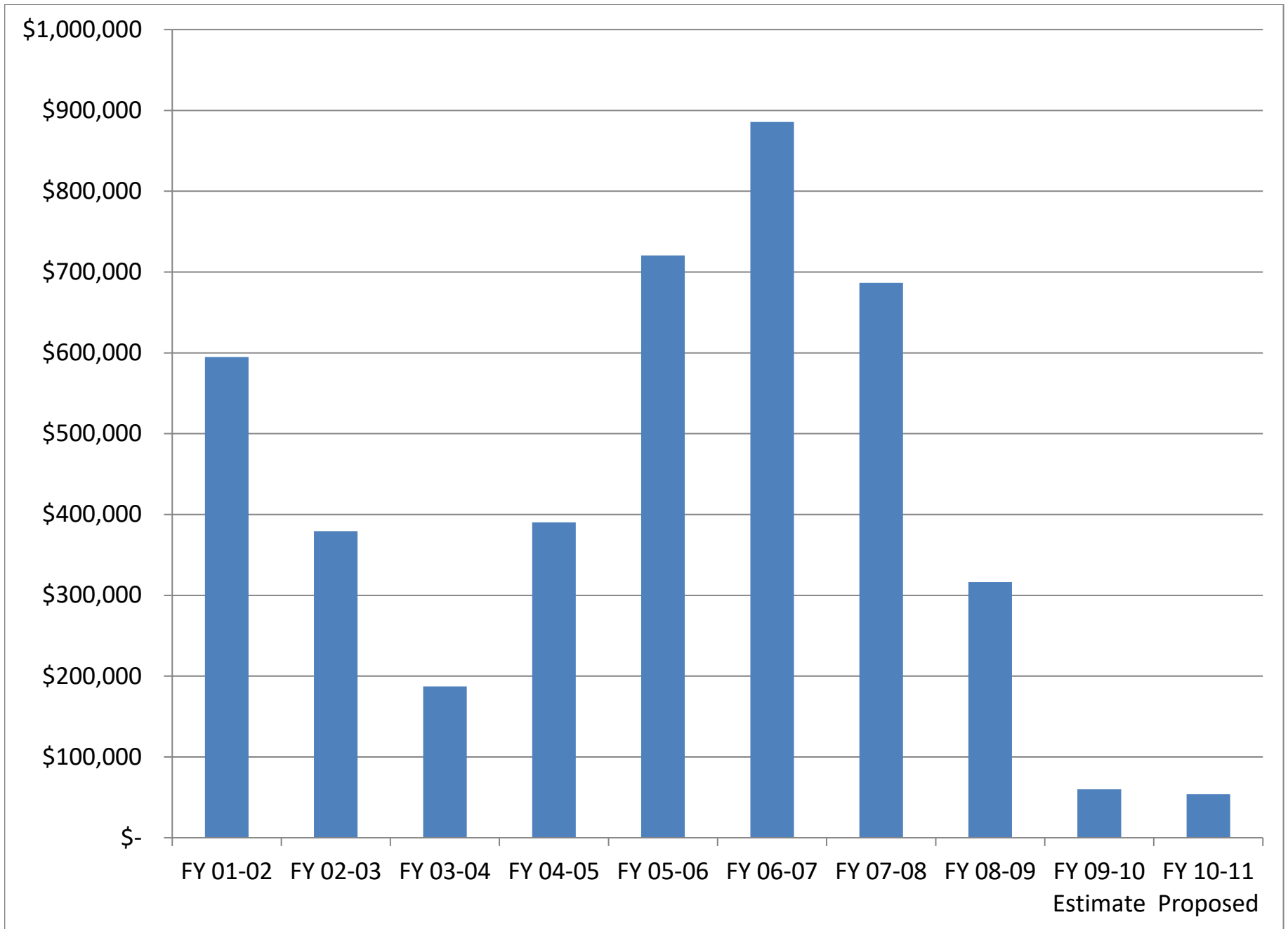
### Salaried Pension Plan Contribution Rates



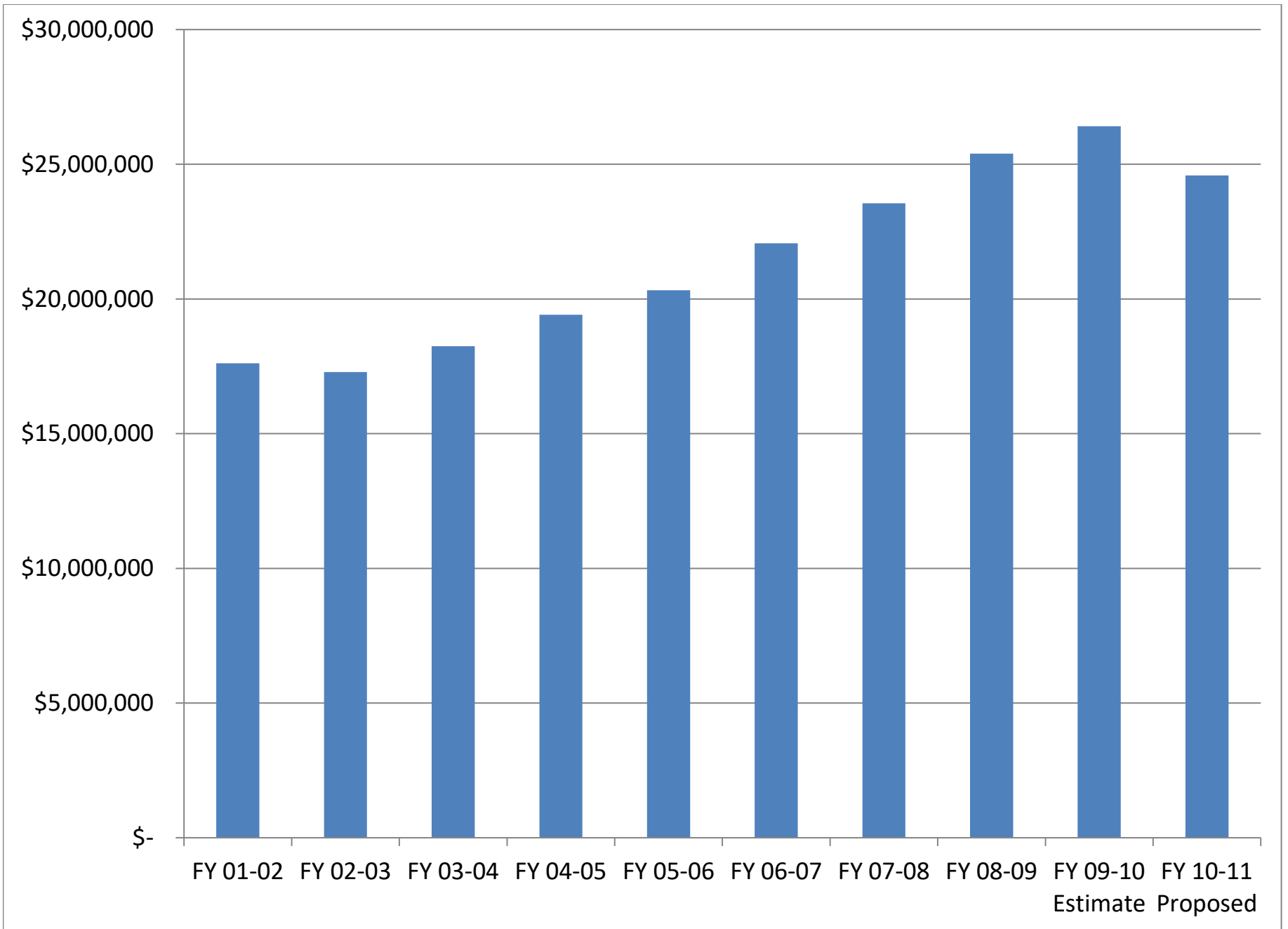


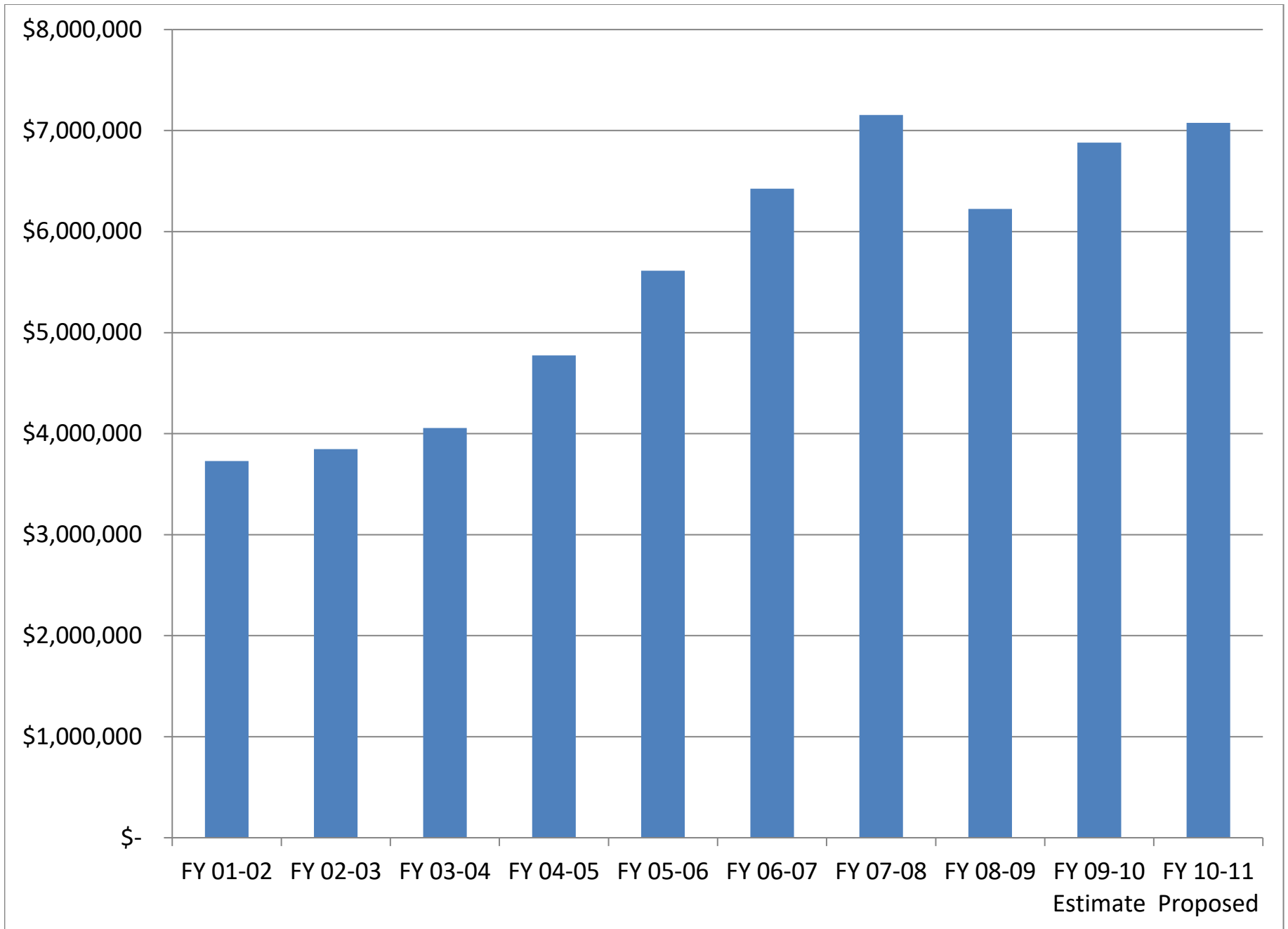


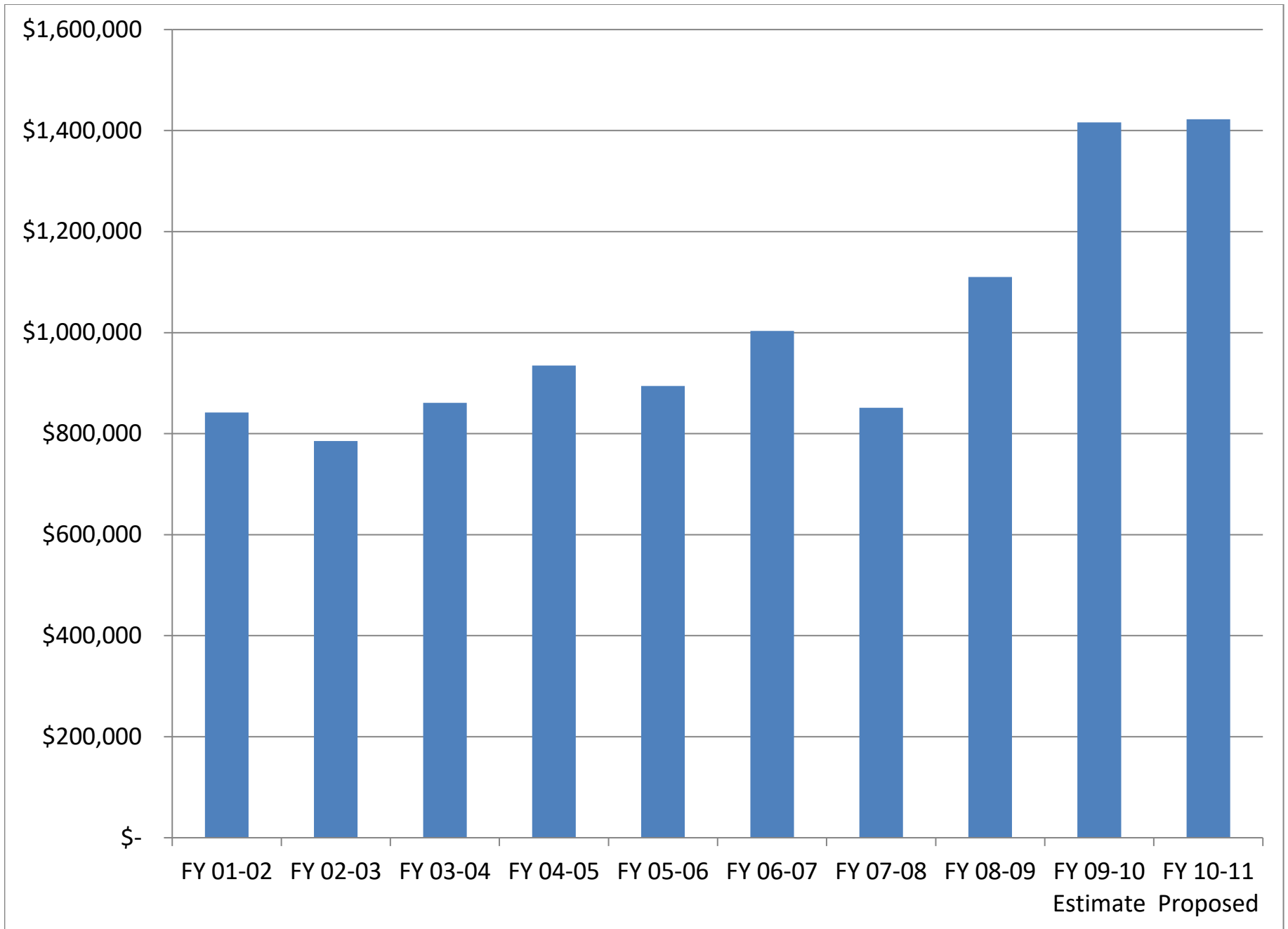


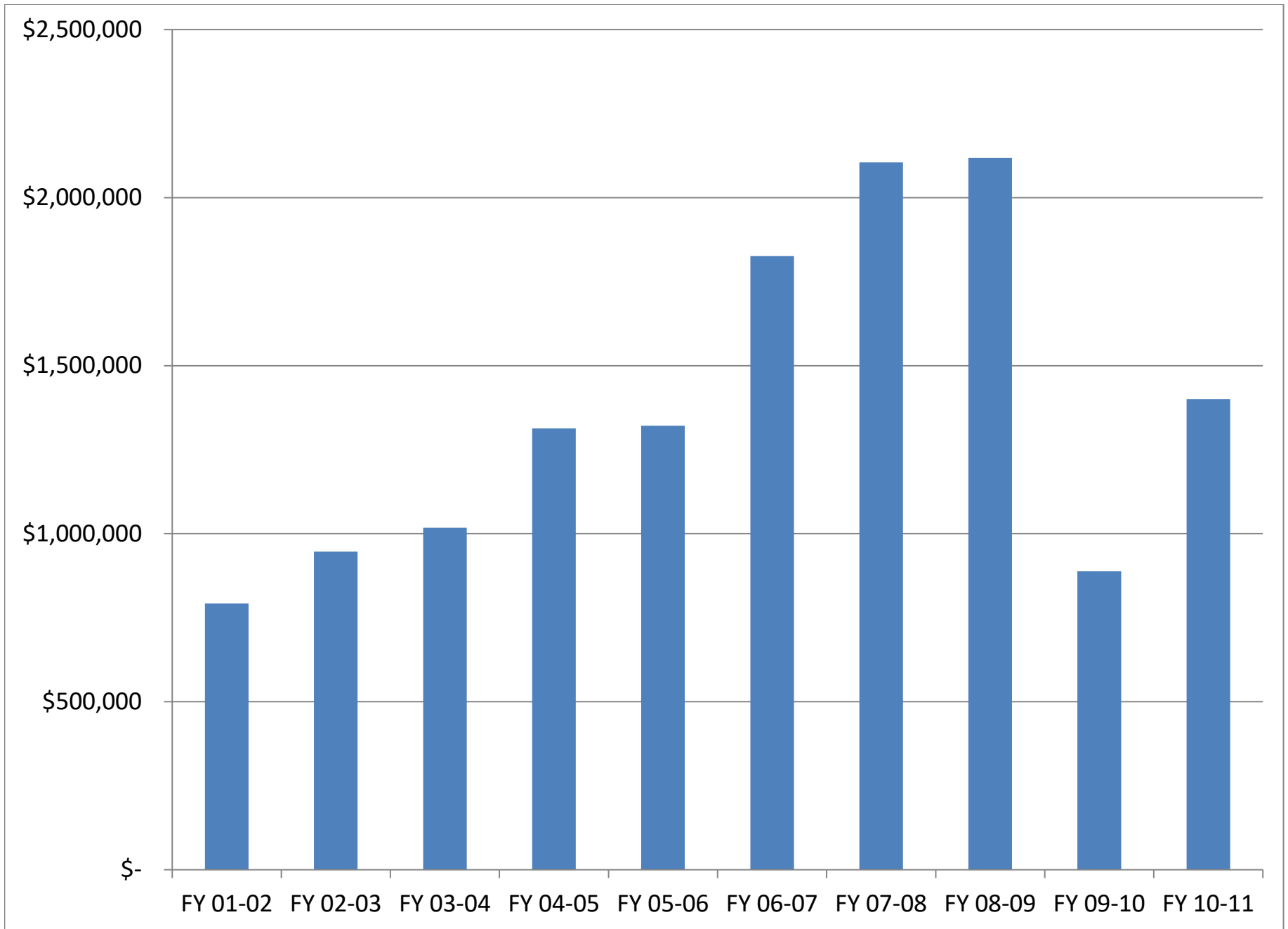


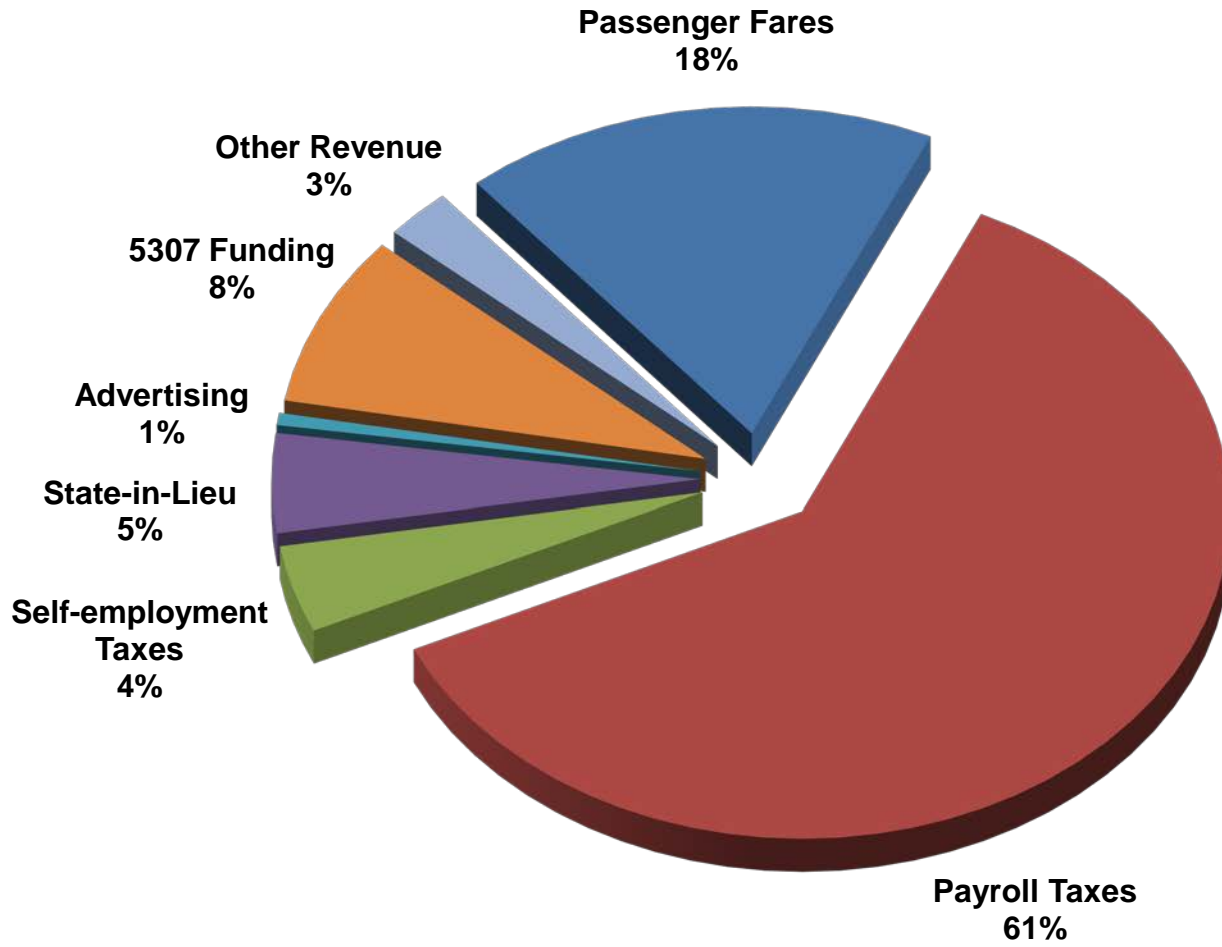


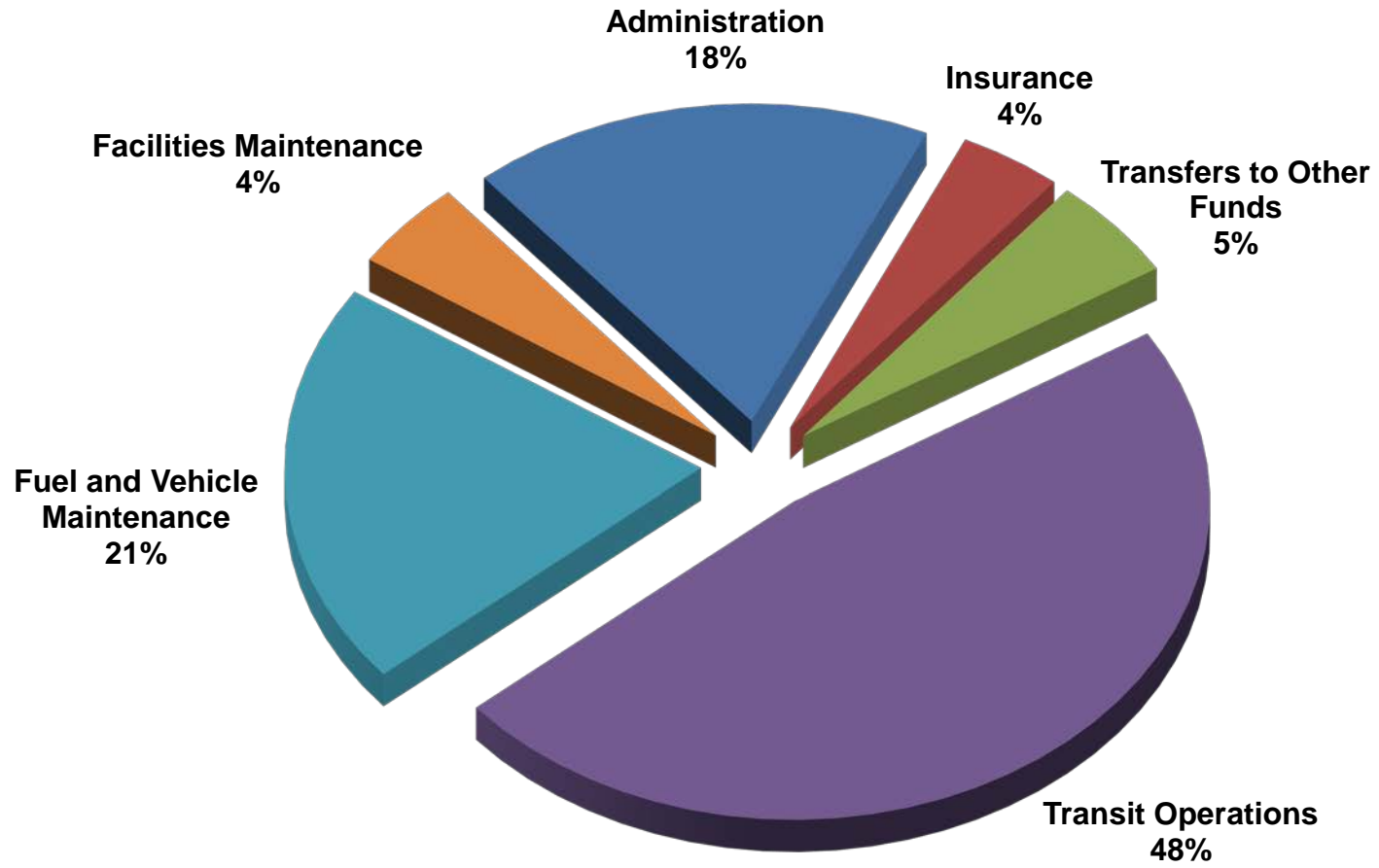


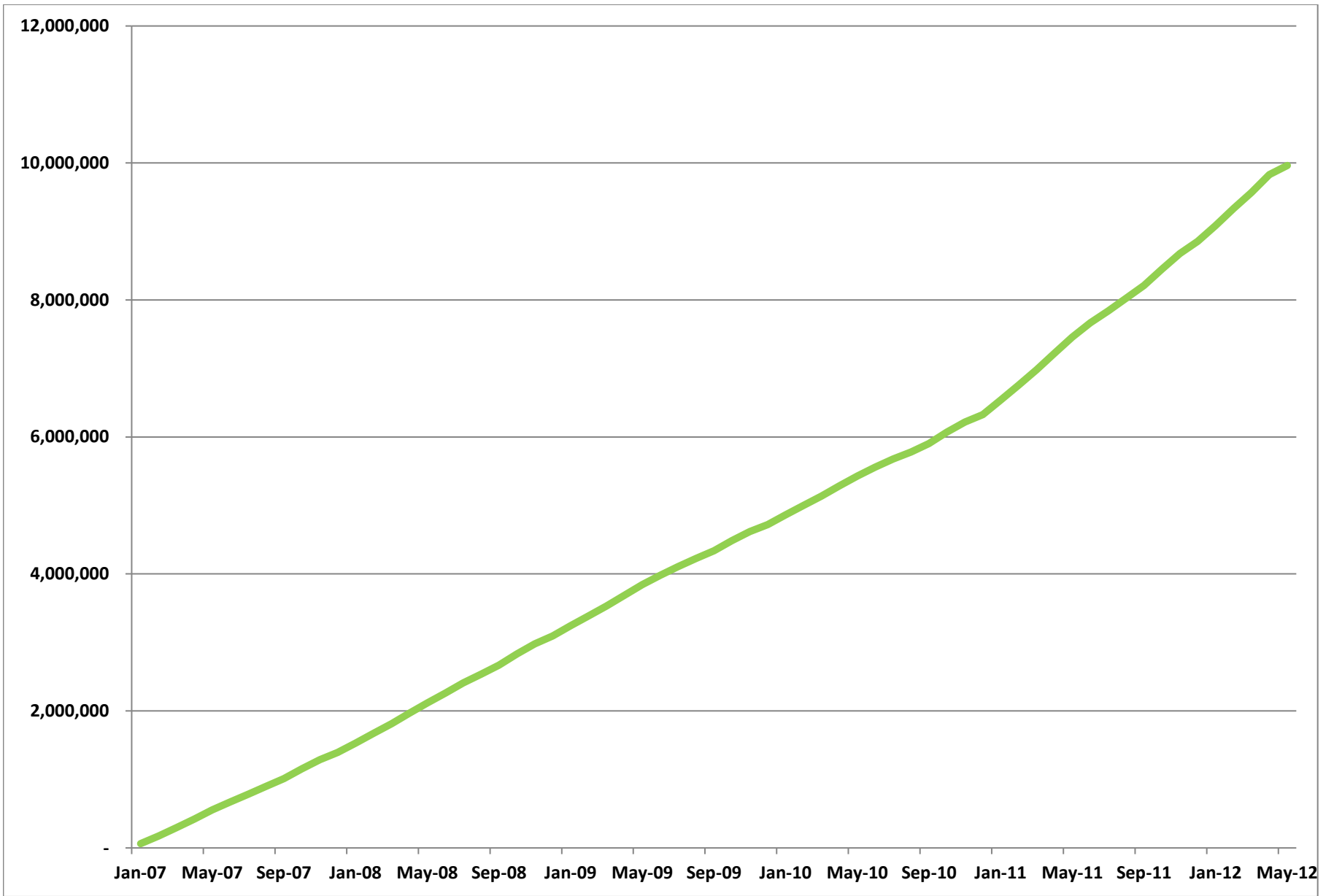


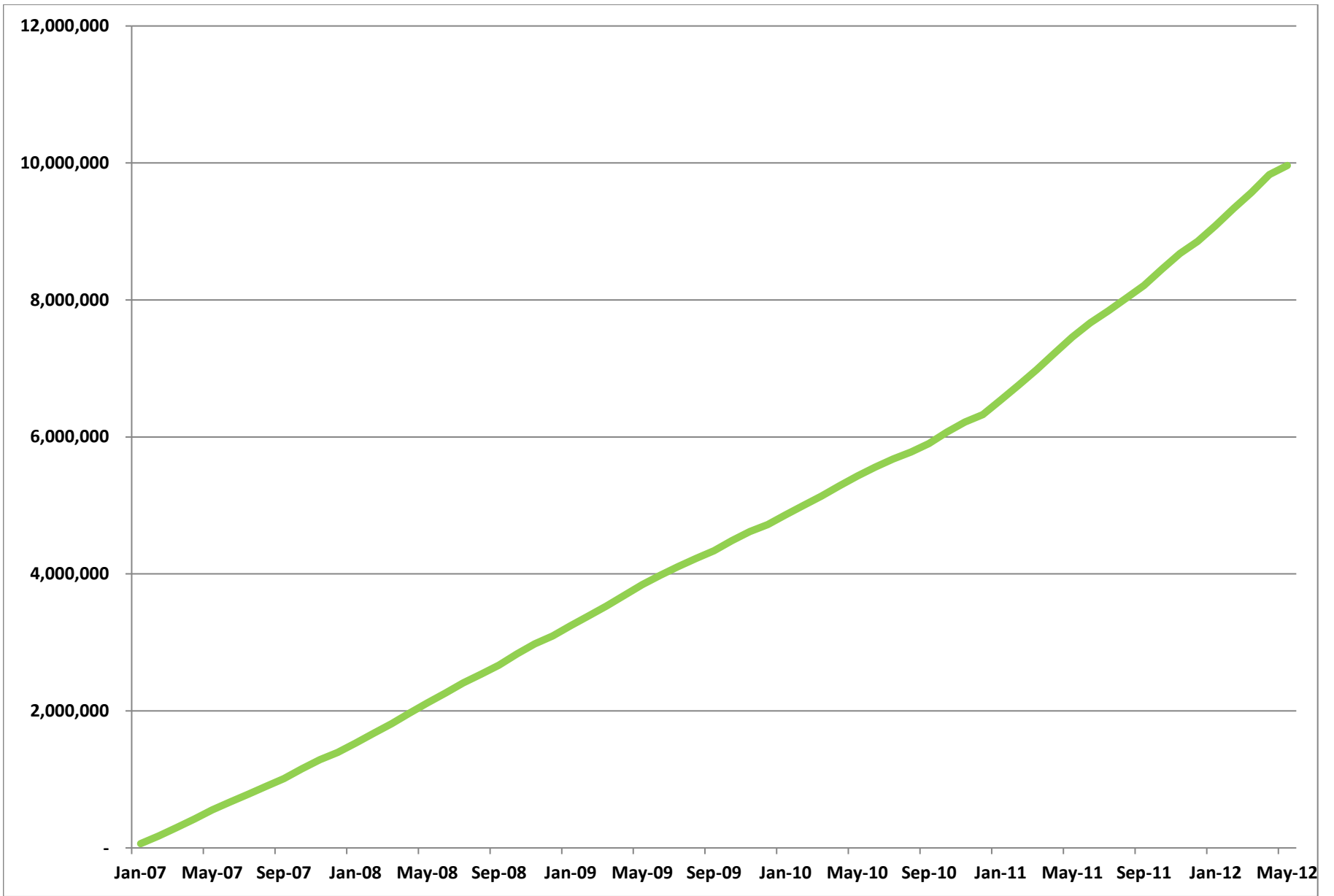














Revenue

	<b>Long-Range Financial Plan</b>	<b>Proposed Budget</b>	<b>Change</b>
<b>Revenue</b>	44,669,600	44,950,100	280,500
<b>Operating Requirements</b>	42,333,100	42,333,100	0
<b>Accessible Services Transfer</b>	2,750,000	2,586,900	(163,100)
<b>Medicaid Transfer</b>	172,000	195,000	23,000
<b>Capital Projects Transfer</b>	1,667,600	1,667,600	0
<b>Total</b>	46,922,700	46,782,600	(140,100)

MINUTES OF DIRECTORS MEETING

LANE TRANSIT DISTRICT

BUDGET COMMITTEE MEETING

Wednesday, May 18, 2016

Pursuant to notice given to *The Register-Guard* for publication on May 3 and May 13, 2016, and distributed to persons on the mailing list of the District, the Board of Directors of the Lane Transit District (LTD) held a budget committee meeting on Wednesday, May 18, 2016, beginning at 6:00 p.m., in the LTD Board Room at 3500 East 17<sup>th</sup> Avenue, Eugene.

Present: Dean Kortge, Chair  
Jon Hinds, Secretary  
Kathryn Bruebaker  
Jody Cline  
Scott Diehl  
Gary Gillespie  
Julie Grossman  
Ed Necker  
Don Nordin  
Jennifer Smith  
Gary Wildish  
Carl Yeh  
A.J. Jackson, General Manager  
Roland Hoskins, Director of Administrative Services  
Cindi Hamm, consultant  
Jeanne Schapper, Clerk of the Board

Absent: Angelynn Pierce

At the members' place were two documents: *Lane Transit District Approved Budget (Fiscal Year 2016-2017)* sample budget resolution and a replacement page for page 11 of the *LTD Proposed Budget Fiscal Year 2016-2017*.

**CALL TO ORDER/ROLL CALL** — Mr. Wildish called the meeting of the Lane Transit District Budget Committee to order and called the roll.

**WELCOME AND INTRODUCTIONS** — Mr. Wildish welcomed Budget Committee members. He requested staff also introduce themselves. Staff present were: Tom Schwetz, planning and development manager; Edward McGlone, government relations manager; David Collier, human resources manager; Mark Johnson, director of operations & customer satisfaction; Frank Wilson, public safety manager; Theresa Brand, transportation options program manager; Jake McCallum, operations manager; Meg Kester, marketing manager; Joe McCormick, facilities manager; Steve Parrott, intelligent transportation systems manager; Cheryl Munkus, internal auditor; and Chris Thrasher, administrative secretary.

General Manager A.J. Jackson asked Budget Committee members to share a bit more of their background with each other. Afterwards she acknowledged their commitment and talent.

**ELECTION OF OFFICERS**

MOTION Dean Kortge volunteered to be chair of the Lane Transit District Budget Committee.

VOTE There being no other nominations, Mr. Kortge was elected chair by the following vote:  
 AYES: Bruebaker, Cline, Diehl, Gillespie, Grossman, Hinds, Kortge, Necker, Nordin, Smith, Wildish, Yeh (12)  
 NAYS: None  
 ABSTENTIONS: None  
 EXCUSED: Pierce (1)

MOTION Jon Hinds volunteered to serve as secretary of the Lane Transit District Budget Committee.

VOTE There being no other nominations, Mr. Hinds was elected secretary by the following vote:  
 AYES: Bruebaker, Cline, Diehl, Gillespie, Grossman, Hinds, Kortge, Necker, Nordin, Smith, Wildish, Yeh (12)  
 NAYS: None  
 ABSTENTIONS: None  
 EXCUSED: Pierce (1)

**PUBLIC COMMENT** — There was no one wishing to address the committee.

**APPROVAL OF MINUTES (May 20, 2015)**

Ms. Cline noted her name was misspelled on pages 6 and 7 of the minutes (~~Kline~~, Cline).

MOTION Gary Gillespie moved approval of the May 20, 2015, Budget Committee minutes as corrected. Ed Necker provided the second.

VOTE The minutes were approved as follows:  
 AYES: Bruebaker, Cline, Diehl, Gillespie, Grossman, Hinds, Kortge, Necker, Nordin, Smith, Wildish, Yeh (12)  
 NAYS: None  
 ABSTENTIONS: None  
 EXCUSED: Pierce (1)

**FISCAL YEAR (FY) 2016-2017 PROPOSED BUDGET PRESENTATION**

Director of Administrative Services Roland Hoskins described LTD's mission, values, and operating principles. He briefly reviewed Oregon's statutory requirements relating to budgets, including the makeup of the Committee, meeting process, public notice, and process for deliberation. Mr. Hoskins encouraged people to ask questions when they had them. He summarized that the Budget Committee was being asked to recommend a FY 2016-2017 budget to the Board of Directors for adoption, either as proposed by staff or amended by the Committee.

**Budget Message** — General Manager A.J. Jackson gave the budget message. She described how LTD planned to invest in the community. The proposed budget included: an increase of \$1.2 million in new, improved, and more frequent bus service (a 5 percent increase over current service levels); the purchase of 10 new buses; continued construction of the West Eugene EmX system; expanded public safety patrol; added bus stations (at Harlow Road and Centennial Road); and a half-priced fare program with area nonprofit organizations. Ms. Jackson said the proposed budget also reflected LTD's commitment to be responsible and efficient with public

funds. She highlighted the fourth consecutive year of workers' compensation reductions and the investment in electric and hybrid-electric buses. LTD staff was not proposing an increase in passenger fares. Ms. Jackson described the budget risk factors, including payroll tax revenues, contract renegotiations, state funding levels, and changing transportation patterns. She noted the proposed budget was conservative. For example, it did not reflect potential state funding changes from a potential 2017 Transportation Funding Package. Ms. Jackson concluded her budget message by saying the proposed budget reflected the previously approved Long-Range Financial Plan and Capital Improvements Program.

**Proposed Budget** — Cindi Hamm, consultant, briefly reviewed the organization of the *Proposed Budget 2016-2017*. She explained the agenda that evening was to look at revenues and expenditures by fund. The *General Information* and *Glossary* sections were provided as background material.

**General Fund** — Ms. Hamm noted that the line item detail for the General Fund began on page 13 of the proposed budget document.

#### Resources

Ms. Hamm reported revenues were projected to increase by 6.5 percent, primarily due to an increase in payroll taxes. Responding to Mr. Kortge's question as to why the increase, Ms. Hamm explained that in part it was due to improved economic conditions. Another factor was a large employer's shift from the state-in-lieu revenue stream to payroll taxes.

Mr. Gillespie asked if the estimated payroll tax revenue had been adjusted to account for the change in the minimum wage. Mr. Hoskins replied that it had not. They projected an increase but wanted to wait for a few months of actual data before estimating the annual impact on revenue.

Ms. Hamm reviewed other revenue sources, comparing the FY 2015-16 Budget and Estimate to the Proposed FY 2016-17 Budget. Federal Assistance programs were relatively flat as were most forms of passenger fares. There had been a drop in farebox revenue, and LTD staff had proposed route revisions designed to increase ridership. Advertising, special services, and interest were also relatively flat. Ms. Hamm noted the increase in the Other Funds category and said it reflected the rebate from the Oregon Workers' Compensation program.

#### Expenditures

**Personnel Services.** Ms. Hamm emphasized Personnel Services comprised the majority of General Fund expenditures. Eighty percent of personnel were in the Operations & Customer Satisfaction Division. Overall, the FY 2016-17 proposed budget included a \$3 million increase in personnel services. Answering Mr. Diehl's question about the 11.5 percent difference between the FY 2015-16 budget and estimate, Ms. Hamm explained that the budget assumed all full-time equivalent (FTE) positions were filled for the entire year when in fact there had been some vacancies.

When Ms. Bruebaker asked if the wage increases included a cost of living adjustment (COLA), Ms. Hamm said yes. The COLA was 3.4 percent for those in the Amalgamated Transit Union (ATU) and 3 percent for non-union personnel.

Ms. Grossman recalled staff had previously stated the change in minimum wage was not expected to impact LTD. What about the issue of wage compression? Human Resources Manager David Collier responded it was not an issue.

Discussion turned to the ATU and administrative retirement plans. Ms. Hamm explained that LTD had adopted a 10-year plan to eliminate the unfunded actuarial liability in the ATU plan and the administrative plan for employees hired prior to 2012. Mr. Kortge suggested targeting \$1 million of the probable payroll tax revenue increase to decrease the liability. Mr. Gillespie expressed concerns that the liabilities were still so high.

Addressing the administrative plan for employees hired January 1, 2012, forward, Ms. Hamm indicated it was a defined contribution plan with an additional employee match opportunity. When Mr. Gillespie asked if the employee match was mandatory for the first six months, Mr. Hoskins confirmed that it was. He explained that most employees (95 percent) did not opt out of the match after six months.

Materials and Services. Ms. Hamm gave an overview, noting the majority of the expenditures were in the Operations & Customer Satisfaction Department. When Mr. Kortge asked for clarification of the services in the department, Ms. Jackson explained that it was transit operations and maintenance.

Ms. Hamm noted that there were no significant changes in the proposed budget. Theresa Brand, transportation options program manager, added that the FY 2015-16 estimate was lower than the FY 2015-16 budget because projects budgeted in the fiscal year had taken more than a year to complete.

Ms. Hamm reviewed line items for fuel and parts. Mark Johnson, director of operations & customer satisfaction, explained the proposed budget for fuel was higher than the current year's estimate because LTD had to use previously stockpiled fuel (which cost more than the current market rate). He said the parts inventory had to be expanded because there were more different models of buses to maintain. Responding to a question from Mr. Necker regarding the life of batteries in the new electric buses, Mr. Johnson noted that the batteries lasted the lifetime of the bus. Following up to inquiries from Mr. Hines and Ms. Bruebaker, Mr. Johnson said the manufacturer of the electric buses was BYD Company Limited. Each bus cost approximately \$800,000.

Turning to Professional Services, Ms. Hamm explained that both General Professional Services and Security were increased. Mr. Schwetz indicated the increase in General Professional Services was to support the update to the Long-Range Transit Plan.

The Security increase was twofold. First an additional 1.4 FTE was added. When Ms. Grossman asked how many FTE were currently in the contract, Public Safety Manager Frank Wilson said 13. The FY 2016-17 contract was for 14.4 FTE. Mr. Johnson added that the second factor was that the contract was up for renegotiation. Given the tight labor market for law enforcement professionals, he expected an increase in labor costs.

Ms. Hamm concluded the General Fund Materials and Supplies review. She noted Cleaning, Travel and Training, Utilities and Telecom, and Other Materials & Services were relatively flat. When Mr. Kortge asked if there was more detailed information on the Other Materials & Services, Ms. Hamm directed him to the departmental budgets (pages 17-39).

Ms. Grossman requested more information on the Travel and Training line item. Ms. Jackson described the training needed for newly hired professional staff. The program was managed through Human Resources. They planned to hold some of the training in-house to limit travel costs. Mr. Gillespie added that some of the budget was for certification training for those on the Pension Board.

When Ms. Smith asked if the training budget covered the 20 new bus operators, Mr. Johnson said no. Operations had its own budget for training.

Insurance and Risk Services. Ms. Hamm reviewed the FY 2015-16 Budget, FY 2015-16 Estimate, and FY 2016-17 Proposed Insurance and Risk Services line items for payroll-related costs, vehicle liability, and general insurance premiums. There were no questions from Budget Committee members.

Transfers. Ms. Hamm described the three General Fund transfers: Accessible Services, Medicaid, and Capital Projects. She noted the Capital Projects transfer varied year-to-year, depending on what projects required LTD to match state/federal funds. Responding to Mr. Diehl's observation that the savings in FY 2015-16 between budget and actuals was greater than the amount reflected in the transfers, Ms. Jackson explained that it would be discussed in more detail later in the meeting when addressing working capital.

Ms. Cline asked why the Medicaid Transfer amount was 100 percent above the \$195,000 budgeted. Ms. Jackson described the significant increase in usage for transport to medical appointments for patients covered by the Oregon Health Plan and registered to the Trillium Community Care Organization (CCO). When Mr. Kortge asked if the number of people had increased, Ms. Jackson replied that there had been a small increase in membership but the cost driver was usage. It had skyrocketed.

Ms. Jackson addressed Mr. Nordin's question regarding receiving additional payment from the CCO. She said LTD had renegotiated an increase in the per member/per month cost with Trillium.

Committee Discussion. Ms. Hamm asked if there were any other questions or comments regarding the General Fund revenues and expenditures in the proposed FY 2016-17 budget.

Ms. Grossman referenced the pie chart illustrating General Fund expenditures. She wondered how LTD's allocations stood relative to best practices.

Ms. Jackson said the industry standard was for personnel costs to be at 70 percent of the expenditures. LTD was slightly under that amount. She said LTD was part of the American Bus Benchmarking Group (ABBG) and, therefore, able to benchmark their performance to similarly sized transit districts. Ms. Jackson's goal was to decrease LTD's cost/transit hour to better approximate industry standards.

Mr. Wildish divided the total General Fund expenditures by the number of FTEs and noted a 14 percent increase over the last three years. When he asked if that was appropriate, Ms. Hamm questioned if it was the best measurement.

Ms. Jackson said the more common measure was cost of business divided by the hours of service. Mr. Schwetz added that there was an increase in hours of service. In FY 2015-16 LTD had provided 263,120 hours of service; in FY 2016-17, 277,339 hours of service were projected. Ms. Brand observed that LTD housed the Regional Transportation Option program, which included other transit services. She said those costs should be removed from LTD's cost of service when doing the aforementioned calculation.

Mr. Kortge questioned why no fare increase had been proposed. Past practice had been for revenue from fares to comprise 20 percent of the overall revenue stream.

Ms. Jackson explained that farebox revenue was close to the target. Any increase in fares likely discouraged some ridership, and ridership overall had declined in FY 2015-16.

Responding to a question from Mr. Hinds about the impact of the proposed new fare management system, Mr. Johnson described the information they expected to receive from the system. He said they had postponed the project because TriMet in Portland was developing a new application that may serve LTD's needs better.

When Ms. Smith and Ms. Bruebaker requested more information about the TriMet system, Intelligent Transportation Systems Manager Steve Parrott explained that TriMet staff were working with staff from the Oregon Department of Transportation (ODOT) to complete a gap analysis prior to upgrading their system. TriMet's system was envisioned to support mobile ticketing, fare card systems, open card systems, and multiple forms of payment. It did not include origin/destination information.

Discussion turned to the possibility of a fare-free transit system. Mr. Nordin advocated for it. Mr. Gillespie encouraged more Board discussion on the possibility. Ms. Jackson described some of the potential implications of a fare-free system, including public safety and demand management issues. Consensus was that discussion of a fare-free system was beyond the scope of the Budget Committee. The LTD Board planned to take up the discussion at a later Board of Directors' meeting.

Before moving on to presenting the other funds, Mr. Hoskins noted for the Budget Committee members that no adjustment had been made in the Capital Improvements Program (CIP). All CIP projects had been rolled forward in the proposed budget.

**Accessible Services Fund** — Ms. Hamm described the services provided through the Accessible Services Fund, including LTD's RideSource (Eugene-Springfield metro area), South Lane Wheels (Cottage Grove), Diamond Express (Oakridge), Rhody Express (Florence), and the Alternative Work Concepts program. She reviewed revenue sources, the largest being Federal Assistance, and noted revenue was relatively flat with the exception of the General Fund Transfer.

When Ms. Bruebaker asked about the sustainability of federal and state funding sources, Government Relations Manager Edward McGlone explained that federal funding was very stable for the next five years because of the Fixing America's Surface Transportation (FAST) Act. The state funding fluctuated more.

Mr. Gillespie noted that the Alternative Work Concepts program was very compatible with the Employment First Initiative recently implemented by the state for persons with developmental disabilities.

Turning to expenditures, Ms. Hamm explained that the metro-area services, including the American with Disabilities Act (ADA) RideSource, Transit Training and Hosts, and Special Transport, comprised the majority of the costs.

When Mr. Nordin observed that people in smaller communities did not receive comparable services, e.g., the RideSource Shopper, Ms. Jackson explained the need for population density in order to justify the return on investment of a rural route. Mr. Johnson added that accessible services had to mirror either a bus route or a shuttle service. Mr. Necker noted the cost differential was substantial. The passenger cost per bus ride was \$3; cost per paratransit ride was \$30.

**Medicaid Fund** — Ms. Hamm discussed the Medicaid Fund, noting the details were available beginning on page 44 of the proposed budget document. The Medicaid program provided transportation services to individuals who qualified for Oregon Health Plan coverage. She reviewed the revenues and expenditures.

Mr. Kortge questioned the expenditures for Program Administration. It seemed high to him. Mr. Wildish estimated the Program Administration costs were 18 percent of the program budget.

Ms. Jackson explained that Program Administration included the centralized call center. Responding to a question from Ms. Bruebaker as to how the program worked, Ms. Jackson described how RideSource staff matched service requests to the lowest cost/best accommodation. Usually a fixed bus route was not the answer. She noted that almost half of all taxi rides in the metro area were generated by RideSource. Ms. Cline added that there was a lot of coordination involved, including confirmation of the medical appointment and pick-up/drop-off schedules.

Ms. Jackson noted the Program Administration costs were billed to the CCO. Mr. McGlone added that Trillium funded approximately 300,000 rides each year. The prorated overhead cost was about 20 cents per ride.

Mr. Wildish endorsed the central dispatch approach of RideSource. He thought it most efficient.

**Capital Projects Fund** — Ms. Hamm detailed the Capital Projects Fund. Federal Assistance was the major source of resources. Ms. Jackson noted that it was important to keep sufficient General Fund resources to leverage state and federal programs. Ms. Hamm explained the volatility of the Capital Projects Fund. Each year showed the revenue and expenditures for entire projects, even if they took multiple years to complete. For example, as Facilities Manager Joe McCormack explained, the West Eugene EmX Extension project was budgeted in FY 2015-16. It was approximately 45 percent commercially complete, with an anticipated completion date of December 17, 2016. Similarly, the difference in budget and estimate for stations, shelters, and facilities reflected the encumbrance of the total amount needed at the beginning of the project even though the expenditures had not occurred in the fiscal year.

Looking at expenditures, almost half supported the Frequent Transit Network (FTN). When Mr. Kortge asked for more information on the Frequent Transit Network, Mr. Schwetz explained that it was major transit routes in the metro area. They included, but were not limited to, the EmX routes. The FTN tied transit lanes to local land use plans.

When Mr. Nordin asked why there was a difference between the FY 2015-16 budget and estimate for fixed-route vehicles, Ms. Jackson clarified that they had not yet taken delivery of the vehicles.

Ms. Jackson told the Budget Committee members that the Board had asked her to look at how to better reflect project progress and payments in the Capital Projects Fund.

**Summary** — Ms. Hamm summarized the General Fund Operating Budget (a 7.9 percent increase from FY 2015-16); the General Fund Non-Operating Budget (an 84.7 percent increase from the current year); the Accessible Services Fund (a 1.1 percent decrease in total budget and 3 percent decrease in General Fund transfer); the Medicaid Fund (a 26.6 percent increase from FY 2015-16); and the Capital Projects Fund (a 16.1 percent decrease from the current year). Overall, the proposed appropriations were a net increase of 3.8 percent. Ms. Hamm explained that the savings between the budgeted and estimated expenditures in FY 2014-15 (\$30,609,930) was reflected in the General Fund Non-operating Budget, Working Capital line item. She said a



more common term was unappropriated ending fund balance (UEFB). Ms. Hamm noted that the Government Finance Officers Association (GFOA) recommended agencies have at least two months of operating expenditures in a reserve account. She thought with the change in administration at LTD, it was an opportune time for the Board to review its financial policies.

Mr. Diehl supported relabeling the line item. He thought it misleading.

Ms. Jackson observed that LTD was in a good position financially. She thought it important to strategically improve services over the next five to ten years. It also was wise to have reserves available for federal or state project match requirements.

Mr. Gillespie agreed. He believed for transit districts to be competitive under the new federal transportation bill, more than a 20 percent match was needed.

Ms. Grossman supported having reserves. When she asked if the Working Capital money was earning interest, Ms. Hamm said yes, it was part of Oregon's Local Government Investment Pool.

**COMMITTEE DISCUSSION** – Mr. Kortge called for further discussion of the proposed budget.

#### **APPROVAL OF BUDGET**

**MOTION** Mr. Diehl moved that the LTD Budget Committee approve the proposed Fiscal Year 2016-17 Budget as presented and forward it to the LTD Board of Directors for adoption. Mr. Hinds provided the second.

Mr. Kortge reiterated his previous proposal to increase the General Fund contribution to the pension funds by an additional \$1 million. Mr. Gillespie and Ms. Bruebaker supported his proposal.

Discussion turned to the best mechanism for determining how the \$1 million was to be divided between the ATU and Administration plans. Mr. Hoskins recommended the Pension Fund Trustee Committee was the appropriate body to determine the allocations. When Ms. Grossman asked who comprised the Committee, Mr. Hoskins explained that its six members were equally divided among ATU representatives and Administration representatives.

**AMEND** Mr. Diehl offered to amend his motion to include \$1 million in additional General Fund appropriation to the pension plans, as determined by the Pension Fund Trustee Committee. Mr. Hinds agreed to the amendment.

**VOTE** The amended motion was approved as follows:

AYES: Bruebaker, Cline, Diehl, Gillespie, Grossman, Hinds, Kortge, Necker, Nordin, Smith, Wildish, Yeh (12)

NAYS: None

ABSTENTIONS: None

EXCUSED: Pierce (1)

**ADJOURNMENT** – Mr. Kortge adjourned the meeting at 8:55 p.m.

---

Budget Committee Secretary

# Fiscal Year 2015-2016 – Proposed Budget

Lane Transit District • Eugene, Oregon • May 20, 2015



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# Logistics

- Ask questions when you have them
- Break, if desired
- Refreshments
- If necessary, determine date and time to reconvene



# Budget Committee Responsibility

- Oregon Local Budget Law
- Review, discuss, and possibly make changes to the proposed budget presented by the budget officer
- Complete deliberations, approve the budget as presented or amended, and forward to the Board of Directors



# Considerations

- What has changed?
- What has stayed the same?
- Does what is proposed support the priorities?



# Agenda

- Community Investment
- Proposed Budget
  - General Fund
  - Accessible Services Fund
  - Medicaid Fund
  - Capital Projects Fund
- Summary
- Action (if appropriate)
- Adjourn to future date (if necessary)



## Why we do what we do

We provide people the independence to achieve their goals, creating a more vibrant, sustainable and equitable community.



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## Why we do what we do

We believe in providing people the independence to achieve their goals, creating a more vibrant, sustainable and equitable community.



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## How we do it

- We serve the community with respect.
- We continuously question if there's a better way.
- We plan for a sustainable future.
- We collaborate internally and externally.
- We care for our employees, customers and business partners.



## What we do

- We provide accessible and reliable transit services that address the needs of the community.
- We provide a viable alternative to the automobile through high quality transportation options, programs and services.
- We provide leadership in transportation planning in our communities.
- We practice safety and maintain safe and accessible vehicles, services, and facilities.
- We practice sound fiscal and sustainability management.



# Performance Outcomes

- Maintain fixed-route and paratransit on-time performance of 90 percent.
- Maintain goal of less than .5% missed trips
- Within the metro area provide fixed-route service coverage within 90 percent of jobs and 85 percent households. A one-third mile standard will be used to calculate these metrics.
- Achieve an 80 percent overall approval rating on customer and community satisfaction surveys.
- Achieve a 10 percent improvement in “miles between road calls.”



LTD “We Believe”



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## Campaign Strategy

- Humanize the brand
- Utilize a relational outreach model



## Tactics – Relationship Building

- Group Pass
  - Face-to-Face meetings
  - Single point of contact
  - Needs assessment and support model implemented
- Community Involvement
  - Community members who work for LTD
  - Allow, encourage and help employees with involvement
  - Tracking



## Tactics – Marketing

- I Believe Campaign
  - Designed to remind the community “Why” we do what we do
  - 6 Believe Statements with 2 supporting facts for each
  - 18-24 month run
  - All Channels
    - Radio, TV, Web, Print, Social Media, Buttons
- Story Box
  - 52 vignettes that allow riders to tell their story
  - Posted on our Blog





# We believe a community is at its best when everyone can participate.

LTD provides more than 11 million rides to people in Lane County each year. We believe providing people access to school, work, and services is vital to their well-being and key to building a strong, healthy, and vibrant community. [More at ltd.org](https://ltd.org)



This is what drives us.

**LTD** | Lane Transit District



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Story Box  
STORY BOX



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**I BELIEVE IN  
TRANSIT**  
FOR  
*going to  
school*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*time for  
myself*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*exploring  
my town*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*running  
errands*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*saving  
money*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*getting to  
work*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*getting  
fit*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*making  
connections*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*all of us*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*independence*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*going  
green*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*snow days*  
ltd.org



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# Moving Ahead

- Enables us to take a system-level approach
- Focus is on identifying the low hanging fruit
- **Better integrated transportation, land use, and environmental planning**



# Key Messages

- Our community values transportation that is safe and accessible for everyone
  - Whether on foot, bike, a bus, or in a car
- A safe, accessible transportation system supports great neighborhoods, and helps keep us and our economy healthy
- LTD, the City of Eugene, and regional partners are looking at our major streets to understand what types of transit, bike and pedestrian investments will meet transportation needs and support vibrant communities
  - Building from Envision Eugene, Springfield 2030 and LTD's Long-Range Transit Plan



# Community Investment

## Three-Year Investment Strategy

- Service increases
- Customer benefit upgrades



# Service Increases

- Frequency
- Span
- Route changes



# Customer Benefit Upgrades

- Real-time passenger information
- Fare management





# 3-Year Investment Strategy

- **FY 2015-16**

- \$800,000 service increase
  - Frequency increases
  - Span of service increases
  - Service to new Veterans' Affairs clinic
  - Airport shuttle pilot program



# 3-Year Investment Strategy

- **FY 2016-17**
  - \$700,000 investment
- **FY 2017-18**
  - \$1.1 million investment
    - Includes West Eugene EmX service



# FY 2015-16 Program Focus

- Provide high-quality transportation services
- Increase ridership
- Continue West Eugene EmX Extension construction
- Determine locally preferred alternative for Main Street-McVay corridor



# FY 2015-16 Program Focus

- Identify four corridors for transportation investment through MovingAhead project
- Increase organizational efficiency
- Achieve ISO 14001 certification and continue to promote environmental and sustainable business practices
- Continue to invest in employee development



# Budget Process



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# Budget Activity to Date

- Long-Range Financial Plan approved April 15, 2015
- Service package for FY 2015-16 approved April 15, 2015
- Capital Improvements Plan approved May 20, 2015



# Long-Range Financial Plan

- Year 1 basis for FY 2015-16 proposed budget

	Long-Range Financial Plan	Proposed Budget	Change
Revenue	44,669,600	44,950,100	280,500
Operating Requirements	42,333,100	42,333,100	0
ASF Transfer	2,750,000	2,586,900	(163,100)
Medicaid Transfer	172,000	195,000	23,000
Capital Projects Transfer	1,667,600	1,667,600	0
Total	46,922,700	46,782,600	(140,100)



# General Fund

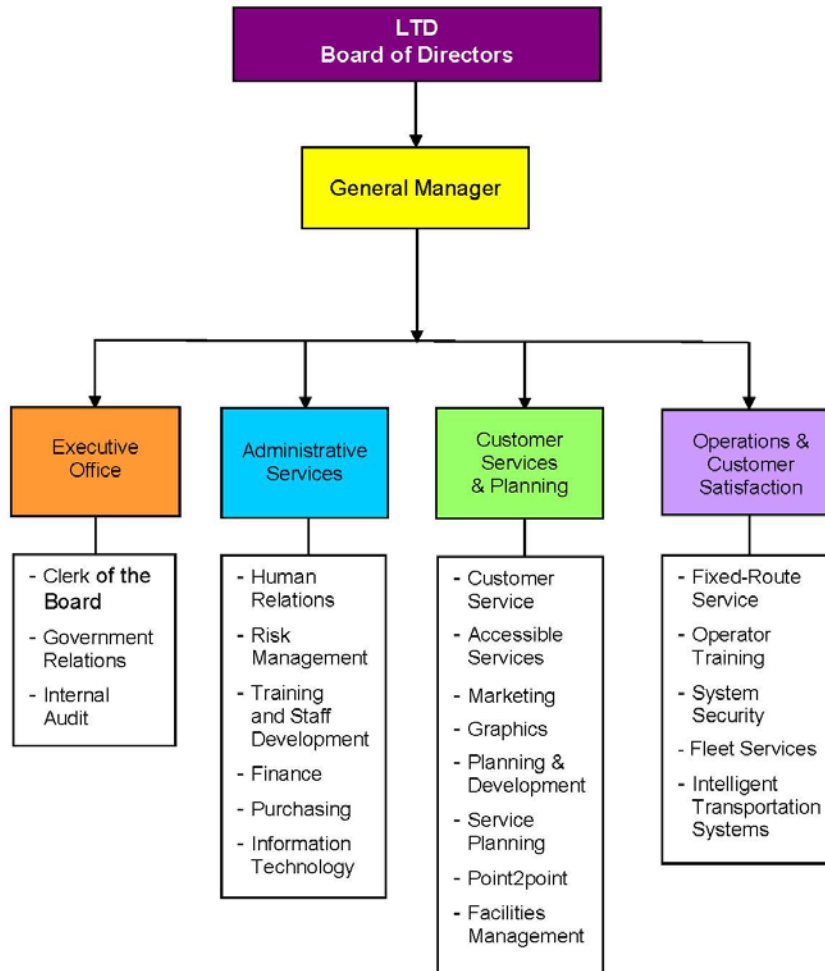


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# Organization



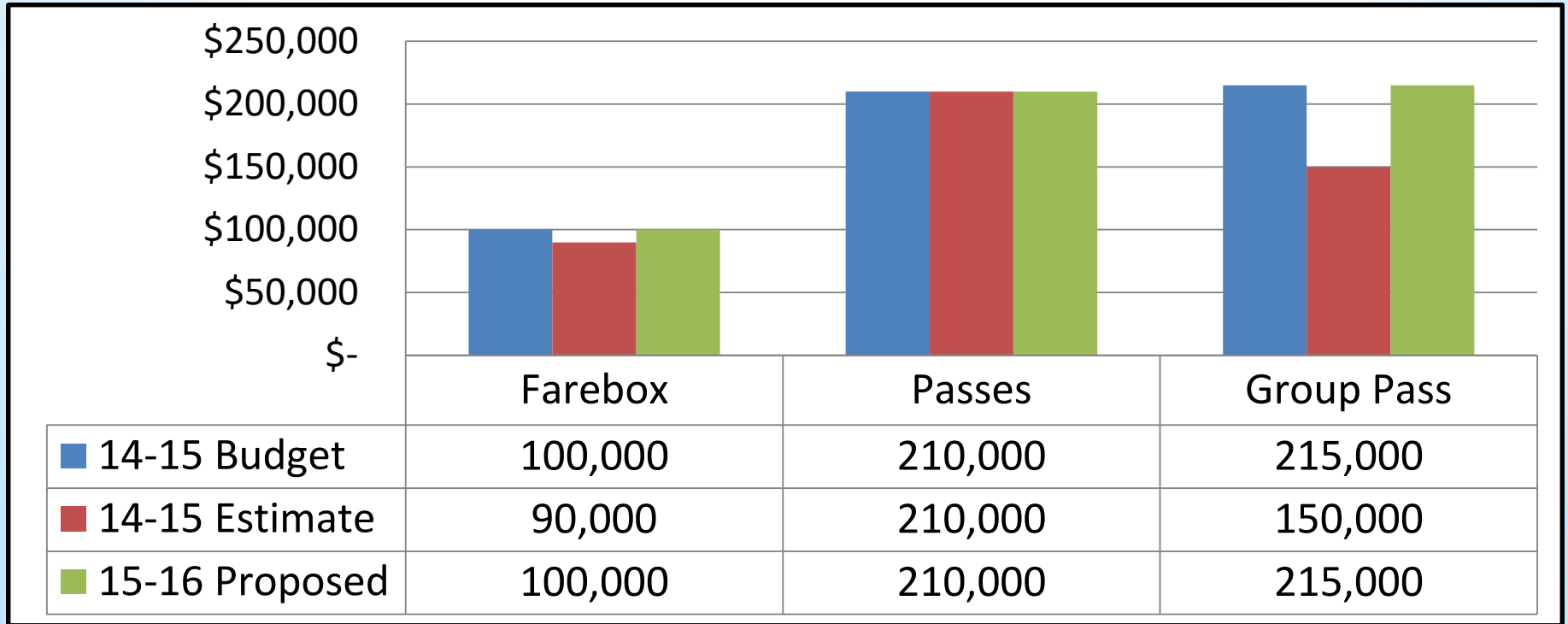
# FY 2014-15 Organizational Changes

- Internal Audit moved to Executive Office
- Added grant-funded project coordinator position
- Reorganized positions in Marketing to better respond to current needs

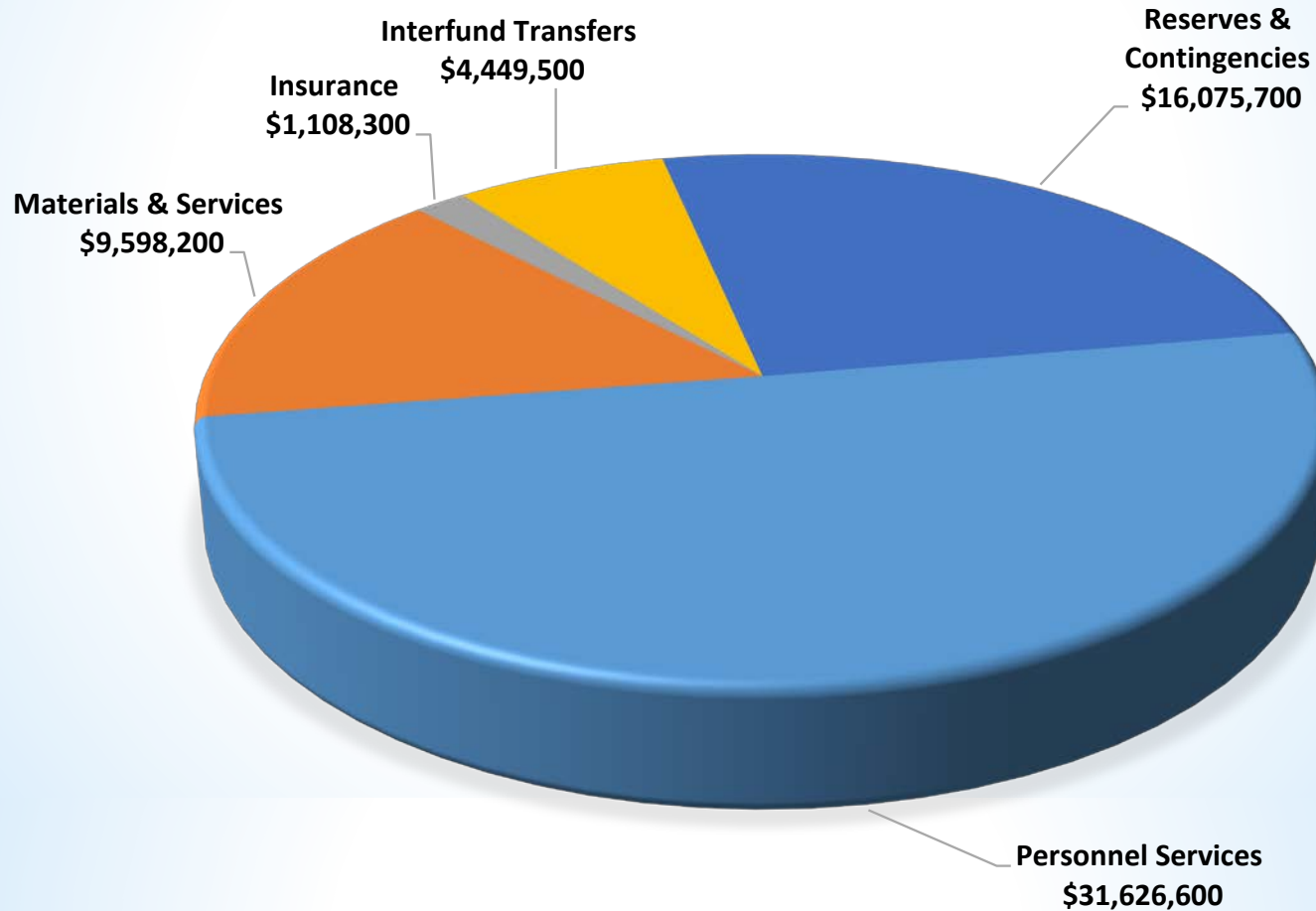


# Presentation Format

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Passenger Fares	500,000	-10.0% 450,000	16.7% 525,000

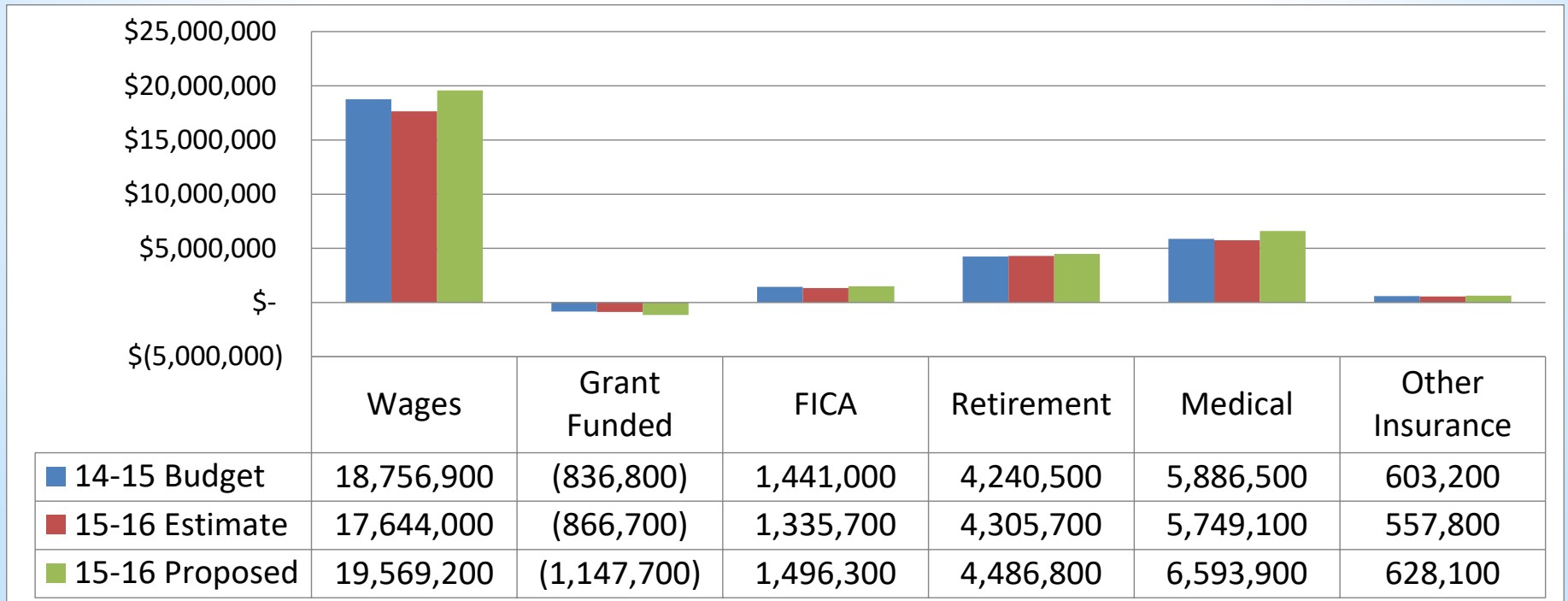


# General Fund Requirements



# Personnel Services

	FY 2014-15 Budget	FY 2015-16 Estimate	FY 2015-16 Proposed
Personnel Services	30,091,300	-4.5% 28,725,600	10.1% 31,626,600



# Wages

- Amalgamated Transit Union
  - Cumulative 2.8% increase
    - 1.25% increase July 1, 2015
    - 1.5% increase January 1, 2016
- Administrative staff
  - 2.5% wage increase July 1, 2015



# Medical

- 9.9% rate increase January 1, 2015
- Projected 10% rate increase January 1, 2016
- Opt-out program continues to reduce total premiums paid
  - Net savings of \$118,000
- Very active wellness program



# Retirement

- ATU plan
  - \$5.03 hourly defined benefit contribution rate (2.9% increase)
  - Funded status
    - 62.1% funded as of January 1, 2014 (up from 54.6%)
    - Unfunded actuarial liability is \$14 million (down from \$14.2 million)
  - New plan model with new ATU contract
    - Multiplier increases apply to future service only
    - 3% match opportunity (if employee defers 6%)





# Retirement

- Administrative plans
  - Employees hired prior to 2012 (closed plan)
    - Contribution rates same as last year
      - Current year's benefit accrual -- 12.5% of wages
      - Unfunded liability (fixed contribution) \$672,479
    - 68% funded in July 1, 2013, valuation (down from 69%)
      - Return assumptions reduced to 7.25% (from 7.5%)



# Retirement

- Administrative plans
  - Employees hired 2012 forward
    - Defined contribution with match opportunity
      - Starting defined contribution rate 4.5%
      - Maximum rate 9% at 10 years
      - 3% match opportunity (if employee defers 6%)

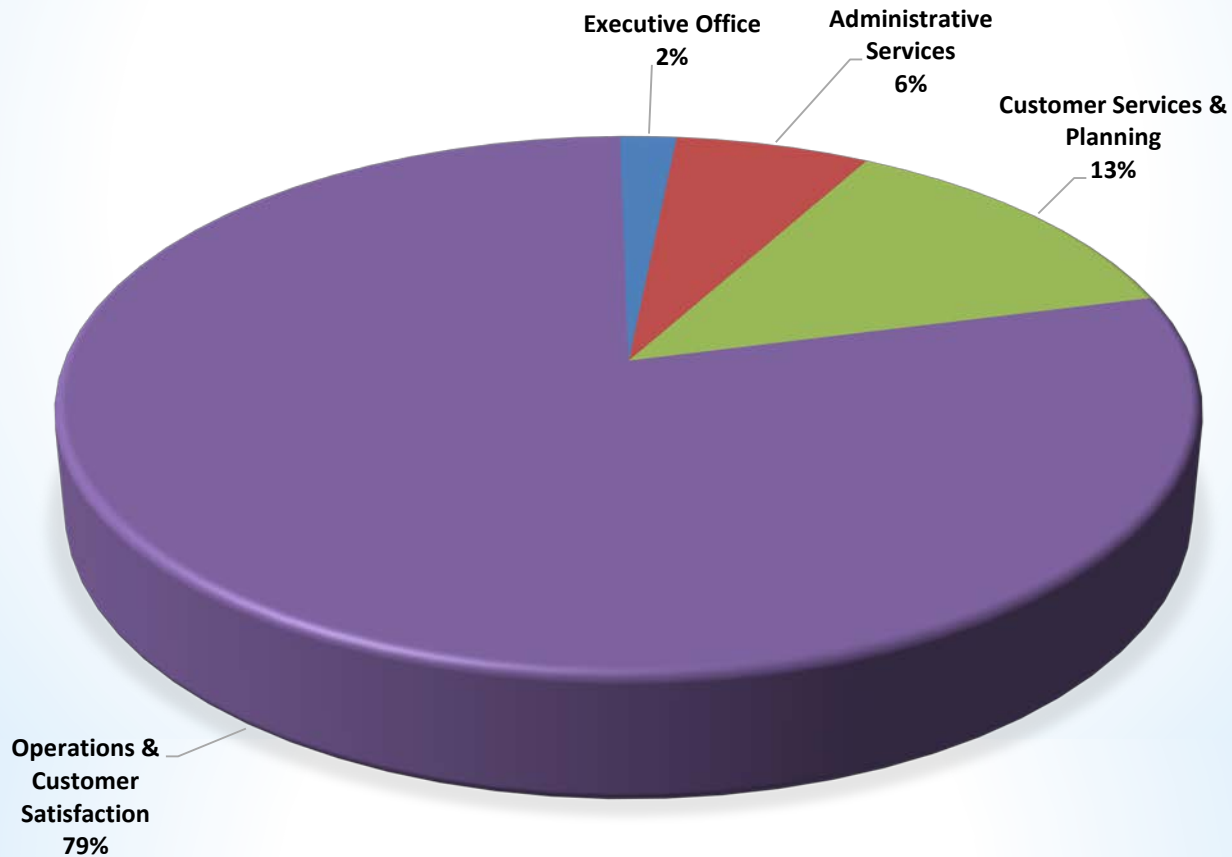


# Retirement

	FY 2014-15 Estimate		FY 2015-16 Proposed
Closed Plan	1,639,700	-9.1%	1,490,100
Current Plan	123,400	25.9%	155,300
Total	1,763,100	-6.7%	1,645,400



# FTE by Department



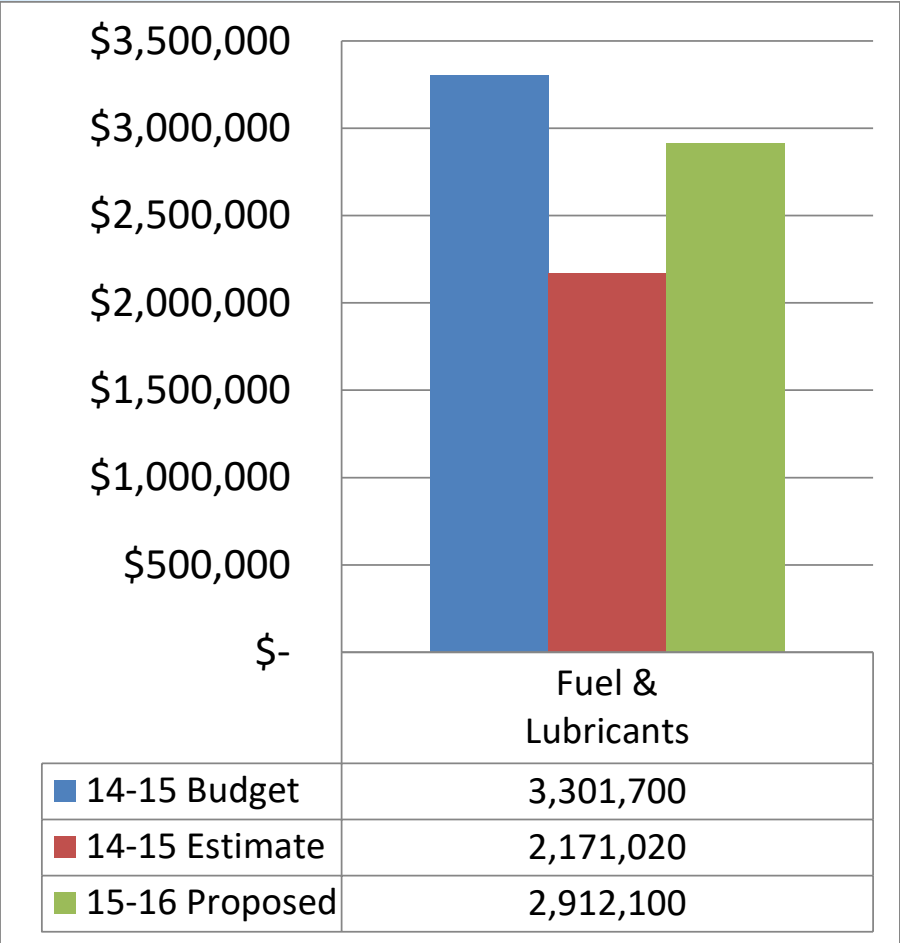
# Materials & Services

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Materials & Services	9,745,800	-14.2% 8,363,720	14.8% 9,598,200

- Fuel
- Parts
- Professional Services
- Other Materials & Services



# Fuel

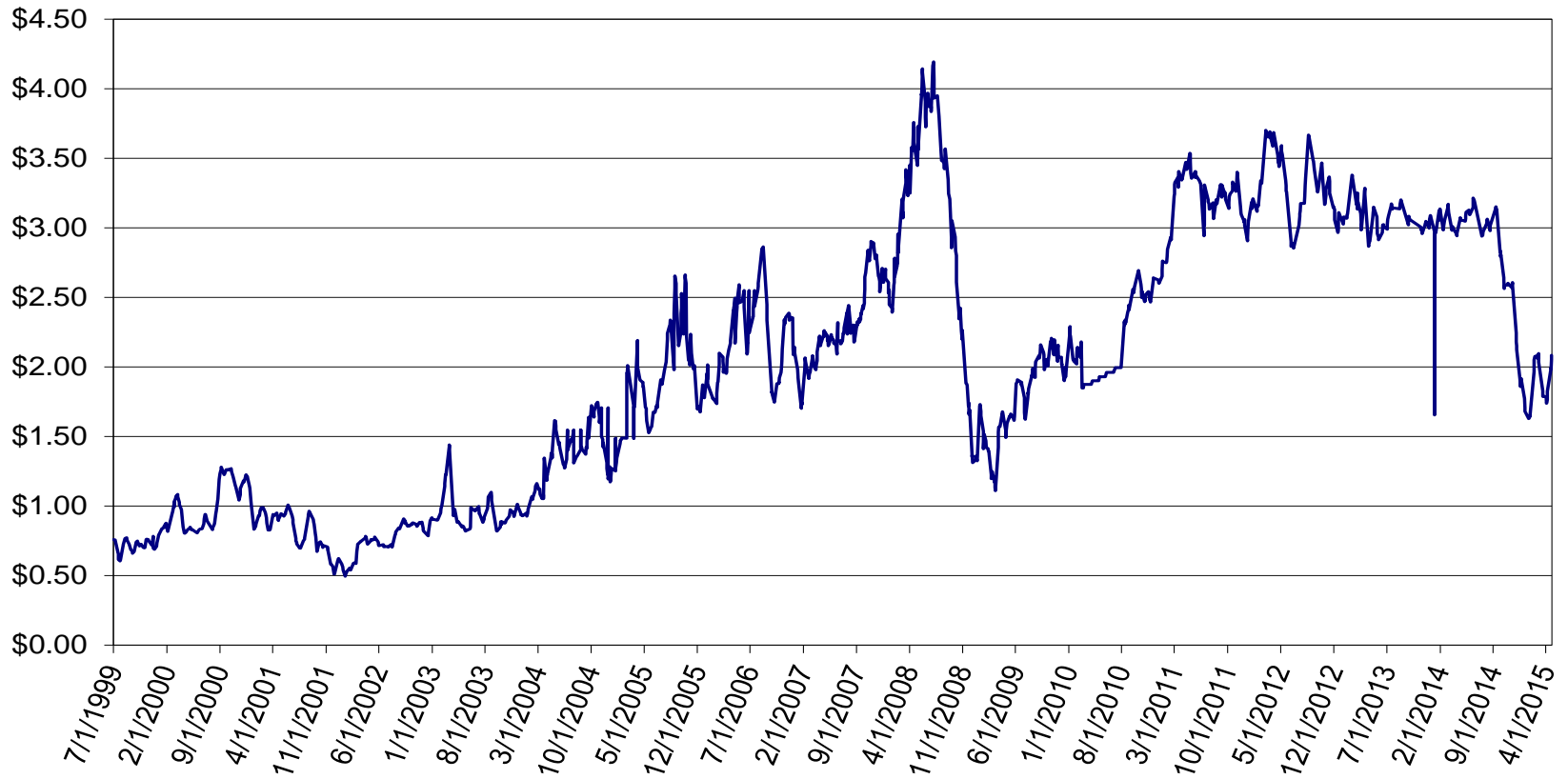


- Current-year budget \$3.75 per gallon
- Year-to date \$2.34 per gallon
- FY 2015-16 budget \$3.15 per gallon



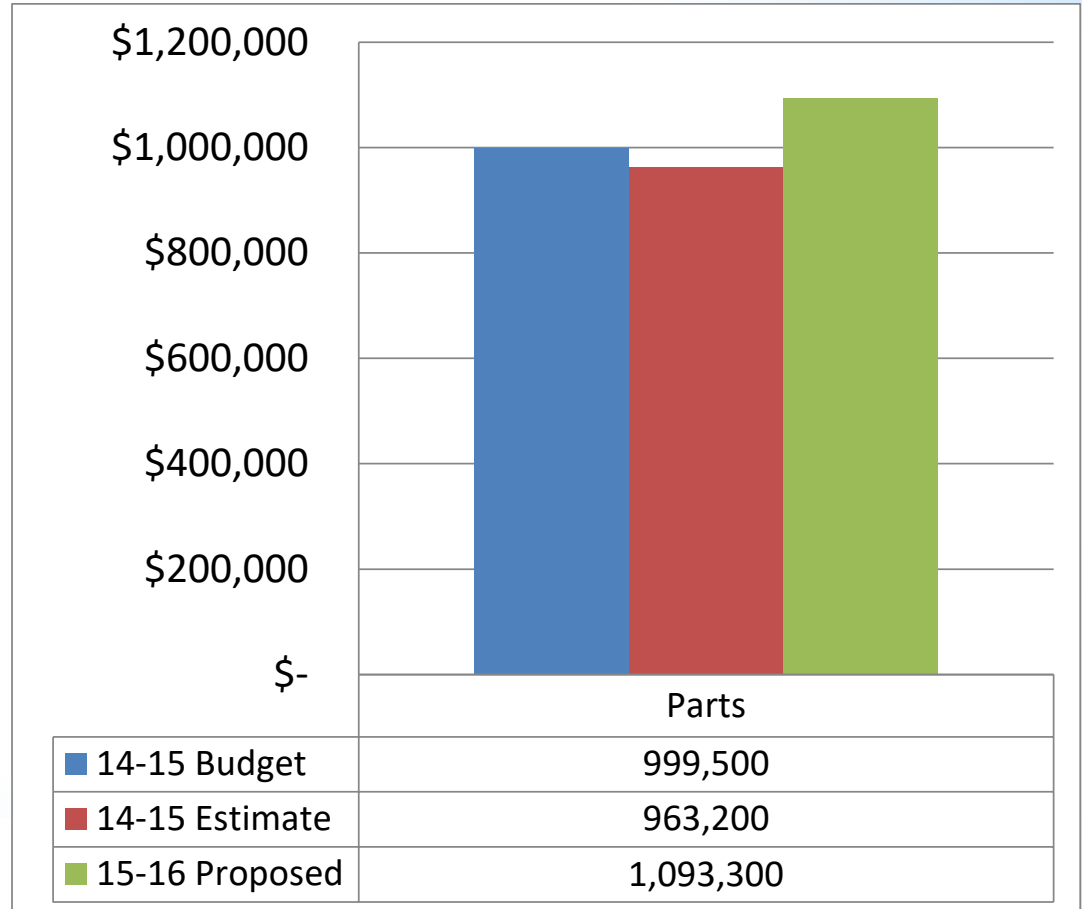
# Fuel

Diesel Fuel Price per Gallon



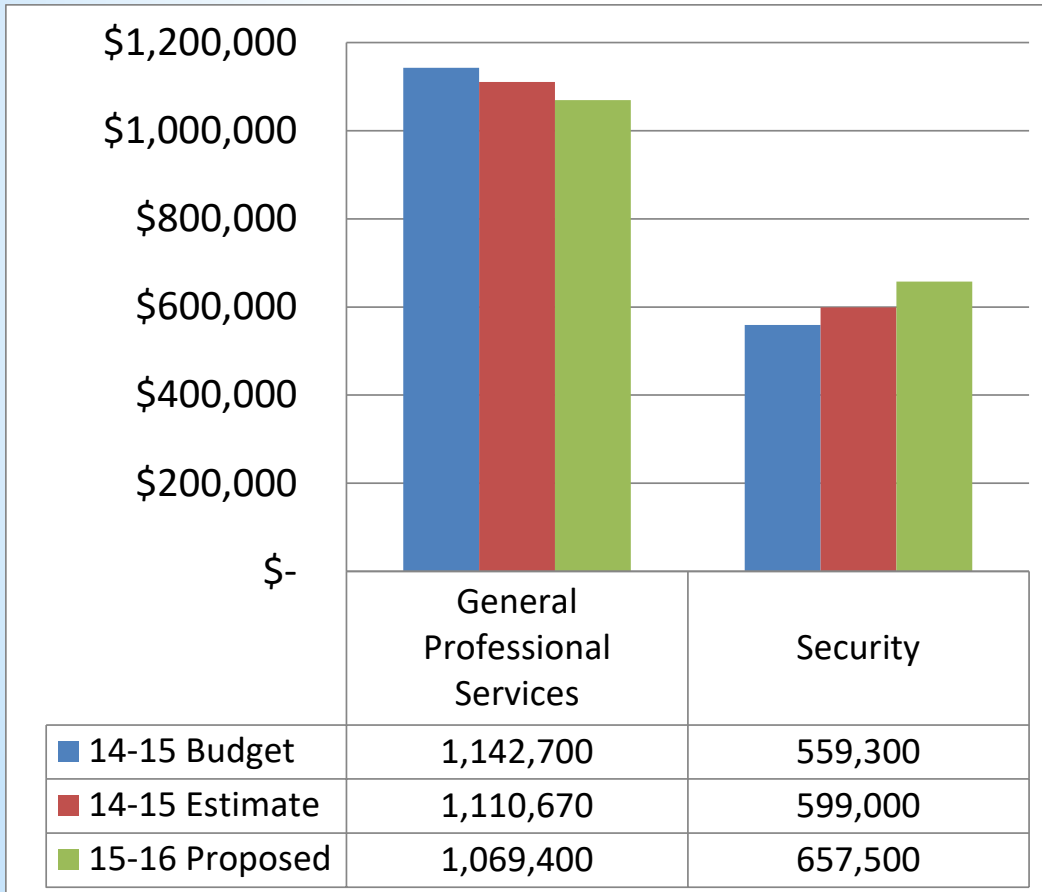
# Parts

- Mid-life point for half of the fleet
  - Transmission exchange
  - Turbo charger failures



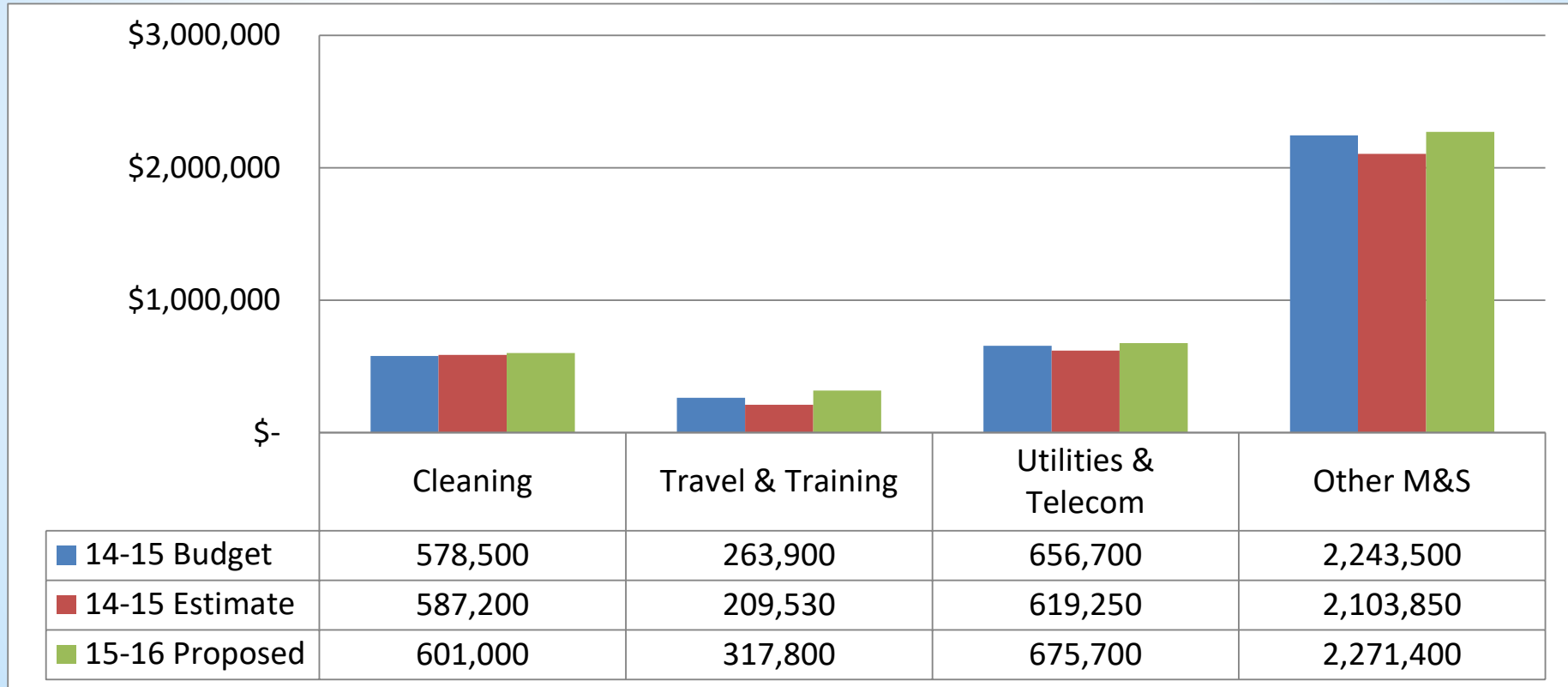


# Professional Services



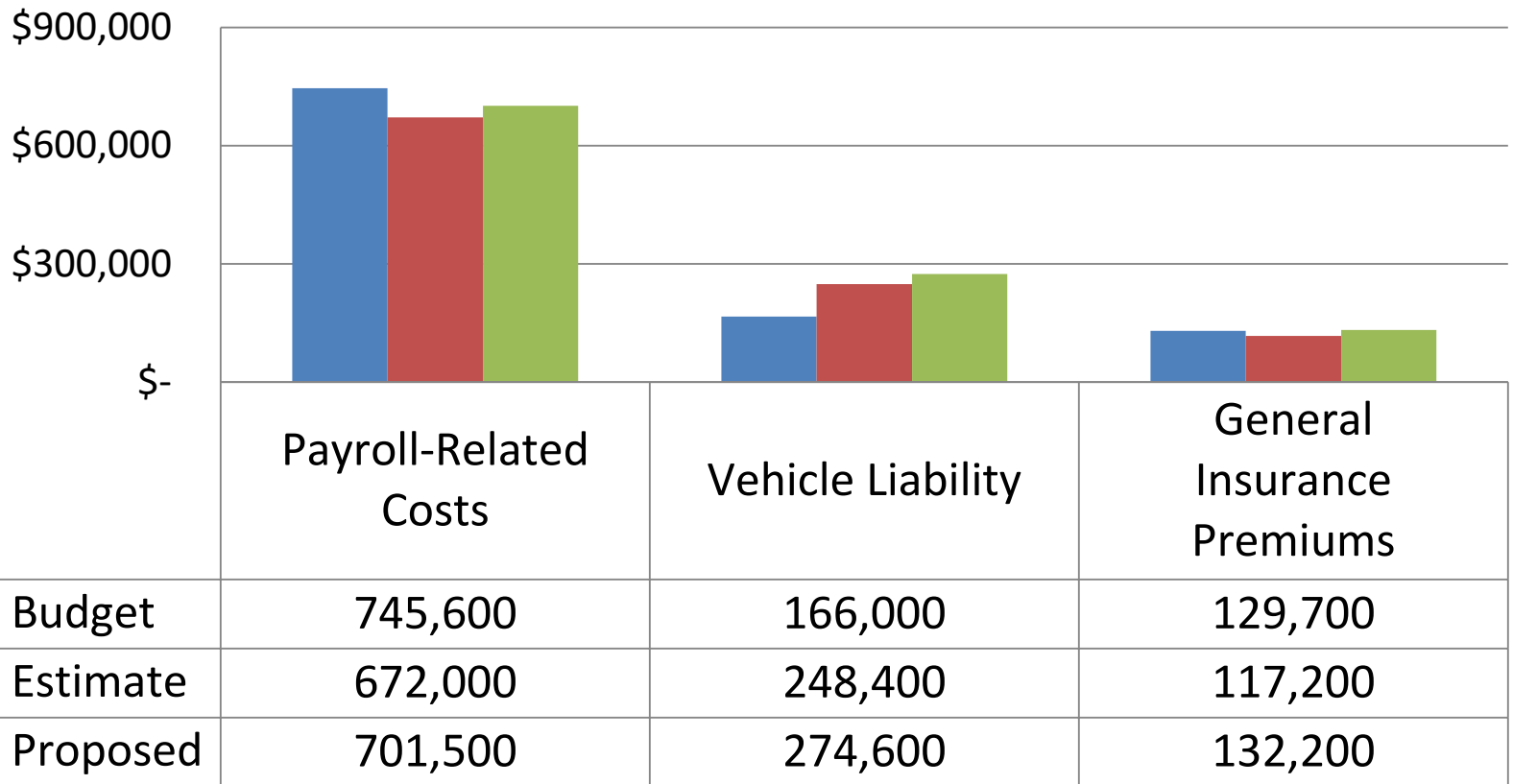
- Origin & Destination Study
- Security increase for mobile patrols and security at Glenwood

# Other Materials & Services

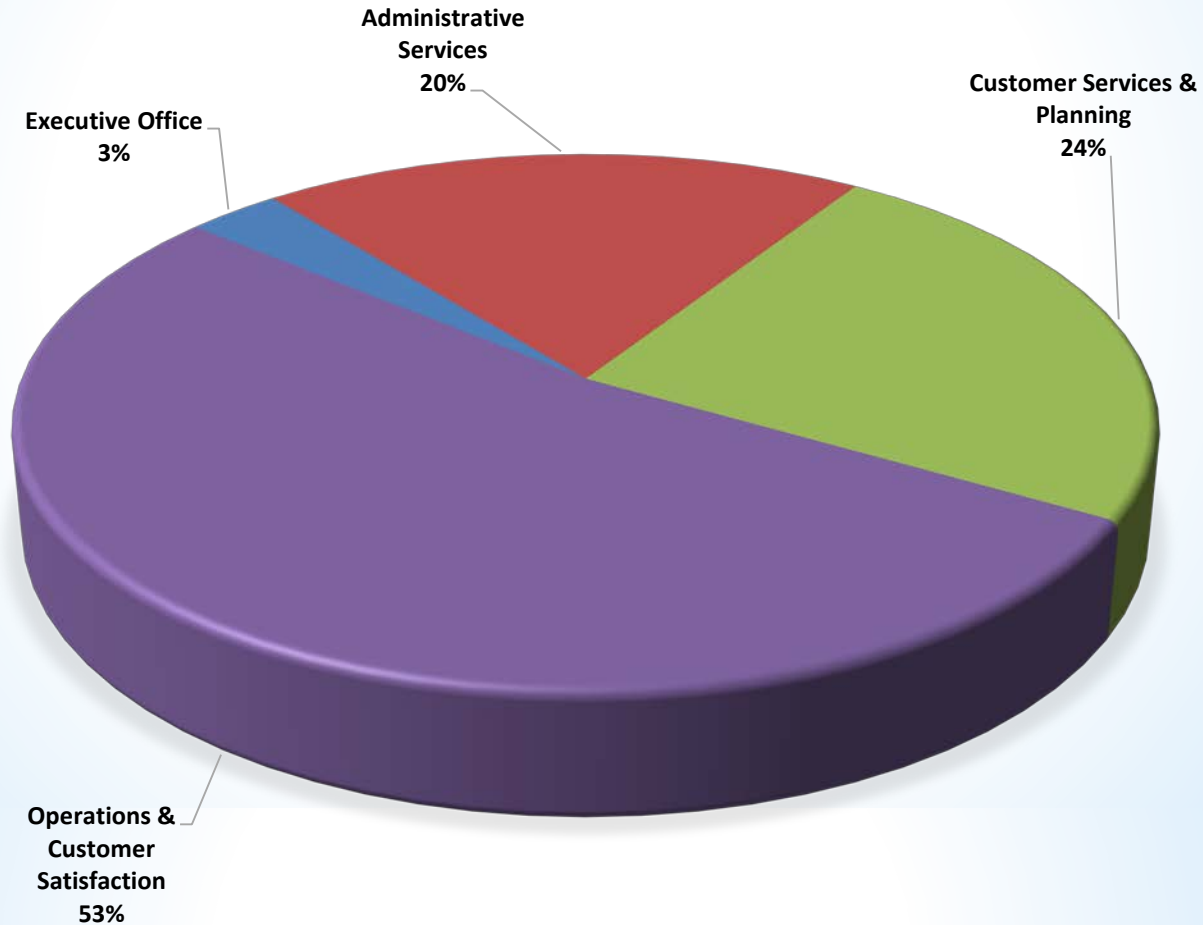


# Insurance & Risk Services

	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
Insurance & Risk Services	1,041,300	-0.4%	1,037,600	6.8%	1,108,300

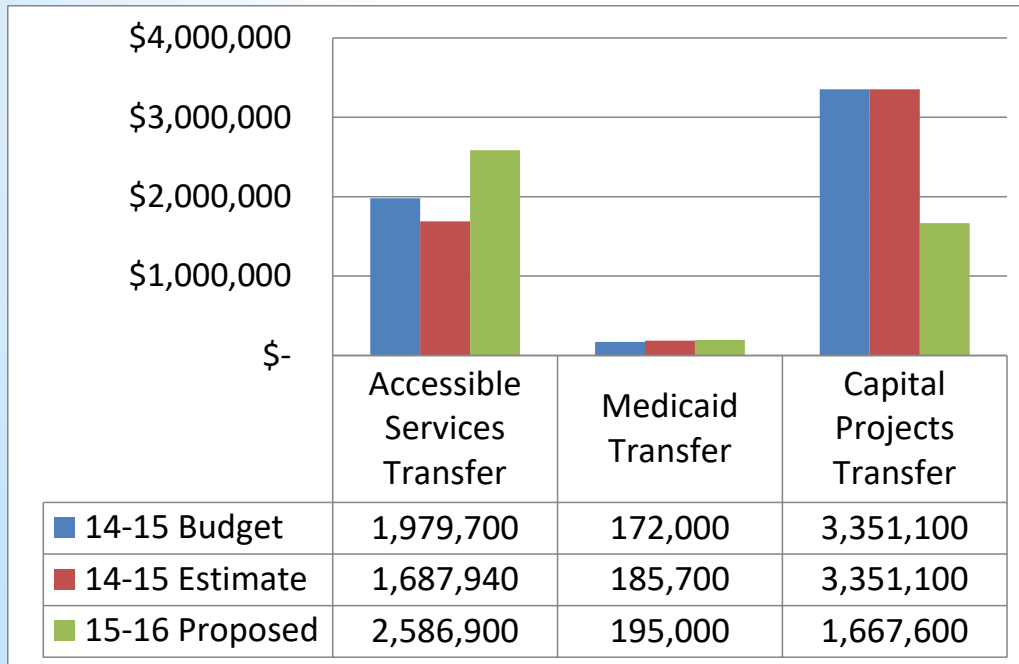


# Materials & Services by Department



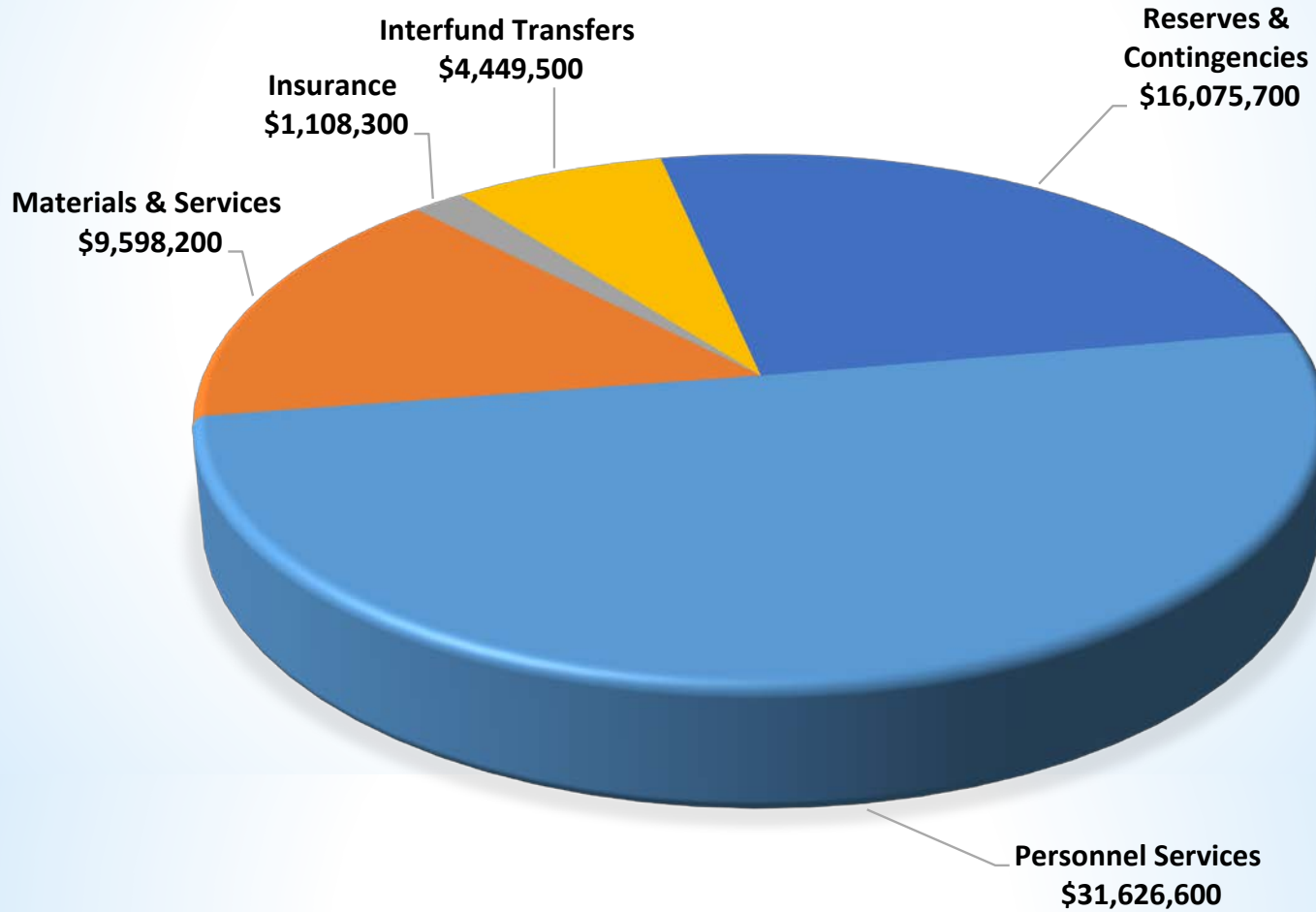
# Transfers

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Accessible Services Transfer	1,979,700	-14.7% 1,687,940	53.3% 2,586,900
Medicaid Transfer	172,000	100.0% 185,700	5.0% 195,000
Capital Projects Transfer	3,351,100	0.0% 3,351,100	-50.2% 1,667,600

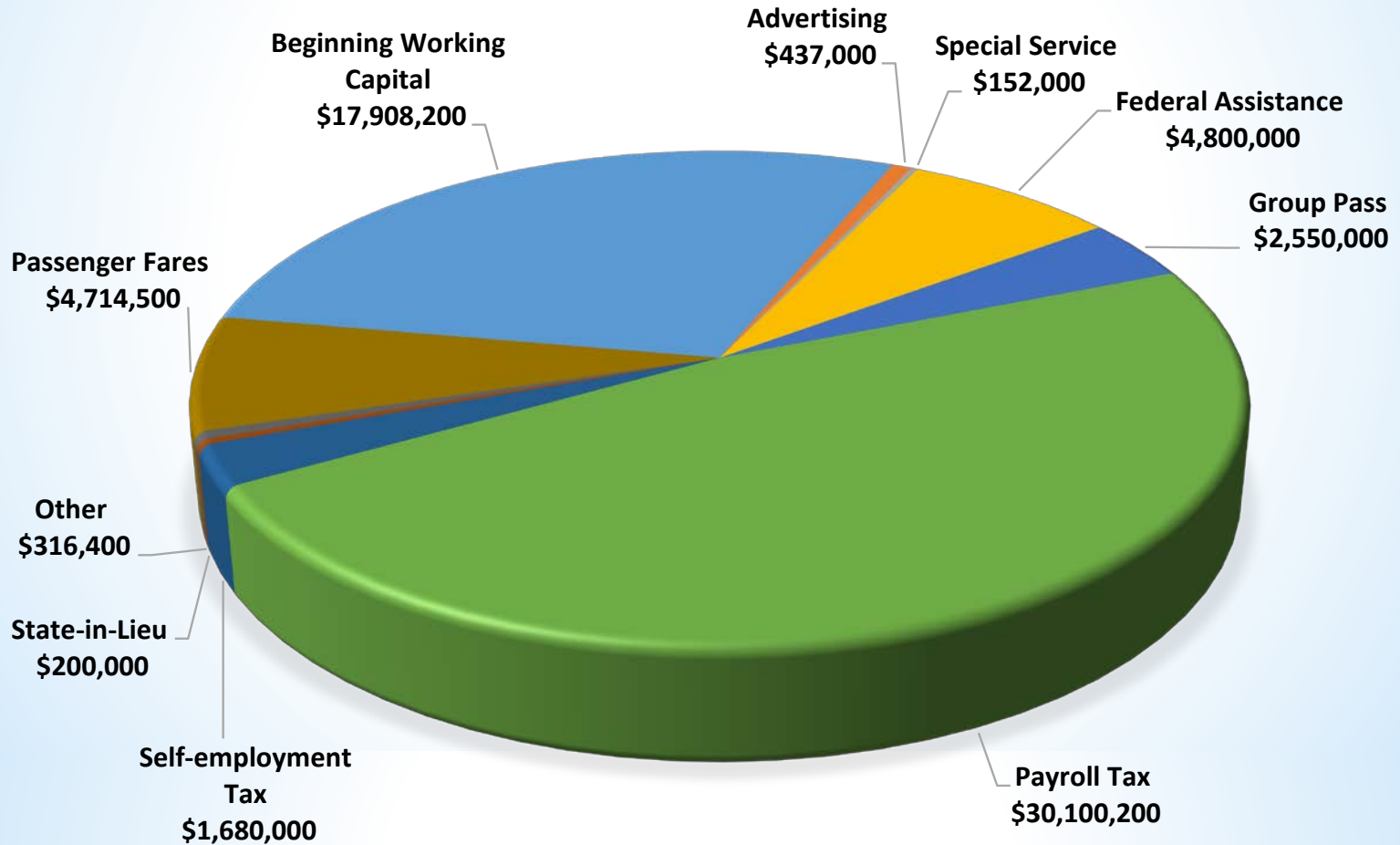


- Accessible Services Fund transfer increased because Legislature has not passed funding plan
- Medicaid Fund transfer for waived service trips that would otherwise be ADA trips
- Capital Projects Fund transfer is local match for capital projects

# General Fund Requirements

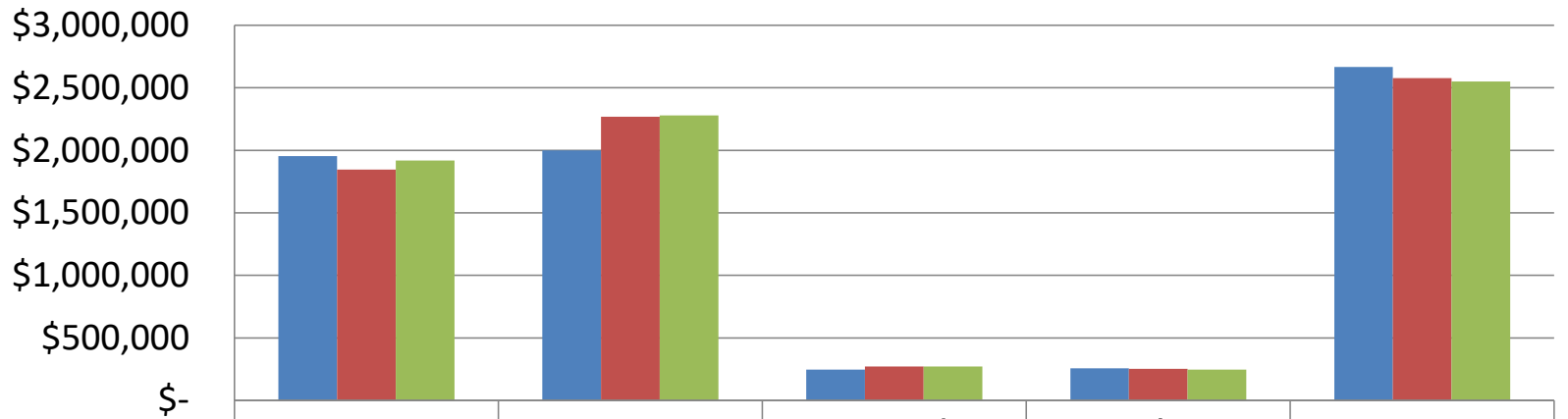


# General Fund Resources



# Passenger Fares

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Passenger Fares	7,123,700	7,215,900 1.3%	7,264,500 0.7%



	Farebox	Passes	10-Ride Ticket Books	Ticket Vending Machines	Group Pass
■ 14-15 Budget	1,953,100	1,998,900	247,200	257,500	2,667,000
■ 14-15 Estimate	1,846,800	2,268,200	271,600	252,600	2,576,700
■ 15-16 Proposed	1,918,000	2,279,300	271,200	246,000	2,550,000

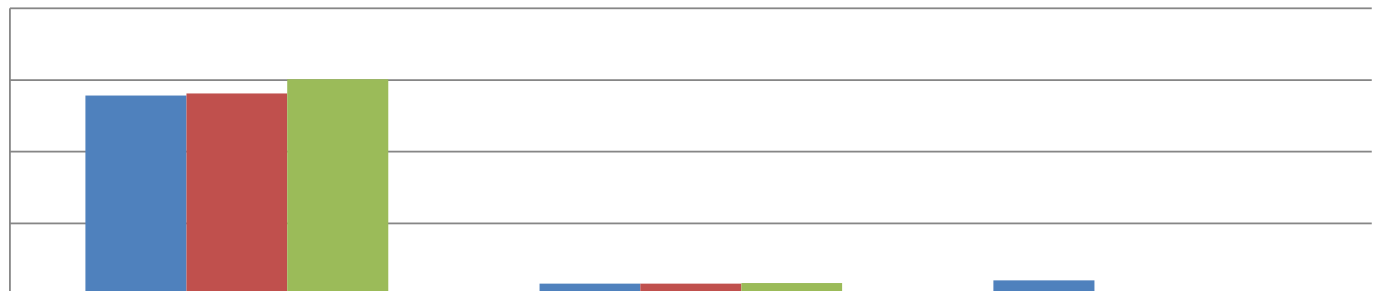




# Payroll-Related Taxes

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Payroll Taxes	27,835,500	1.1% 28,131,000	7.0% 30,100,200
Self-employment Taxes	1,600,000	-0.6% 1,590,600	5.6% 1,680,000
State-in-Lieu	2,040,000	-72.0% 570,300	-64.9% 200,000

\$40,000,000  
 \$30,000,000  
 \$20,000,000  
 \$10,000,000  
 \$-



Payroll Taxes

Self-employ.  
Taxes

State-in-Lieu

■ 14-15 Budget

27,835,500

1,600,000

2,040,000

■ 14-15 Estimate

28,131,000

1,590,600

570,300

■ 15-16 Proposed

30,100,200

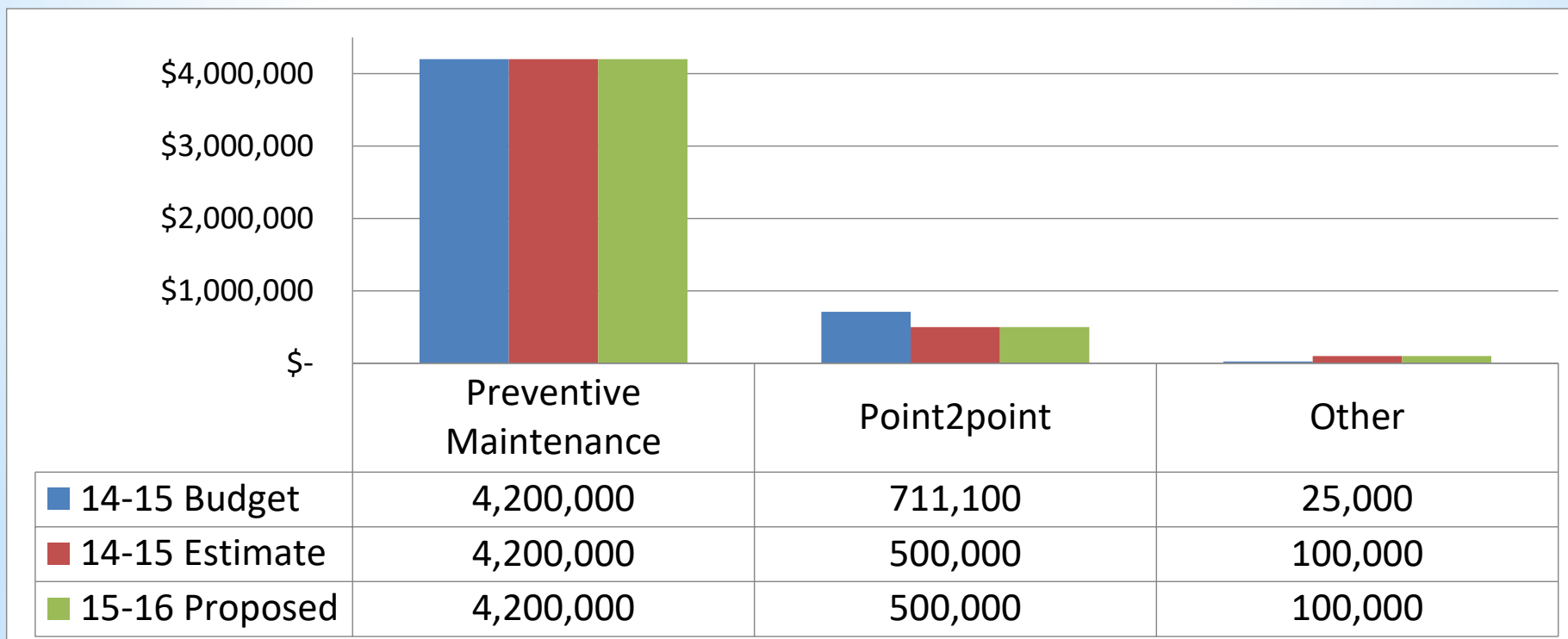
1,680,000

200,000



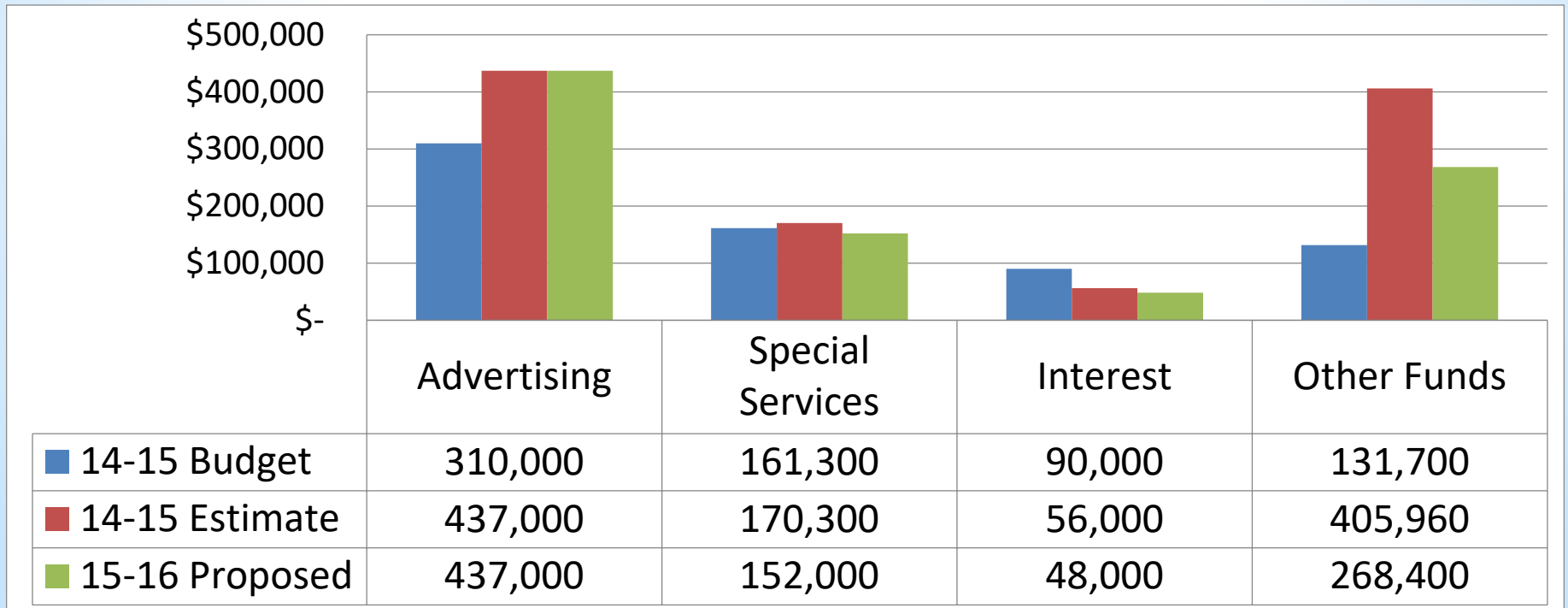
# Federal Assistance

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Federal Assistance	4,936,100	-2.8% 4,800,000	0.0% 4,800,000

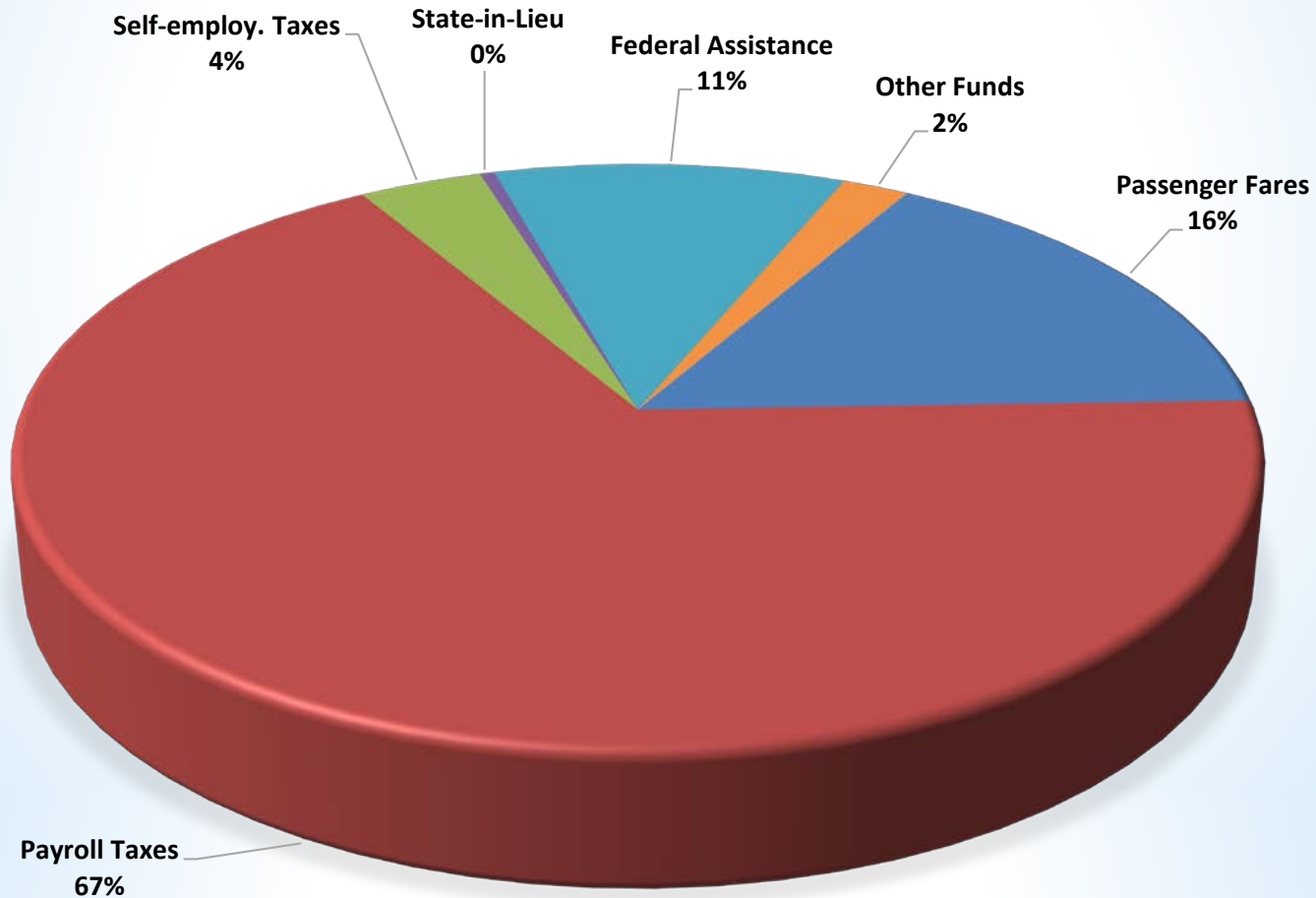


# Other Revenue

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Other Revenue	693,000	54.3% 1,069,260	-15.3% 905,400



# General Fund Revenue



# Committee Discussion



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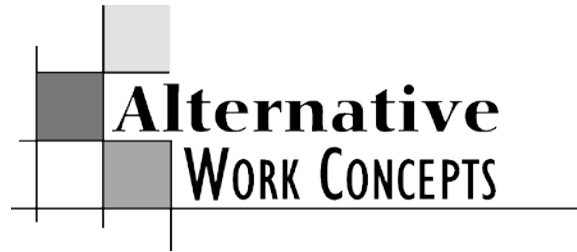
# Accessible Services Fund



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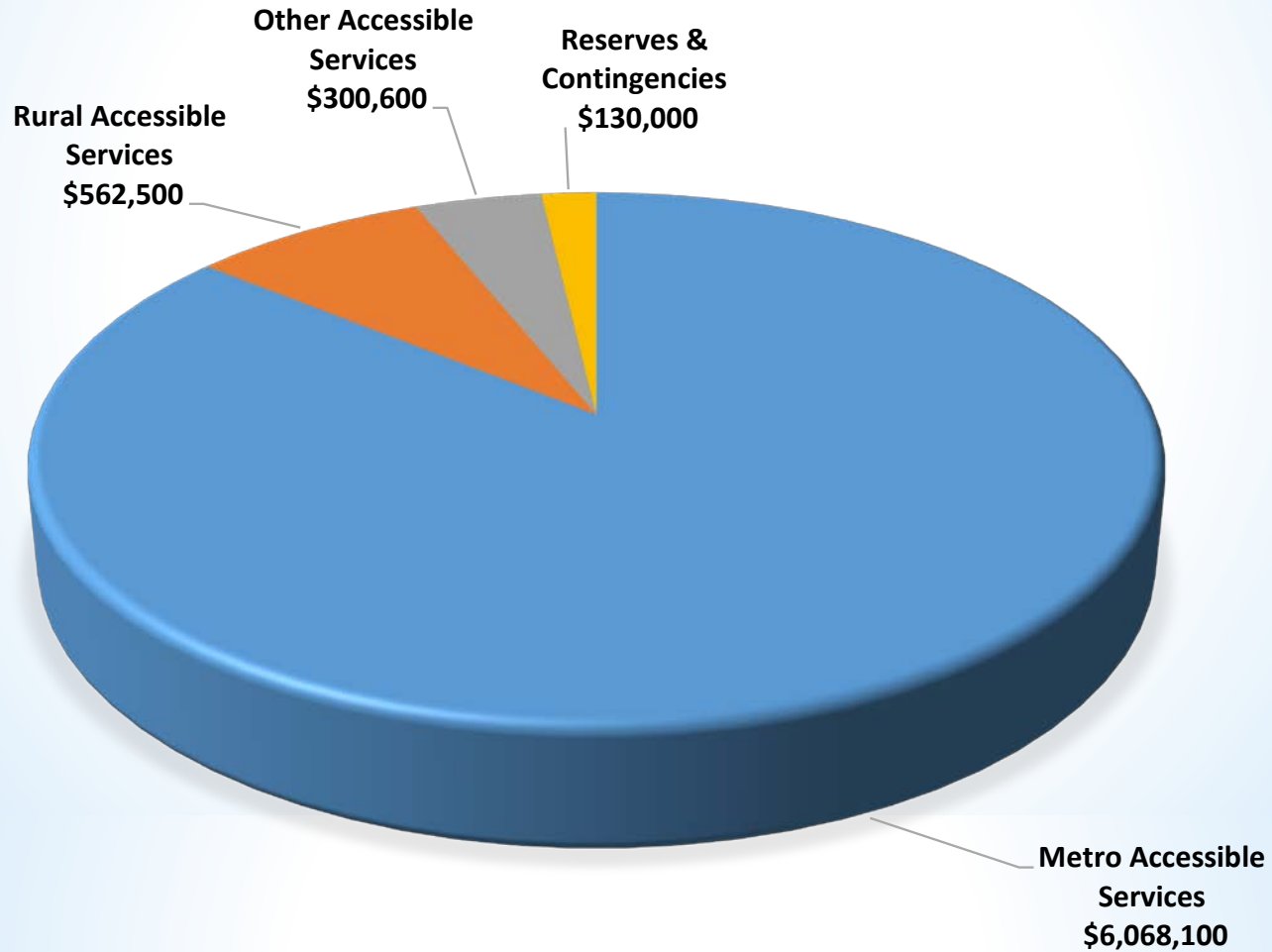
# Services of LTD



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# Accessible Services Requirements

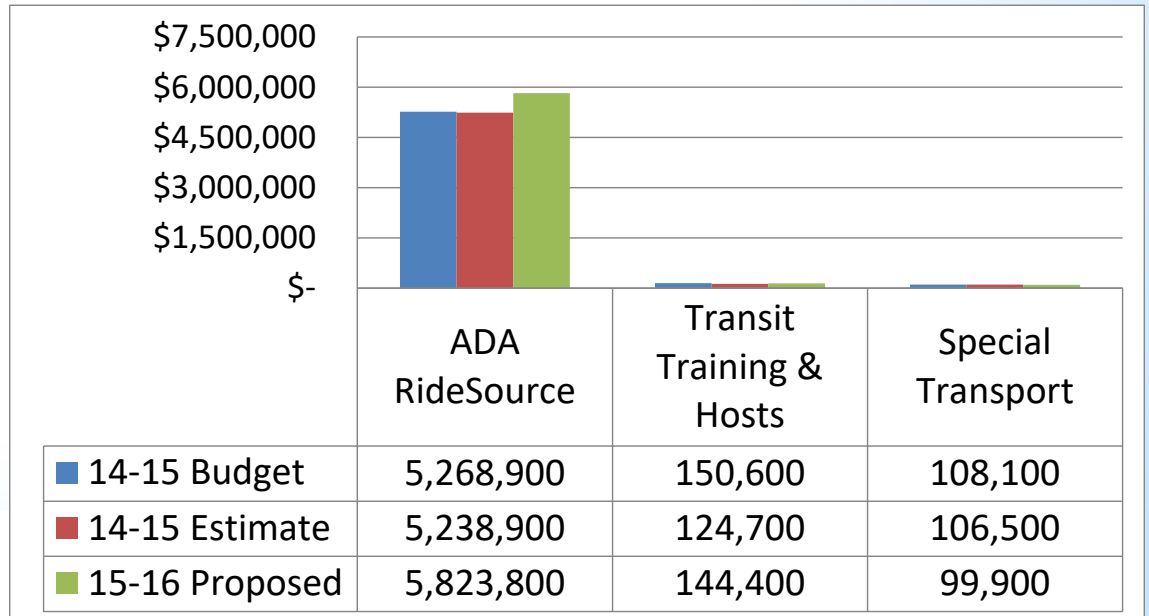




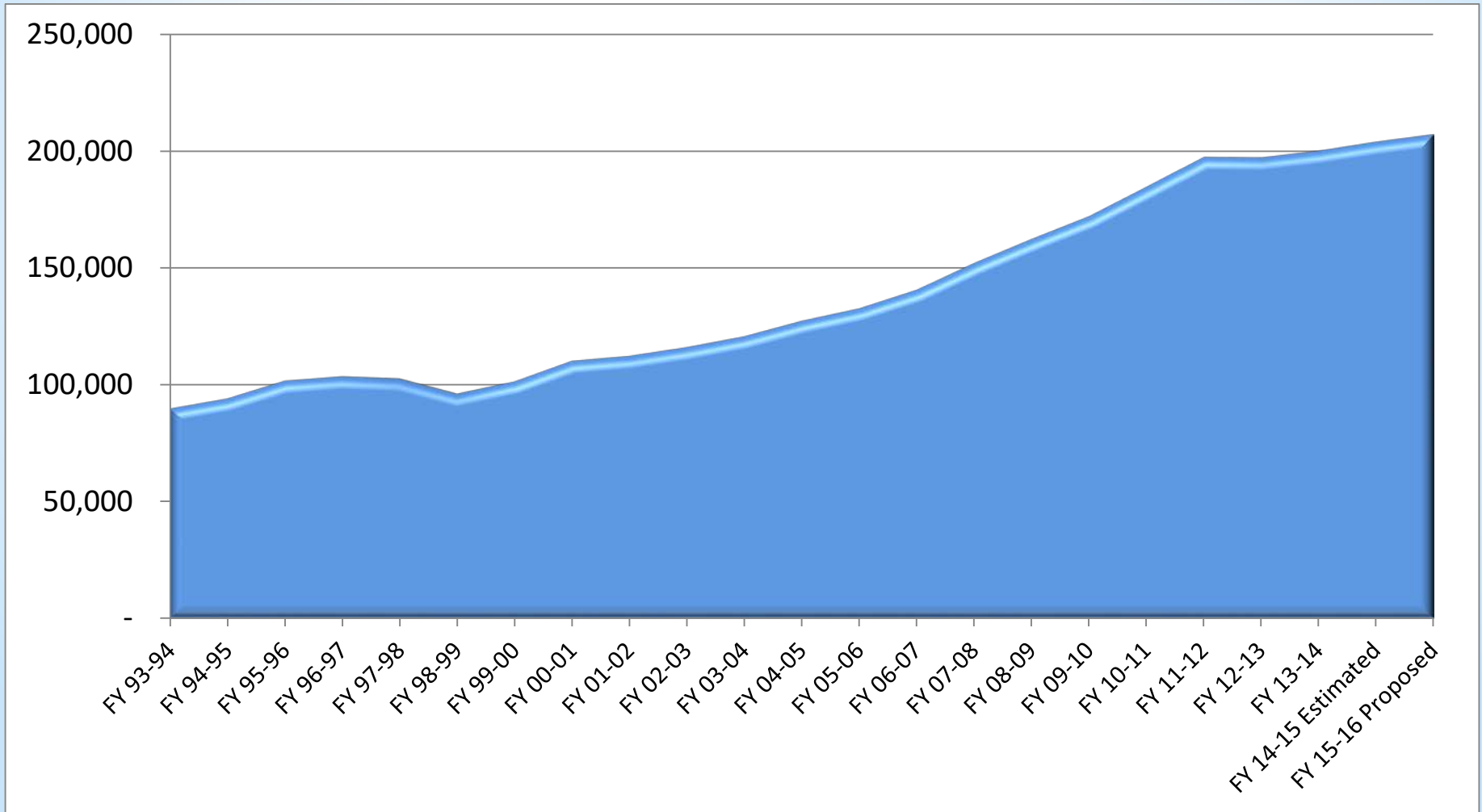
# Metro Services

	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
ADA RideSource	5,268,900	-0.6%	5,238,900	11.2%	5,823,800
Transit Training and Hosts	150,600	-17.2%	124,700	15.8%	144,400
Special Transport	108,100	-1.5%	106,500	-6.2%	99,900

- Demand Increasing
  - Customer Svc Rep
  - Mechanic
  - Operations Assistant
- Auto Liability Insurance
  - 18% increase



# RideSource Rides

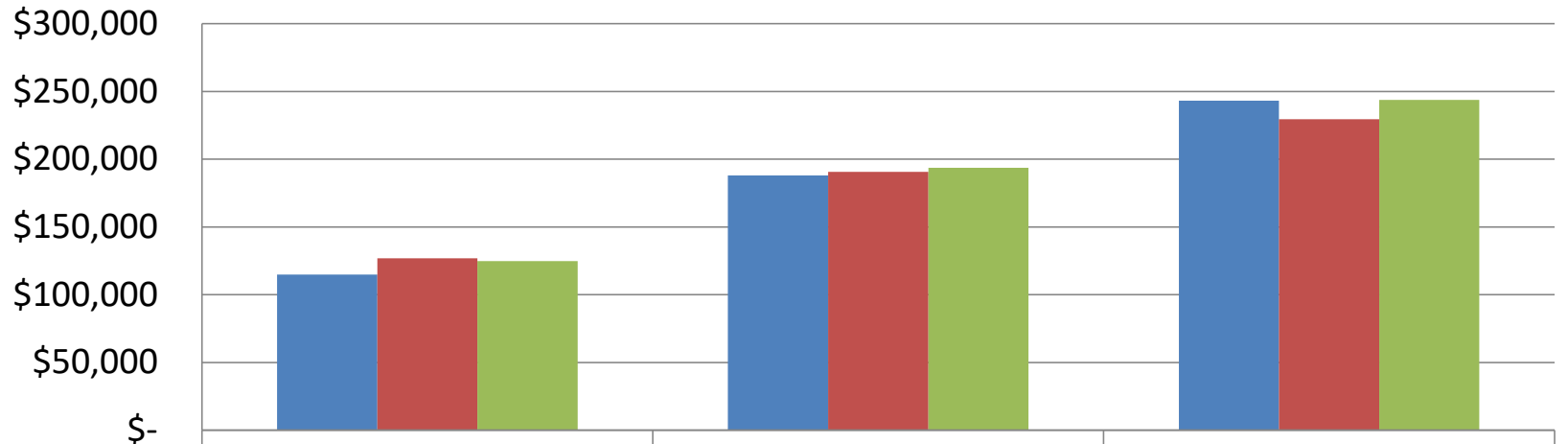


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# Rural Services

	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
South Lane	115,000	10.3%	126,900	-1.6%	124,900
Florence	188,100	1.4%	190,800	1.6%	193,800
Oakridge	243,200	-5.6%	229,500	6.2%	243,800

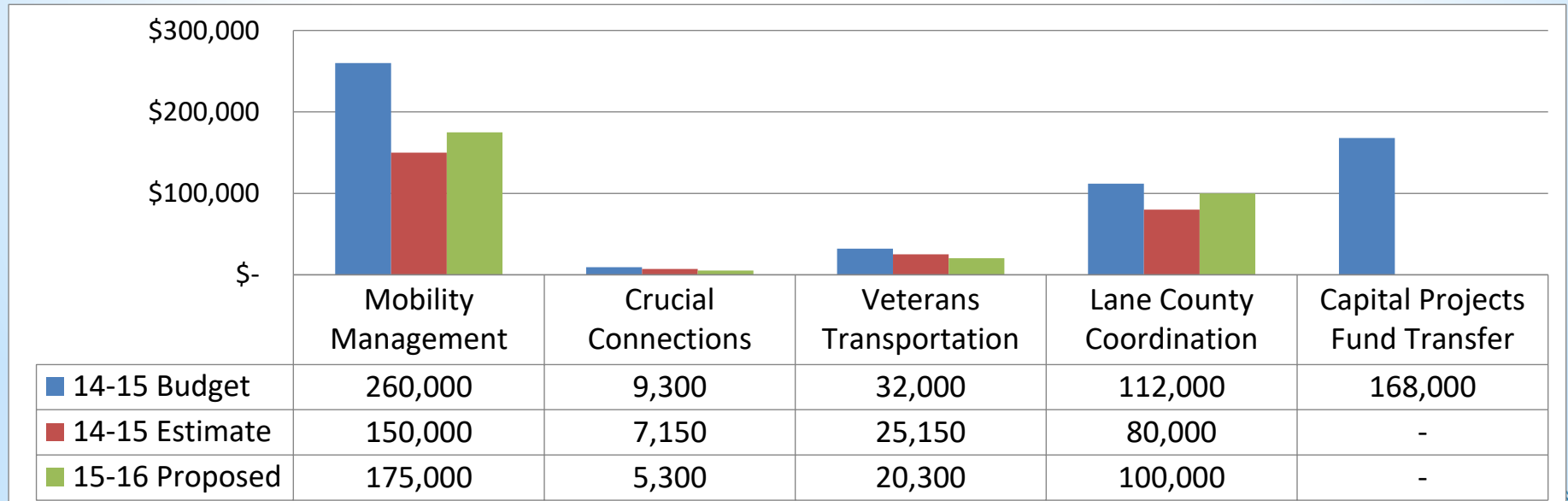


	South Lane	Florence	Oakridge
■ 14-15 Budget	115,000	188,100	243,200
■ 14-15 Estimate	126,900	190,800	229,500
■ 15-16 Proposed	124,900	193,800	243,800

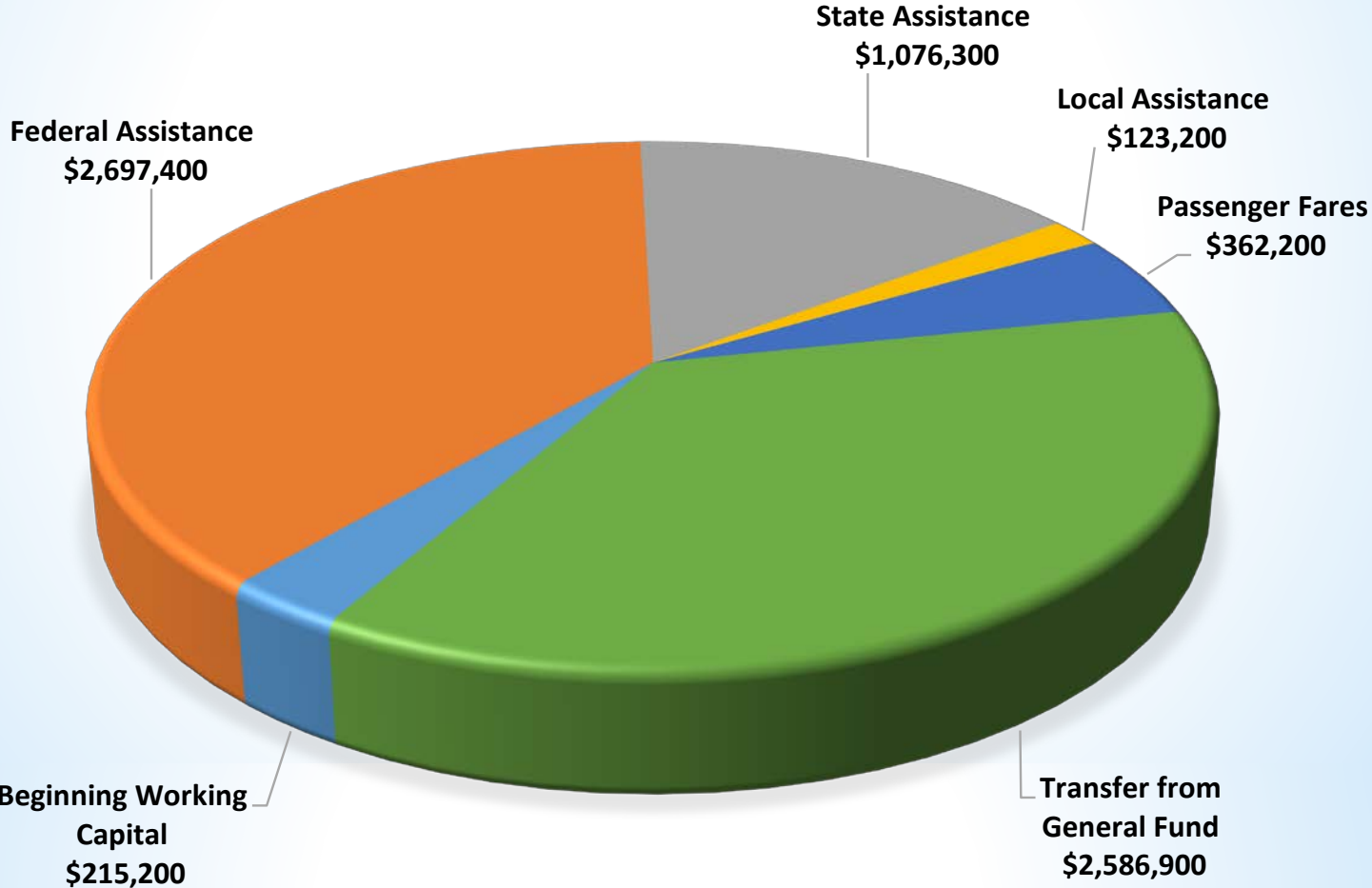


# Other Services

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Mobility Management	260,000	-42.3% 150,000	16.7% 175,000
Crucial Connections	9,300	-23.1% 7,150	-25.9% 5,300
Veterans Transportation	32,000	-21.4% 25,150	-19.3% 20,300
Lane County Coordination	112,000	-28.6% 80,000	25.0% 100,000
Capital Projects Fund Transfer	168,000	-100.0% -	0.0% -

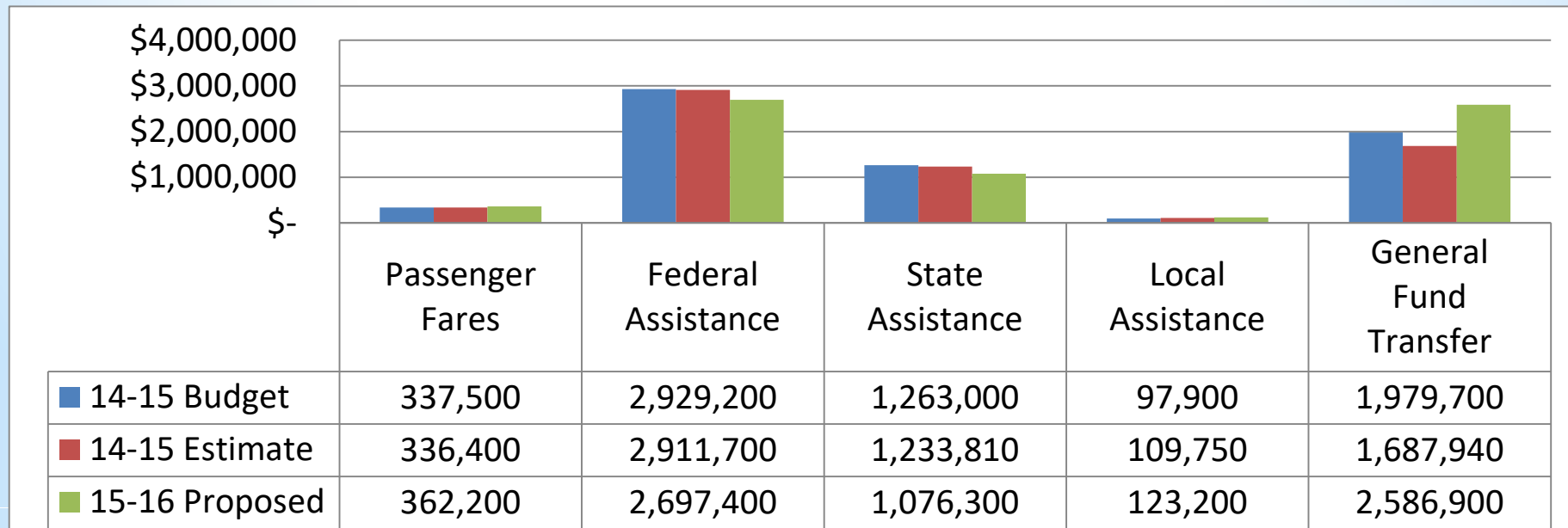


# Accessible Services Resources



# Accessible Services Resources

	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
Passenger Fares	337,500	-0.3%	336,400	7.7%	362,200
Federal Assistance	2,929,200	-0.6%	2,911,700	-7.4%	2,697,400
State Assistance	1,263,000	-2.3%	1,233,810	-12.8%	1,076,300
Local Assistance	97,900	12.1%	109,750	12.3%	123,200
General Fund Transfer	1,979,700	-14.7%	1,687,940	53.3%	2,586,900



# Medicaid Fund



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# Lane County CCO

- A Community Care Organization (CCO) is a community-based organization made up of all types of health care providers coming together to support the health of individuals, families, and the community
- Trillium Community Health Plan is CCO for Lane County





# Lane County CCO

- The RideSource Call Center is a significant partner in assisting Trillium to meet its goal of enhancing access to care
  - Providing non-medical transportation to enhance personal health
  - Coordinating medical appointments with transport needs
  - Continuing to provide quality services through community transportation providers

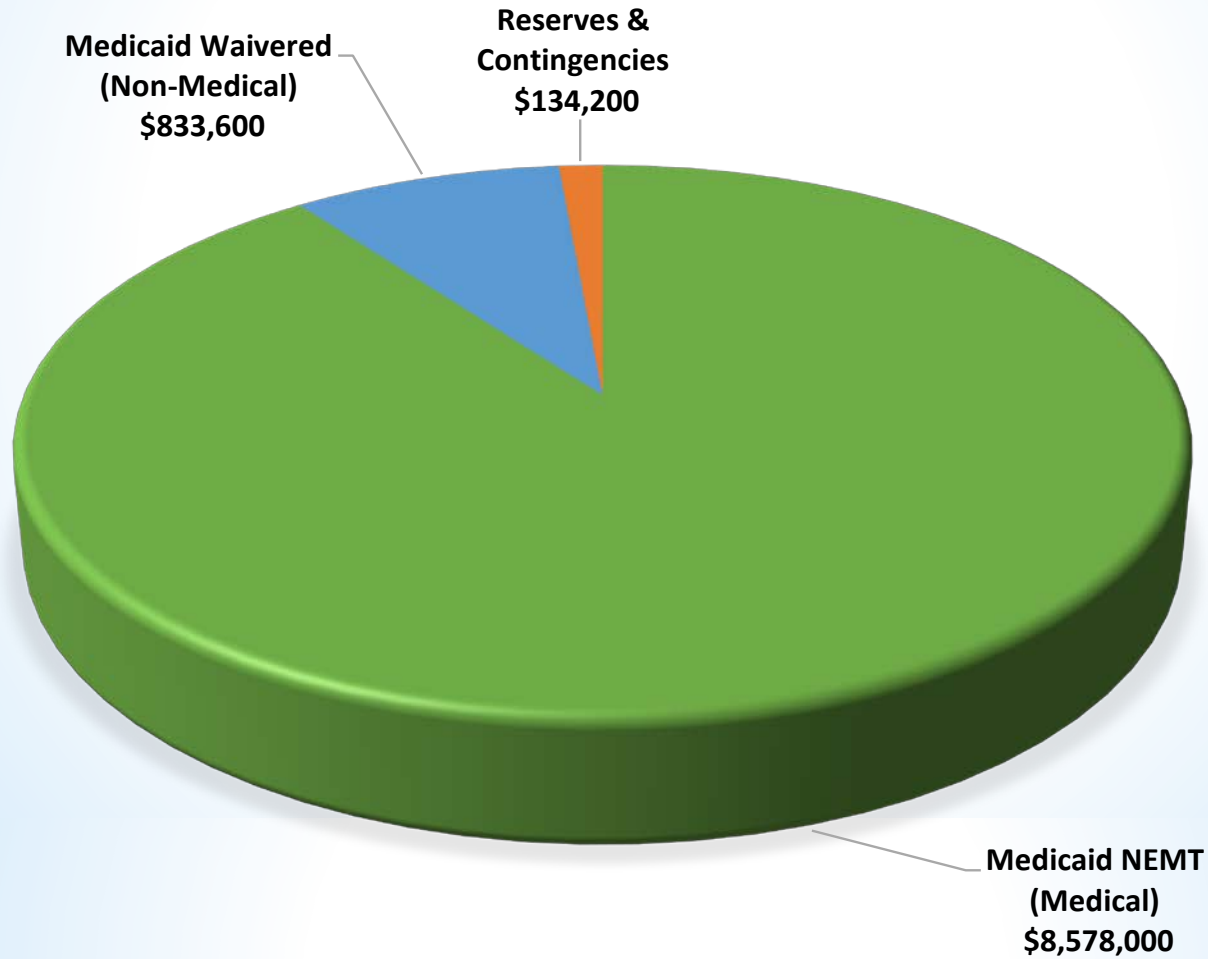


# Changes

- January 2014 – Benefit expanded to OHP standard
  - Approximately 27,000 new eligible participants in Lane County
  - Trillium began promoting transportation benefit
  - Contract addendum with new monthly rate established
- Funding mechanism has changed
  - Fixed rate from July 1, 2013 – December 31, 2014
  - Per member per month (PMPM) of \$7.00 per member from January 1, 2015, forward



# Medicaid Fund Requirements

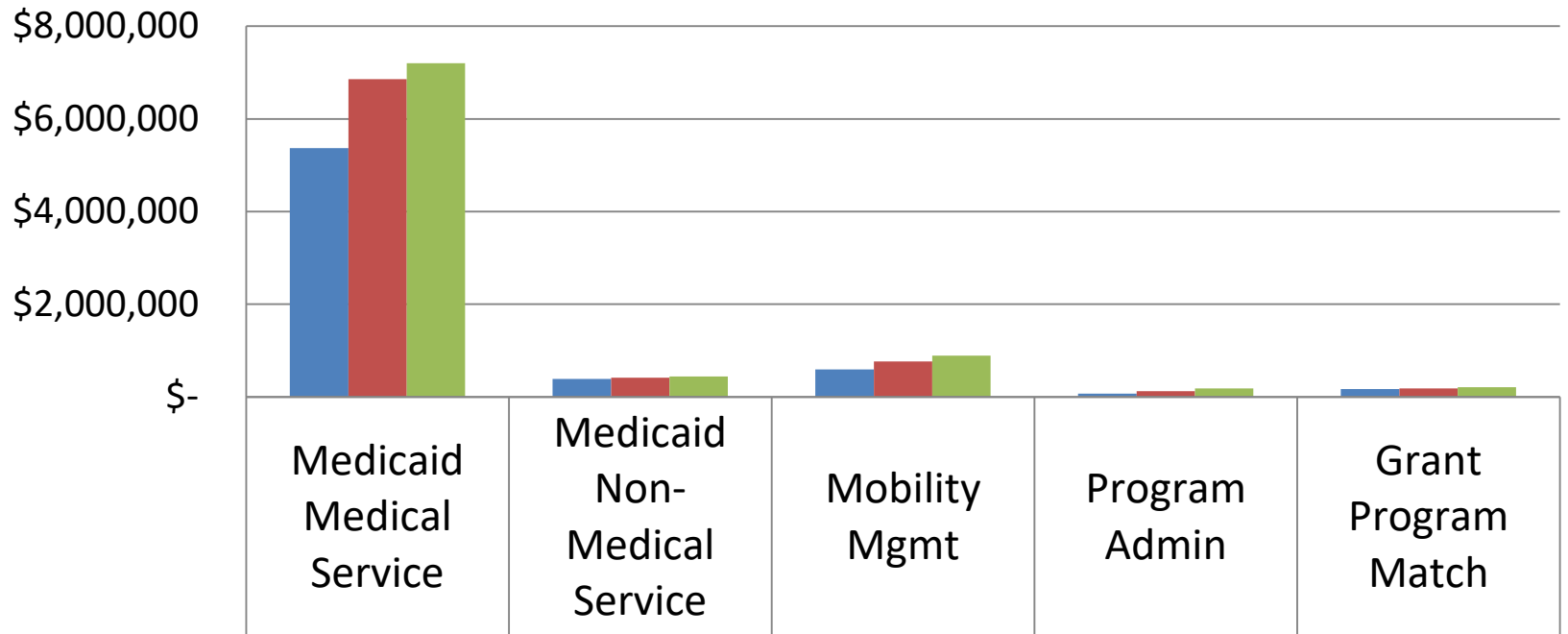


# Medicaid Fund Requirements

	FY 2014-15 Budget		FY 2014-15 Estimate		FY 2015-16 Proposed
Medicaid Medical Service	5,365,700	27.8%	6,854,800	5.0%	7,197,500
Medicaid Non-Medical Service	439,900	31.8%	579,600	5.0%	608,600
Mobility Management	187,500	-17.8%	154,200	5.0%	161,900
Program Administration	1,102,400	9.0%	1,201,400	5.0%	1,261,400
Grant Program Match	183,400	-5.4%	173,500	5.0%	182,200
Contingency	181,600	0.0%	-	100.0%	134,200
Requirements	7,460,500	20.1%	8,963,500	6.5%	9,545,800



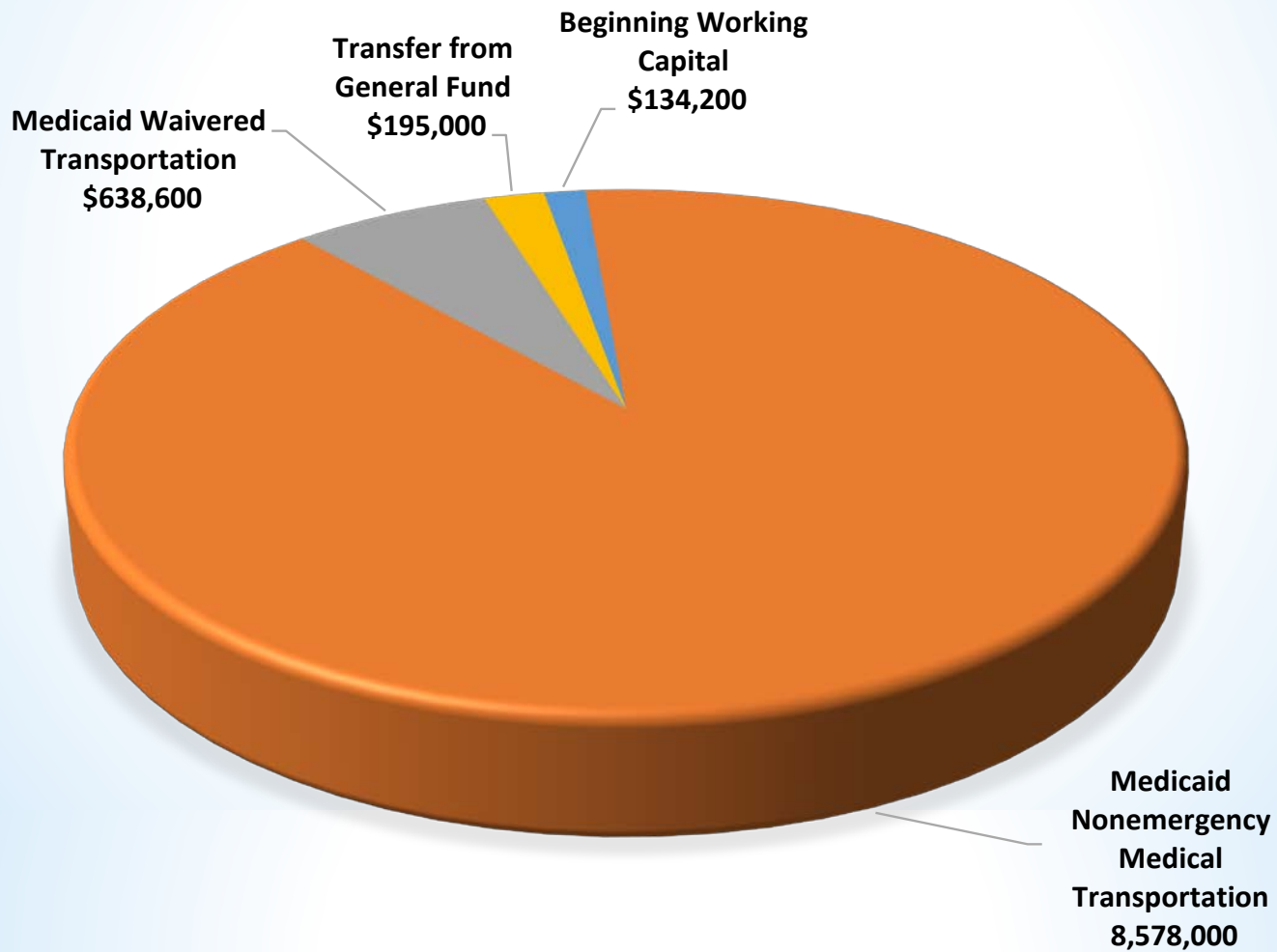
# Medicaid Fund Requirements



■ 14-15 Budget	5,365,700	387,300	592,000	74,800	174,500
■ 14-15 Estimate	6,854,800	418,930	769,670	126,640	183,780
■ 15-16 Proposed	7,197,500	439,900	891,200	187,500	211,200

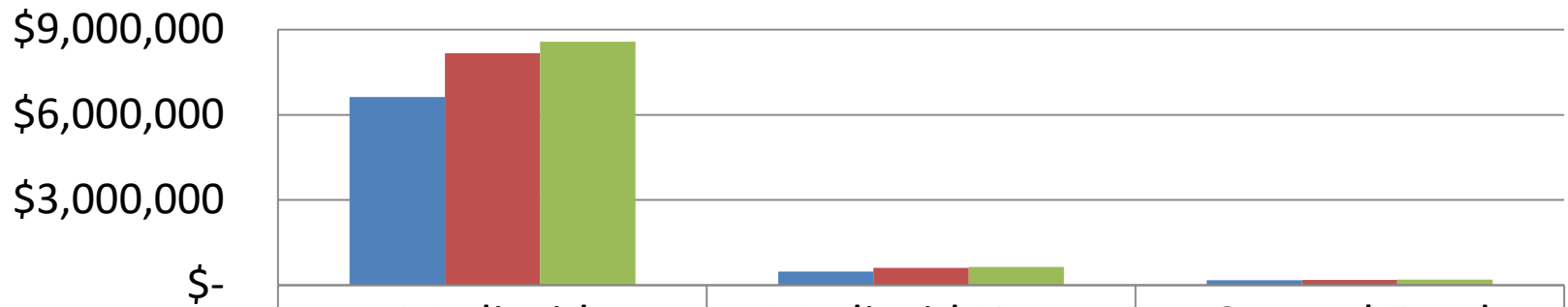


# Medicaid Fund Resources



# Medicaid Fund Resources

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Medicaid Medical	6,628,800	8,169,500	8,578,000
Medicaid Non-Medical	478,100	608,300	638,600
General Fund Transfer	172,000	185,700	195,000



	Medicaid Medical	Medicaid Non- Medical	General Fund Transfer
■ 14-15 Budget	6,628,800	478,100	172,000
■ 14-15 Estimate	8,169,500	608,300	185,700
■ 15-16 Proposed	8,578,000	638,600	195,000

# Capital Projects Fund

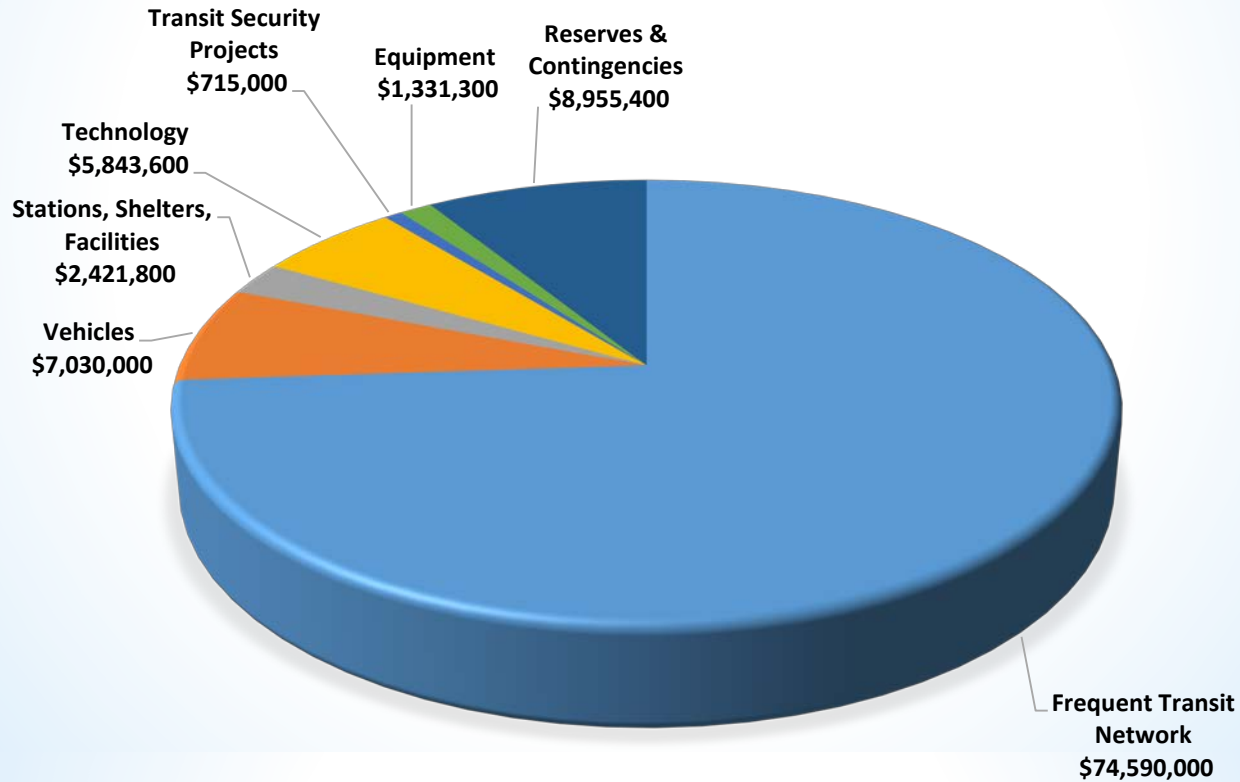


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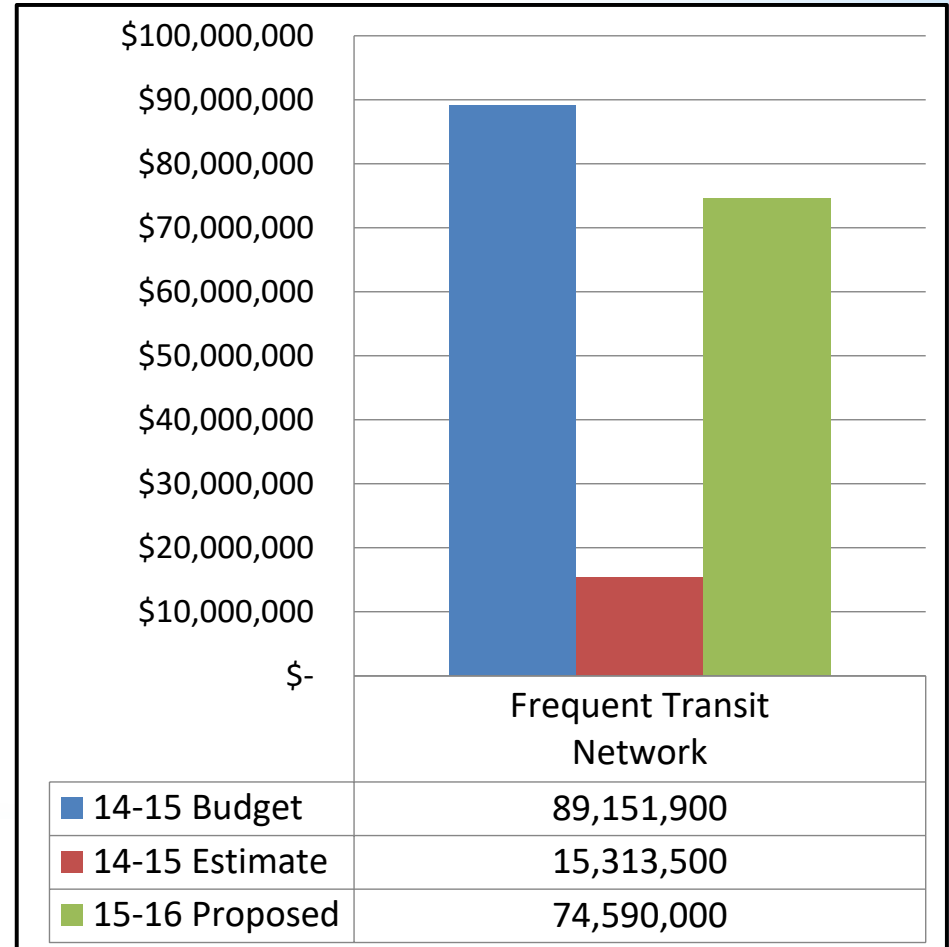


# Capital Projects Fund Requirements

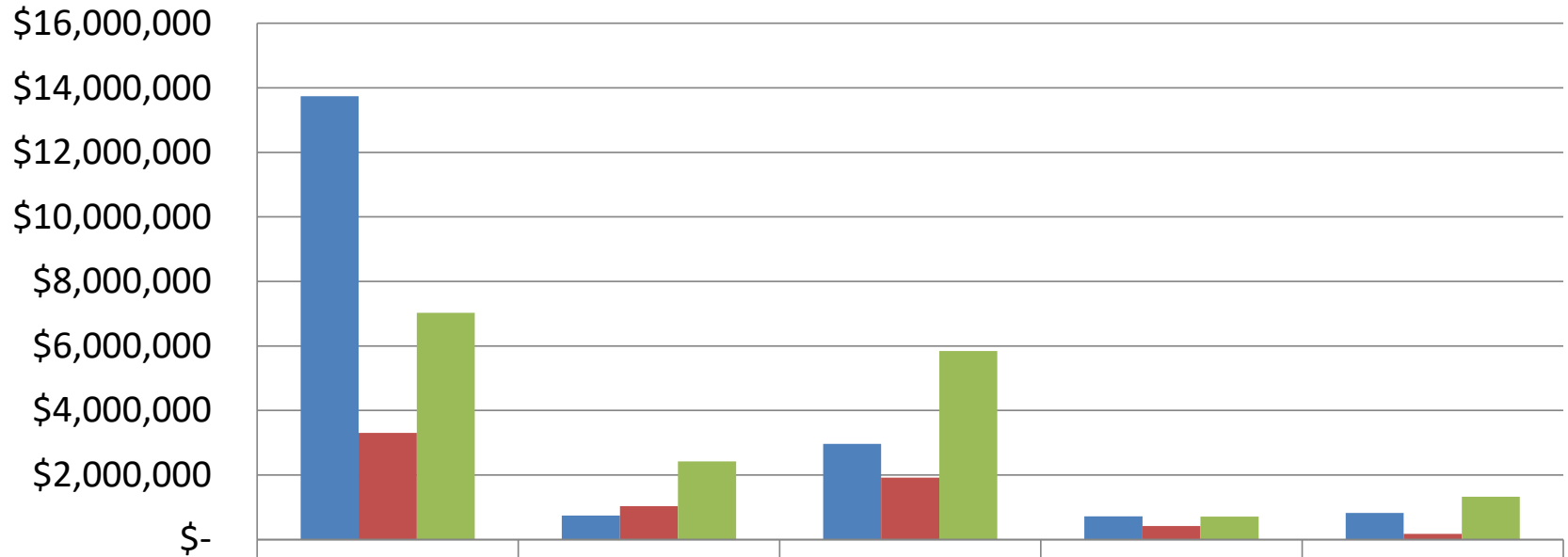


# Capital Projects Fund Requirements

- West Eugene EmX
  - Construction started March 2015
  - Budget for remainder of project
- Main St/McVay Project
- MovingAhead



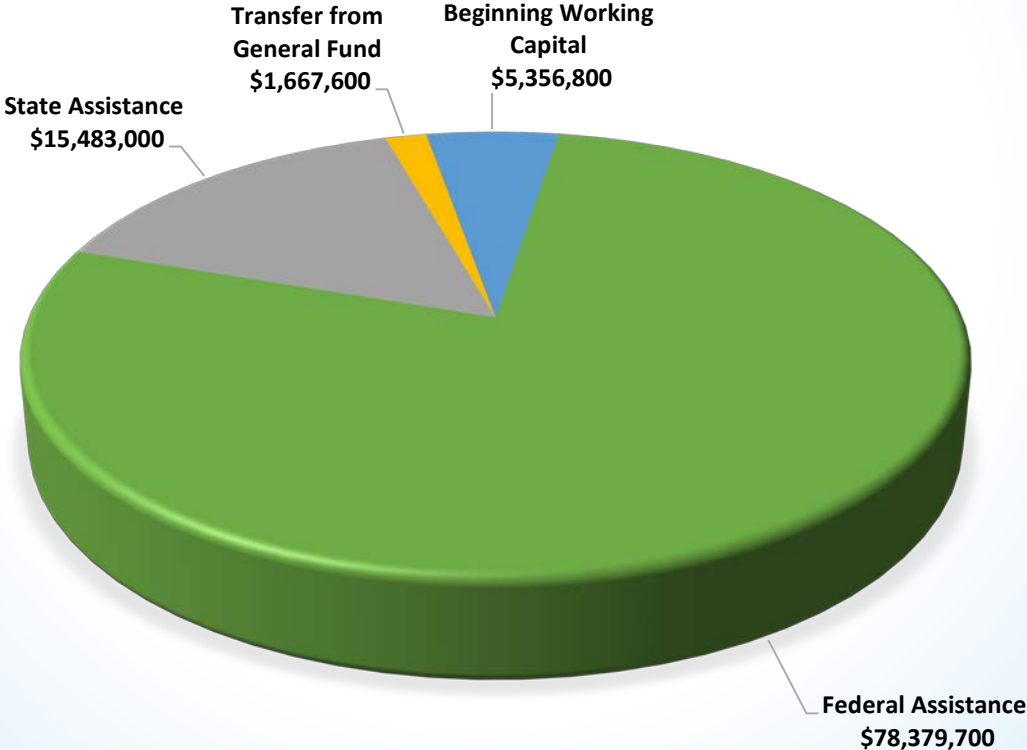
# Capital Projects Fund Requirements



	Vehicles	Stations, Shelters, Facilities	Technology	Transit Security Projects	Equipment
■ 14-15 Budget	13,739,900	741,800	2,965,400	723,600	823,800
■ 14-15 Estimate	3,308,000	1,038,000	1,920,000	421,600	180,000
■ 15-16 Proposed	7,030,000	2,421,800	5,843,600	715,000	1,331,300



# Capital Projects Fund Resources



# Summary



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# General Fund Operating Budget

<b>Personnel Services</b>	<b>\$ 29,966,300</b>
<b>Materials &amp; Services</b>	<b><u>10,787,100</u></b>

<b>TOTAL</b>	<b>\$ 40,753,400</b>
--------------	----------------------

**Increase from current year: 4.2%**



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# General Fund Non-operating Budget

Transfer to Accessible Services Fund	\$ 1,979,700
Transfer to Medicaid Fund	\$ 172,000
Transfer to Capital Projects Fund	3,351,100
Operating Contingency	1,000,000
Working Capital	12,802,200
Self-Insurance & Risk	<u>1,000,000</u>

<b>TOTAL</b>	<b>\$ 20,305,000</b>
--------------	----------------------

Increase from current year: 20.2%



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# Accessible Services Fund

<b>Eugene/Springfield-Based Service</b>	<b>\$ 5,527,600</b>
<b>Rural Lane County Services</b>	<b>546,300</b>
<b>Mobility Management</b>	<b>260,000</b>
<b>Crucial Connections/Veterans Services</b>	<b>41,300</b>
<b>Lane County Coordination</b>	<b>112,000</b>
<b>Transfer to Capital Projects Fund</b>	<b>168,000</b>
<b>Contingency</b>	<b><u>183,700</u></b>

<b>Total Accessible Services Fund</b>	<b>\$ 6,838,900</b>
---------------------------------------	---------------------

**Increase in total budget: 9%**

**Decrease in General Fund transfer: 24.9%**



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# Medicaid Fund

Medicaid Medical	\$ 5,365,700
Medicaid Non-Medical	439,900
Mobility Management	187,500
Administration	1,102,400
Grant Match	183,400
Contingency	<u>181,600</u>

<b>Total Medicaid Fund</b>	<b>\$ 7,460,500</b>
----------------------------	---------------------

Increase from current year: 25.7%



# Capital Projects Fund

<b>Capital Projects</b>	<b>\$ 108,146,400</b>
<b>Reserves</b>	<b><u>247,200</u></b>

<b>Total Capital Projects Fund</b>	<b>\$ 108,393,600</b>
------------------------------------	-----------------------

**Decrease from current year: 3.8%**



# Proposed Appropriations

<b>General Fund</b>	<b>\$ 61,058,400</b>	<b>4.2%</b>
<b>Accessible Services Fund</b>	<b>6,838,900</b>	<b>9.0%</b>
<b>Medicaid Fund</b>	<b>7,460,500</b>	<b>25.7%</b>
<b>Capital Projects Fund</b>	<b><u>108,393,600</u></b>	<b>-3.8%</b>

## **TOTAL FY 2014-15**

<b>Proposed Appropriation</b>	<b>\$ 183,751,400</b>	<b>1.5%</b>
-------------------------------	-----------------------	-------------



# Poll Committee



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# Fiscal Year 2015-2016 – Proposed Budget

Lane Transit District • Eugene, Oregon • May 20, 2015



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# Logistics

- Ask questions when you have them
- Break, if desired
- Refreshments
- If necessary, determine date and time to reconvene



# Budget Committee Responsibility

- Oregon Local Budget Law
- Review, discuss, and possibly make changes to the proposed budget presented by the budget officer
- Complete deliberations, approve the budget as presented or amended, and forward to the Board of Directors



# Considerations

- What has changed?
- What has stayed the same?
- Does what is proposed support the priorities?



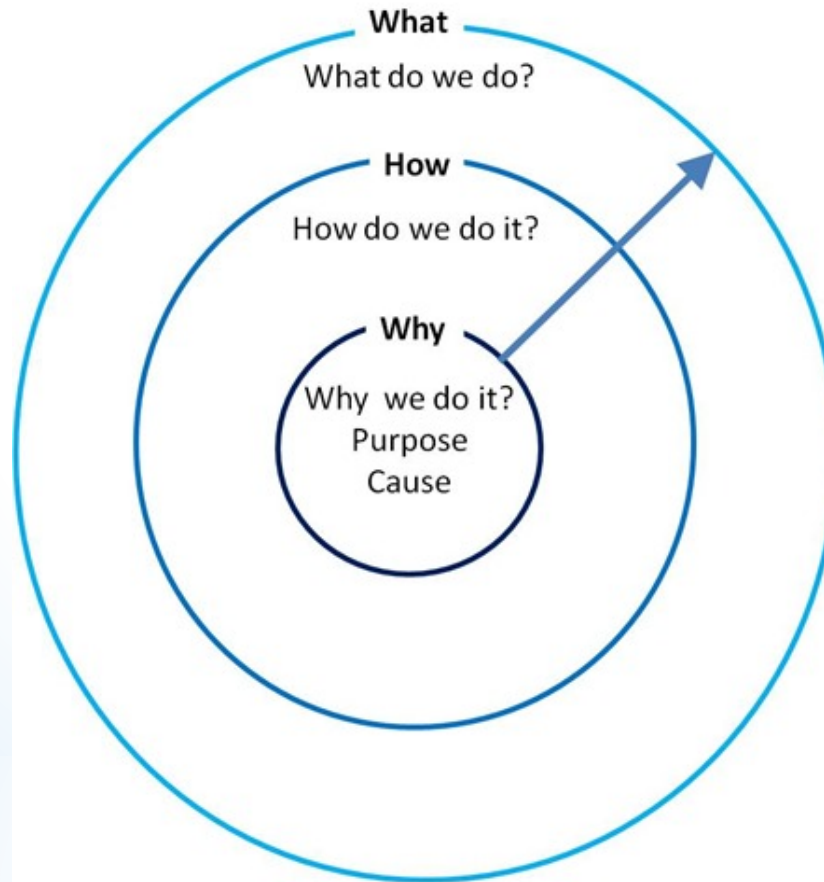


# Agenda

- Community Investment
- Proposed Budget
  - General Fund
  - Accessible Services Fund
  - Medicaid Fund
  - Capital Projects Fund
- Summary
- Action (if appropriate)
- Adjourn to future date (if necessary)



# Discovering the Why





# Why We Do What We Do

We provide people the independence to achieve their goals, creating a more vibrant, sustainable, and equitable community.



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# Why We Do What We Do

We believe in providing people the independence to achieve their goals, creating a more vibrant, sustainable, and equitable community.



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# How We Do It

- We serve the community with respect.
- We continuously question if there's a better way.
- We plan for a sustainable future.
- We collaborate internally and externally.
- We care for our employees, customers and business partners.



# What We Do

- We provide accessible and reliable transit services that address the needs of the community.
- We provide a viable alternative to the automobile through high quality transportation options, programs and services.
- We provide leadership in transportation planning in our communities.
- We practice safety and maintain safe and accessible vehicles, services, and facilities.
- We practice sound fiscal and sustainability management.



# Performance Outcomes

- Maintain fixed-route and paratransit on-time performance of 90%.
- Maintain goal of less than 0.5% missed trips.
- Within the metro area provide fixed-route service coverage within 90% of jobs and 85% households. A one-third mile standard will be used to calculate these metrics.
- Achieve an 80% overall approval rating on customer and community satisfaction surveys.
- Achieve a 10% improvement in “miles between road calls.”





- LTD “We Believe” Campaign



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# Campaign Strategy

- Humanize the brand
- Utilize a relational outreach model



# Tactics – Relationship Building

- Group Pass
  - Face-to-face meetings
  - Single point of contact
  - Needs assessment and support model implemented
- Community Involvement
  - Community members who work for LTD
  - Allow, encourage, and help employees with involvement
  - Tracking



# Tactics – Marketing

- We Believe Campaign
  - Designed to remind the community “Why” we do what we do
  - 6 Believe Statements with 2 supporting facts for each
  - 18-24 month run
  - All channels
    - Radio, TV, Web, print, social media, buttons
- Story Box
  - 52 vignettes that allow riders to tell their story
  - Posted on LTD blog



# We believe a community is at its best when everyone can participate.

LTD provides more than 11 million rides to people in Lane County each year. We believe providing people access to school, work, and services is vital to their well-being and key to building a strong, healthy, and vibrant community. [More at ltd.org](https://www.ltd.org)



**This is what drives us.**

**LTD** | Lane Transit District



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STORY  
BOX



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**I BELIEVE IN  
TRANSIT**  
FOR  
*going to  
school*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*time for  
myself*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*exploring  
my town*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*running  
errands*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*saving  
money*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*getting to  
work*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*getting  
fit*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*making  
connections*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*all of us*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*independence*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*going  
green*  
ltd.org

**I BELIEVE IN  
TRANSIT**  
FOR  
*snow days*  
ltd.org



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# Moving Ahead

- Enables us to take a system-level approach
- Focus is on identifying the low-hanging fruit
- Better integrated transportation, land use, and environmental planning





# Key Messages

- Our community values transportation that is safe and accessible for everyone
  - Whether on foot, bike, a bus, or in a car
- A safe, accessible transportation system supports great neighborhoods, and helps keep us and our economy healthy
- LTD, the City of Eugene, and regional partners are looking at our major streets to understand what types of transit, bike, and pedestrian investments will meet transportation needs and support vibrant communities
  - Building from Envision Eugene, Springfield 2030 and LTD's Long-Range Transit Plan



# Community Investment



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# Community Investment

## Three-Year Investment Strategy

- Service increases
- Customer benefit upgrades



# Service Increases

- Convenience
  - Frequency
  - Span
- Connectivity
- Coverage



# Customer Benefit Upgrades

- Real-time passenger information
- Fare management
- Phone system



# Three-Year Investment Strategy

- **FY 2015-16**

- \$800,000 service increase
  - Frequency increases
  - Span of service increases
  - Service to new Veterans' Affairs clinic
  - Airport shuttle pilot program



# Three-Year Investment Strategy

- **FY 2016-17**
  - \$700,000 investment
- **FY 2017-18**
  - \$1.1 million investment
    - Includes West Eugene EmX service



# FY 2015-16 Program Focus

- Provide high-quality transportation services
- Increase ridership
- Identify four corridors for transportation investment through MovingAhead project
- Determine locally preferred alternative for Main Street-McVay corridor





# FY 2015-16 Program Focus

- West Eugene EmX Extension construction
- Increase organizational efficiency
- Achieve ISO 14001 certification and continue to promote environmental and sustainable business practices
- Continue to invest in employee development



# Budget Process



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# Budget Activity to Date

- Long-Range Financial Plan approved April 15, 2015
- Service package for FY 2015-16 approved April 15, 2015
- Capital Improvements Plan approved May 20, 2015



# Long-Range Financial Plan

- Year 1 basis for FY 2015-16 proposed budget

	Long-Range Financial Plan	Proposed Budget	Change
Revenue	44,669,600	44,950,100	280,500
Operating Requirements	42,333,100	42,333,100	0
Accessible Services Transfer	2,750,000	2,586,900	(163,100)
Medicaid Transfer	172,000	195,000	23,000
Capital Projects Transfer	1,667,600	1,667,600	0
<b>Total</b>	<b>46,922,700</b>	<b>46,782,600</b>	<b>(140,100)</b>



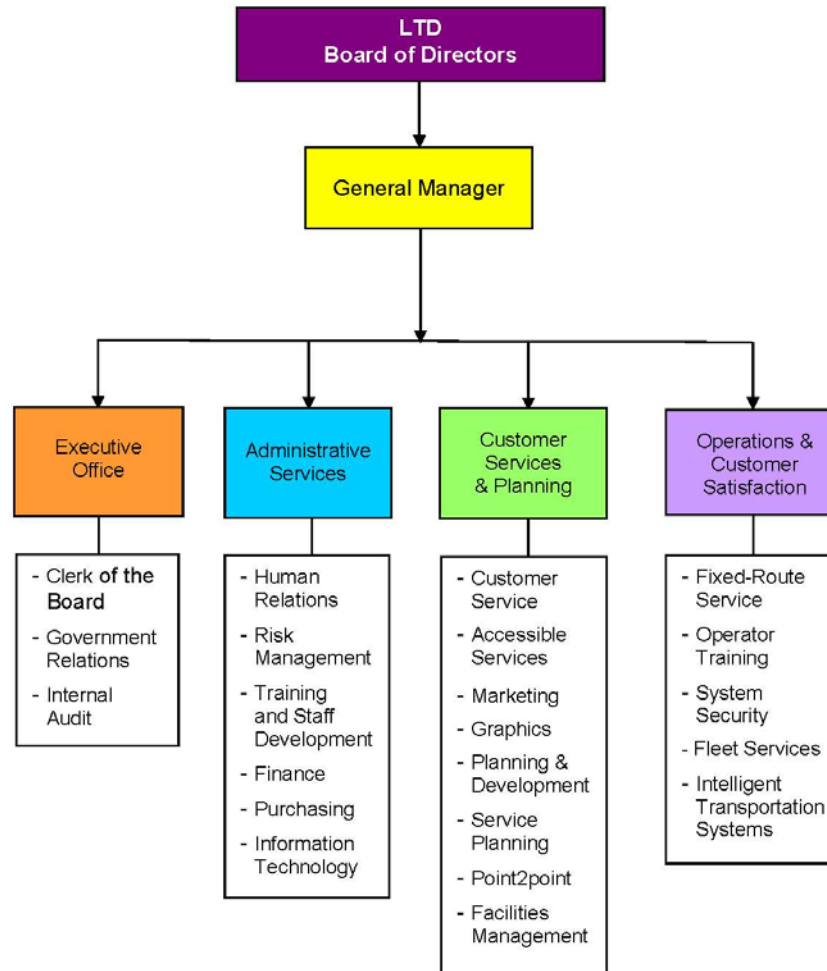
# General Fund



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# Organization

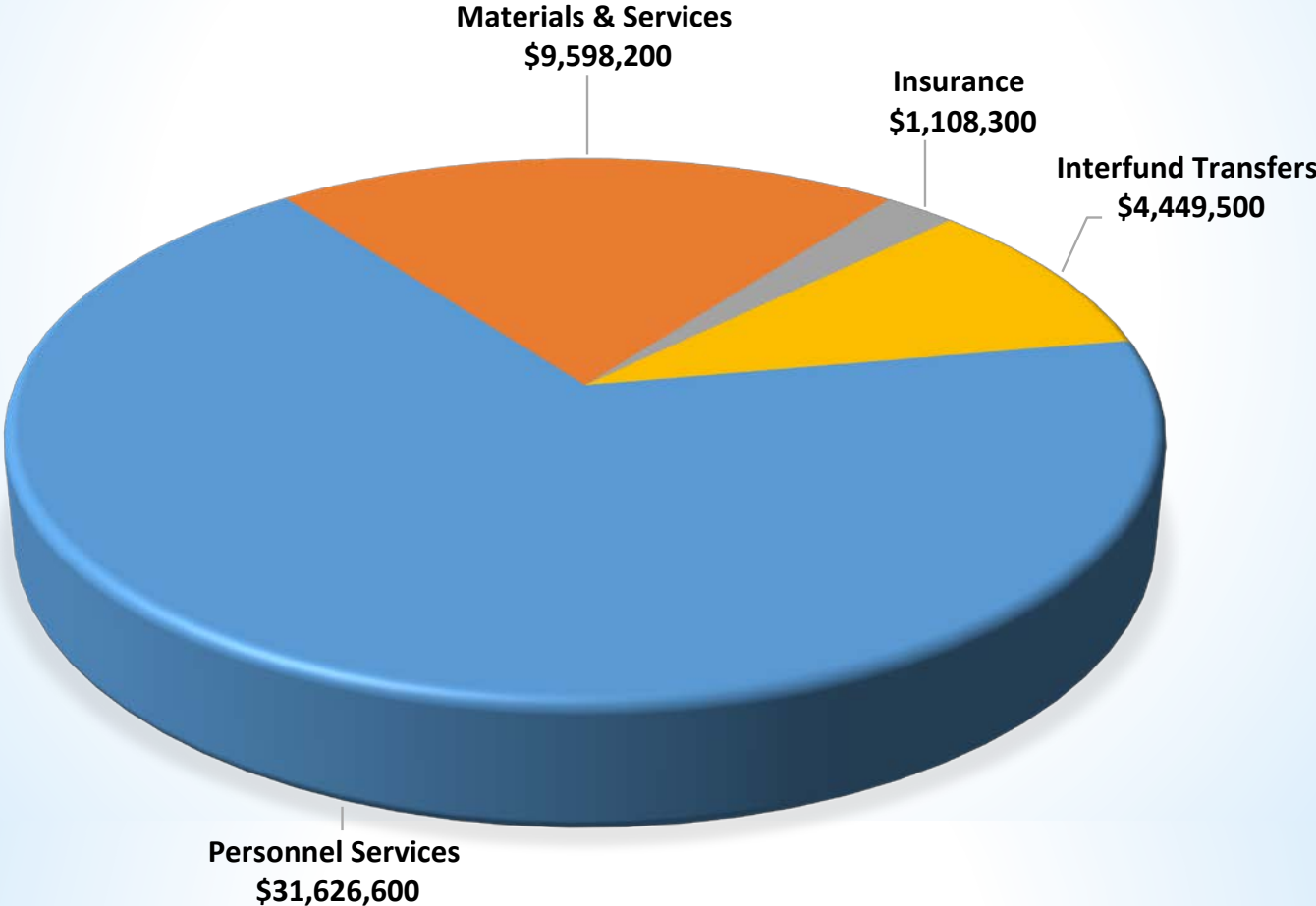


# FY 2014-15 Organizational Changes

- Internal Audit moved to Executive Office
- Added grant-funded project coordinator position in Facilities Management
- Reorganized positions in Marketing to better respond to current needs



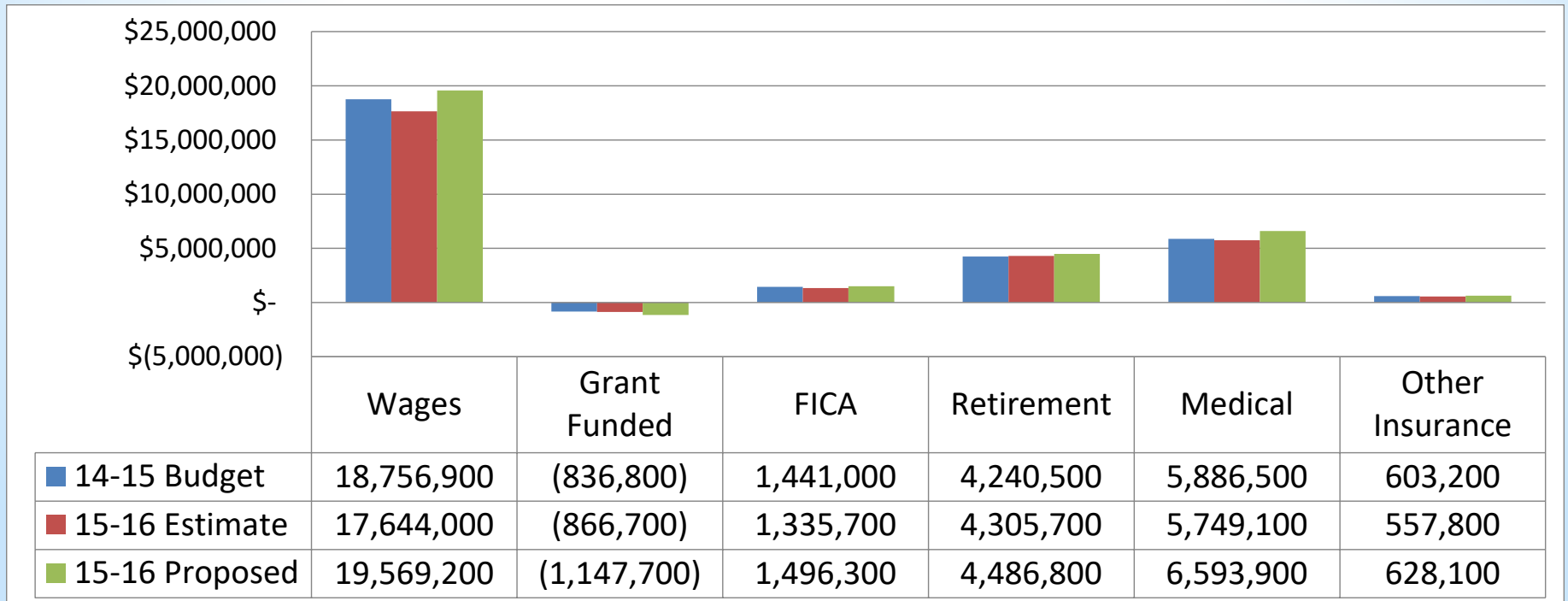
# General Fund Expenditures





# Personnel Services

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Personnel Services	30,091,300	-4.5% 28,725,600	10.1% 31,626,600



# Staffing Changes

FY 2014-15 Estimated FTE	314.37
Bus operators	6.00
Facilities Generalist	1.00
Journeyman Mechanic	1.00
School Program Coordinator	(.30)
Planning Technician	<u>.45</u>
FY 2015-16 Proposed FTE	322.52



# Wages

- Amalgamated Transit Union
  - Cumulative 2.8% increase
    - 1.25% increase July 1, 2015
    - 1.5% increase January 1, 2016
- Administrative staff
  - 2.5% wage increase July 1, 2015



# Medical

- 9.9% rate increase January 1, 2015
- Projected 10% rate increase January 1, 2016
- Opt-out program continues to reduce total premiums paid
  - Net savings of \$118,000
- Very active wellness program



# Retirement

- ATU plan
  - \$5.03 hourly defined benefit contribution rate (2.9% increase)
  - Funded status
    - 62.1% funded as of January 1, 2014 (up from 54.6%)
    - Unfunded actuarial liability is \$14 million (down from \$14.2 million)
  - New plan model with new ATU contract
    - Multiplier increases apply to future service only
    - 3% match opportunity (if employee defers 6%)



# Retirement

- Administrative plans
  - Employees hired prior to 2012 (closed plan)
    - Contribution rates same as last year
      - Current year's benefit accrual -- 12.5% of wages
      - Unfunded liability (fixed contribution) \$672,479
    - 68% funded in July 1, 2013, valuation (down from 69%)
      - Return assumptions reduced to 7.25% (from 7.5%)



# Retirement

- Administrative plans
  - Employees hired 2012 forward
    - Defined contribution with match opportunity
      - Starting defined contribution rate 4.5%
      - Maximum rate 9% at 10 years
      - 3% match opportunity (if employee defers 6%)



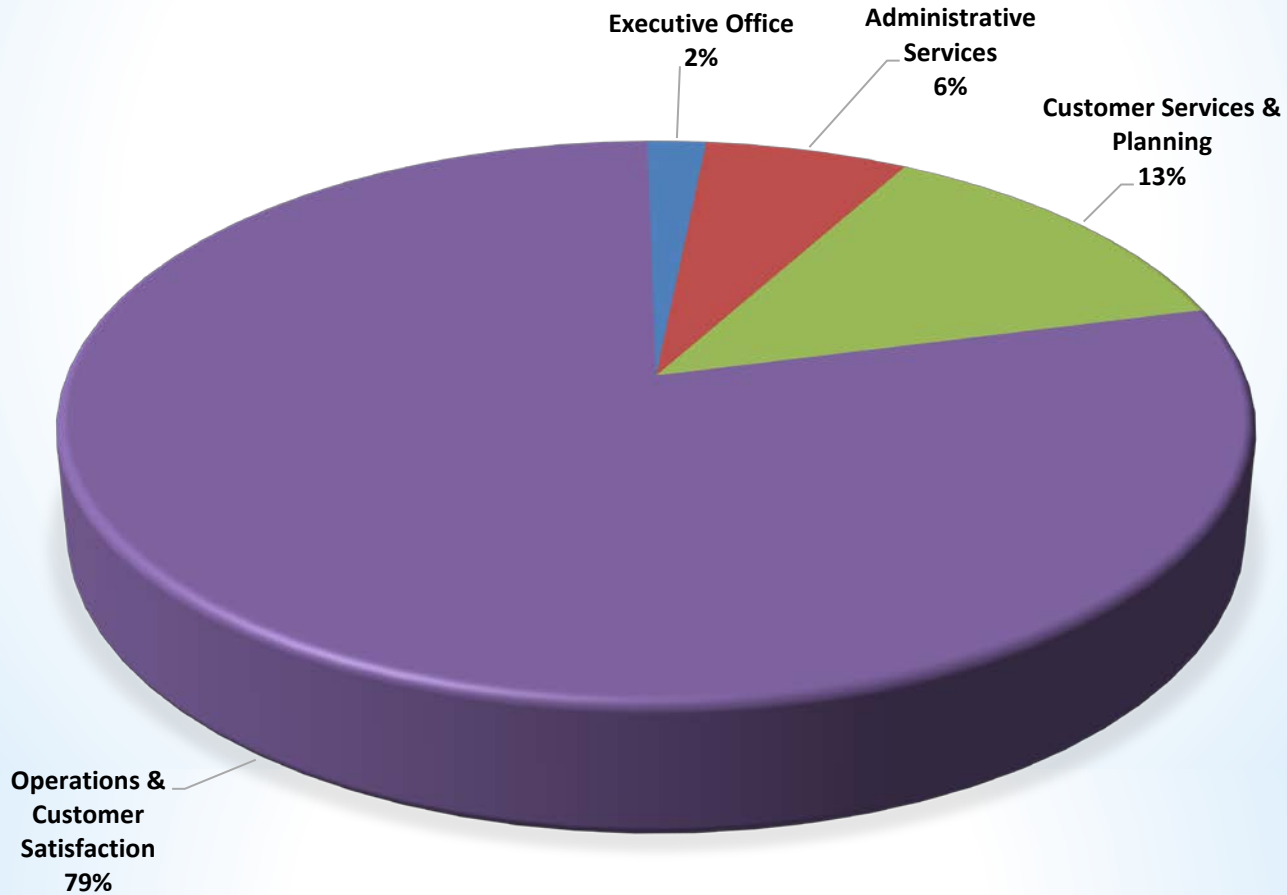
# Retirement

	FY 2014-15 Estimate		FY 2015-16 Proposed
Closed Plan	1,639,700	-9.1%	1,490,100
Current Plan	123,400	25.9%	155,300
Total	1,763,100	-6.7%	1,645,400





# FTE by Department

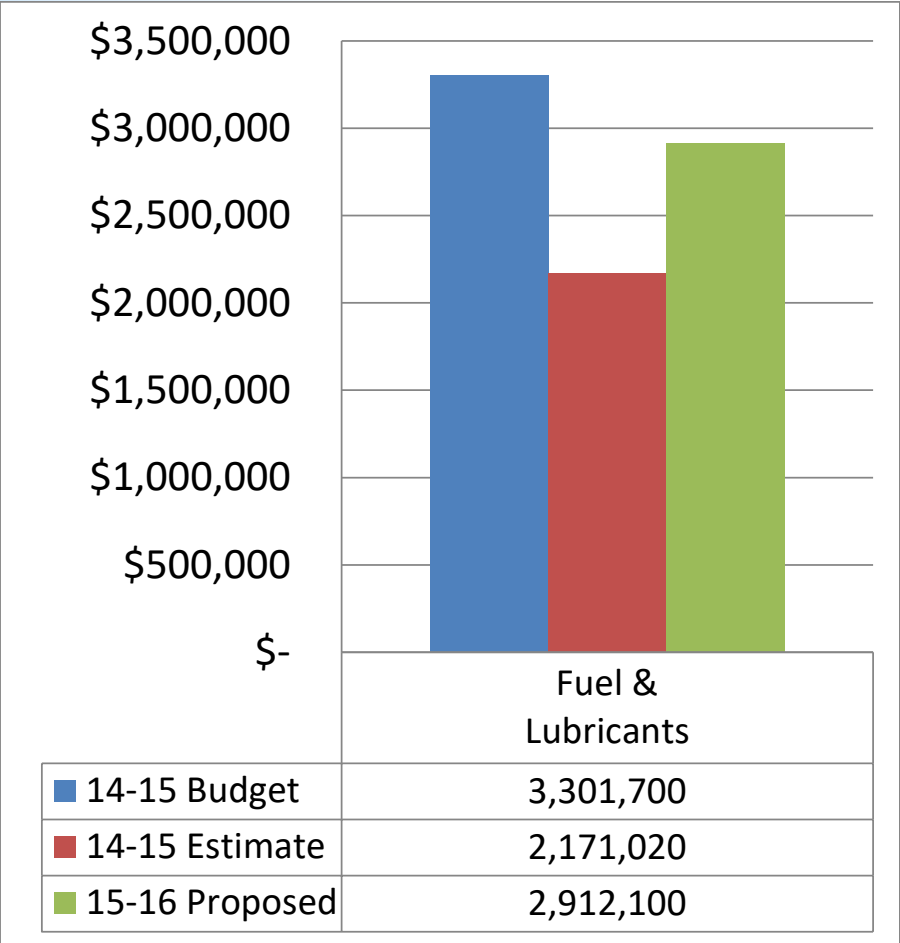


# Materials & Services

	FY 2014-15 Budget		FY 2014-15 Estimate		FY 2015-16 Proposed
Materials & Services	9,745,800	-14.2%	8,363,720	14.8%	9,598,200
Insurance & Risk Services	1,041,300	-0.4%	1,037,600	6.8%	1,108,300



# Fuel

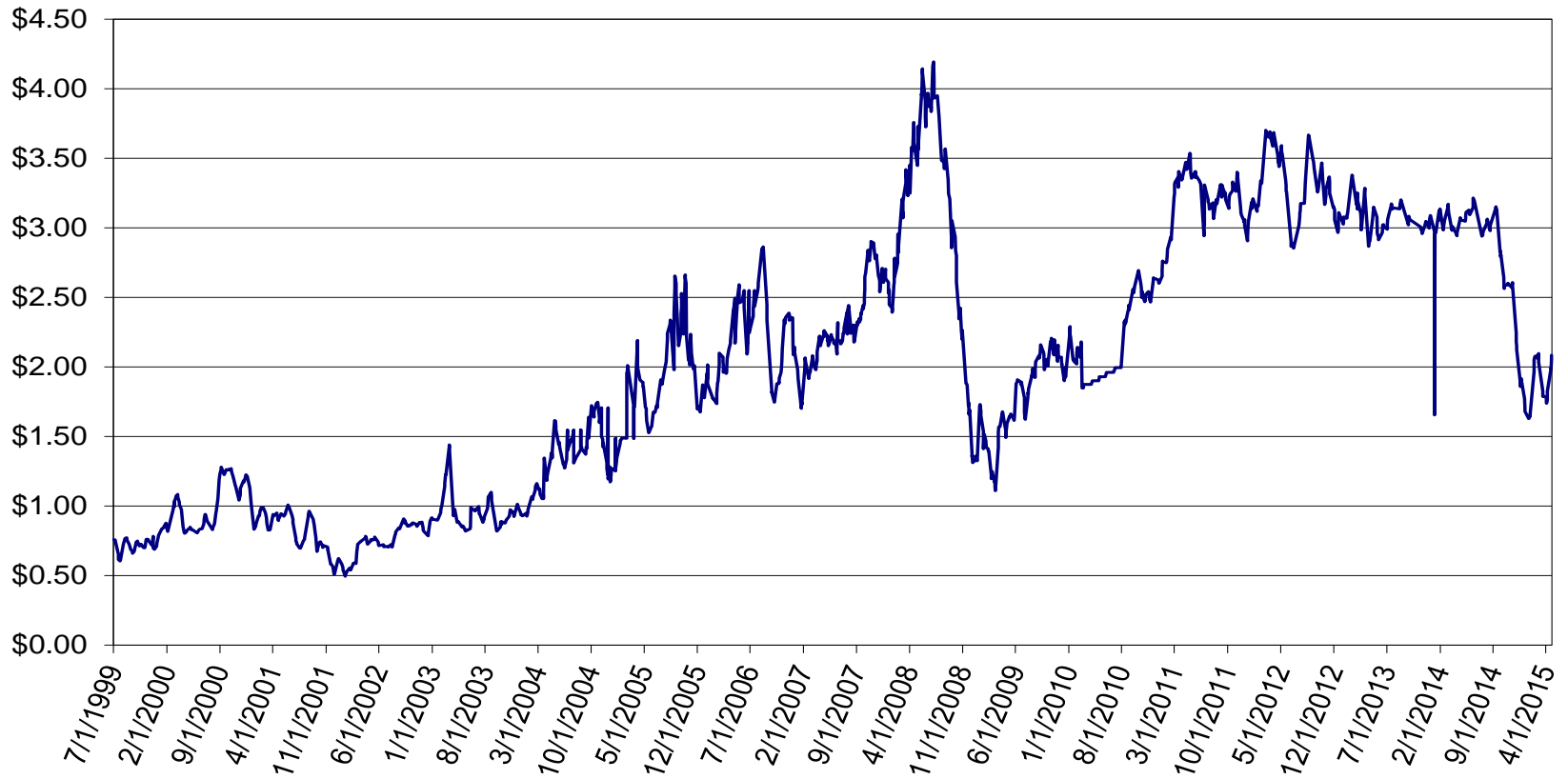


- Current-year budget \$3.75 per gallon
- Year to date \$2.34 per gallon
- FY 2015-16 budget \$3.15 per gallon

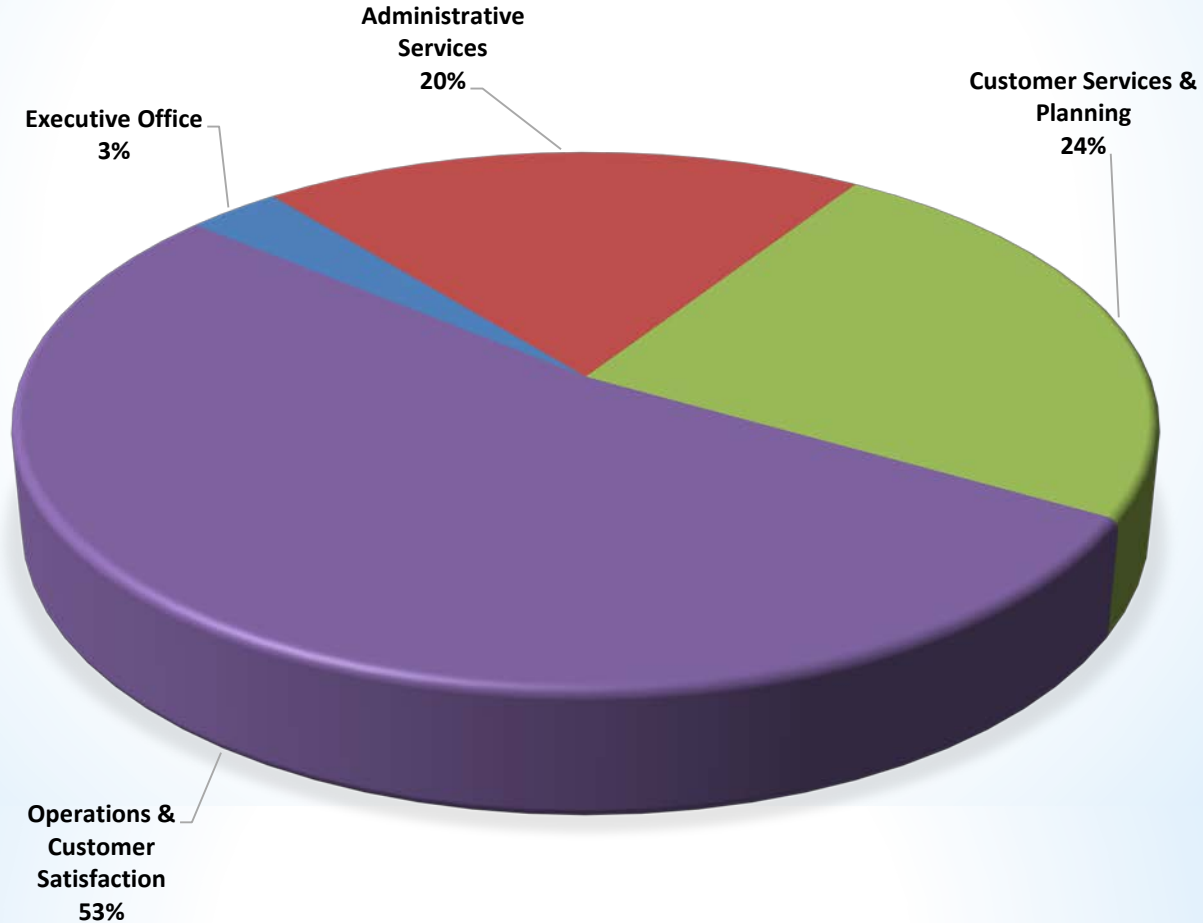


# Fuel

Diesel Fuel Price per Gallon

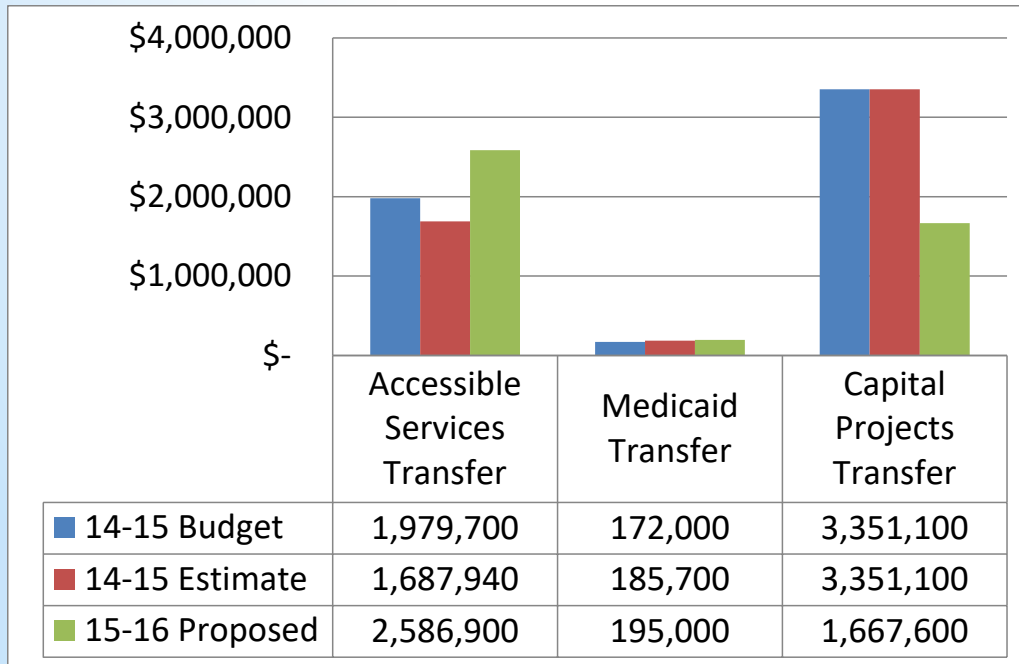


# Materials & Services by Department



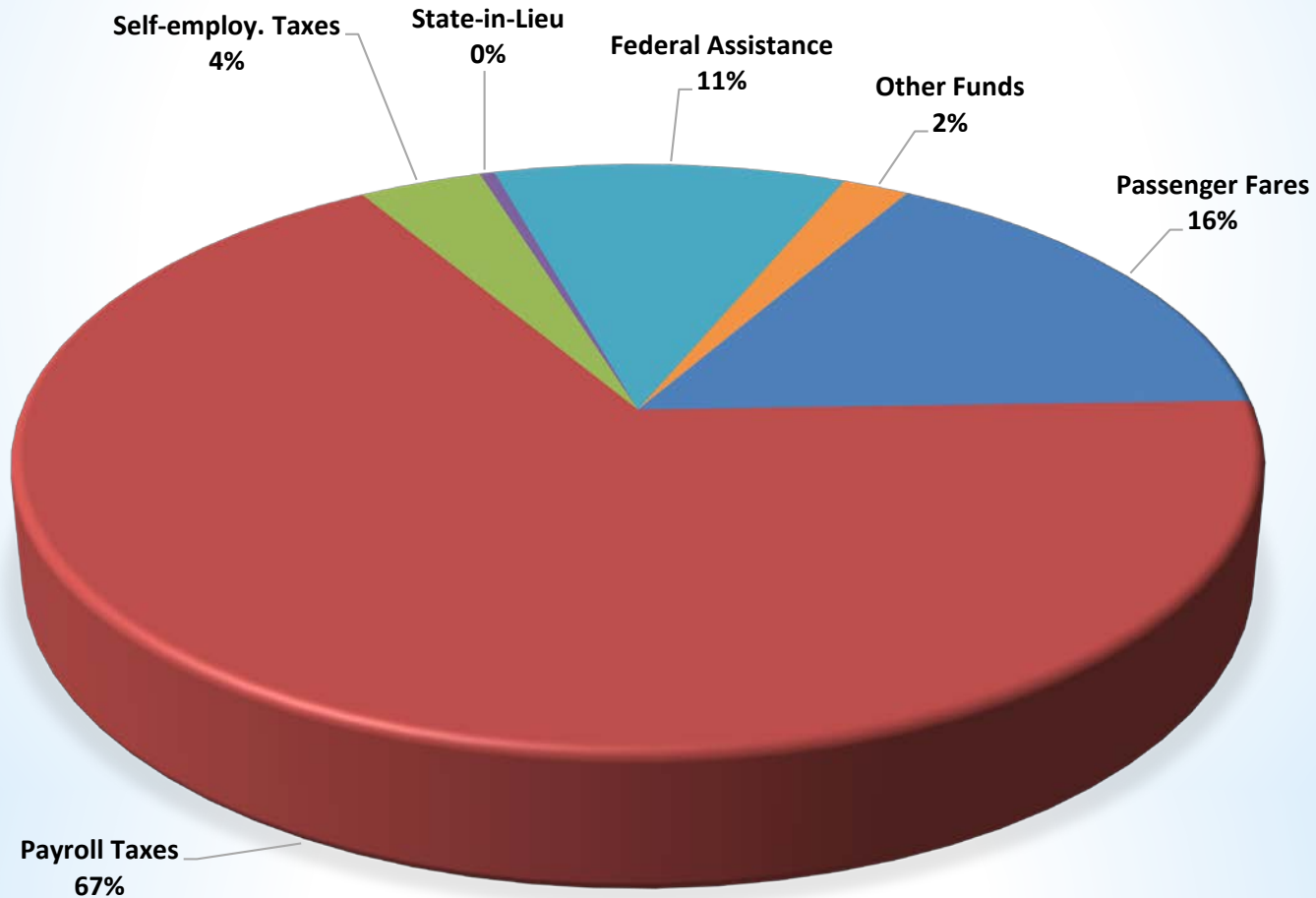
# Transfers

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Accessible Services Transfer	1,979,700	-14.7% 1,687,940	53.3% 2,586,900
Medicaid Transfer	172,000	100.0% 185,700	5.0% 195,000
Capital Projects Transfer	3,351,100	0.0% 3,351,100	-50.2% 1,667,600



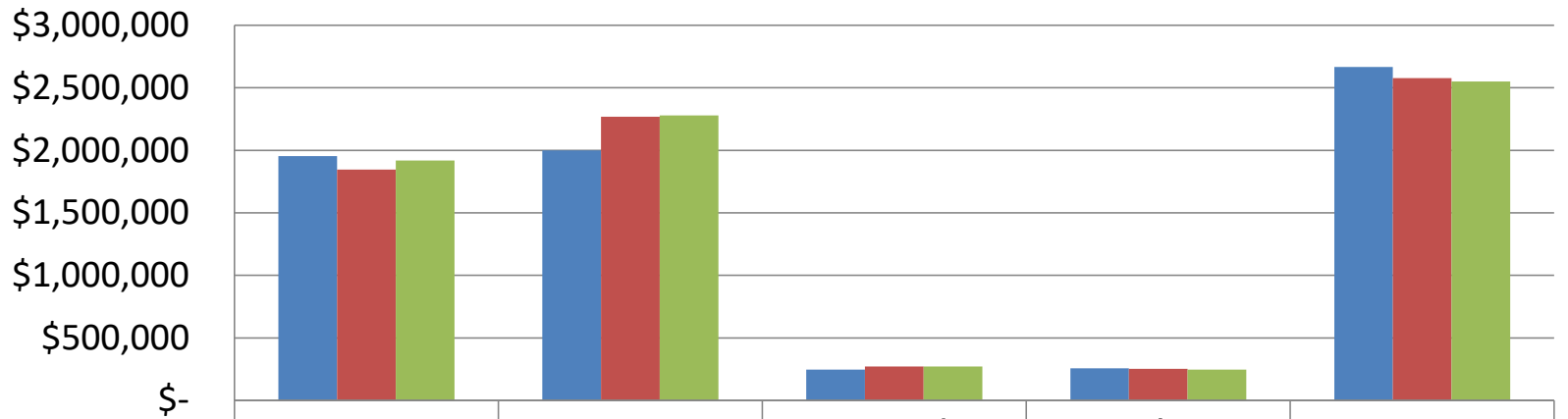
- Accessible Services Fund transfer increased because Legislature has not passed funding plan
- Medicaid Fund transfer for waived service trips that would otherwise be ADA trips
- Capital Projects Fund transfer is local match for capital projects

# General Fund Revenue



# Passenger Fares

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Passenger Fares	7,123,700	1.3% 7,215,900	0.7% 7,264,500



	Farebox	Passes	10-Ride Ticket Books	Ticket Vending Machines	Group Pass
■ 14-15 Budget	1,953,100	1,998,900	247,200	257,500	2,667,000
■ 14-15 Estimate	1,846,800	2,268,200	271,600	252,600	2,576,700
■ 15-16 Proposed	1,918,000	2,279,300	271,200	246,000	2,550,000

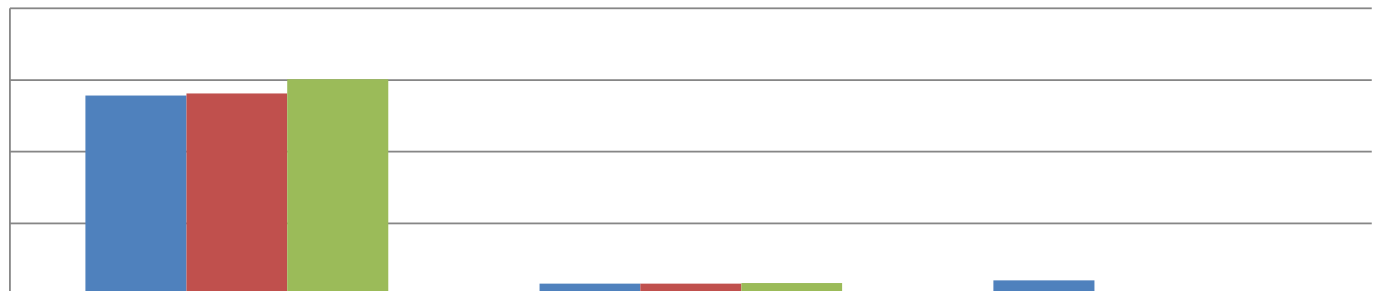




# Payroll-Related Taxes

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Payroll Taxes	27,835,500	1.1% 28,131,000	7.0% 30,100,200
Self-employment Taxes	1,600,000	-0.6% 1,590,600	5.6% 1,680,000
State-in-Lieu	2,040,000	-72.0% 570,300	-64.9% 200,000

\$40,000,000  
\$30,000,000  
\$20,000,000  
\$10,000,000  
\$-



Payroll Taxes

Self-employ.  
Taxes

State-in-Lieu

■ 14-15 Budget

■ 14-15 Estimate

■ 15-16 Proposed

27,835,500

28,131,000

30,100,200

1,600,000

1,590,600

1,680,000

2,040,000

570,300

200,000

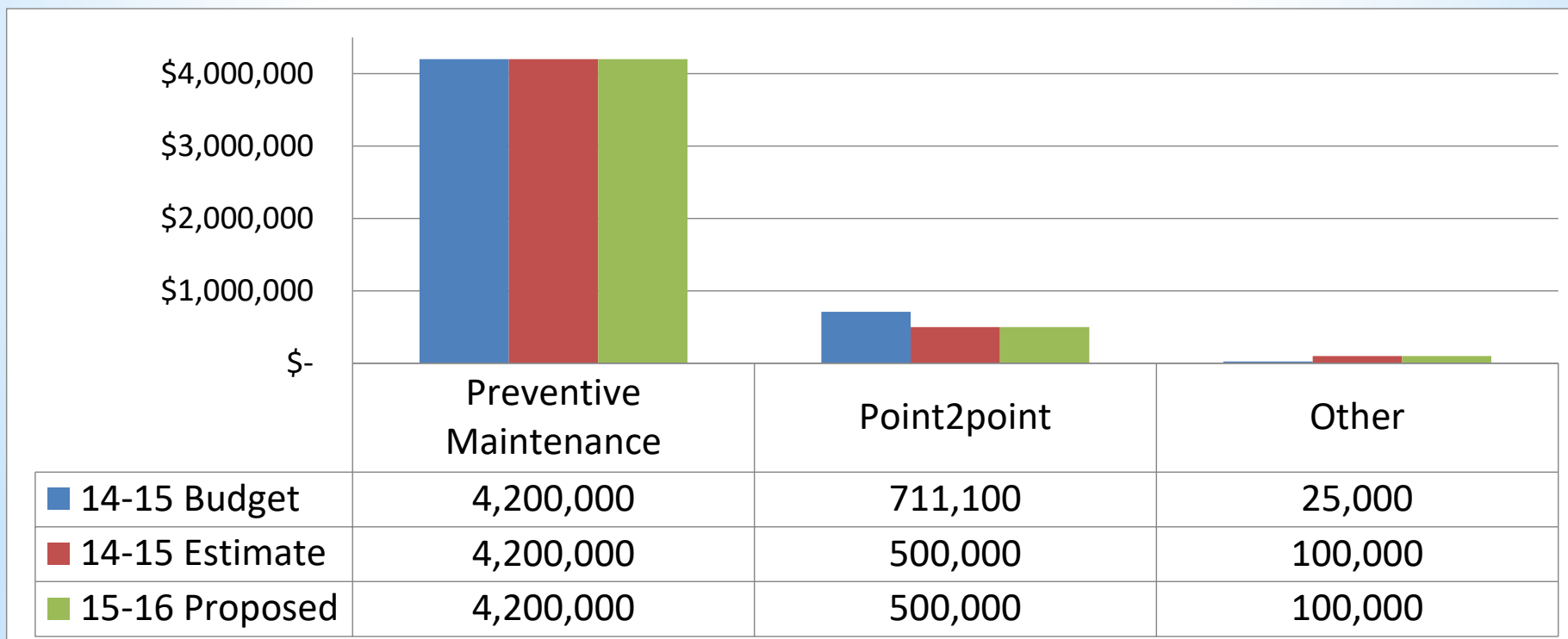


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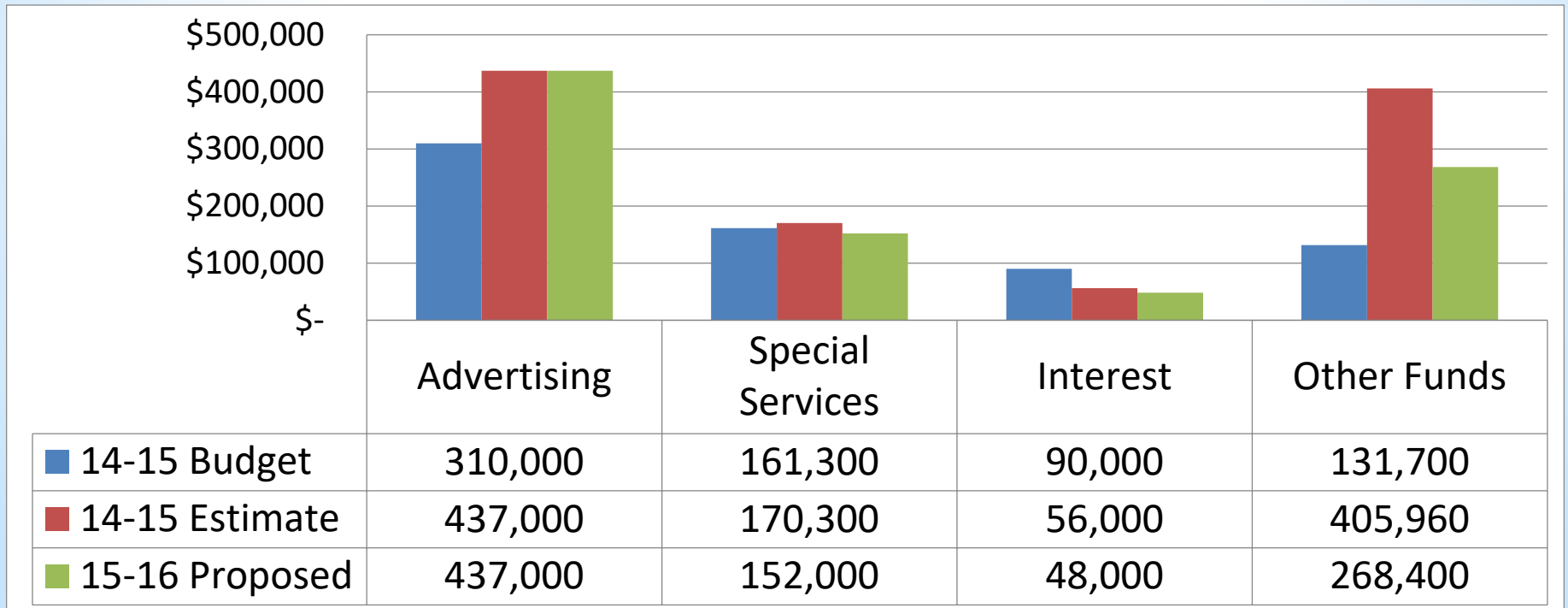
# Federal Assistance

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Federal Assistance	4,936,100	-2.8% 4,800,000	0.0% 4,800,000



# Other Revenue

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Other Revenue	693,000	54.3% 1,069,260	-15.3% 905,400



# Committee Discussion



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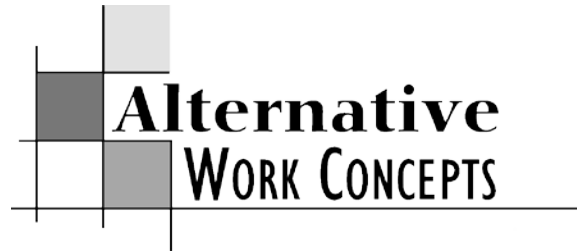
# Accessible Services Fund



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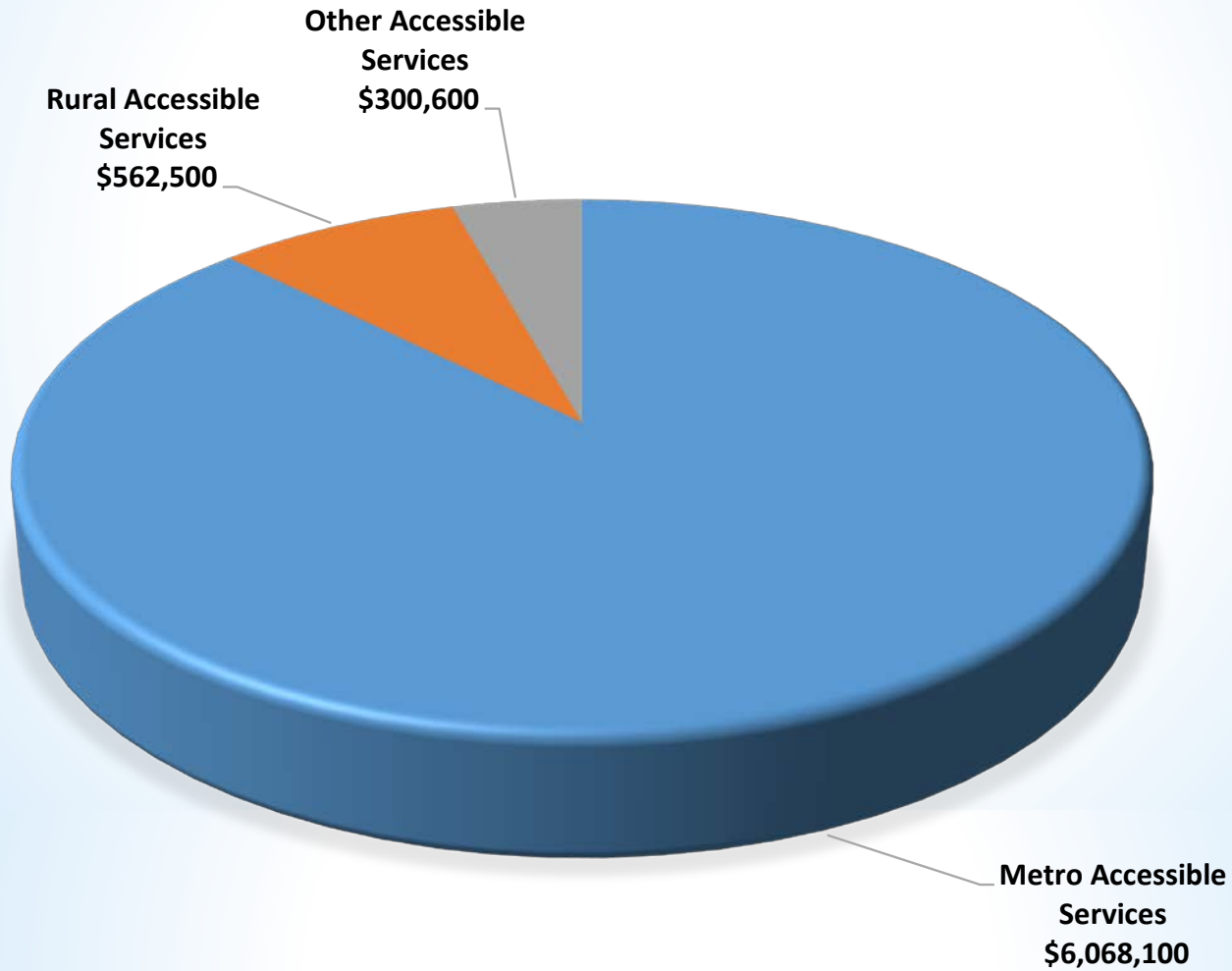
# Services of LTD



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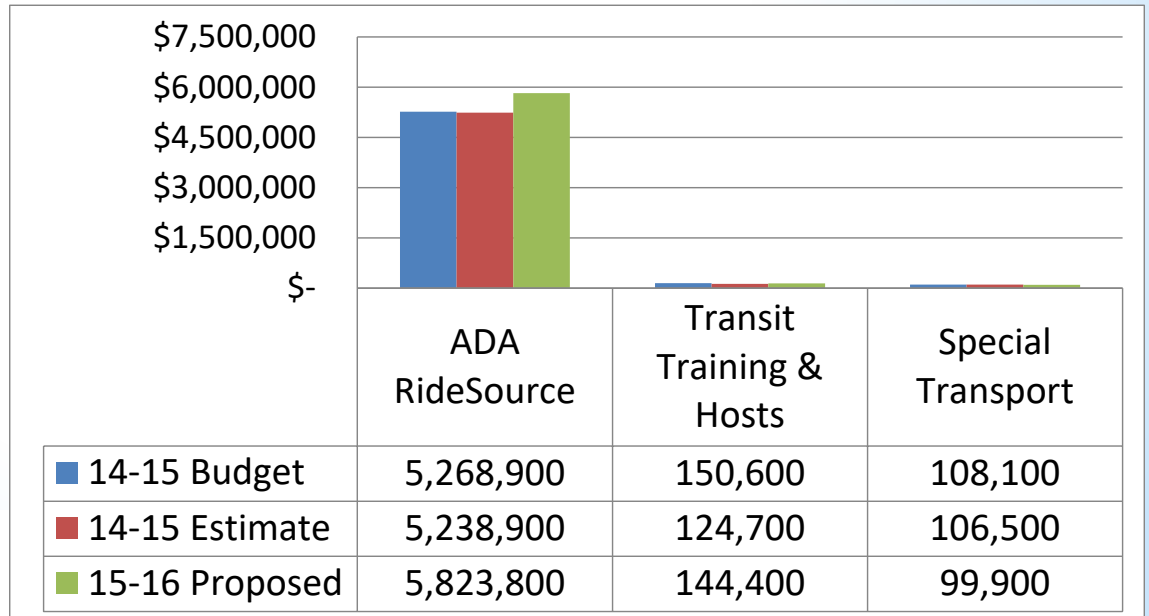
# Accessible Services Expenditures



# Metro Services

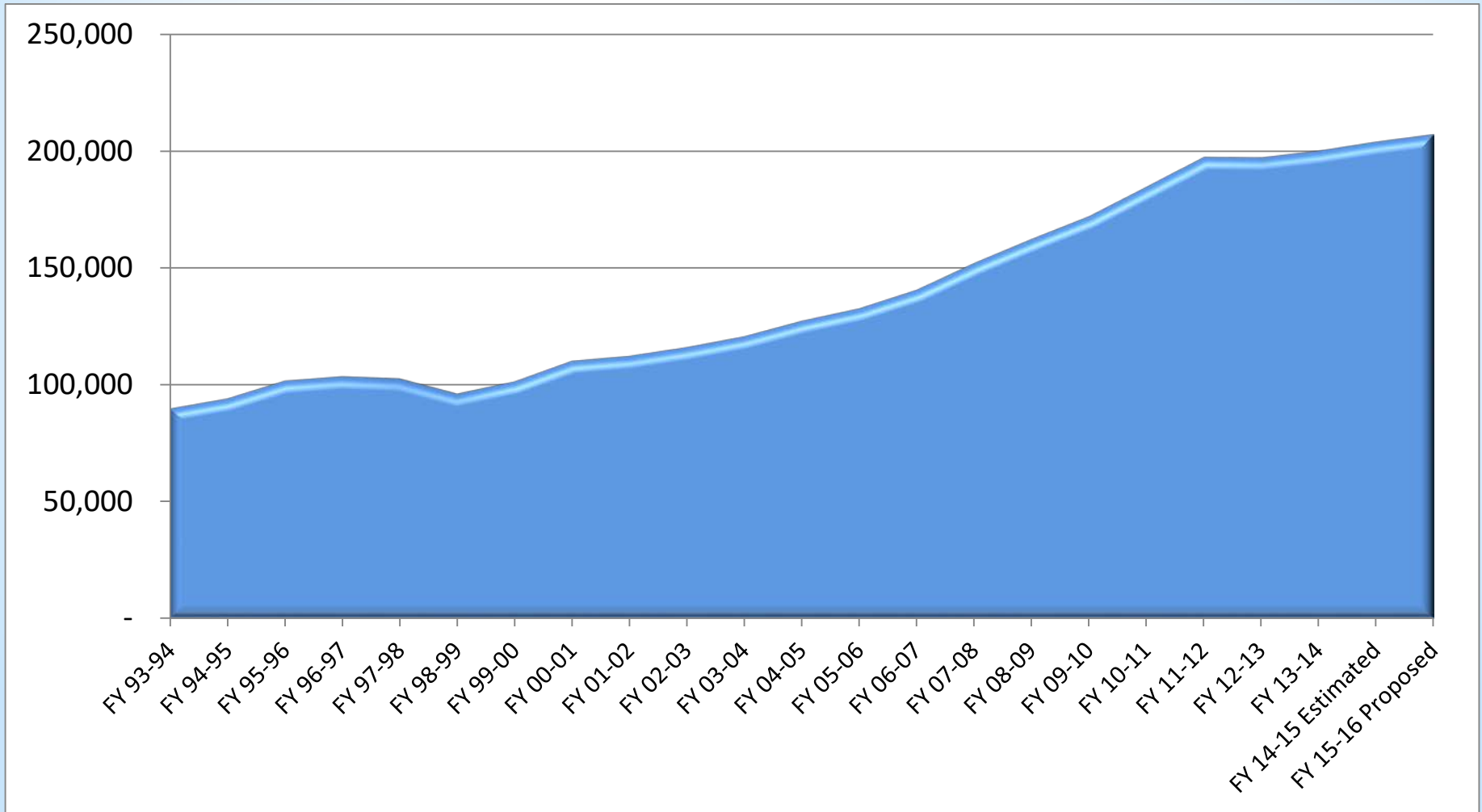
	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
ADA RideSource	5,268,900	-0.6%	5,238,900	11.2%	5,823,800
Transit Training and Hosts	150,600	-17.2%	124,700	15.8%	144,400
Special Transport	108,100	-1.5%	106,500	-6.2%	99,900

- Demand Increasing
  - Customer Svc Rep
  - Mechanic
  - Operations Assistant
- Auto Liability Insurance
  - 18% increase



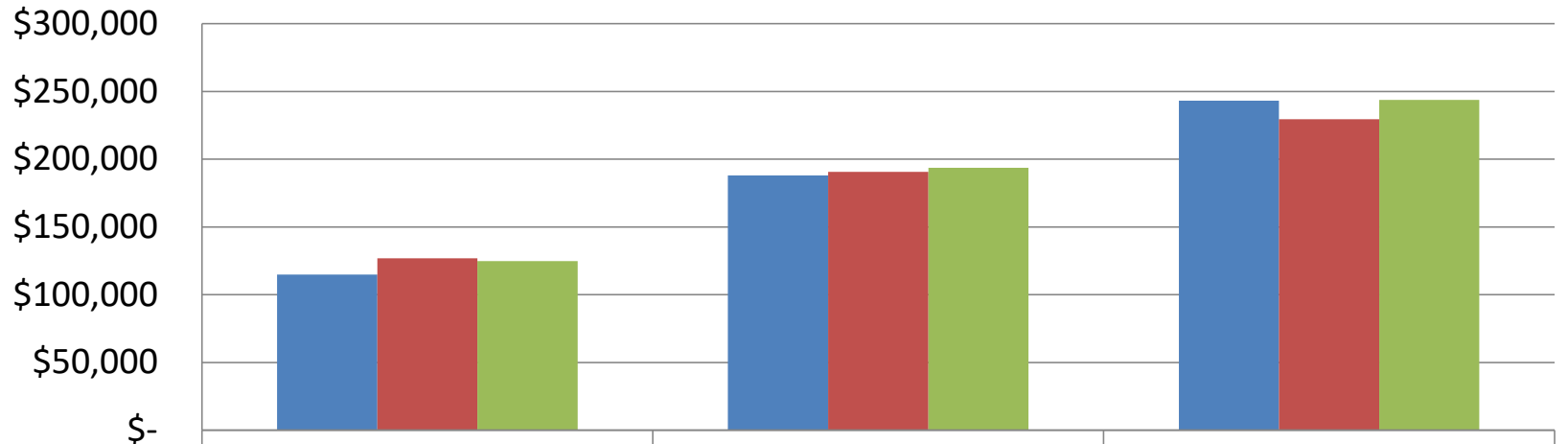


# RideSource Rides



# Rural Services

	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
South Lane	115,000	10.3%	126,900	-1.6%	124,900
Florence	188,100	1.4%	190,800	1.6%	193,800
Oakridge	243,200	-5.6%	229,500	6.2%	243,800

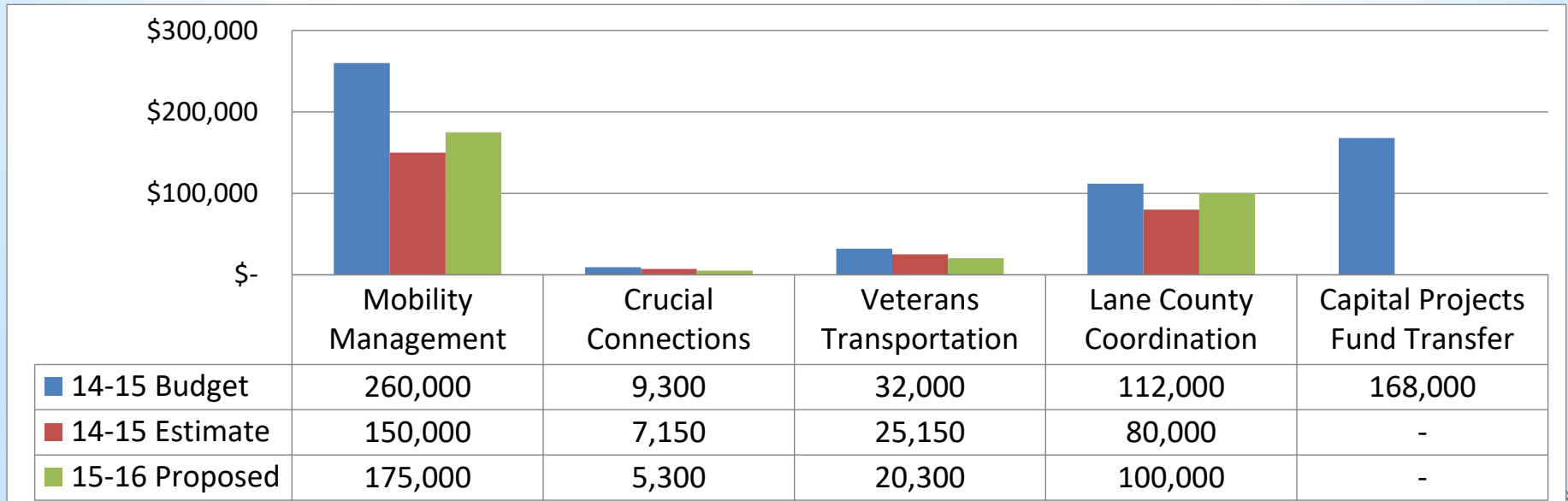


	South Lane	Florence	Oakridge
■ 14-15 Budget	115,000	188,100	243,200
■ 14-15 Estimate	126,900	190,800	229,500
■ 15-16 Proposed	124,900	193,800	243,800

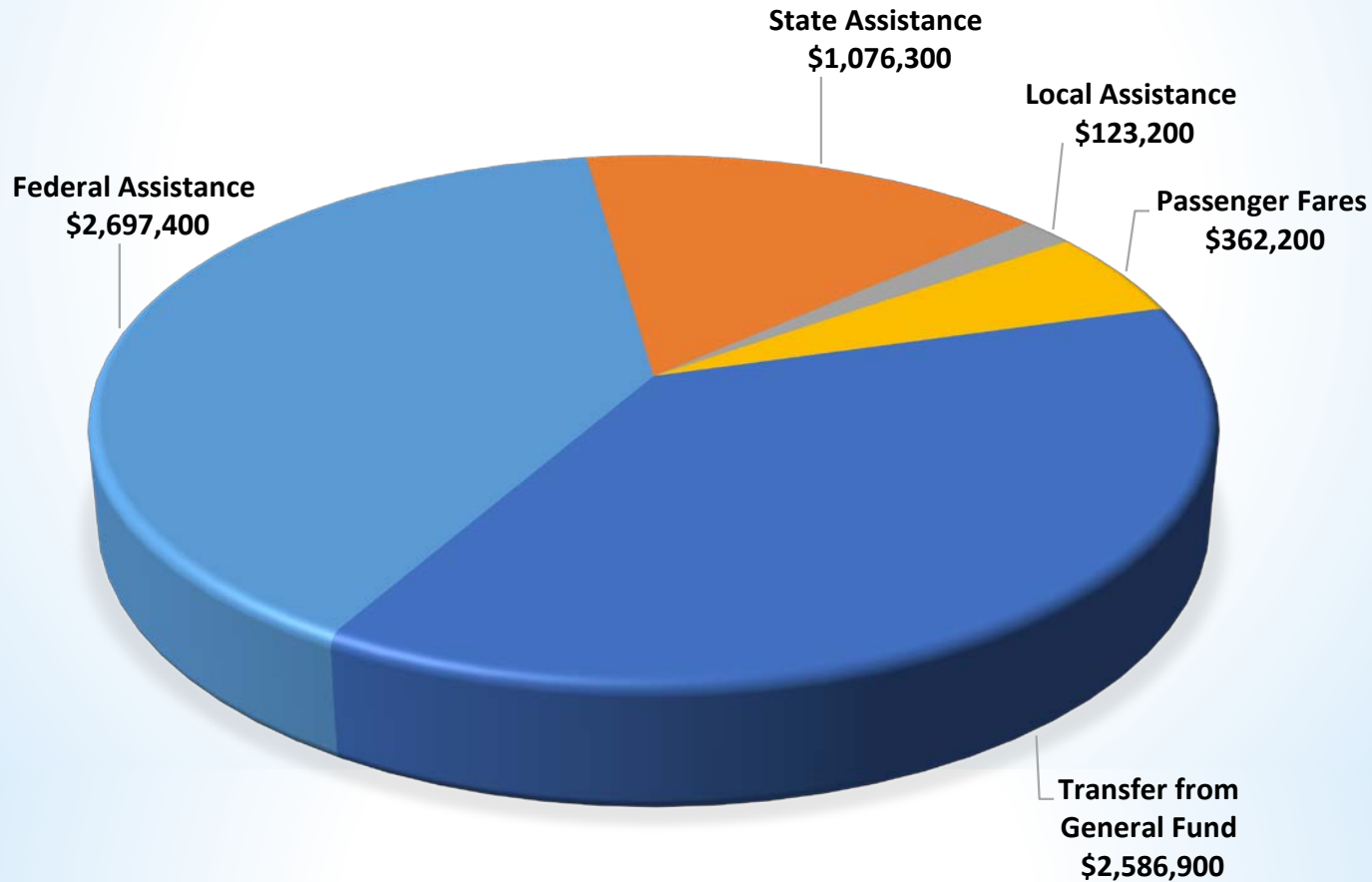


# Other Services

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Mobility Management	260,000	-42.3% 150,000	16.7% 175,000
Crucial Connections	9,300	-23.1% 7,150	-25.9% 5,300
Veterans Transportation	32,000	-21.4% 25,150	-19.3% 20,300
Lane County Coordination	112,000	-28.6% 80,000	25.0% 100,000
Capital Projects Fund Transfer	168,000	-100.0% -	0.0% -

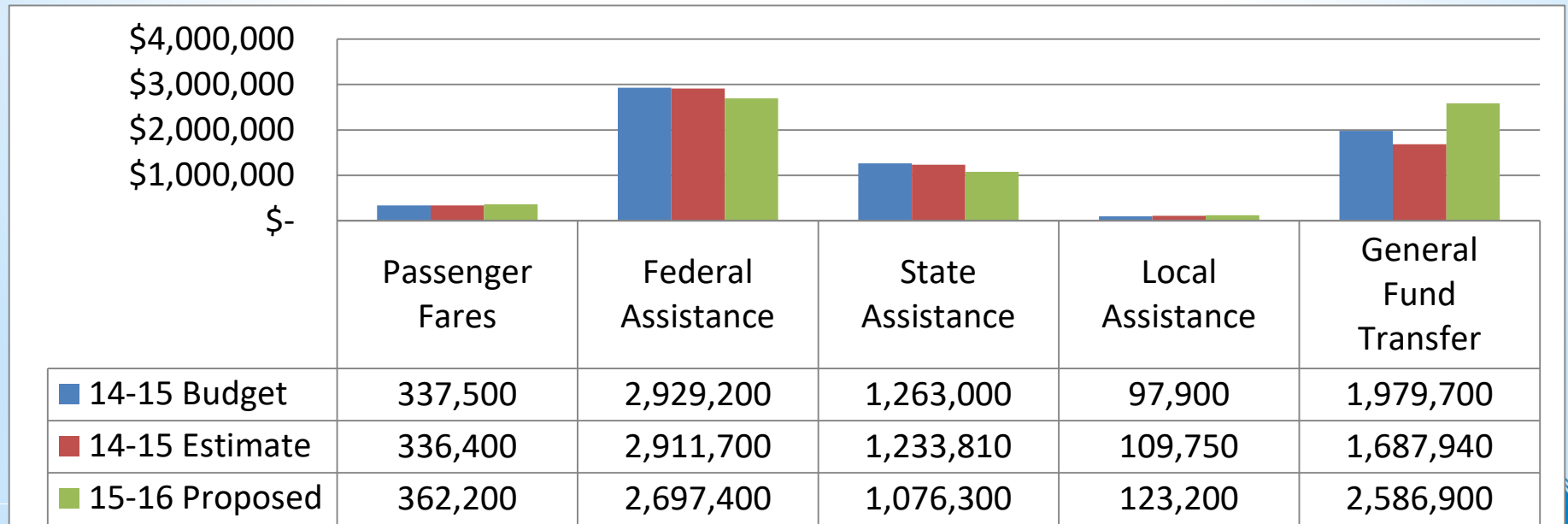


# Accessible Services Revenues



# Accessible Services Revenues

	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
Passenger Fares	337,500	-0.3%	336,400	7.7%	362,200
Federal Assistance	2,929,200	-0.6%	2,911,700	-7.4%	2,697,400
State Assistance	1,263,000	-2.3%	1,233,810	-12.8%	1,076,300
Local Assistance	97,900	12.1%	109,750	12.3%	123,200
General Fund Transfer	1,979,700	-14.7%	1,687,940	53.3%	2,586,900



# Medicaid Fund



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# Lane County CCO

- A Community Care Organization (CCO) is a community-based organization made up of all types of health care providers coming together to support the health of individuals, families, and the community
- Trillium Community Health Plan is CCO for Lane County



# Lane County CCO

- The RideSource Call Center is a significant partner in assisting Trillium to meet its goal of enhancing access to care
  - Providing non-medical transportation to enhance personal health
  - Coordinating medical appointments with transport needs
  - Continuing to provide quality services through community transportation providers



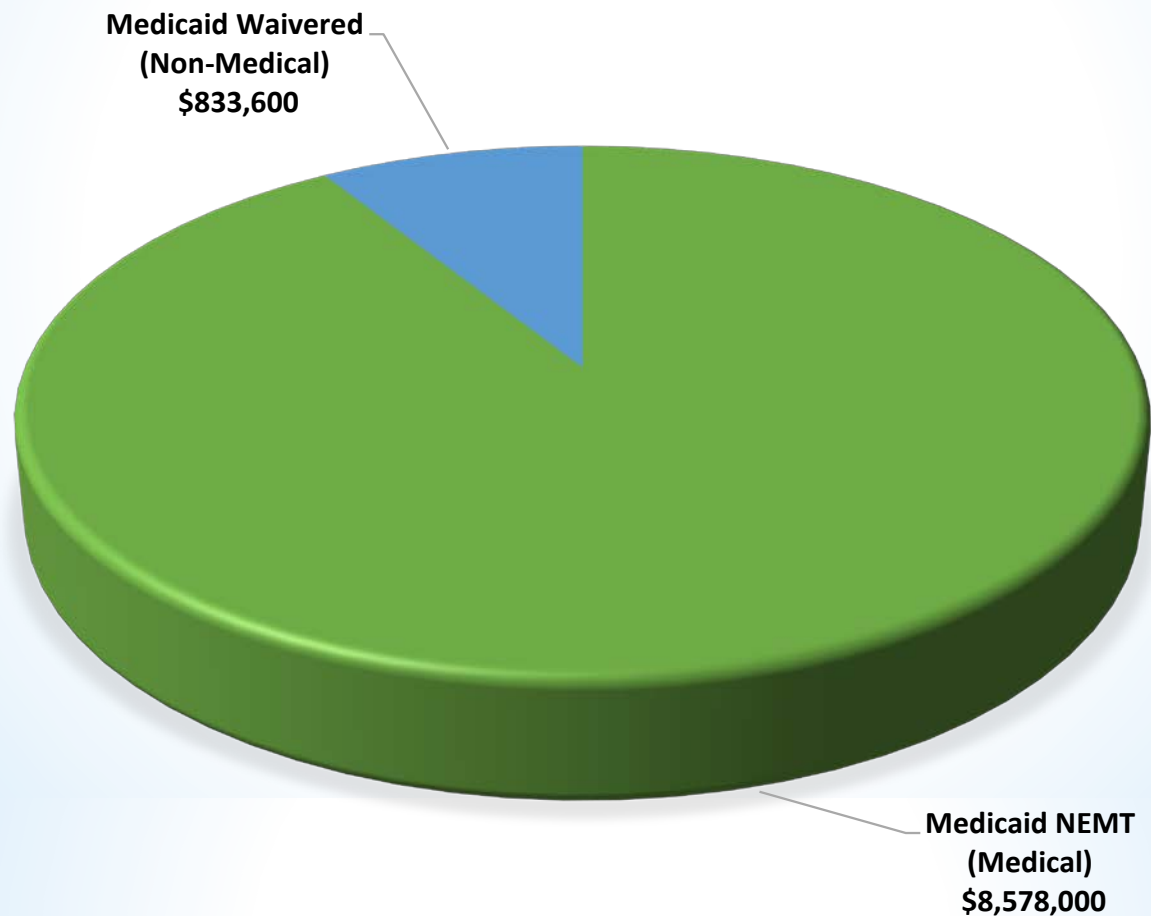


# Changes

- January 2014 – Benefit expanded to OHP standard
  - Approximately 27,000 new eligible participants in Lane County
  - Trillium began promoting transportation benefit
- Funding mechanism has changed
  - Fixed rate from July 1, 2013 – December 31, 2014
  - Per member per month (PMPM) of \$7.00 per member from January 1, 2015, forward



# Medicaid Fund Expenditures

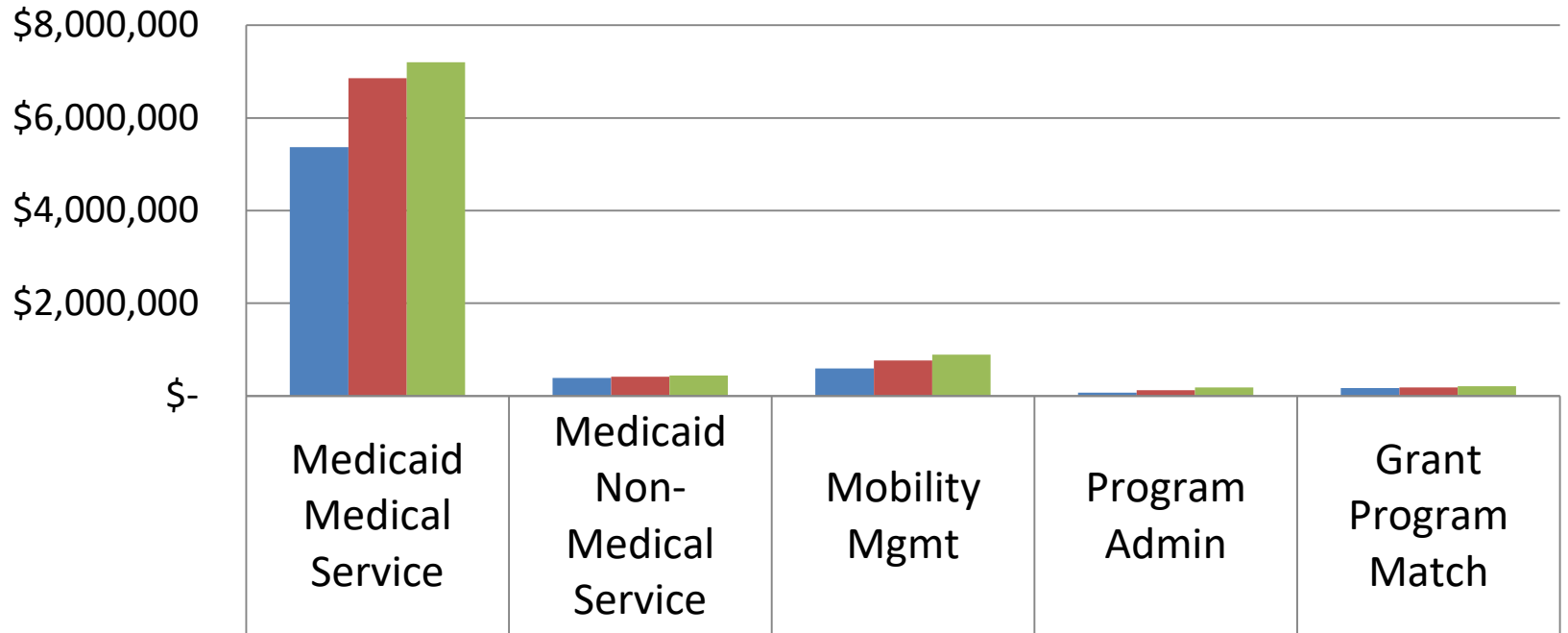


# Medicaid Fund Expenditures

	FY 2014-15 Budget		FY 2014-15 Estimate		FY 2015-16 Proposed
Medicaid Medical Service	5,365,700	27.8%	6,854,800	5.0%	7,197,500
Medicaid Non-Medical Service	439,900	31.8%	579,600	5.0%	608,600
Mobility Management	187,500	-17.8%	154,200	5.0%	161,900
Program Administration	1,102,400	9.0%	1,201,400	5.0%	1,261,400
Grant Program Match	183,400	-5.4%	173,500	5.0%	182,200



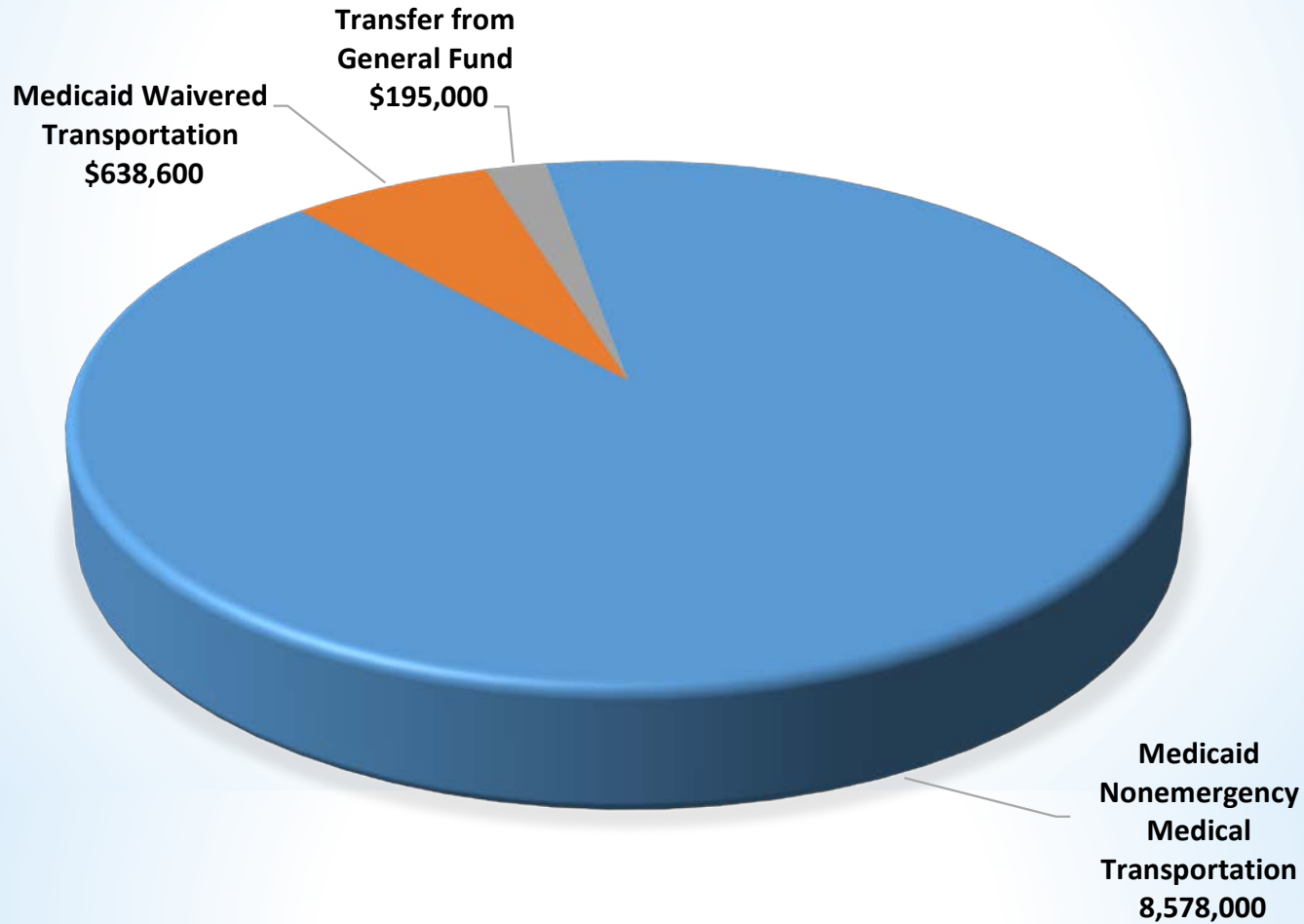
# Medicaid Fund Expenditures



■ 14-15 Budget	5,365,700	387,300	592,000	74,800	174,500
■ 14-15 Estimate	6,854,800	418,930	769,670	126,640	183,780
■ 15-16 Proposed	7,197,500	439,900	891,200	187,500	211,200

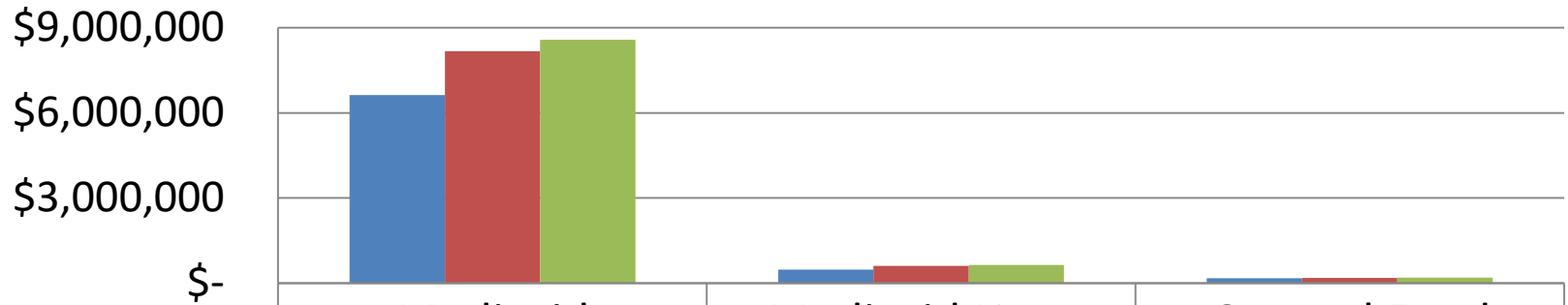


# Medicaid Fund Revenues



# Medicaid Fund Revenues

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Medicaid Medical	6,628,800	23.2% 8,169,500	5.0% 8,578,000
Medicaid Non-Medical	478,100	27.2% 608,300	5.0% 638,600
General Fund Transfer	172,000	8.0% 185,700	5.0% 195,000



	Medicaid Medical	Medicaid Non- Medical	General Fund Transfer
■ 14-15 Budget	6,628,800	478,100	172,000
■ 14-15 Estimate	8,169,500	608,300	185,700
■ 15-16 Proposed	8,578,000	638,600	195,000

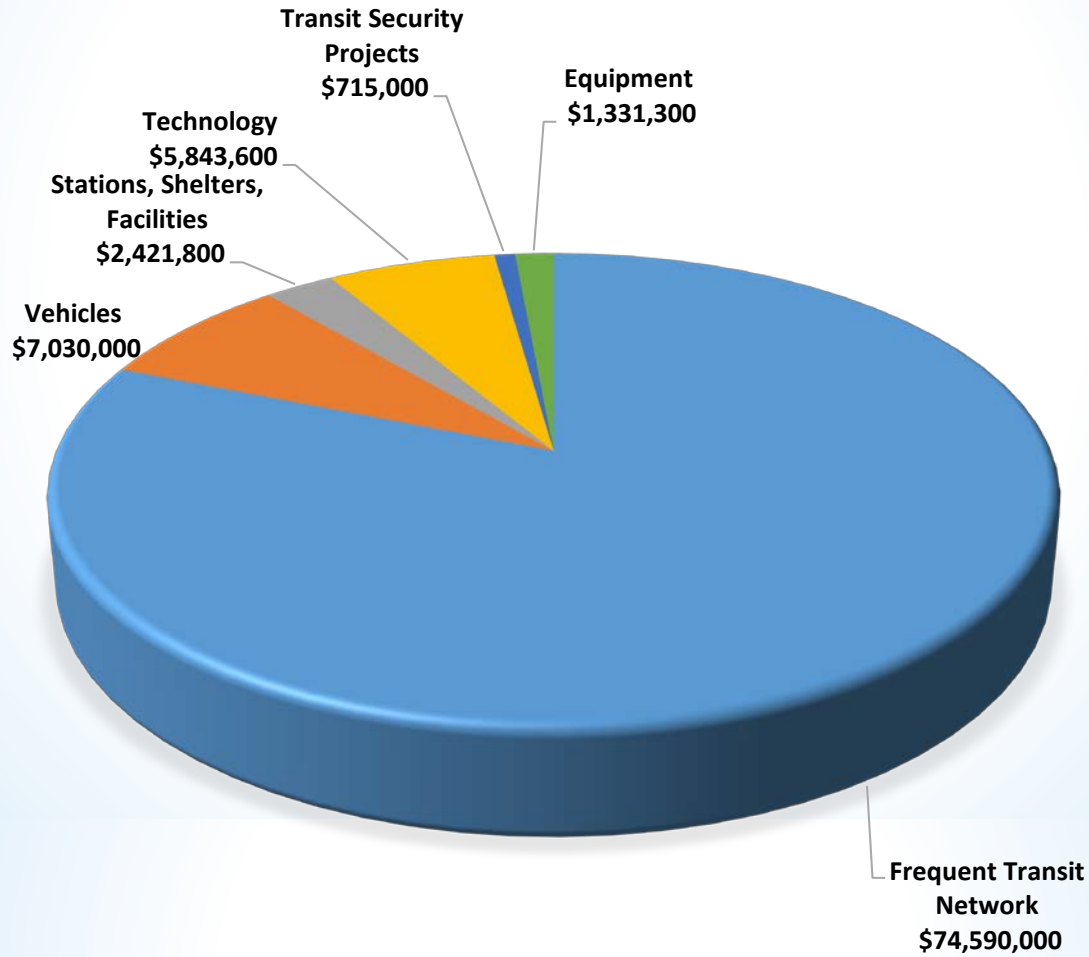
# Capital Projects Fund



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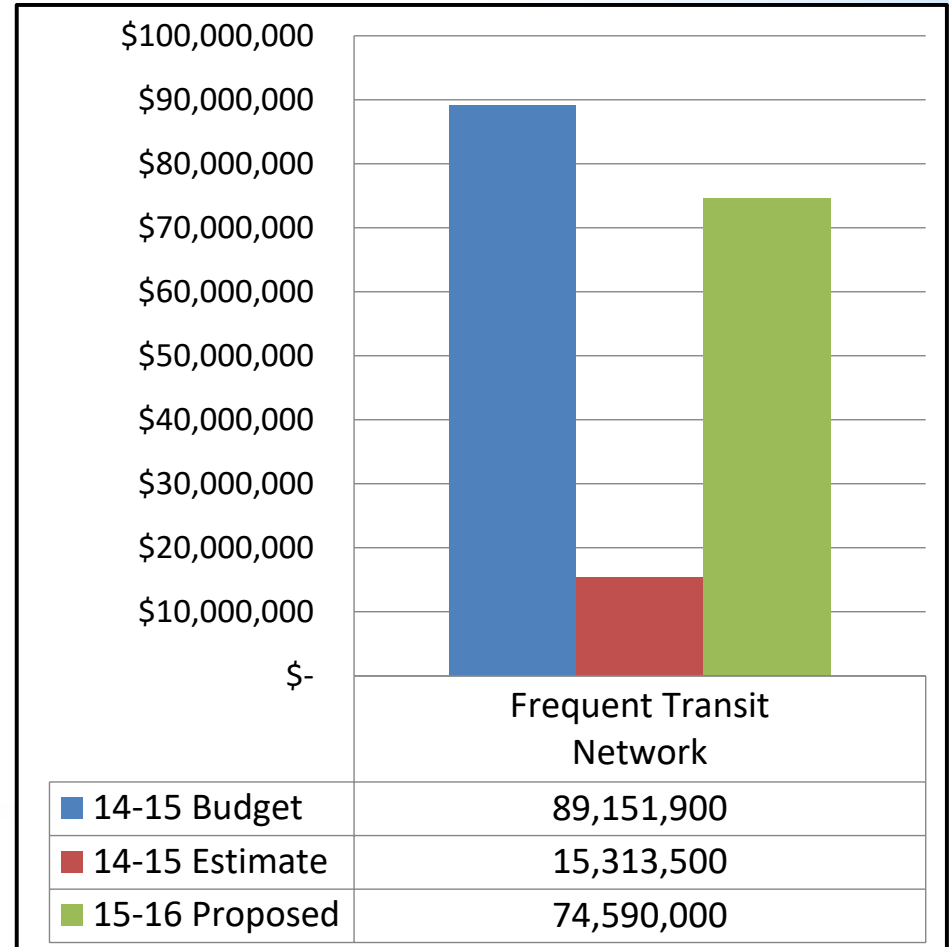
# Capital Projects Fund Expenditures



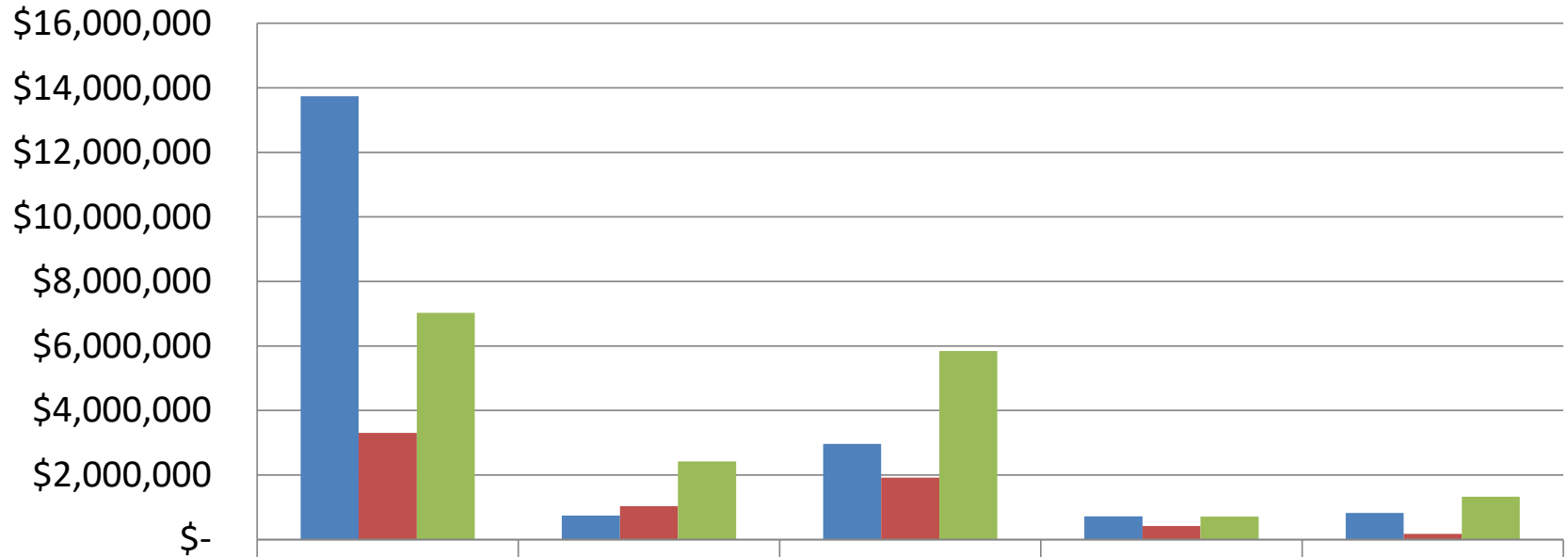


# Capital Projects Fund Expenditures

- West Eugene EmX
  - Construction started March 2015
  - Budget for remainder of project
- Main Street-McVay Project
- MovingAhead



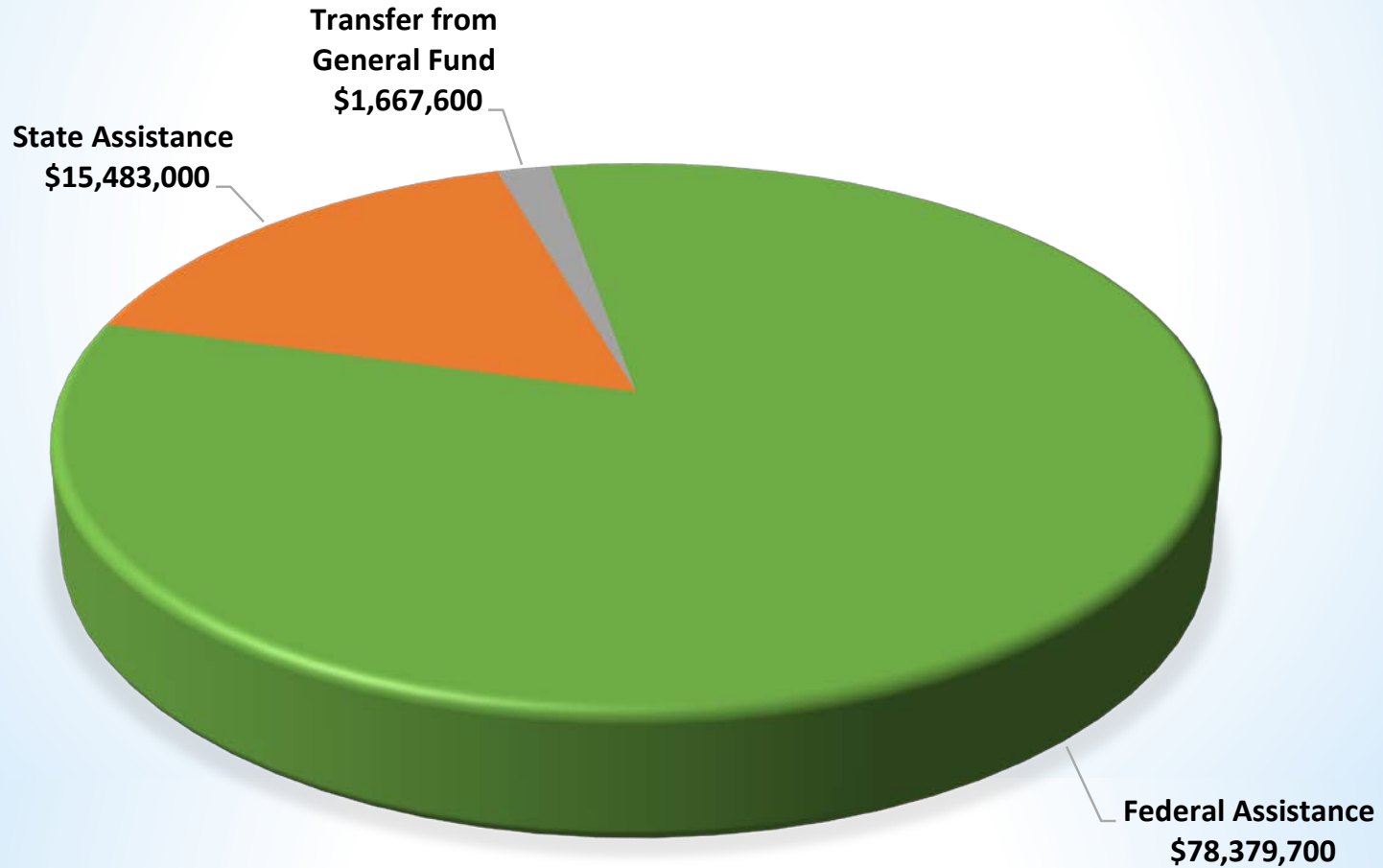
# Capital Projects Fund Expenditures



	Vehicles	Stations, Shelters, Facilities	Technology	Transit Security Projects	Equipment
■ 14-15 Budget	13,739,900	741,800	2,965,400	723,600	823,800
■ 14-15 Estimate	3,308,000	1,038,000	1,920,000	421,600	180,000
■ 15-16 Proposed	7,030,000	2,421,800	5,843,600	715,000	1,331,300



# Capital Projects Fund Revenues



# Summary



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# General Fund Operating Budget

<b>Personnel Services</b>	<b>\$ 31,626,600</b>
<b>Materials &amp; Services</b>	<b><u>10,706,500</u></b>

<b>TOTAL</b>	<b>\$ 42,333,100</b>
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**Increase from current year: 3.6%**



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# General Fund Non-operating Budget

Transfer to Accessible Services Fund	\$ 2,586,900
Transfer to Medicaid Fund	\$ 195,000
Transfer to Capital Projects Fund	1,667,600
Operating Contingency	1,000,000
Working Capital	14,075,700
Self-Insurance & Risk	<u>1,000,000</u>

<b>TOTAL</b>	<b>\$ 20,525,200</b>
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Increase from current year: 1.7%



# Accessible Services Fund

Eugene/Springfield-Based Service	\$ 6,068,100
Rural Lane County Services	562,500
Mobility Management	175,000
Other Service/Coordination	125,600
Transfer to Capital Projects Fund	-
Contingency	<u>130,000</u>
<b>Total Accessible Services Fund</b>	<b>\$ 7,061,200</b>

**Increase in total budget: 3.3%**

**Increase in General Fund transfer: 30.7%**



# Medicaid Fund

Medicaid Medical	\$ 7,197,500
Medicaid Non-Medical	790,800
Mobility Management	161,900
Administration	1,261,400
Contingency	<u>134,200</u>

<b>Total Medicaid Fund</b>	<b>\$ 9,545,800</b>
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Increase from current year: 28%





# Capital Projects Fund

<b>Capital Projects</b>	<b>\$ 91,931,700</b>
<b>Reserves</b>	<b><u>8,955,400</u></b>

<b>Total Capital Projects Fund</b>	<b>\$ 100,887,100</b>
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**Decrease from current year: 6.9%**



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# Proposed Appropriations

<b>General Fund</b>	<b>\$ 62,858,300</b>	<b>3.6%</b>
<b>Accessible Services Fund</b>	<b>7,061,200</b>	<b>3.3%</b>
<b>Medicaid Fund</b>	<b>9,545,800</b>	<b>28.0%</b>
<b>Capital Projects Fund</b>	<b><u>100,887,100</u></b>	<b>-6.9%</b>

## **TOTAL FY 2015-16**

<b>Proposed Appropriation</b>	<b>\$ 180,352,400</b>	<b>-1.8%</b>
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# Poll Committee

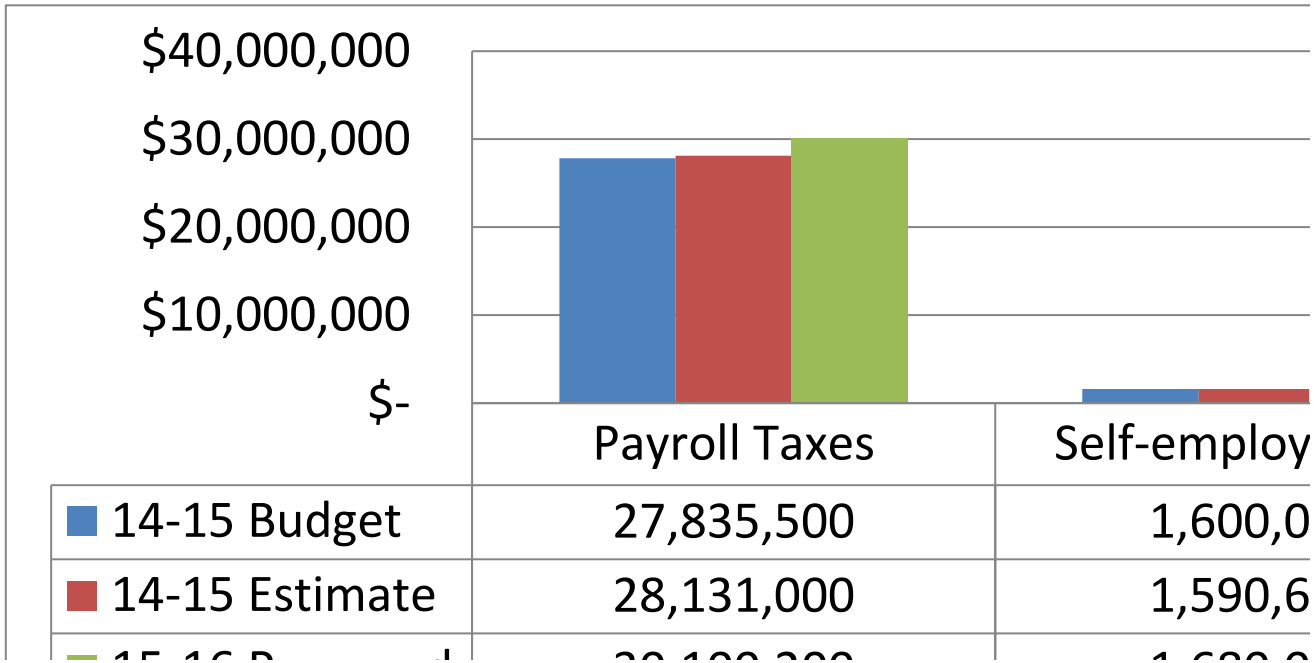
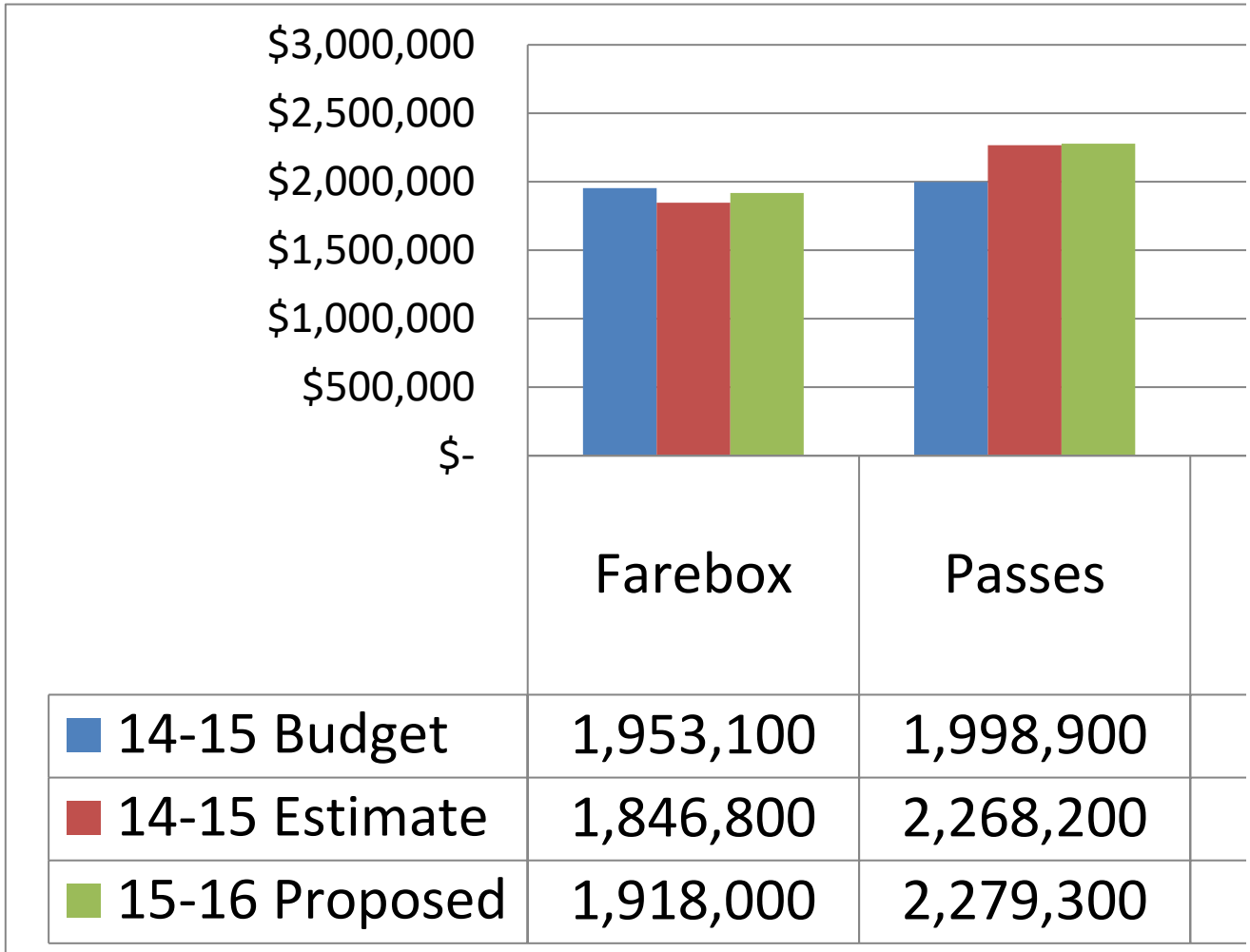


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vertical	1.42	

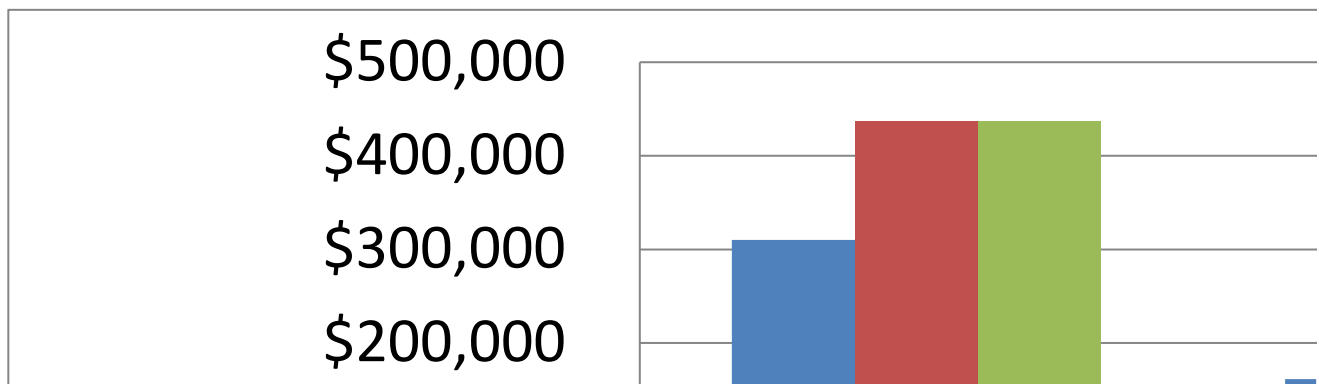
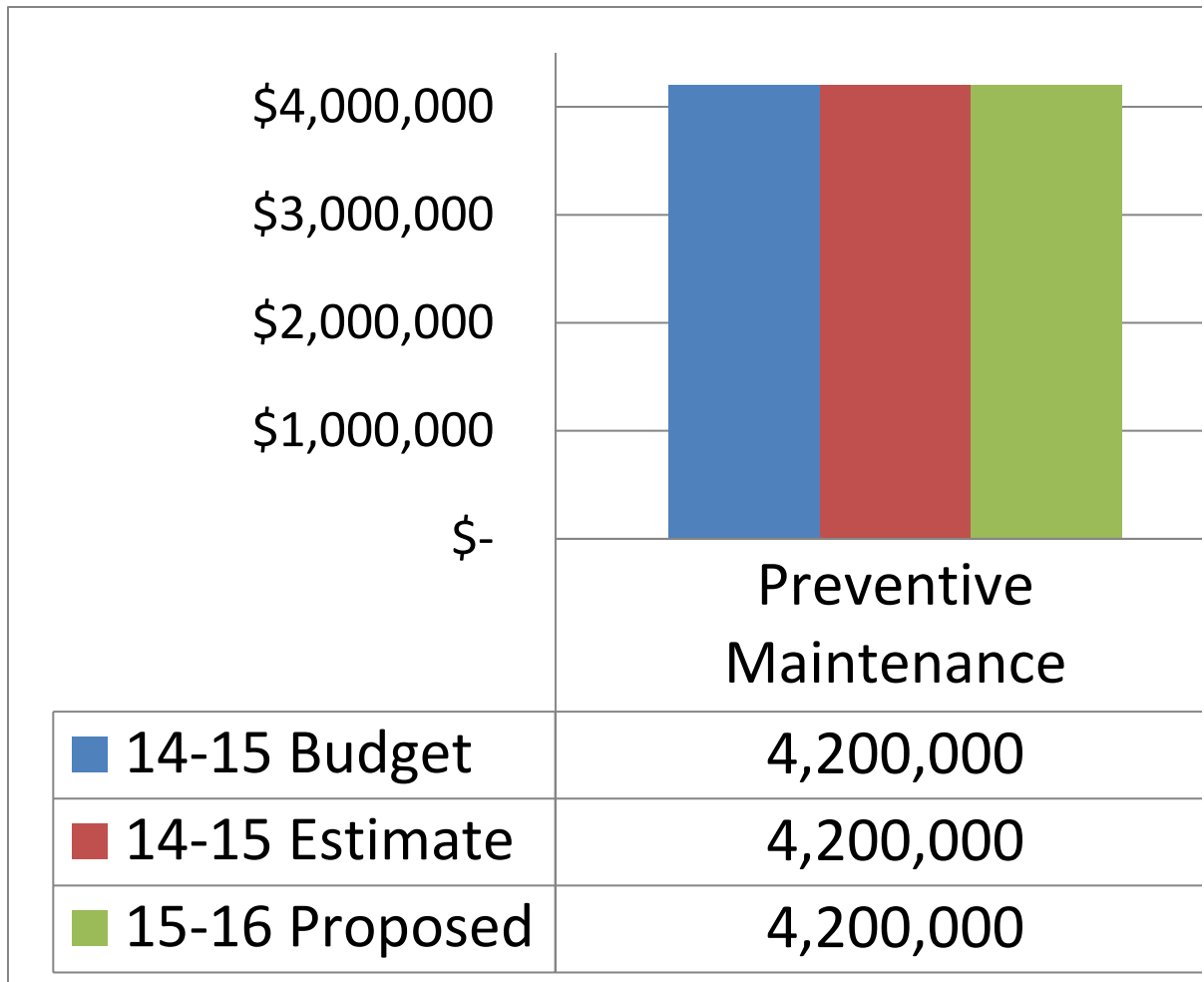
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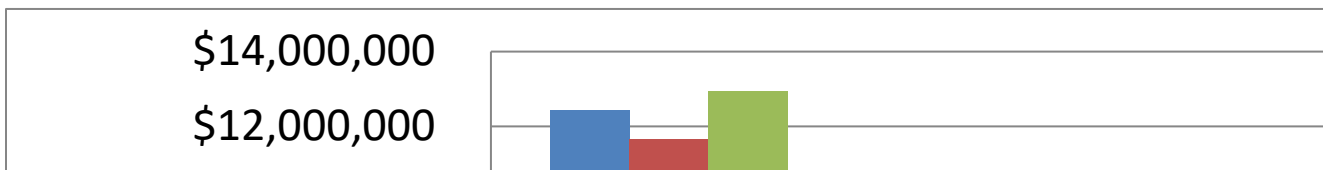
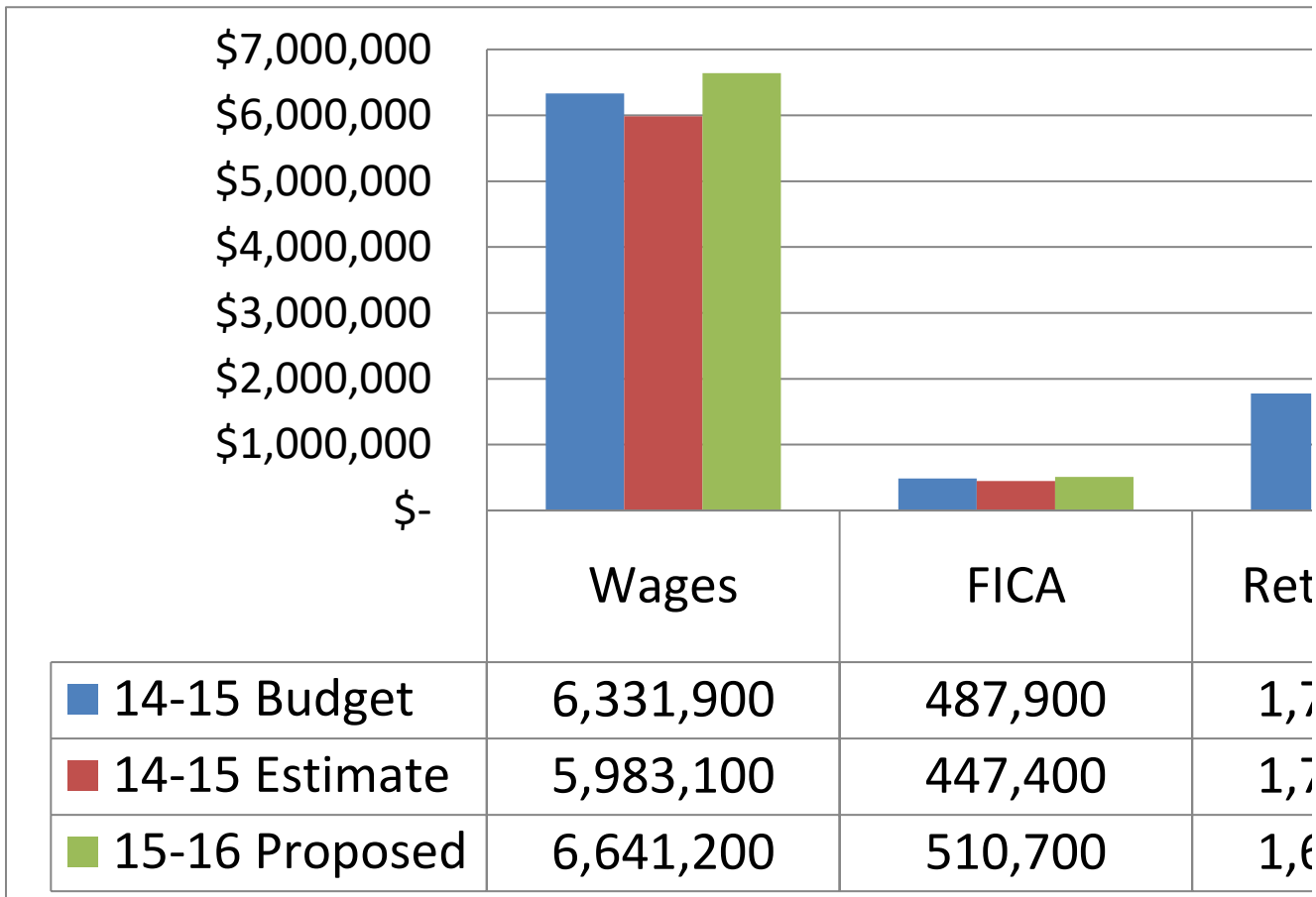
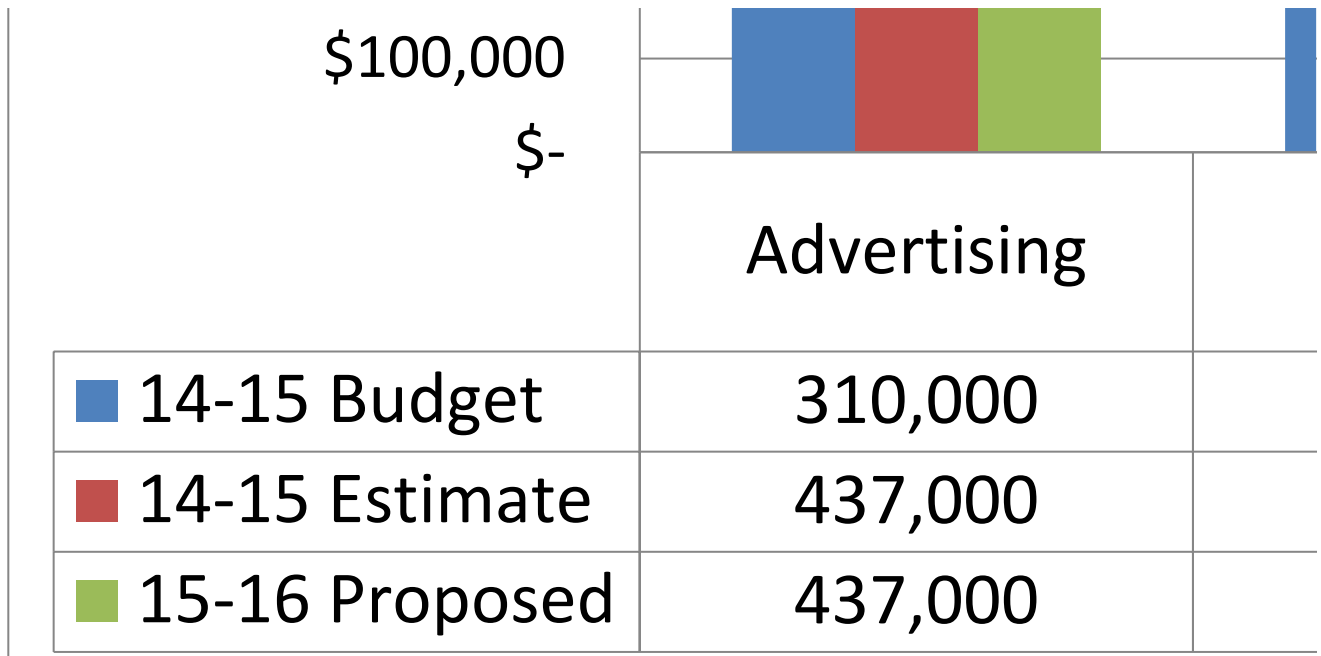


15-16 Proposed

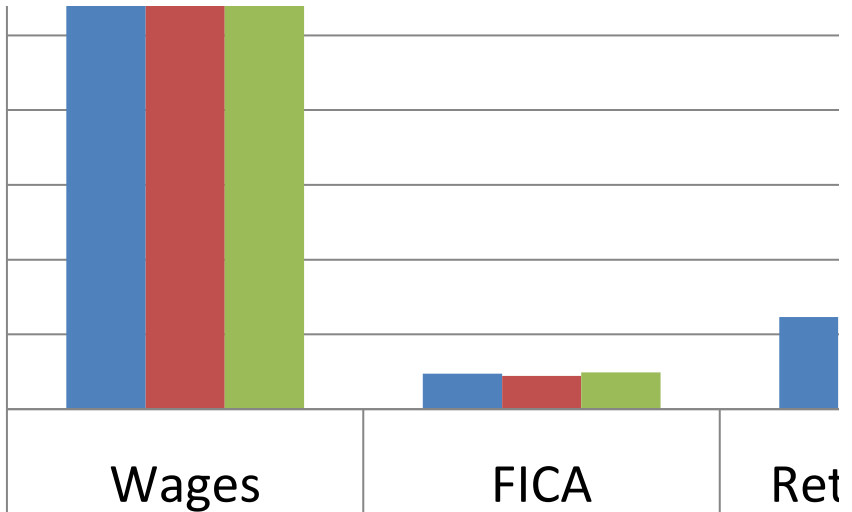
30,100,200

1,680,0



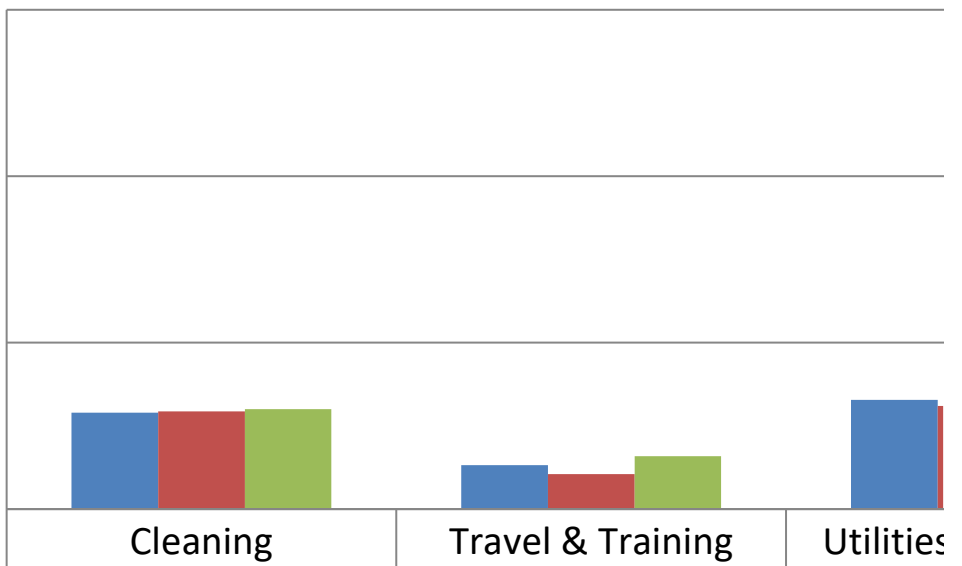


\$10,000,000  
 \$8,000,000  
 \$6,000,000  
 \$4,000,000  
 \$2,000,000  
 \$-



	Wages	FICA	Ret
14-15 Budget	12,425,000	953,100	2,4
14-15 Estimate	11,660,900	888,300	2,5
15-16 Proposed	12,928,000	985,600	2,8

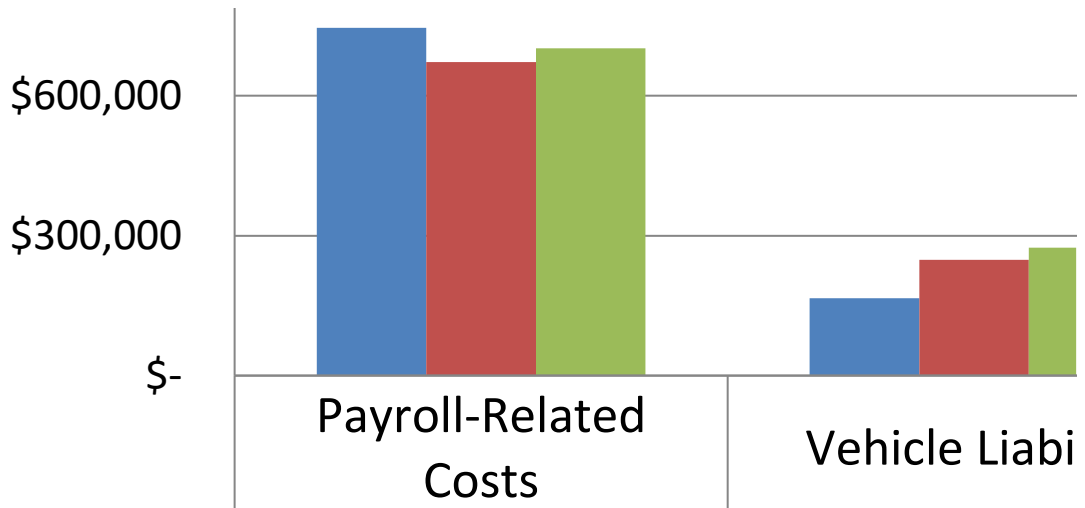
\$3,000,000  
 \$2,000,000  
 \$1,000,000  
 \$-



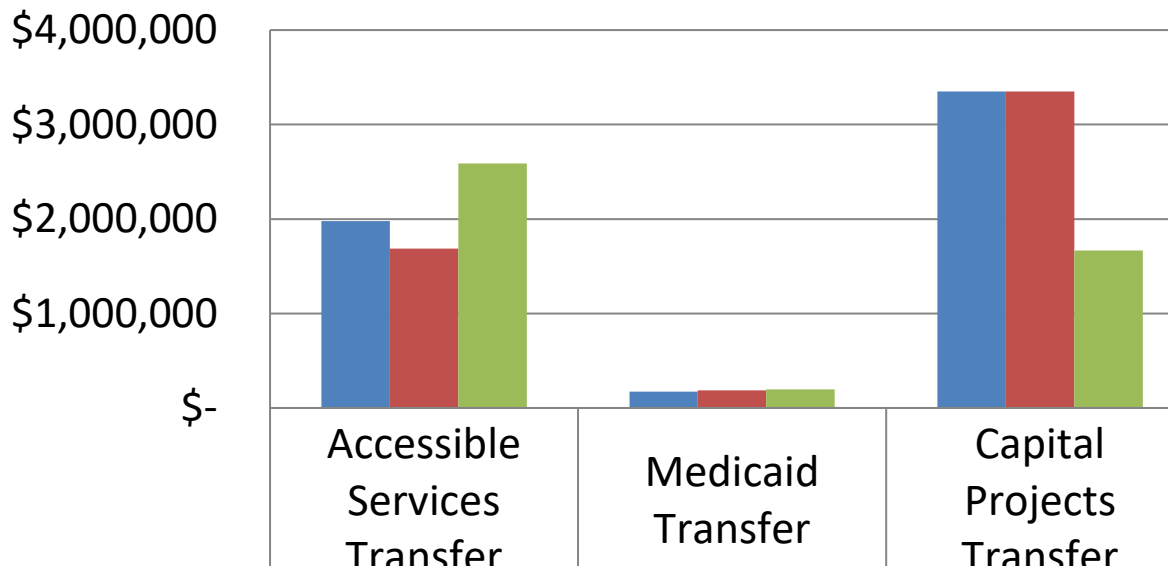
	Cleaning	Travel & Training	Utilities
14-15 Budget	578,500	263,900	65
14-15 Estimate	587,200	209,530	61
15-16 Proposed	601,000	317,800	67

\$900,000

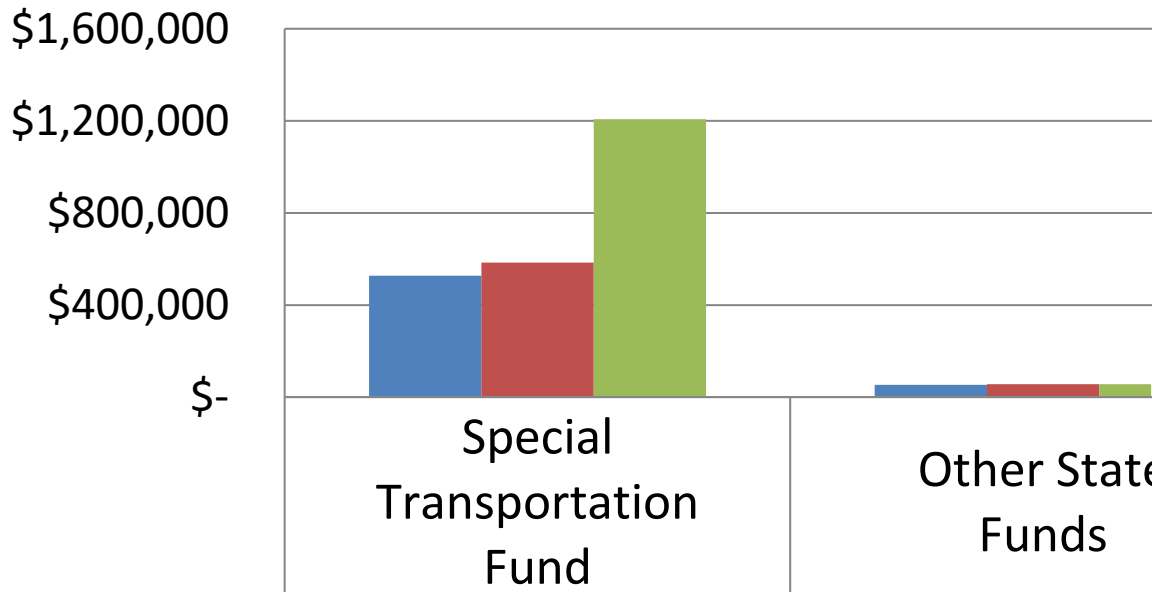




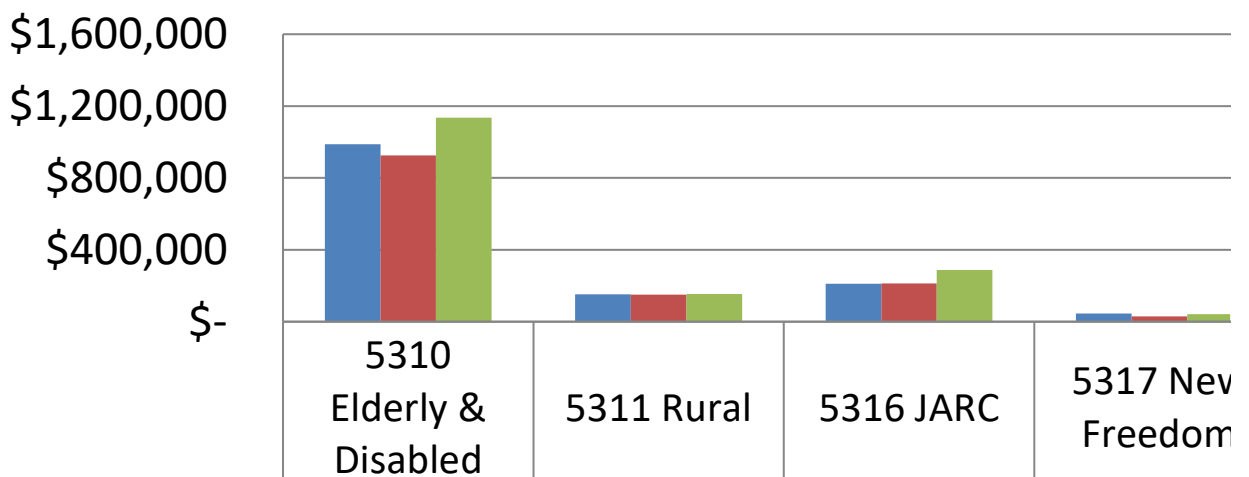
	Payroll-Related Costs	Vehicle Liabi
■ 14-15 Budget	745,600	166,000
■ 14-15 Estimate	672,000	248,400
■ 15-16 Proposed	701,500	274,600



	Transfer	Transfer	Transfer
14-15 Budget	1,979,700	172,000	3,351,100
14-15 Estimate	1,687,940	185,700	3,351,100
15-16 Proposed	2,586,900	195,000	1,667,600

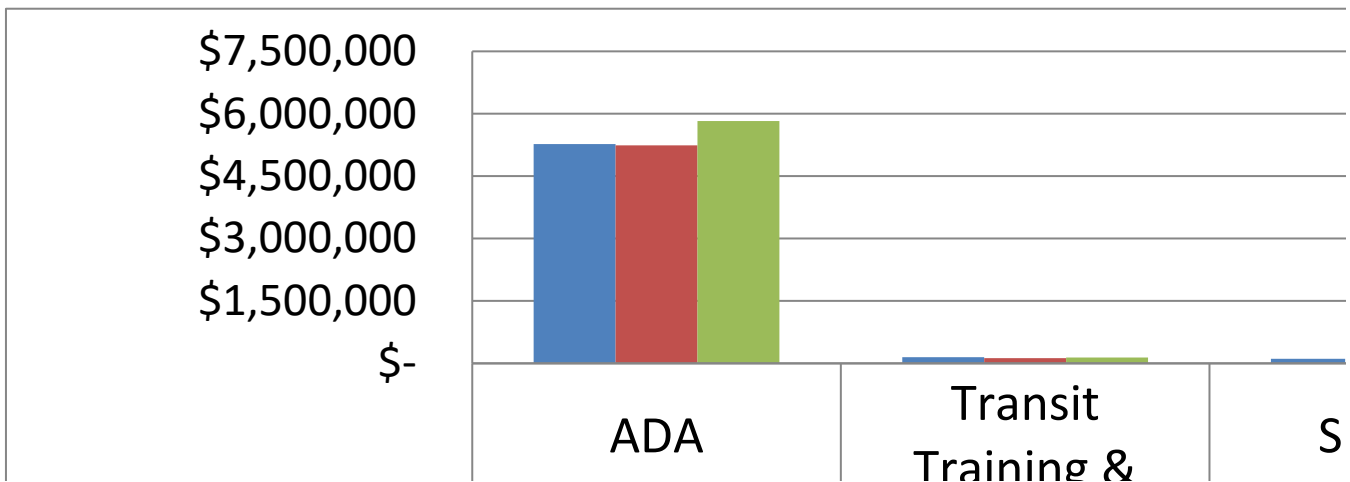
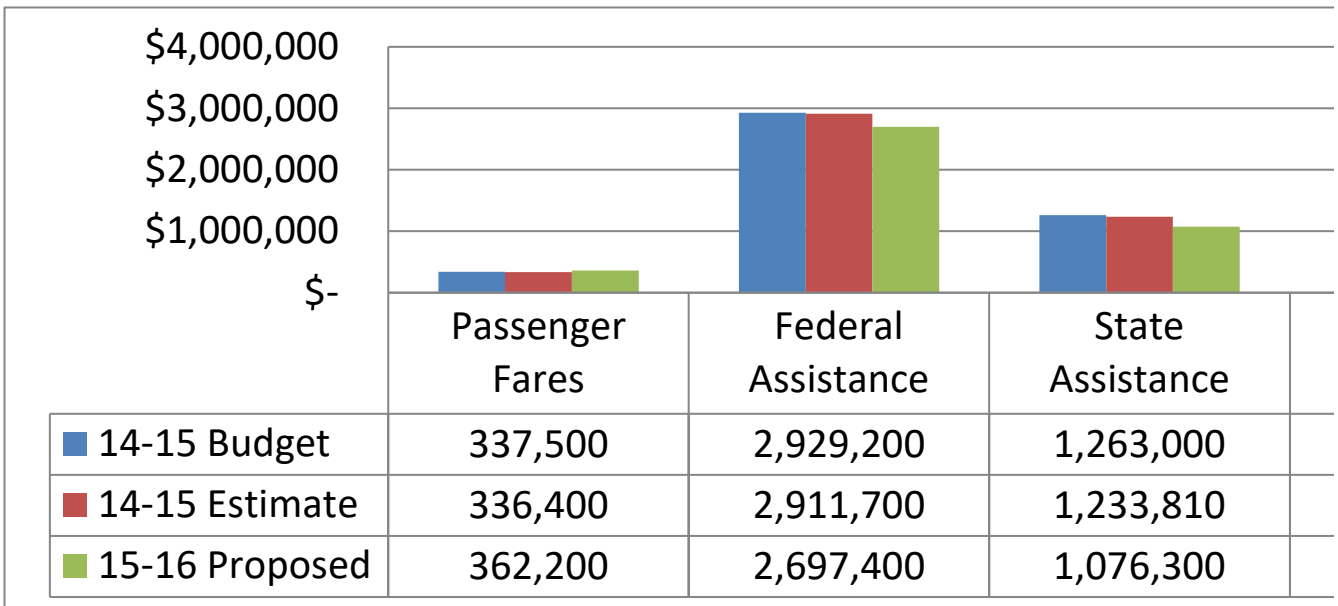


14-15 Budget	527,000	53,800
14-15 Estimate	583,570	55,900
15-16 Proposed	1,207,100	55,900

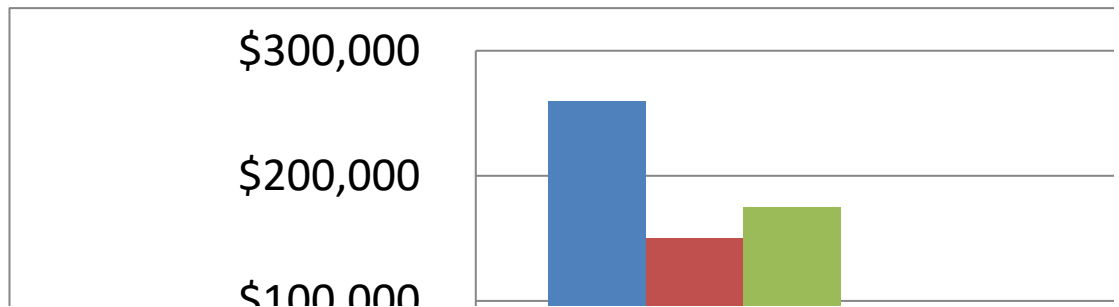
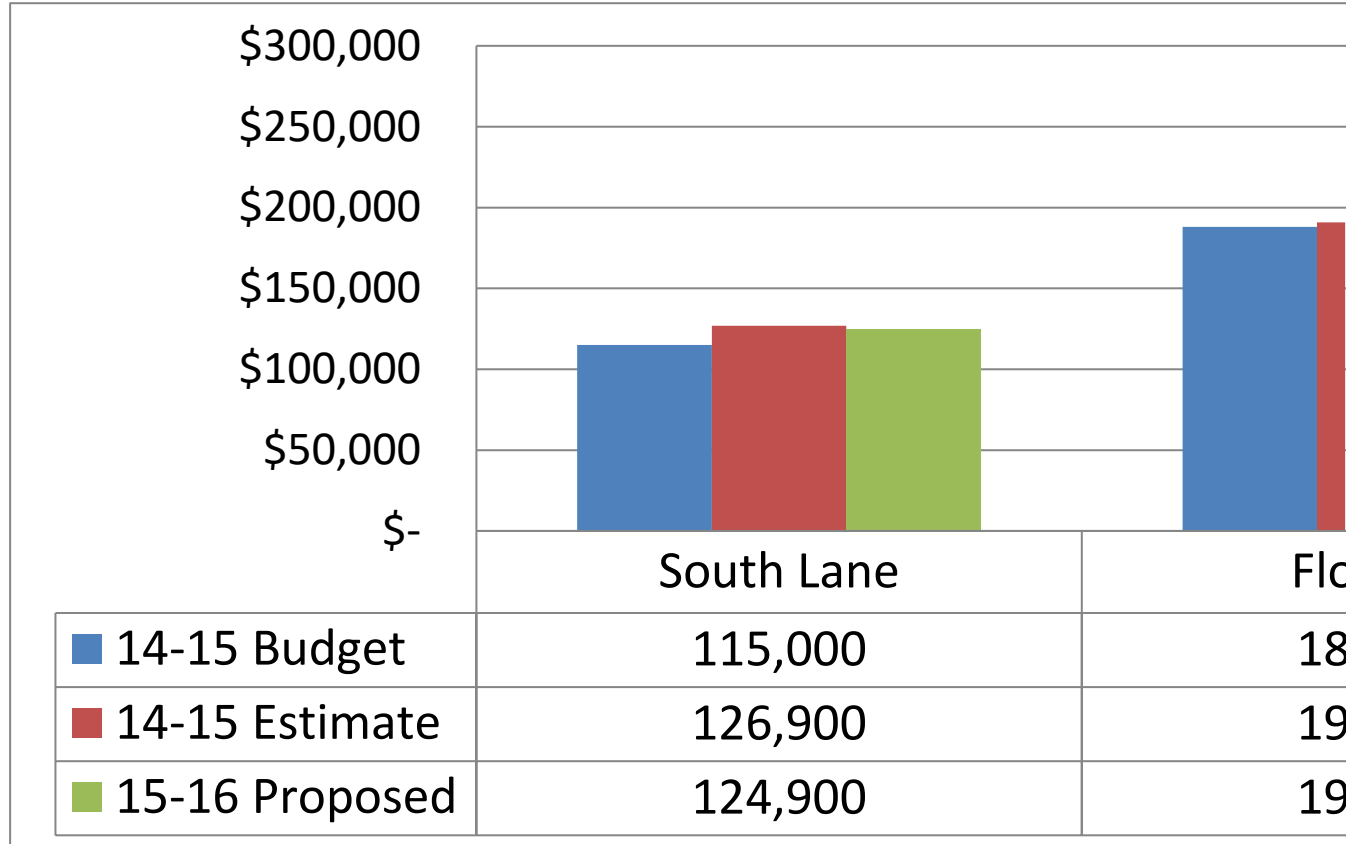


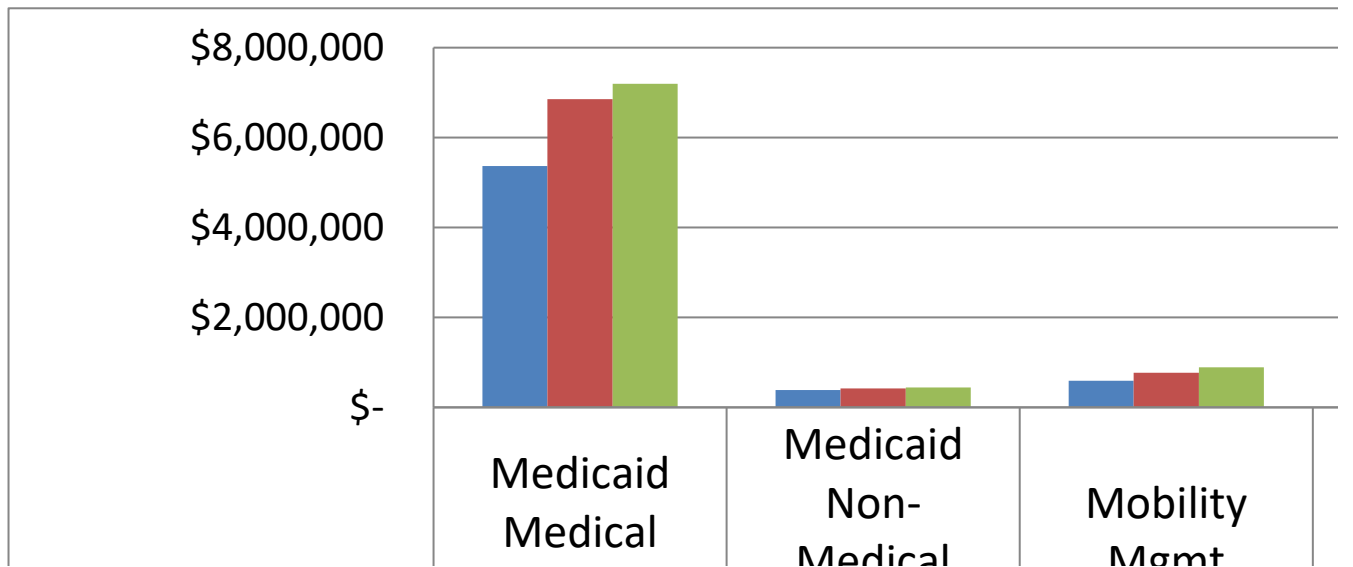
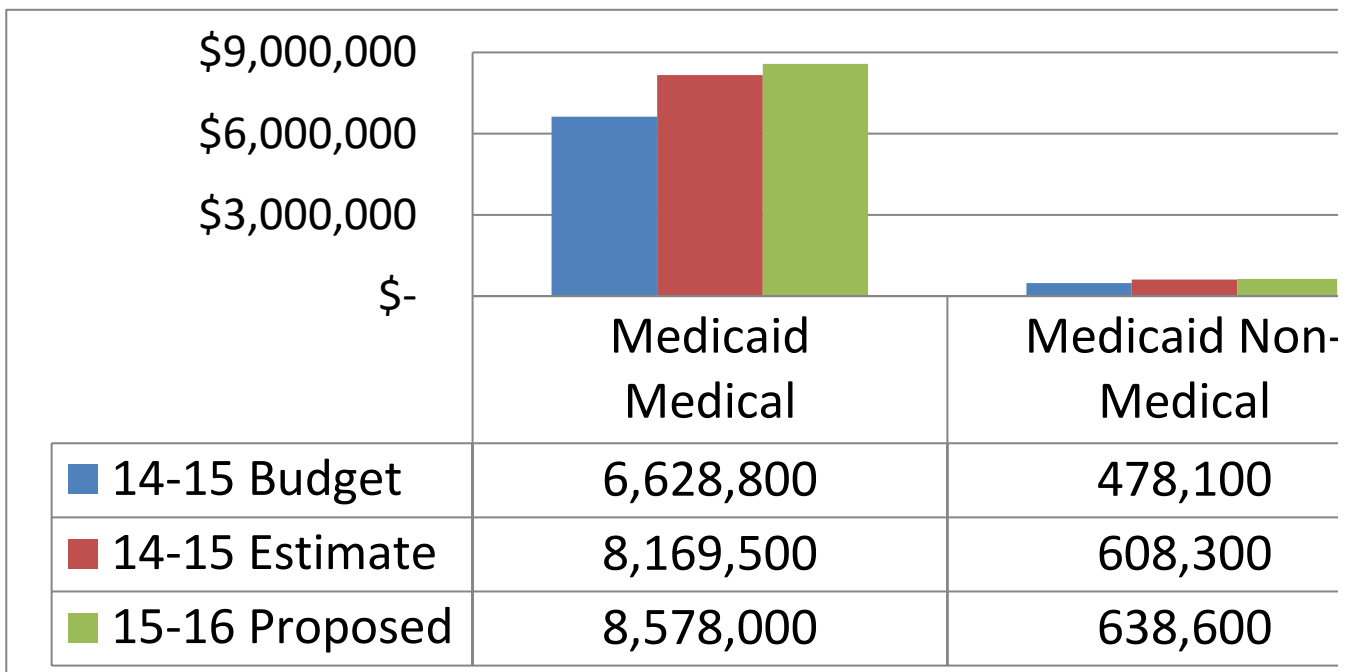
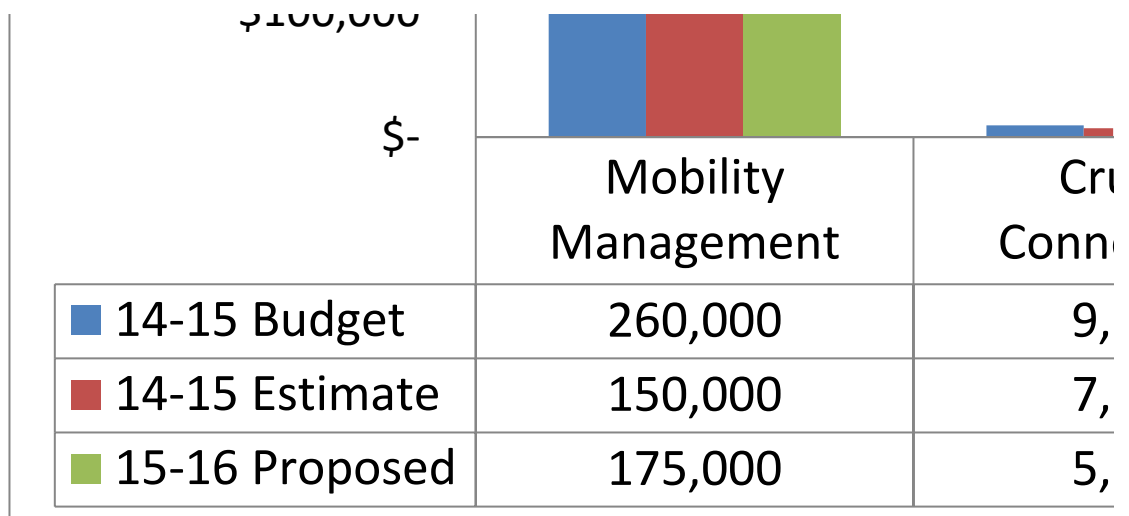
14-15 Budget	987,300	151,600	211,300	45,800
14-15 Estimate	926,220	151,030	212,420	28,800

■ 15-16 Proposed	1,136,400	154,100	286,900	41,600
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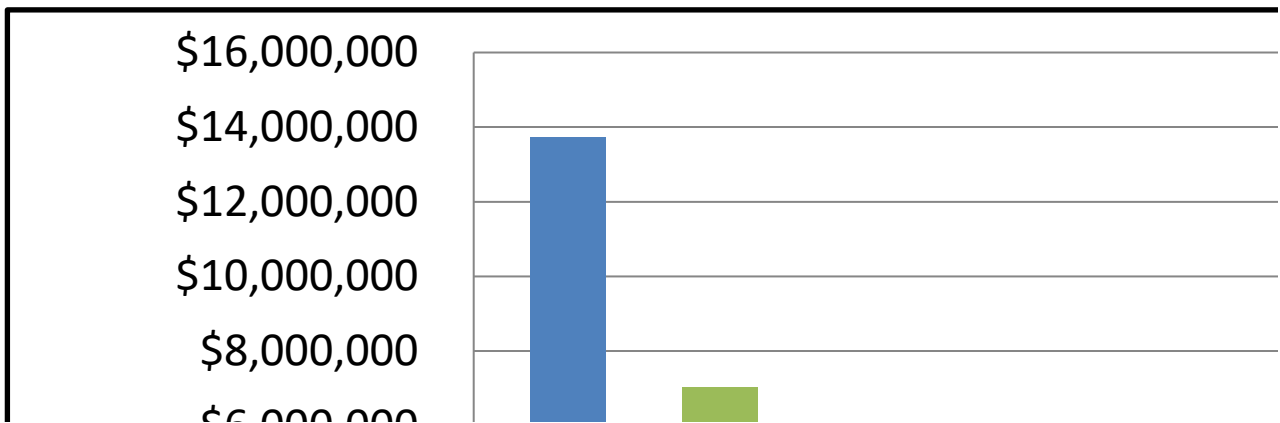
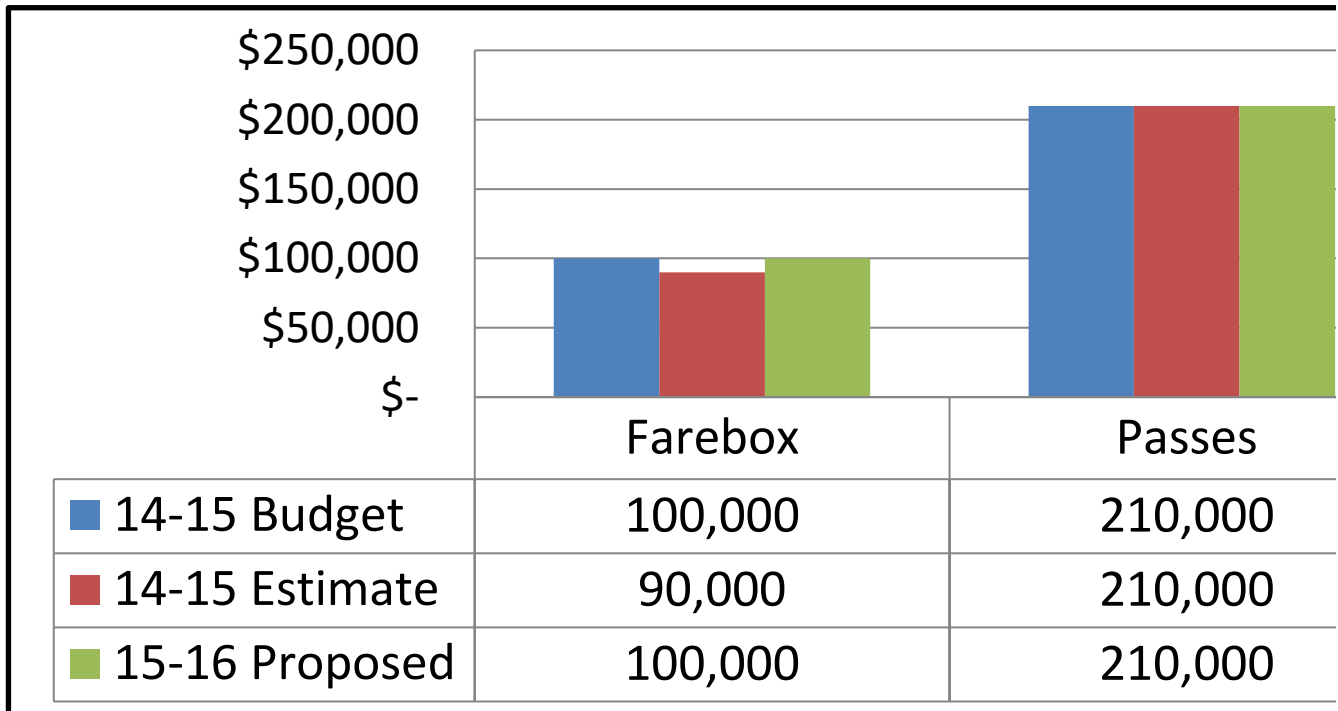


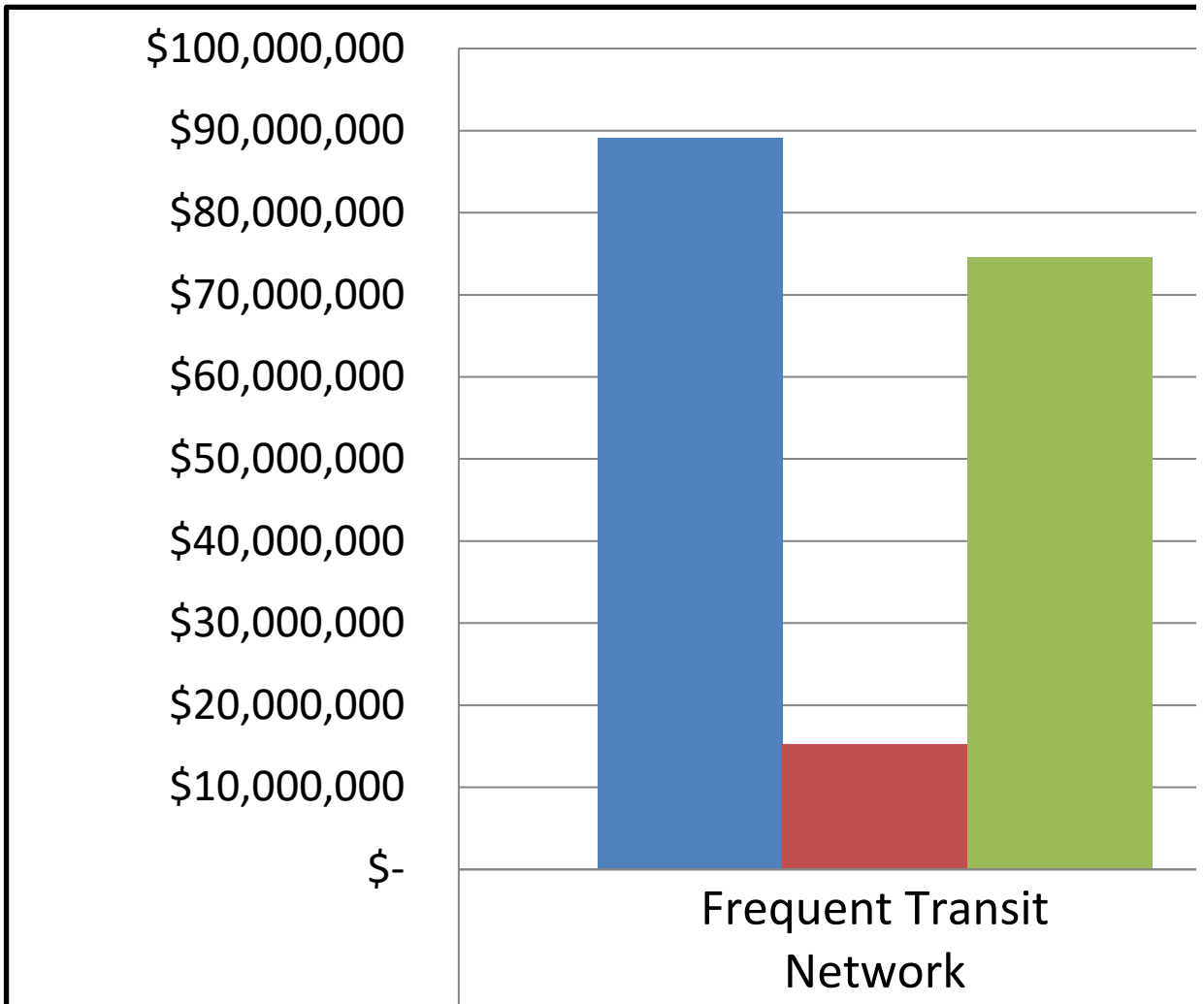
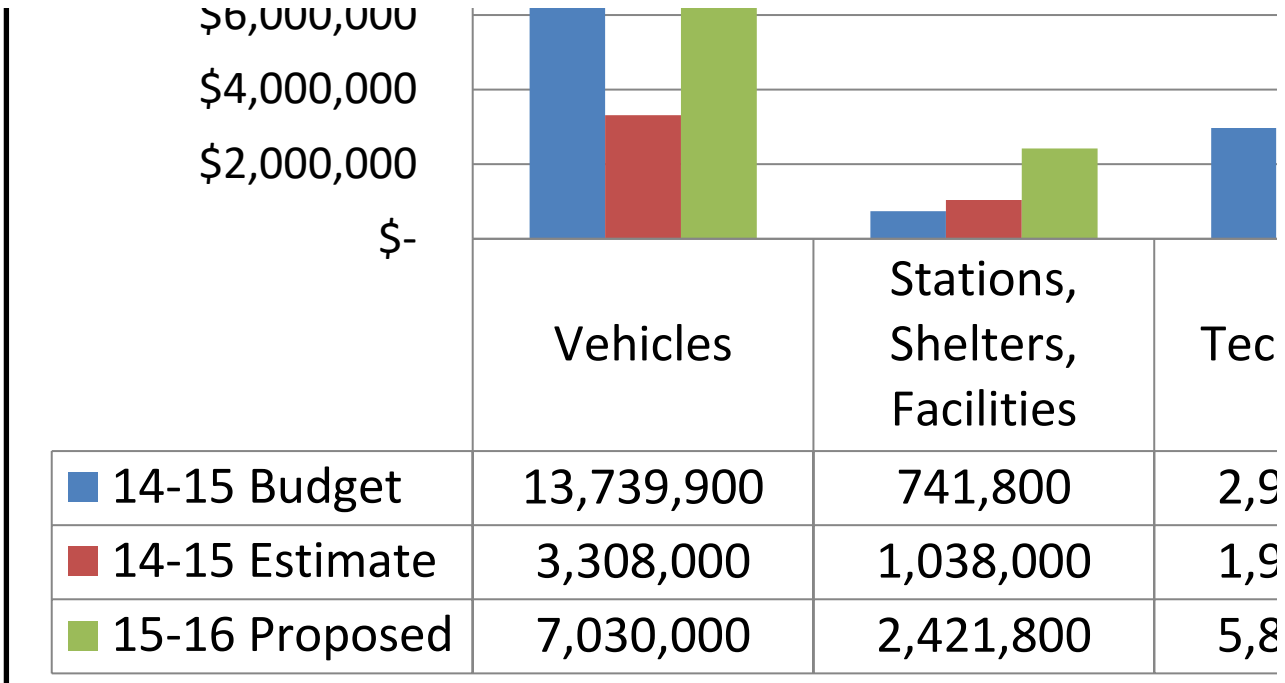
	RideSource	Training ~ Hosts	Tra
■ 14-15 Budget	5,268,900	150,600	10
■ 14-15 Estimate	5,238,900	124,700	10
■ 15-16 Proposed	5,823,800	144,400	9





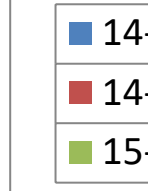
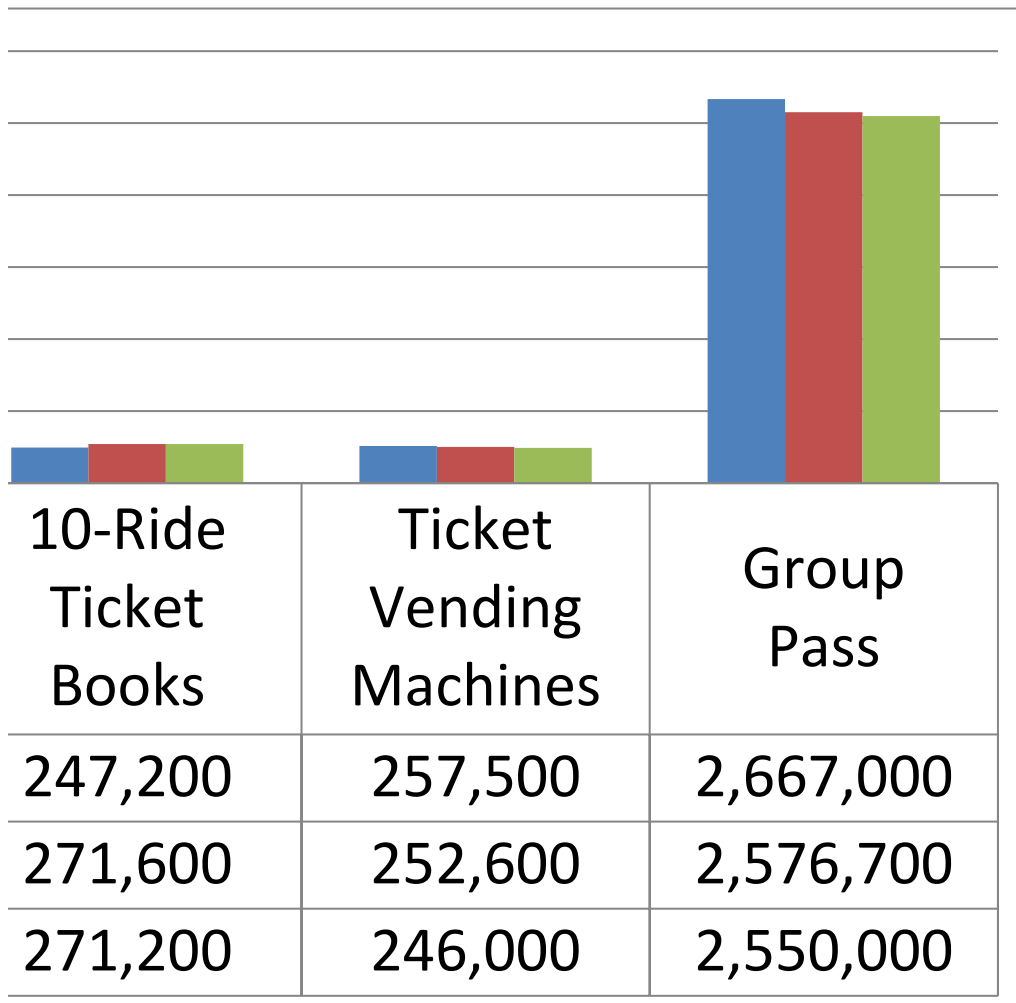
	Service	Medical Service	Flight
14-15 Budget	5,365,700	387,300	592,000
14-15 Estimate	6,854,800	418,930	769,670
15-16 Proposed	7,197,500	439,900	891,200





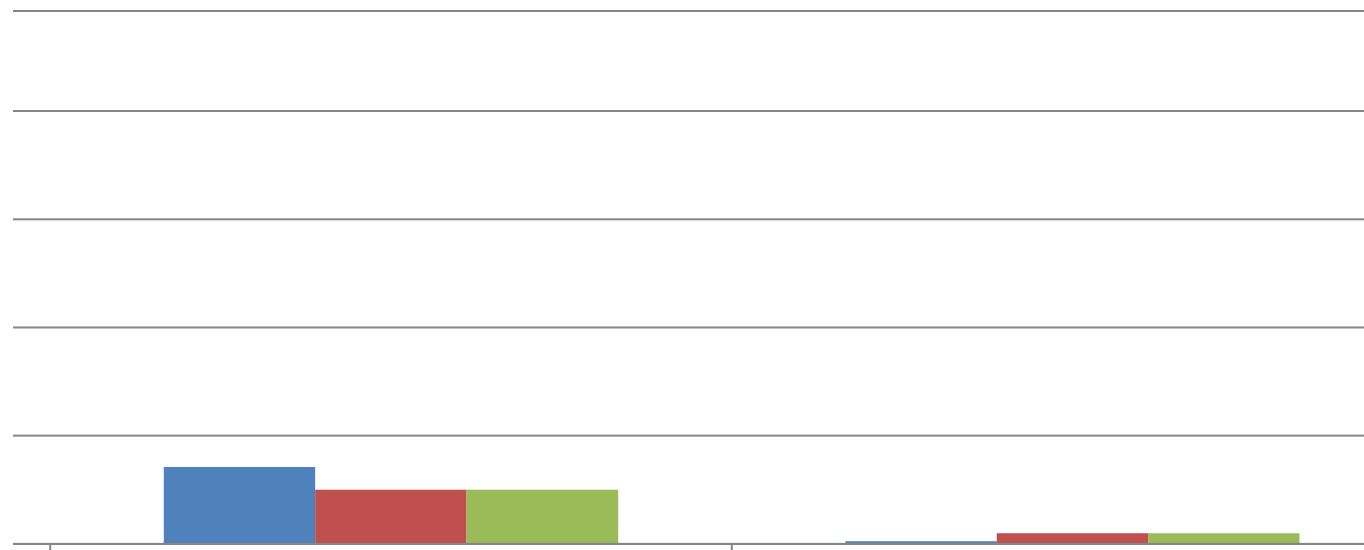
■ 14-15 Budget	89,151,900
■ 14-15 Estimate	15,313,500
■ 15-16 Proposed	74,590,000





Category	Value
% Taxes	2,040,000
State-in-Lieu	570,300
	200,000

100 | 200,000

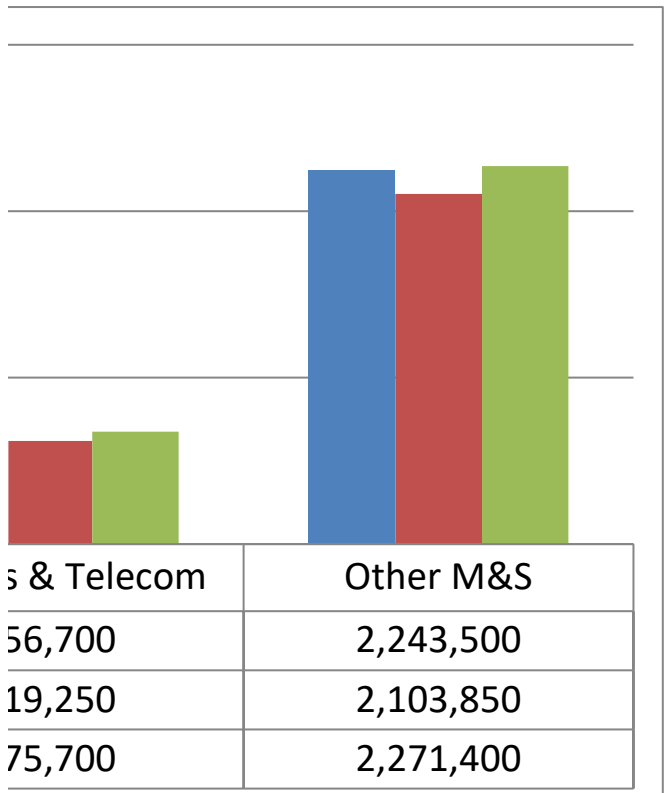
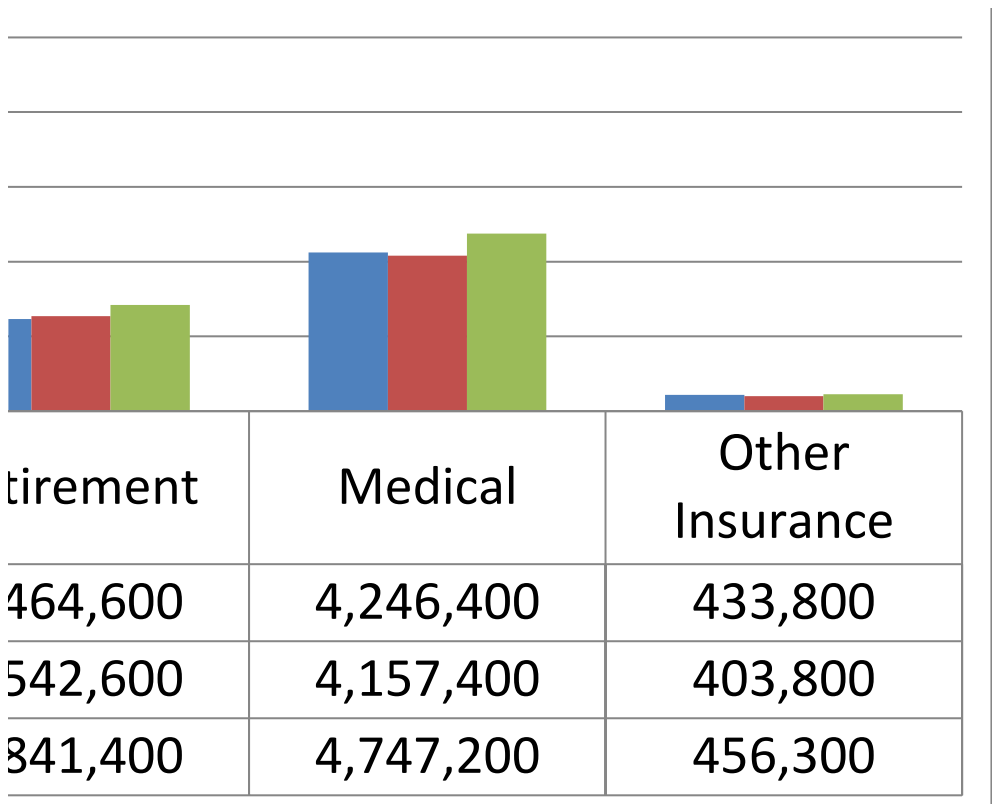


Point2point	Other
711,100	25,000
500,000	100,000
500,000	100,000



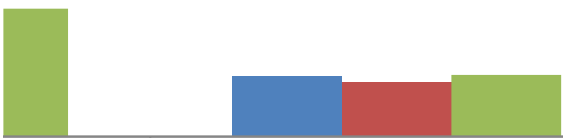
Special Services	Interest	Other Full
161,300	90,000	131,700
170,300	56,000	405,960
152,000	48,000	268,400

Retirement	Medical	Other Insurance
775,900	1,640,100	169,400
763,100	1,591,700	154,000
545,400	1,846,700	171,800



\$1,000

- 14-15 Budget
- 14-15 Estimate
- 15-16 Projection



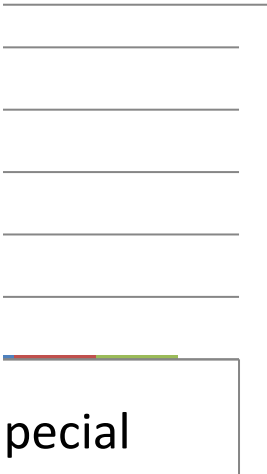
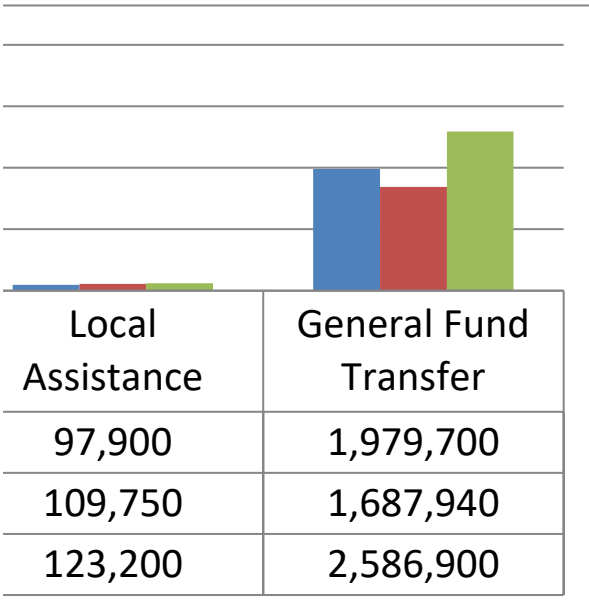
lity	General Insurance Premiums
	129,700
	117,200
	132,200





	Dev. Disabled	Other Federal
<i>N</i>	959,300	10,200
<i>n</i>	1,200,680	10,200

1,300,000	10,200
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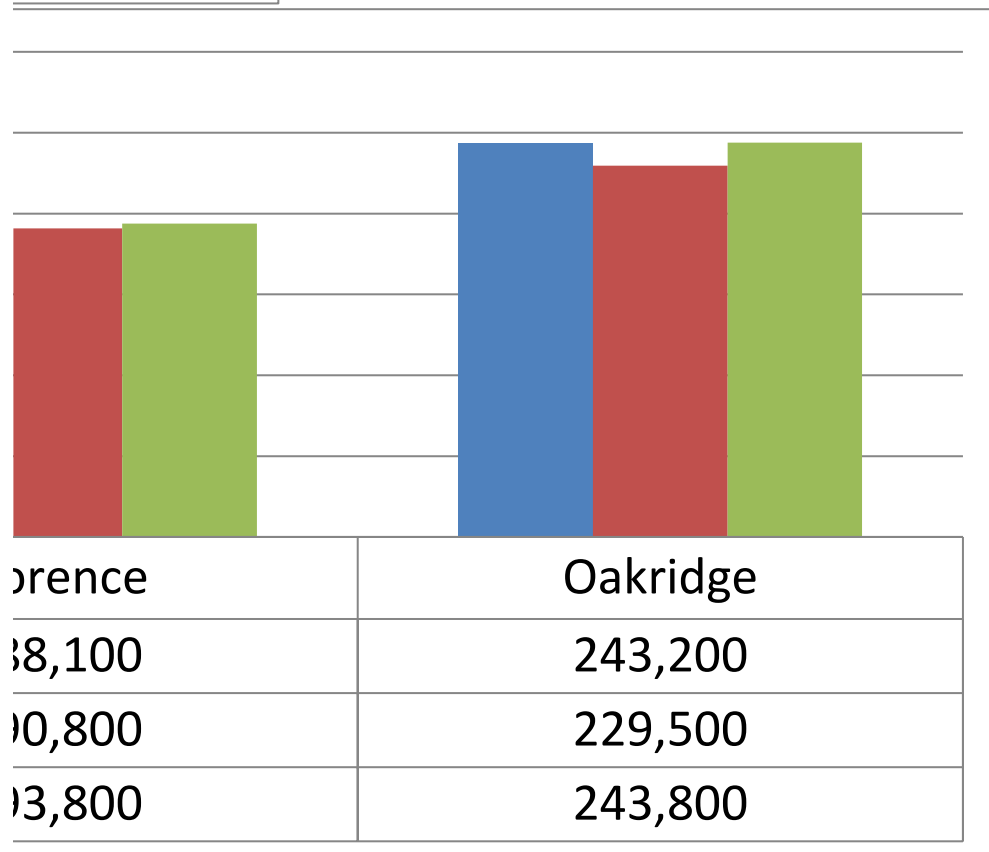


transport

38,100

36,500

39,900



Prentice

Oakridge

38,100

243,200

30,800

229,500

33,800

243,800

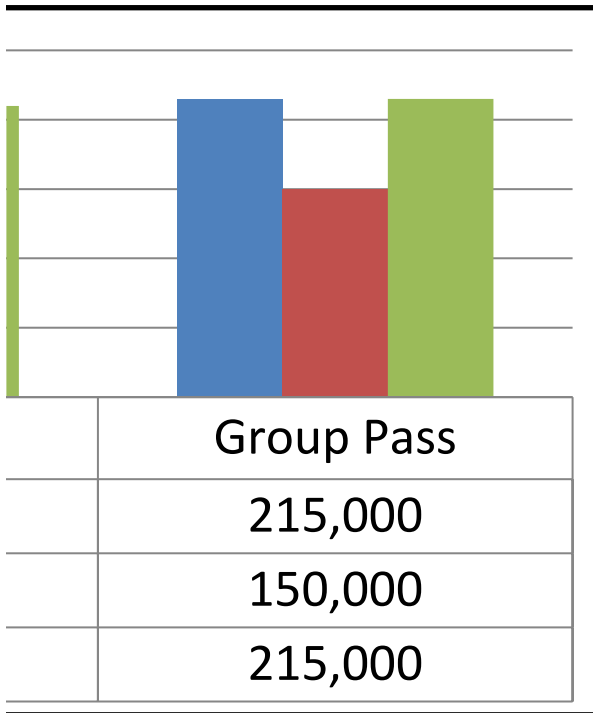


Social Services	Veterans Transportation	Lane County Coordination	Capital P Fund Tr
300	32,000	112,000	168,000
150	25,150	80,000	-
300	20,300	100,000	-

-	General Fund Transfer
	172,000
	185,700
	195,000

Program Admin	Grant Program

Admission	Match
74,800	174,500
126,640	183,780
187,500	211,200




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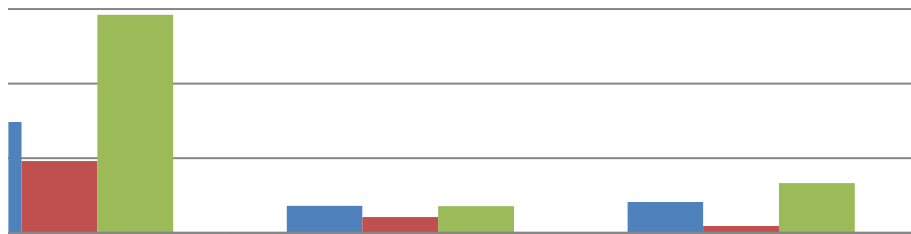
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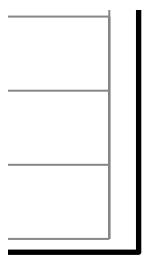


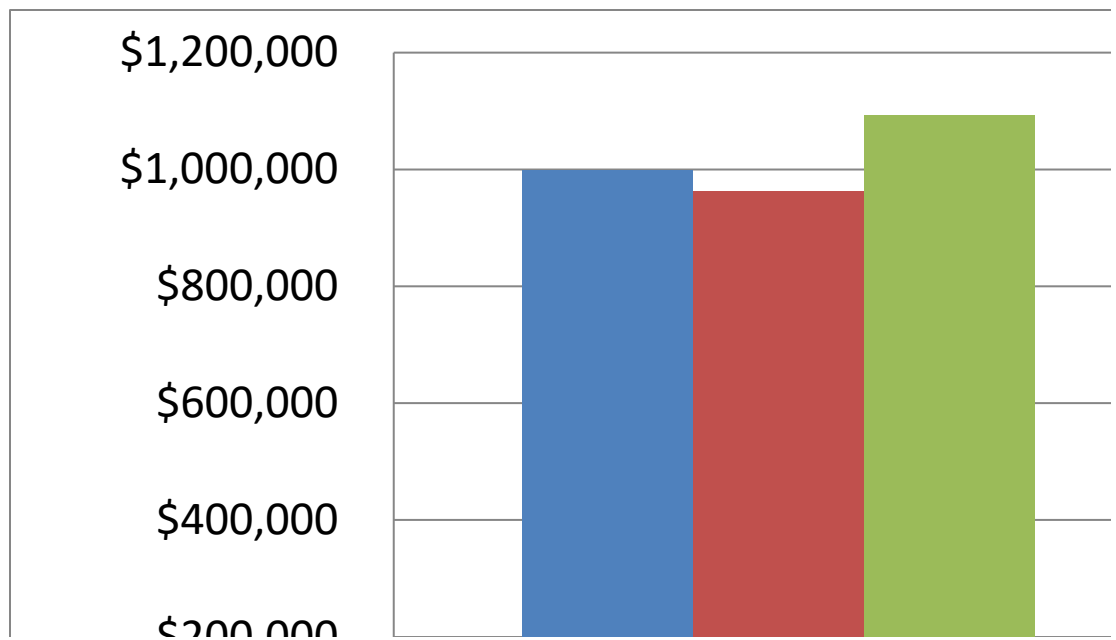
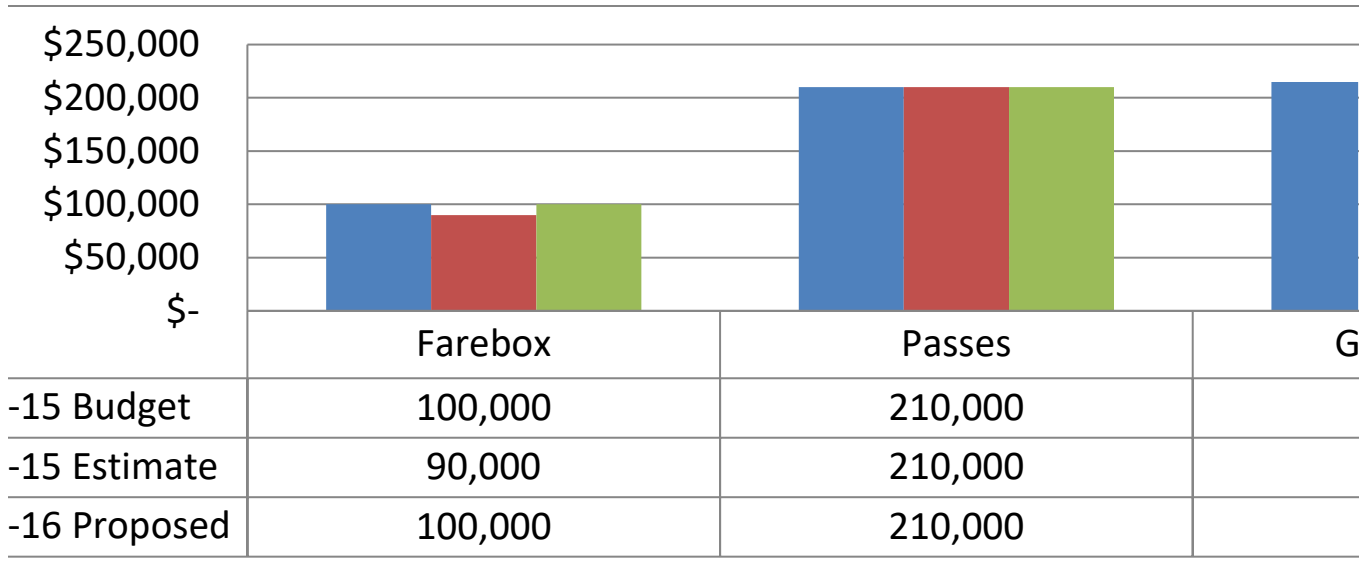
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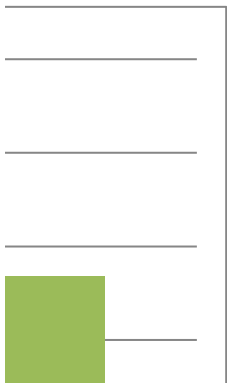
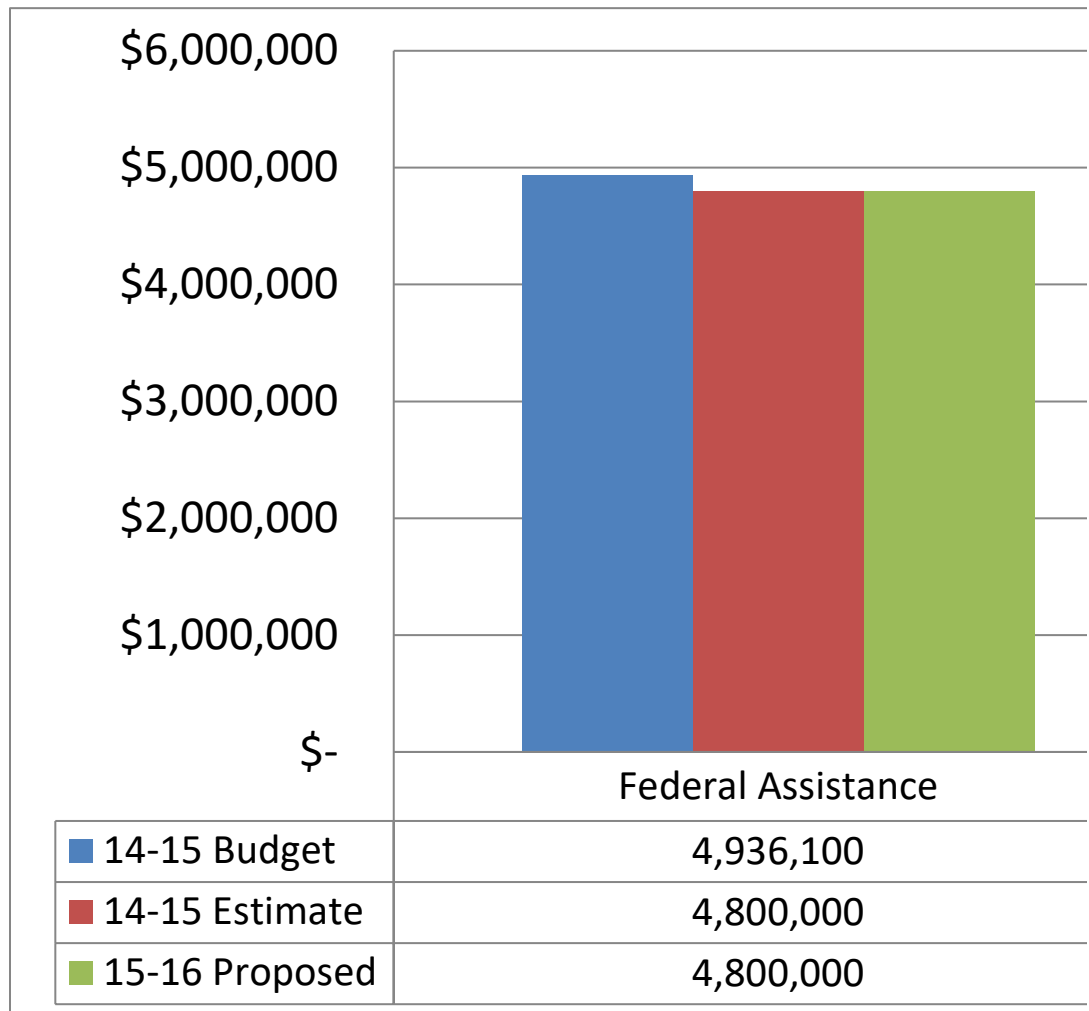
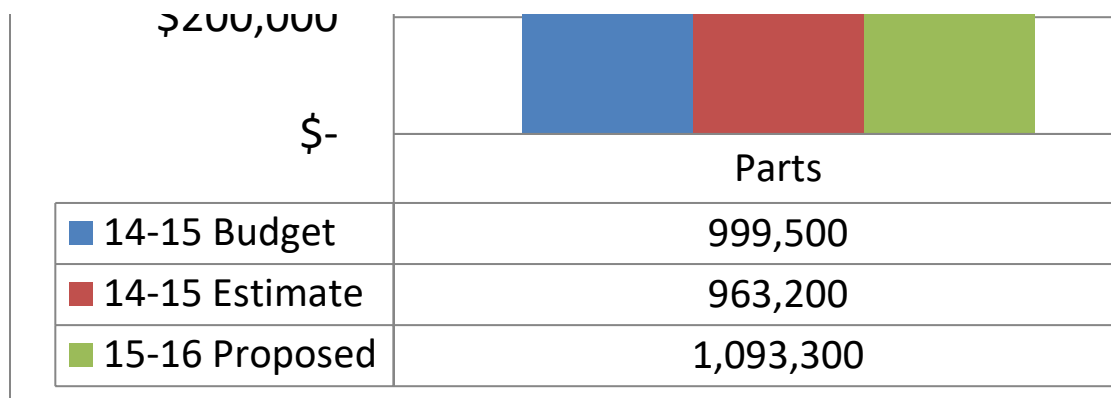


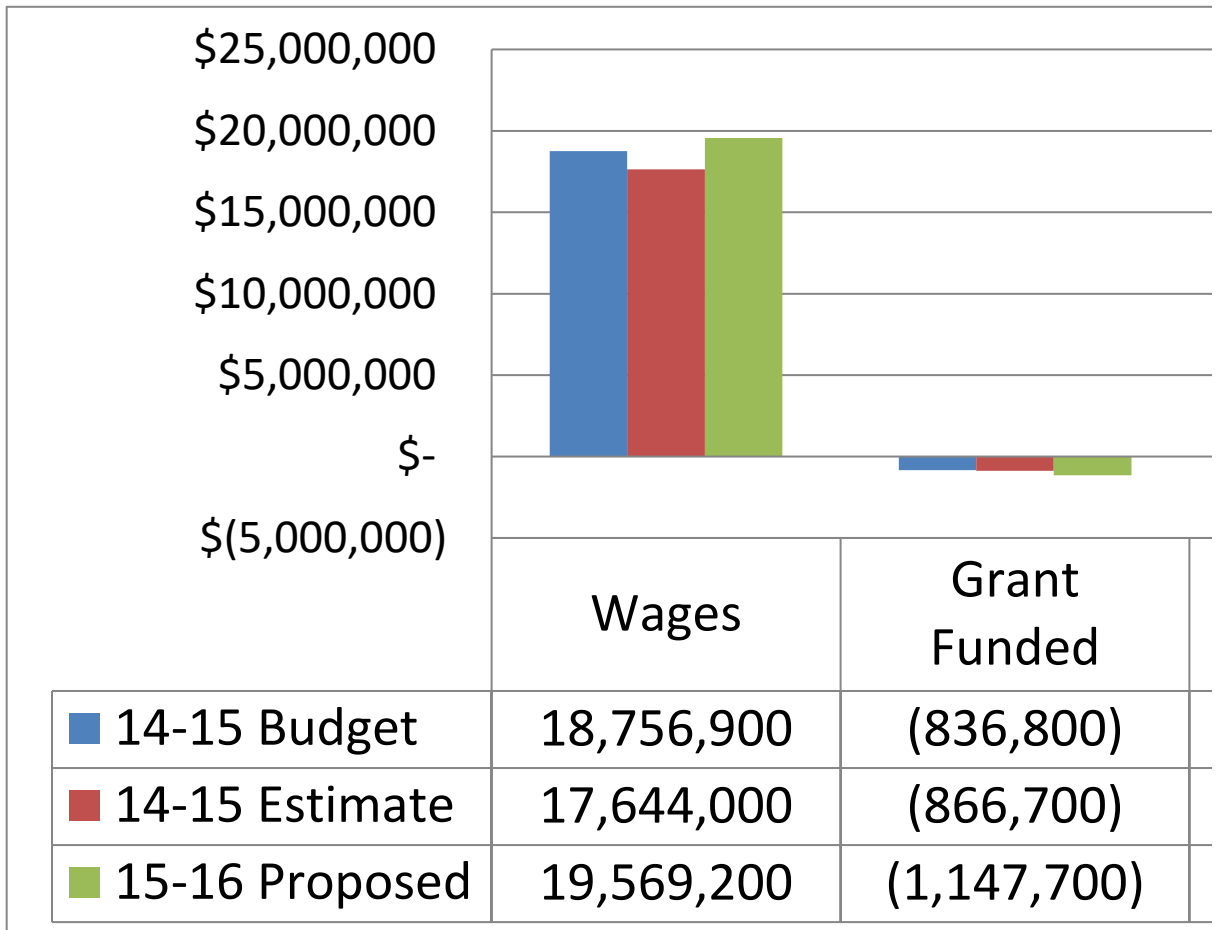
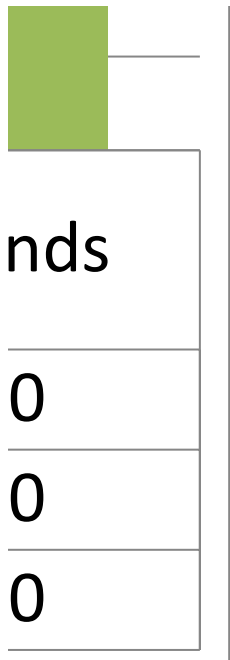
Technology	Transit Security Projects	Equipment
365,400	723,600	823,800
320,000	421,600	180,000
343,600	715,000	1,331,300

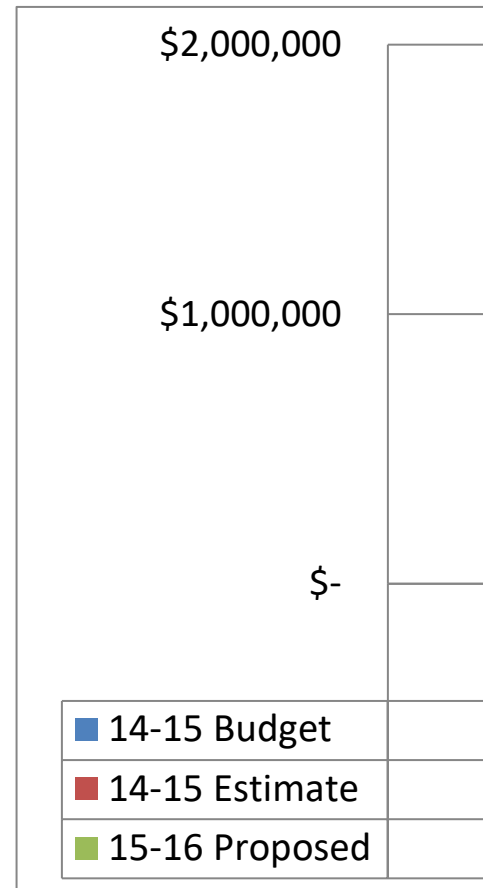
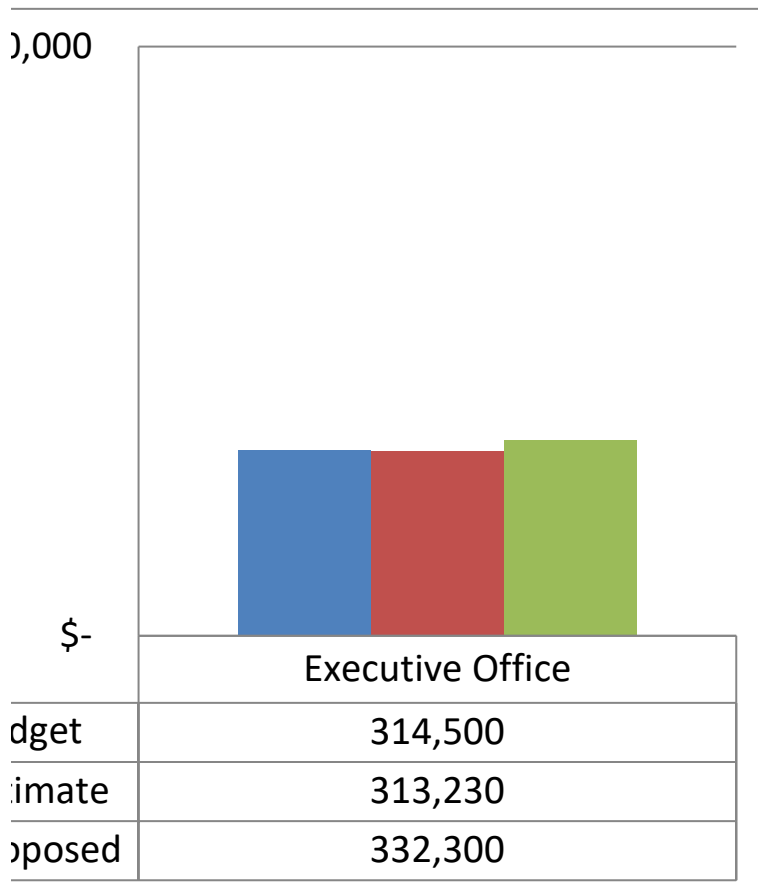
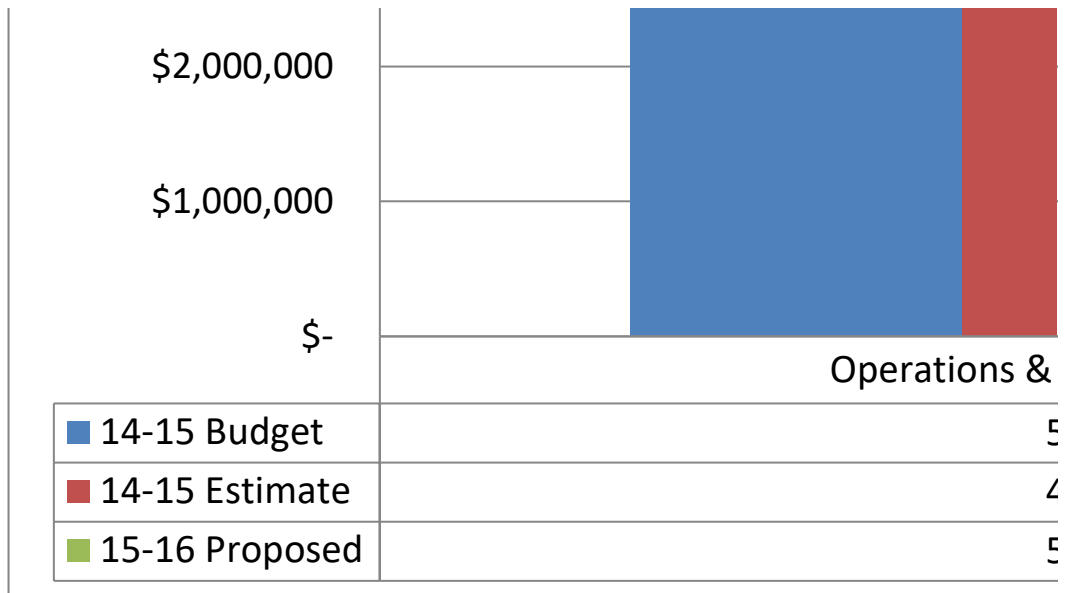










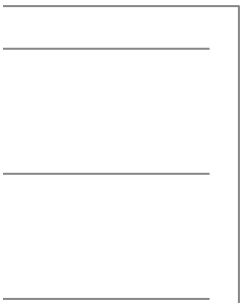












Projects  
Transfer

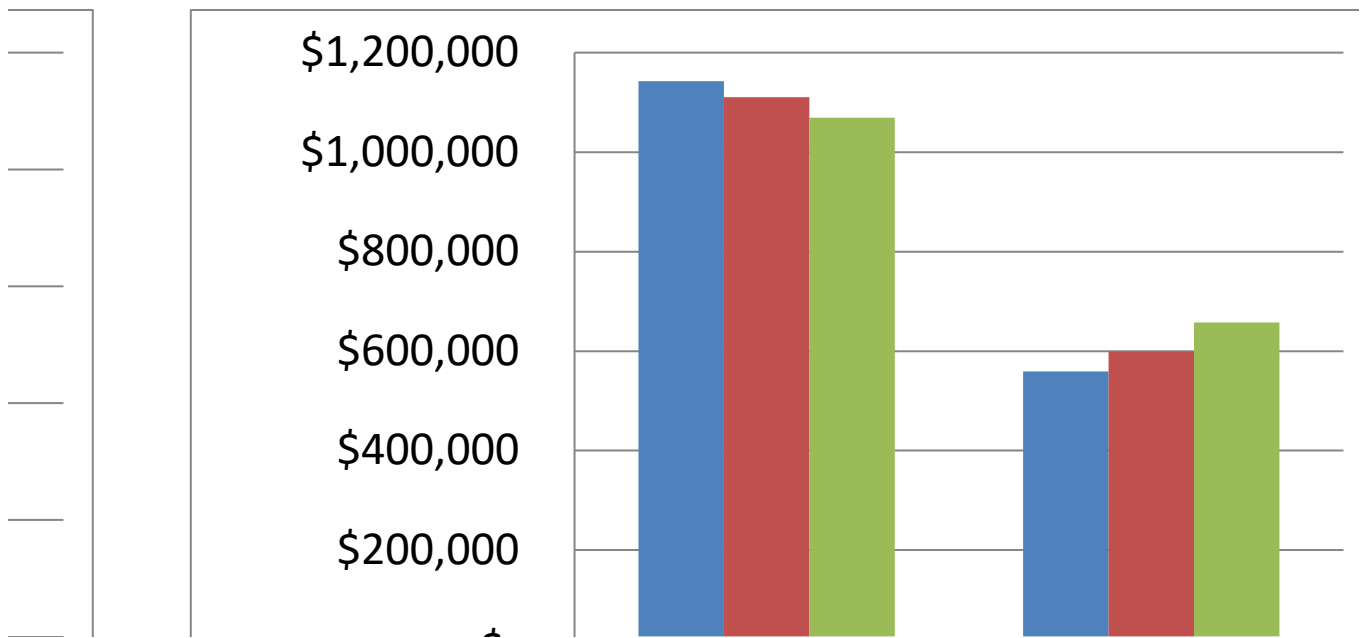
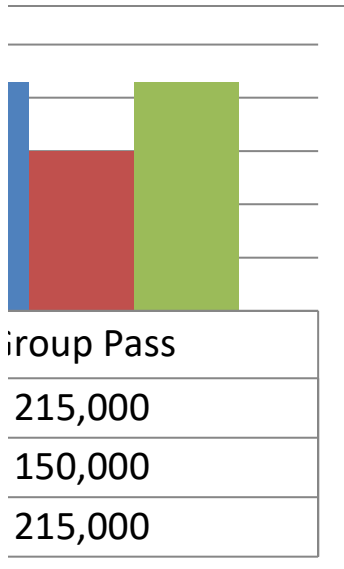
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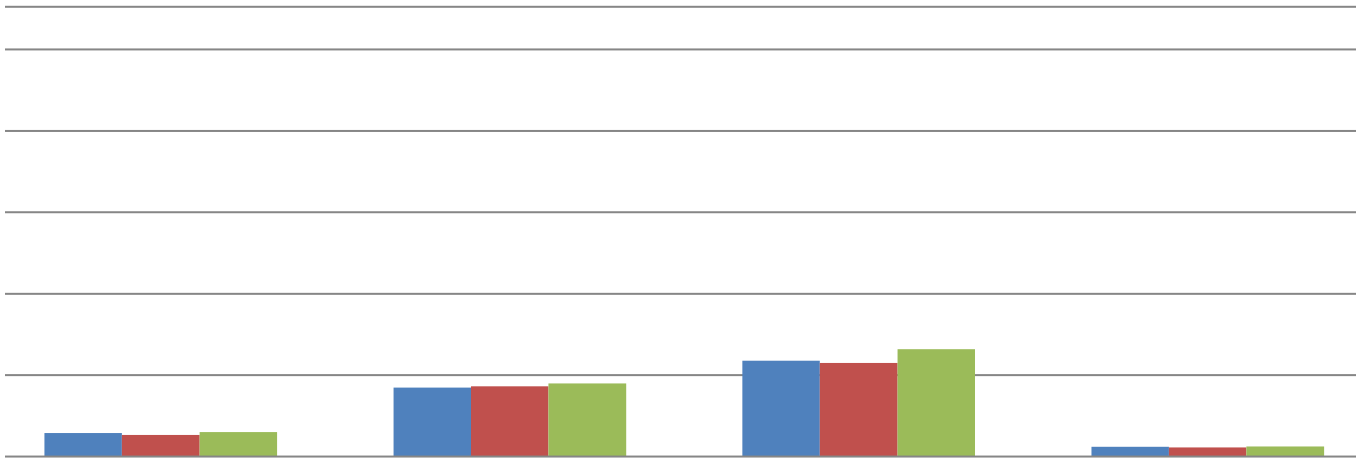




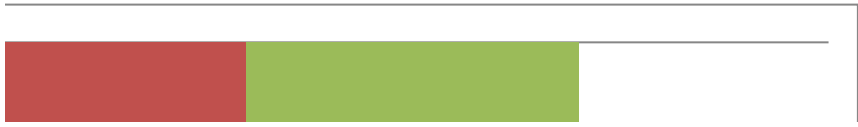
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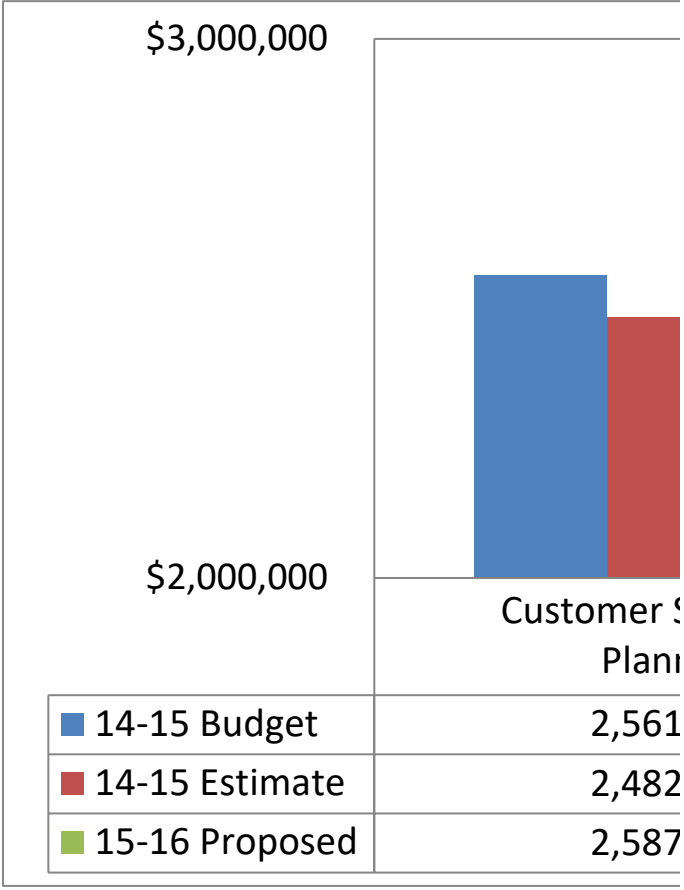
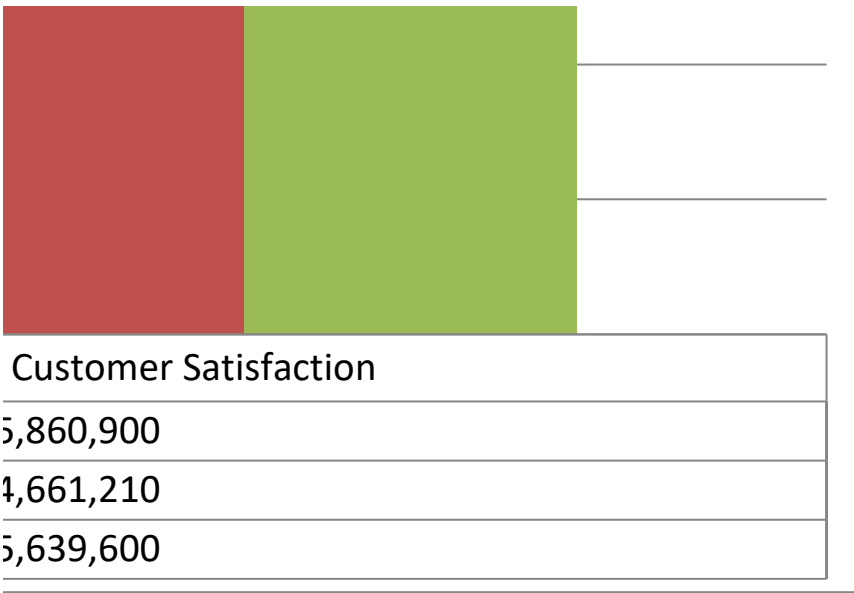
	General Professional Services	Security
■ 14-15 Budget	1,142,700	559,300
■ 14-15 Estimate	1,110,670	599,000
■ 15-16 Proposed	1,069,400	657,500





FICA	Retirement	Medical	Other Insurance
1,441,000	4,240,500	5,886,500	603,200
1,335,700	4,305,700	5,749,100	557,800
1,496,300	4,486,800	6,593,900	628,100













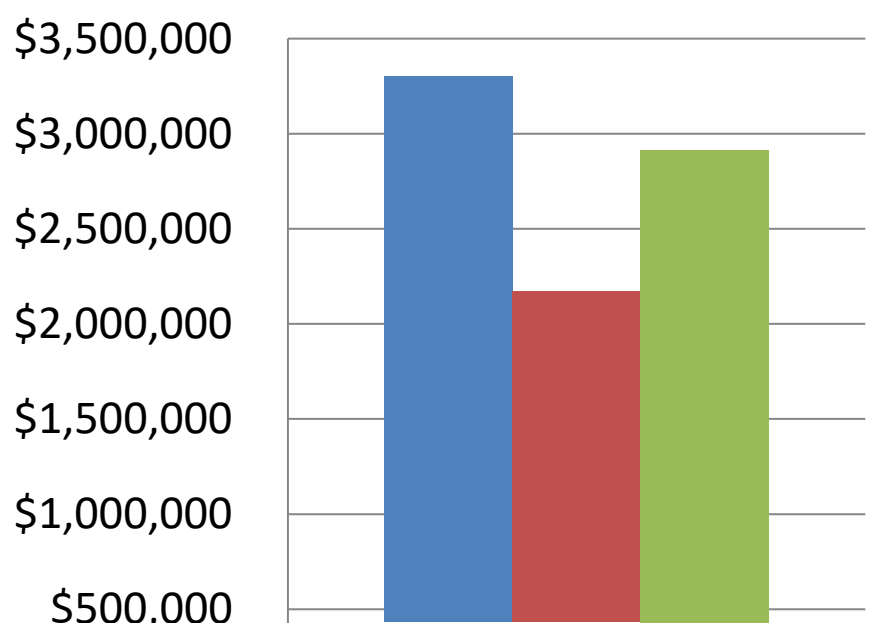












7,000,000

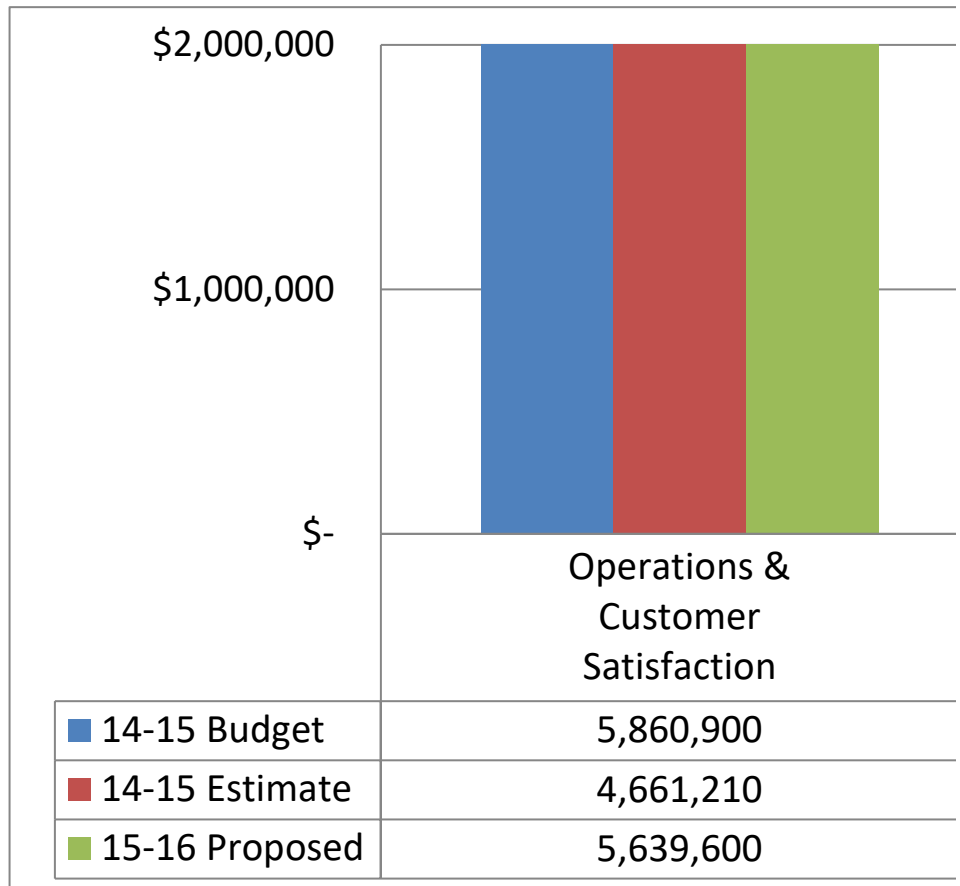
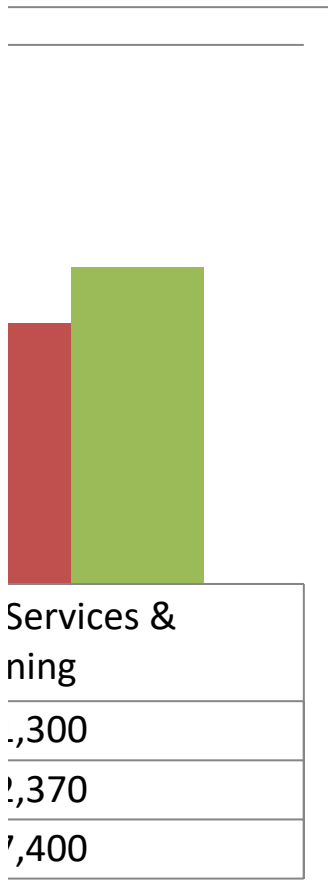
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Fuel &  
Lubricants

■ 14-15 Budget	3,301,700
■ 14-15 Estimate	2,171,020
■ 15-16 Proposed	2,912,100































\$2,000,000

\$1,000,000

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■ 14-15 Budget	1
■ 14-15 Estimate	1
■ 15-16 Proposed	1

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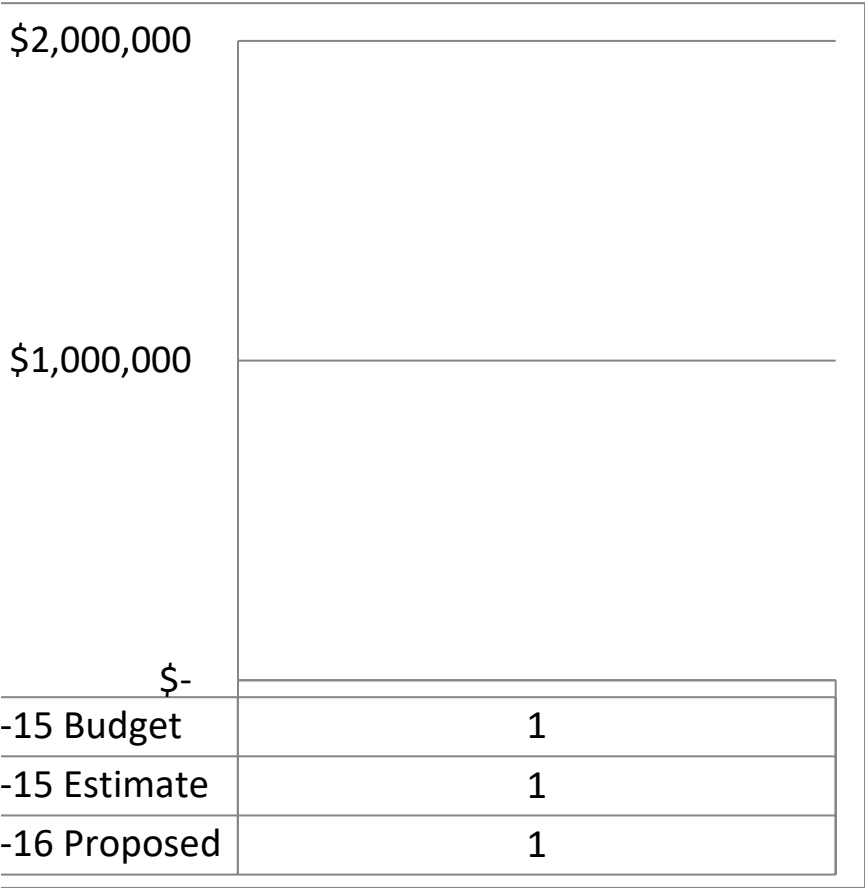












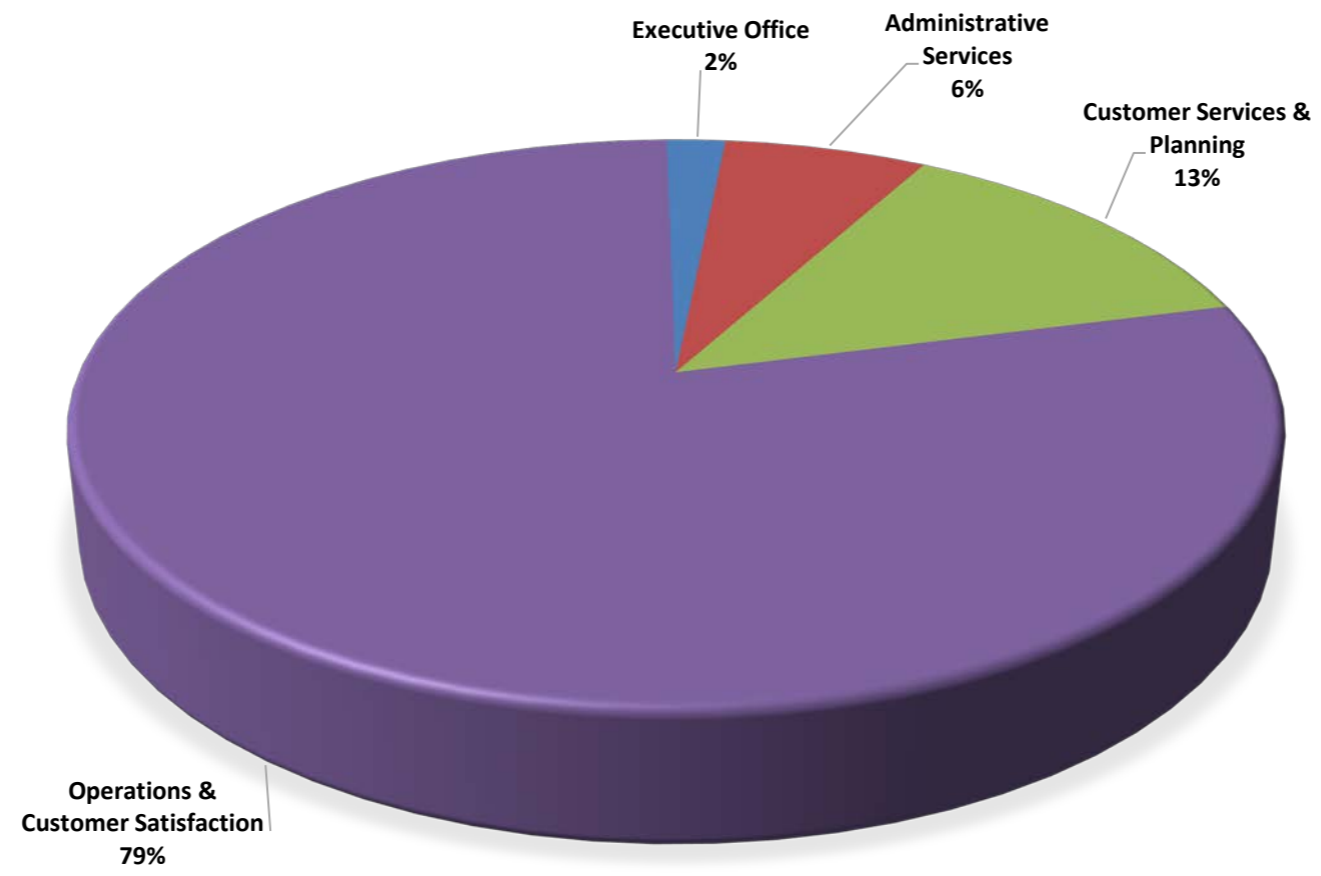




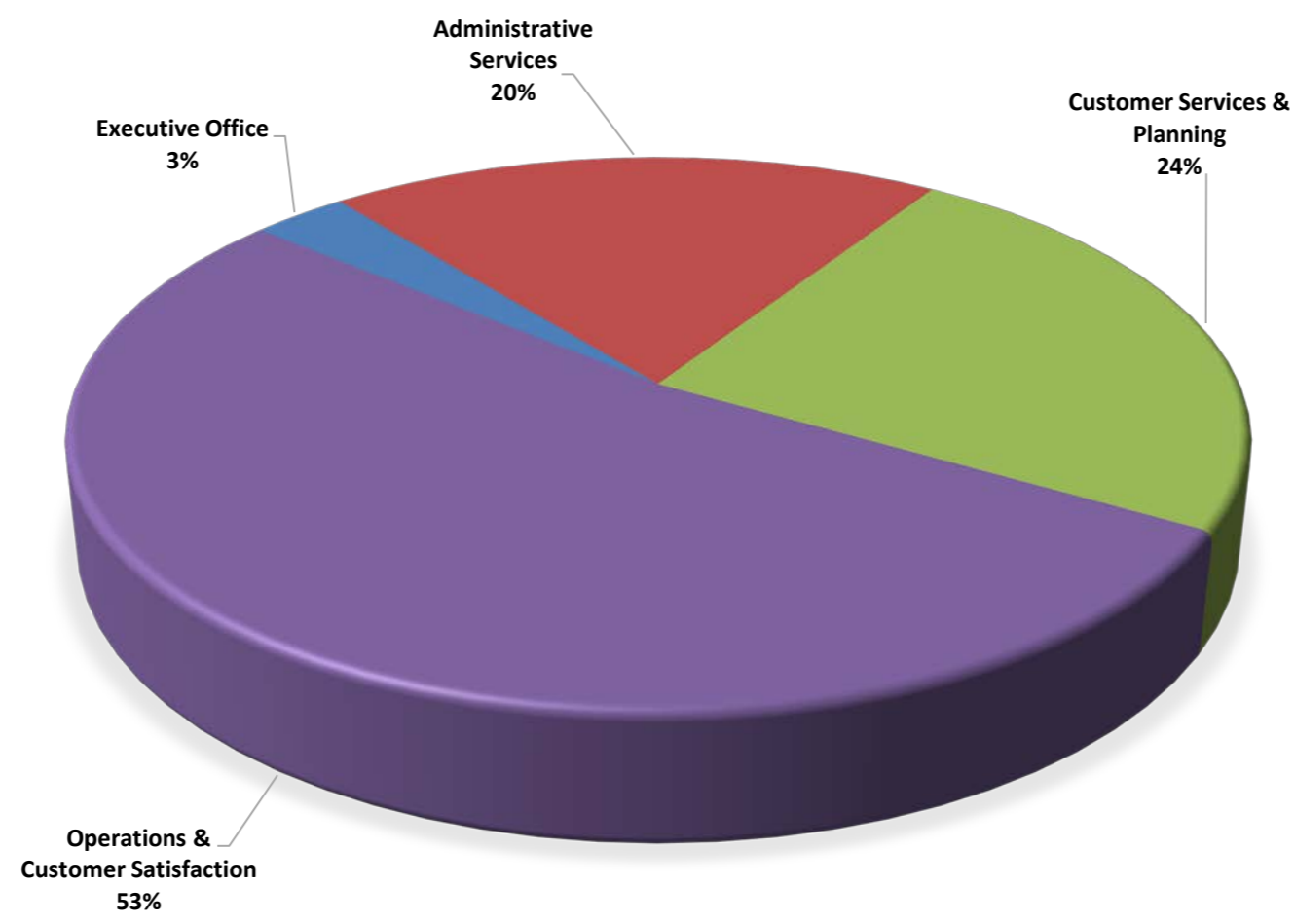
**Lane Transit District  
General Fund Revenue and Expenditure Summary  
Fiscal Year 2012-2013**

	<b>FY 2014-15 Budget</b>		<b>FY 2014-15 Estimate</b>		<b>FY 2015-16 Proposed</b>
Passenger Fares	500,000	-10.0%	450,000	16.7%	525,000

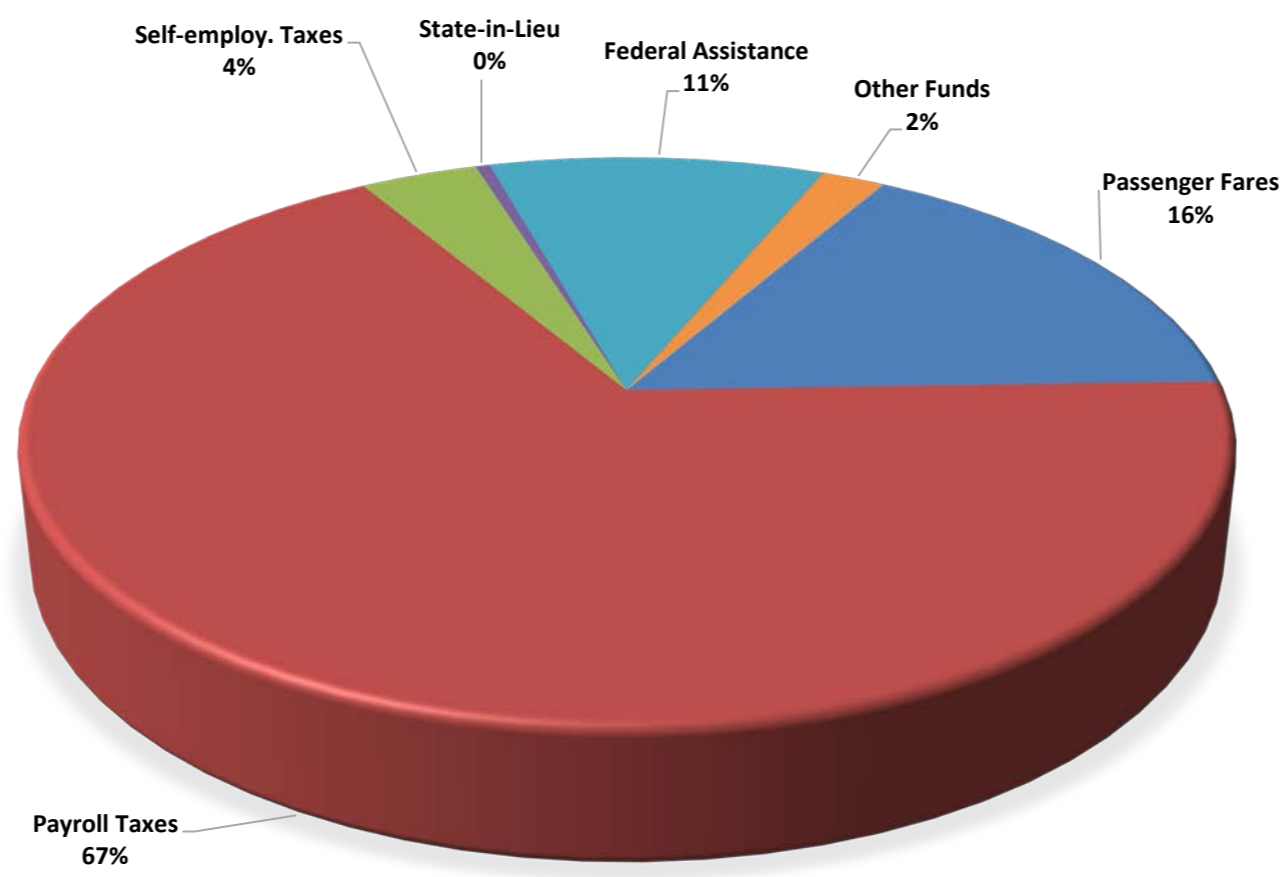
FTE by Department



M&S by department



General Fund Revenue



	14-15 Budget	14-15 Estimate	15-16 Proposed				
Passenger Fares	7,123,700	7,215,900	7,264,500				
Payroll Taxes	27,835,500	28,131,000	30,100,200	29,721,600	31,780,200	2,058,600	6.9%
Self-employ. Taxes	1,600,000	1,590,600	1,680,000				
State-in-Lieu	2,040,000	570,300	200,000	570,300	200,000	(370,300)	-64.9%
Federal Assistance	4,936,100	4,800,000	4,800,000				
Other Funds	693,000	1,969,260	905,400				
Revenues	44,228,300	43,377,060	44,950,100	BWC	16,830,100	17,882,800	17,908,200
<b>Passenger Fares</b>				<b>Total</b>	<b>61,058,400</b>	<b>61,259,860</b>	<b>62,858,300</b>
Farebox	1,953,100	1,846,800	1,918,000				
Passes	1,998,300	2,298,200	2,279,300				
10-Ride Ticket Books	247,200	271,600	271,200				
Ticket Vending Machines	257,500	252,600	246,000				
Group Pass	2,667,000	2,576,700	2,550,000				
Passenger Fares	7,123,700	7,215,900	7,264,500				
<b>Federal Assistance</b>							
Preventive Maintenance	4,200,000	4,200,000	4,200,000				
Point2point	711,100	500,000	500,000				
Other	25,000	100,000	100,000				
	4,936,100	4,800,000	4,800,000				
<b>Other Revenue</b>							
Advertising	310,000	437,000	437,000				
Special Services	161,300	170,300	152,000				
Interest	90,000	56,000	48,000				
Other Funds	131,700	405,960	268,400				
	693,000	1,069,260	905,400				
<b>Administration</b>							
Wages	6,331,900	5,863,100	6,641,200				
FICA	487,900	447,400	510,700				
Retirement	1,775,900	1,763,100	1,645,400				
Medical	1,640,100	1,591,700	1,846,700				
Other Insurance	169,400	154,000	171,800				
	10,405,200	9,939,300	10,815,800				
<b>ATU</b>							
Wages	12,425,000	11,660,900	12,928,000				
FICA	953,100	898,300	985,600				
Retirement	2,464,600	2,542,600	2,841,400				
Medical	4,246,400	4,157,400	4,747,200				
Other Insurance	433,800	403,800	456,300				
	20,522,900	19,663,000	21,958,500				
	30,928,100	29,592,300	32,774,300				
contra	(836,800)	(866,700)	(1,147,700)				
personnel services	30,091,300	28,725,600	31,626,600	28156900	568,700		
<b>Total</b>							
Wages	18,756,900	17,644,000	19,569,200				
Grant Funded	(836,800)	(866,700)	(1,147,700)				
FICA	1,441,000	1,335,700	1,496,300				
Retirement	4,240,500	4,305,700	4,486,800				
Medical	5,886,500	5,749,100	6,593,900				
Other Insurance	603,200	557,800	628,100				
	30,091,300	28,725,600	31,626,600				
<b>M&amp;S</b>							
Executive Office	314,500	313,230	332,300				
Administrative Services	1,009,100	906,910	1,038,900				
Customer Services & Planning	2,561,300	2,482,370	2,587,400				
Operators & Customer Satisfaction	5,860,900	4,661,210	5,639,600				
	9,745,800	8,363,720	9,598,200				
<b>Insurance</b>							
Payroll-Related Costs	745,600	672,000	701,500				
Vehicle Liability	166,000	248,400	274,600				
General Insurance Premiums	129,700	117,200	132,200				
	1,041,300	1,037,600	1,108,300				
	40,878,400	38,126,920	42,333,100	46,381,200	43,351,660	46,782,800	
<b>Transfers</b>				14677200		16075700	
Accessible Services Transfer	1,979,700	1,687,940	2,586,900				
Medicaid Transfer	172,000	185,700	195,000				
Capital Projects Transfer	3,351,100	3,351,100	1,667,600				
	5,502,800	5,224,740	4,449,500	61,058,400	43,351,660	62,858,300	
<b>ASF state funds</b>							
Special Transportation Fund	527,000	583,570	1,207,100				
Other State Funds	53,800	55,900	55,800				
	580,800	639,470	1,263,000				
<b>ASF federal funds</b>							
5310 Elderly & Disabled	987,300	926,220	1,136,400				
5311 Rural	151,000	151,000	151,100				
5316 JARC	211,300	212,420	286,900				
5317 New Freedom	45,800	28,800	41,600				
Dev. Disabled	959,300	1,200,680	1,300,000				
Other Federal	10,200	10,200	10,200				
	2,365,500	2,529,350	2,929,200				
<b>ASF other funds</b>							
Farebox	342,300	329,500	337,500				
Local	91,500	91,500	97,000				
General Fund Transfer	2,635,400	2,302,950	1,979,700				
	3,069,200	2,723,950	2,414,100				
	6,015,500	5,892,770	6,607,300	6,015,500	5,892,770	6,607,300	
<b>ASF eugene/springfield</b>							
ADA RideSource	5,268,900	5,238,900	5,823,800				
Transit Training & Hosts	150,600	124,700	144,400				
Special Transport	108,100	106,500	89,900				
	5,527,600	5,470,100	6,068,100				
<b>ASF rural</b>							
South Lane	115,000	126,900	124,900				
Florence	188,100	190,800	193,800				
Oakridge	245,200	229,500	243,800				
	546,300	547,200	562,500				
<b>ASF other service</b>							
Mobility Management	260,000	150,000	175,000				
Crucial Connections	9,300	7,150	5,300				
Veterans Transportation	32,000	25,150	20,300				
Lane County Coordination	112,000	80,000	100,000				
Capital Projects Fund Transfer	168,000	-	-				
	581,300	262,300	300,600				
	6,655,200	6,279,600	6,931,200	6,655,200	6,279,600	6,931,200	
<b>Medicaid resources</b>							
Medicaid Medical	6,628,800	8,169,500	8,578,000				
Medicaid Non-Medical	478,100	608,300	636,600				
General Fund Transfer	172,000	185,700	195,000	181600	134150	134200	
	7,278,900	8,963,500	9,411,600	7,460,500	9,097,650	9,545,800	
<b>Medicaid requirements</b>							
Medicaid Medical Service	5,365,700	6,854,800	7,197,500				
Medicaid Non-Medical Service	387,300	418,930	439,900				
Mobility Mgmt	592,000	769,670	891,200				
Program Admin	74,800	126,640	187,500				
Grant Program Match	174,500	183,780	211,200				
	6,594,300	8,353,820	8,927,300				
<b>Test</b>							
Farebox	100,000	90,000	100,000				
Passes	210,000	210,000	210,000				
Group Pass	215,000	150,000	215,000				
	525,000	450,000	525,000				
<b>FTE</b>							
Executive Office	6.00	332.300					
Administrative Services	20.80	2,138.200					
Customer Services & Planning	41.72	2,587.400					
Operators & Customer Satisfaction	254.00	5,648.600					
	322.52	10,706.500					
<b>Fuel &amp; Lubricants</b>	3,301,700	2,171,020	2,912,100				
<b>Parts</b>	999,500	963,200	1,093,300				
<b>General Professional Services</b>							
Executive Office	66,700	105,700	89,800				
Government Relations	62,000	67,000	61,000				
Internal Audit	-	-	-				
Human Relations	62,000	48,000	49,000				
Finance	163,000	204,650	194,600				
Information Technology	75,000	60,000	85,000				
Insurance & Risk Services	-	-	-				
Customer Services	-	-	-				
Accessible Services	-	-	-				
Marketing	111,500	111,500	65,500				
Planning & Development	5,500	3,000	37,500				
Service Planning	49,000	50,000	103,000				
Point2point	252,700	205,000	14,300				
Facilities Management	107,000	82,620	91,000				
Transit Operators	-	-	-				
Maintenance	125,200	124,000	234,000				
Transit Operations Training	6,600	6,600	9,700				
ITS	56,500	42,600	35,000				
Total	1,142,700	1,110,670	1,066,400				
<b>Cleaning</b>							
Security	578,500	587,200	601,000				
Travel & Training	263,900	209,530	317,800				
Utilities & Telecom	656,700	619,250	675,700				
Other M&S	2,243,500	2,103,850	2,271,400				
<b>Total Materials &amp; Services</b>	9,745,800	8,363,720	9,598,200				
<b>Frequent Transit Network</b>							
Vehicles	89,151,900	15,313,500	74,590,000				
Stations, Shelters, Facilities	13,739,900	3,308,000	7,030,000				
Technology	741,800	1,038,000	2,421,800				
Transit Security Projects	2,965,400	1,920,000	5,843,600				
Equipment	723,600	421,600	715,000				
	823,800	180,000	1,331,300				
	108,146,400	22,181,100	91,931,700				



Lane Transit District  
General Fund Revenue and Expenditure Summary

	FY 2014-15 Budget	FY 2014-15 Estimate	FY 2015-16 Proposed
Other Revenue	693,000	54.3% 1,069,260	-15.3% 905,400

	<b>FY 2014-15 Budget</b>	<b>FY 2014-15 Estimate</b>		<b>FY 2015-16 Proposed</b>	
Personnel Services	30,091,300	-4.5%	28,725,600	10.1%	31,626,600



**Lane Transit District  
Accessible Services Fund Resources**

	<b>FY 2014-15 Budget</b>		<b>FY 2014-15 Estimate</b>		<b>FY 2015-16 Proposed</b>
Passenger Fares	337,500	-0.3%	336,400	7.7%	362,200
Federal Assistance	2,929,200	-0.6%	2,911,700	-7.4%	2,697,400
State Assistance	1,263,000	-2.3%	1,233,810	-12.8%	1,076,300
Local Assistance	97,900	12.1%	109,750	12.3%	123,200
General Fund Transfer	1,979,700	-14.7%	1,687,940	53.3%	2,586,900



Lane Transit District  
Accessible Services Fund Requirements

	FY 2014-15 Budget		FY 2014-15 Estimate		FY 2015-16 Proposed
ADA RideSource	5,268,900	-0.6%	5,238,900	11.2%	5,823,800
Transit Training and Hosts	150,600	-17.2%	124,700	15.8%	144,400
Special Transport	108,100	-1.5%	106,500	-6.2%	99,900



**Lane Transit District  
General Fund Revenue and Expenditure Summary  
Fiscal Year 2011-2012**

	<b>FY 2014-15 Budget</b>		<b>FY 2014-15 Estimate</b>		<b>FY 2015-16 Proposed</b>
Medicaid Medical	6,628,800	23.2%	8,169,500	5.0%	8,578,000
Medicaid Non-Medical	478,100	27.2%	608,300	5.0%	638,600
General Fund Transfer	172,000	8.0%	185,700	5.0%	195,000





	<b>FY 2014-15 Budget</b>		<b>FY 2014-15 Estimate</b>		<b>FY 2015-16 Proposed</b>
Medicaid Medical Service	5,365,700	27.8%	6,854,800	5.0%	7,197,500
Medicaid Non-Medical Service	439,900	31.8%	579,600	5.0%	608,600
Mobility Management	187,500	-17.8%	154,200	5.0%	161,900
Program Administration	1,102,400	9.0%	1,201,400	5.0%	1,261,400
Grant Program Match	183,400	-5.4%	173,500	5.0%	182,200



	FY 2014-15 Budget		FY 2014-15 Estimate		FY 2015-16 Proposed
Beginning Working Capital	1,750,500		3,394,720		5,760,600
Federal Grants	89,172,800	-89.0%	9,788,410	777.7%	85,913,900
State Grants	20,000,000	-85.0%	3,000,000	N/A	13,200,000
General Fund Transfer	1,792,700	0.0%	1,792,700	86.9%	3,351,100
Accessible Services Transfer	119,000	-80.3%	23,400	617.9%	168,000
Revenues	111,084,500	-86.9%	14,604,510	602.7%	102,633,000
Resources	112,835,000	-84.0%	17,999,230	502.2%	108,393,600



	FY 2014-15 Budget		FY 2014-15 Estimate		FY 2015-16 Proposed
West Eugene EmX Extension	87,197,800	-83.7%	14,232,500	411.1%	72,740,000
Gateway EmX Extension	600,000	-89.0%	66,000	-100.0%	-
Main St/McVay Transportation Study	716,100	-7.8%	660,000	180.3%	1,850,000
MovingAhead	638,000	N/A	355,000	-100.0%	-
Revenue Vehicles	8,916,500	-98.9%	100,000	12099.9%	12,199,900
PBI/Facilities Improvements	1,260,000	18.1%	1,487,500	-50.1%	741,800
Hardware/Software	2,820,100	-61.3%	1,090,910	137.4%	2,589,900
Intelligent Transportation Systems	688,000	-98.1%	13,000	2788.5%	375,500
Transit Security Projects	709,100	-60.9%	277,000	161.2%	723,600
Bus-Related Equipment	450,000	-100.0%	-	N/A	600,000
Miscellaneous Equipment	117,000	-10.3%	105,000	33.3%	140,000
Communications	150,000	-100.0%	-	N/A	653,800
Shop Equipment	30,000	0.0%	30,000	0.0%	30,000
Support Vehicles	150,000	-31.6%	102,600	-2.5%	100,000
Accessible Services Vehicles	700,000	-79.7%	142,000	491.5%	840,000
Capital Reserves	119,000	0.0%	-	0.0%	247,200
Requirements	105,261,600	-82.3%	18,661,510	402.8%	93,831,700



	FY 2014-15 Budget		FY 2014-15 Estimate		FY 2015-16 Proposed
<b>Other Projects</b>					
Revenue Vehicles	8,916,500	-98.9%	100,000	N/A	12,199,900
PBI/Facilities Improvements	1,260,000	18.1%	1,487,500	-50.1%	741,800
Hardware/Software	2,820,100	-61.3%	1,090,910	137.4%	2,589,900
Intelligent Transportation Systems	688,000	-98.1%	13,000	2788.5%	375,500
Transit Security Projects	709,100	-60.9%	277,000	161.2%	723,600
Bus-Related Equipment	450,000	N/A	-	0.0%	600,000
Miscellaneous Equipment	117,000	-10.3%	105,000	33.3%	140,000
Communications	150,000	-100.0%	-	#DIV/0!	653,800
Shop Equipment	30,000	0.0%	30,000	0.0%	30,000
Support Vehicles	150,000	-31.6%	102,600	-2.5%	100,000
Accessible Services Vehicles	700,000	-79.7%	142,000	491.5%	840,000
Capital Reserves	119,000	0.0%	-	0.0%	247,200
	16,109,700	-79.8%	3,248,010	492.4%	19,241,700



	FY 2014-15 Budget	FY 2014-15 Estimate		FY 2015-16 Proposed	
<b>Frequent Transit Network</b>					
West Eugene EmX Extension	95,000,000	-91.8%	7,823,400	1014.6%	87,197,800
Gateway EmX Extension	840,000	4.8%	880,200	-31.8%	600,000
Main St/McVay Feasibility Study	885,300	-80.2%	175,000	309.2%	716,100
NW Eugene/LCC Transportation Study	-	N/A	12,000	5216.7%	638,000
	96,725,300	-90.8%	8,890,600	902.8%	89,151,900



**Lane Transit District  
General Fund Revenue and Expenditure Summary  
Fiscal Year 2011-2012**

	FY 2010-11 Budget	FY 2010-11 Estimate		FY 2011-12 Proposed
Beginning Working Capital	5,873,200	8,241,410		10,304,200
Passenger Fares	6,361,800	7,384,500	16.1%	7,109,300
Payroll Taxes	21,672,500	21,800,000	0.6%	22,573,900
Self-employment Taxes	1,523,300	1,470,000	-3.5%	1,522,200
State-in-Lieu	1,730,000	1,668,000	-3.6%	1,668,000
5307 Formula Funds	2,106,700	3,481,700	65.3%	3,500,000
LCOG PM Funding	500,000	500,000	0.0%	500,000
Other Funds	1,108,800	1,222,970	10.3%	979,200
p2p solutions	400,000	498,000	24.5%	740,500
Revenues	35,403,100	38,025,170	7.4%	38,593,100
Resources	41,276,300	46,266,580	12.1%	48,897,300

**Requirements**

**Operating Requirements**

Personnel Services	24,968,900	25,110,900	25,829,900
Materials & Services	7,111,500	7,660,830	9,088,200
Insurance & Risk Services	1,422,400	1,290,700	1,312,700
<b>Operating Requirements</b>	<b>33,502,800</b>	<b>34,062,430</b>	<b>36,230,800</b>

**Transfers**

Transfer to Accessible Services F	1,068,800	1,900,000	1,915,100
Transfer to Medicaid Fund	-	-	-
Transfer to Capital Projects Fund	776,600	-	3,062,900
<b>Total Transfers</b>	<b>1,845,400</b>	<b>1,900,000</b>	<b>4,978,000</b>
<b>Operating Requirements and Transfers</b>	<b>35,348,200</b>	<b>35,962,430</b>	<b>41,208,800</b>

**Reserves**

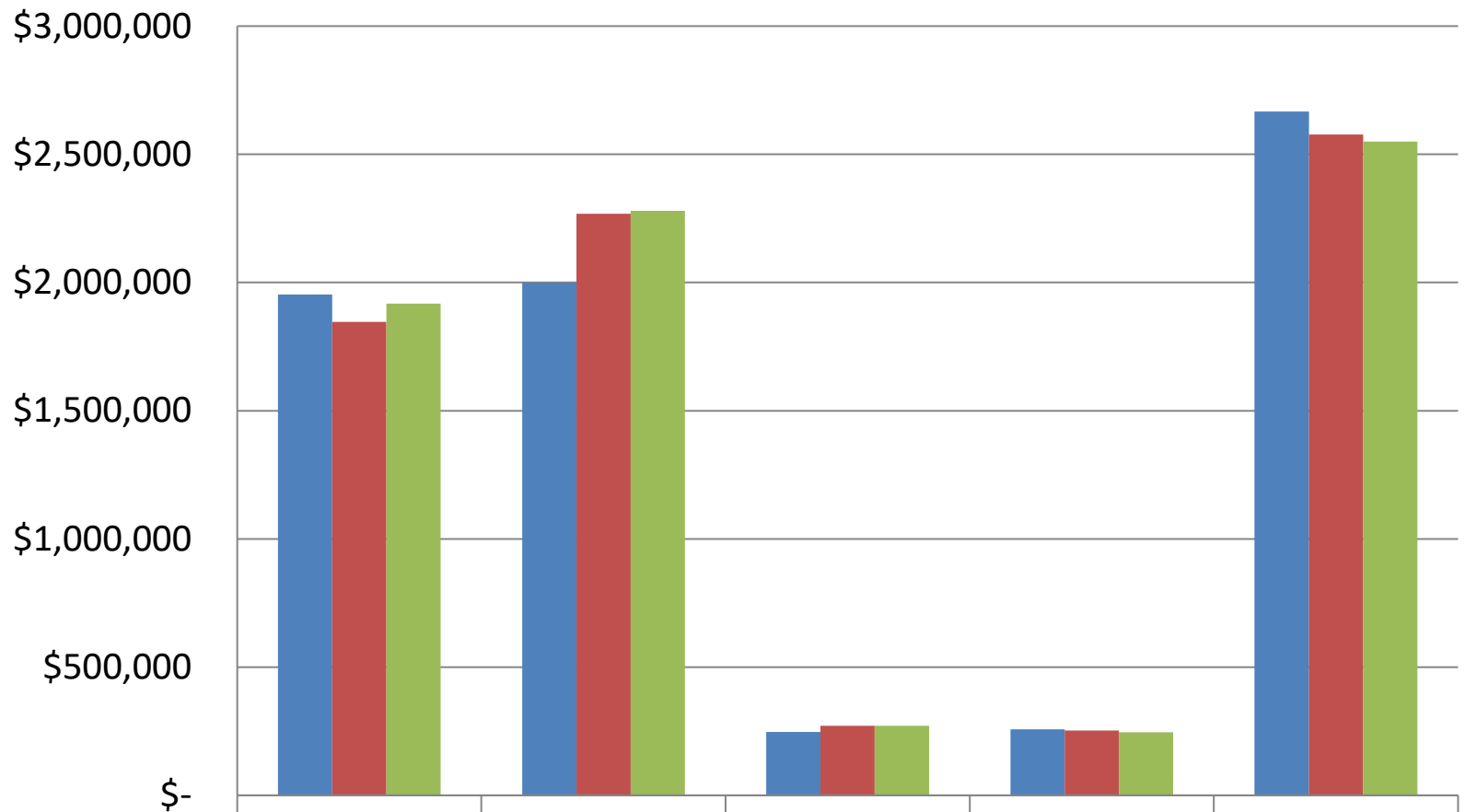
Reserves - Operating Contingenc	1,000,000	-	1,000,000
Reserves - Working Capital	3,928,100	-	5,688,500
Reserves - Self-Insurance, Risk, ;	1,000,000	-	1,000,000
<b>Reserves</b>	<b>5,928,100</b>	<b>-</b>	<b>7,688,500</b>

<b>Requirements</b>	<b>41,276,300</b>	<b>35,962,430</b>	<b>48,897,300</b>
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<b>Total FTE</b>	<b>307.05</b>	<b>305.45</b>	<b>305.45</b>
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**FY 2011-12  
Proposed  
compared with  
FY 2010-11  
Budget**

Percentage Change Analysis	<b>#REF!</b>	
Total Resources	<b>#REF!</b>	18.5%
Total Revenues	<b>#REF!</b>	9.0%
Total Other Revenues	<b>#REF!</b>	#REF!
Total Passenger Fares	<b>#REF!</b>	11.7%
Total Requirements	<b>#REF!</b>	18.5%
Total Reserves		29.7%
Total Operating Requirements and Transfers	<b>#REF!</b>	16.6%
Total Transfers	<b>#REF!</b>	169.8%
Total Operating Requirements	<b>#REF!</b>	8.1%



	Farebox	Passes	10-Ride Ticket Books	Ticket Vending Machines	Group Pass
■ 14-15 Budget	1,953,100	1,998,900	247,200	257,500	2,667,000
■ 14-15 Estimate	1,846,800	2,268,200	271,600	252,600	2,576,700
■ 15-16 Proposed	1,918,000	2,279,300	271,200	246,000	2,550,000

\$35,000,000

\$30,000,000

\$25,000,000

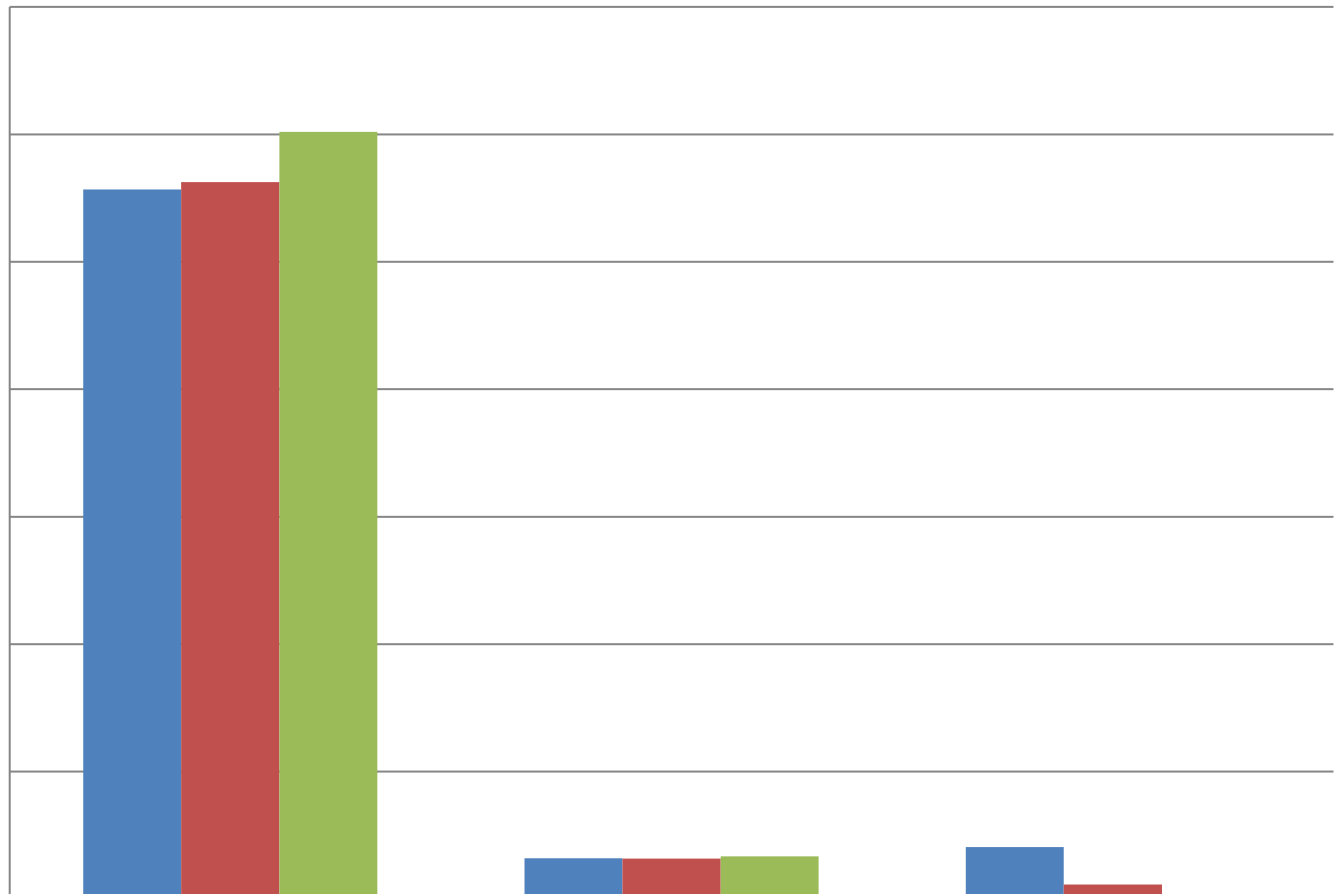
\$20,000,000

\$15,000,000

\$10,000,000

\$5,000,000

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Payroll Taxes

Self-employ.  
Taxes

State-in-Lieu

■ 14-15 Budget

27,835,500

1,600,000

2,040,000

■ 14-15 Estimate

28,131,000

1,590,600

570,300

■ 15-16 Proposed

30,100,200

1,680,000

200,000



\$35,000,000

\$30,000,000

\$25,000,000

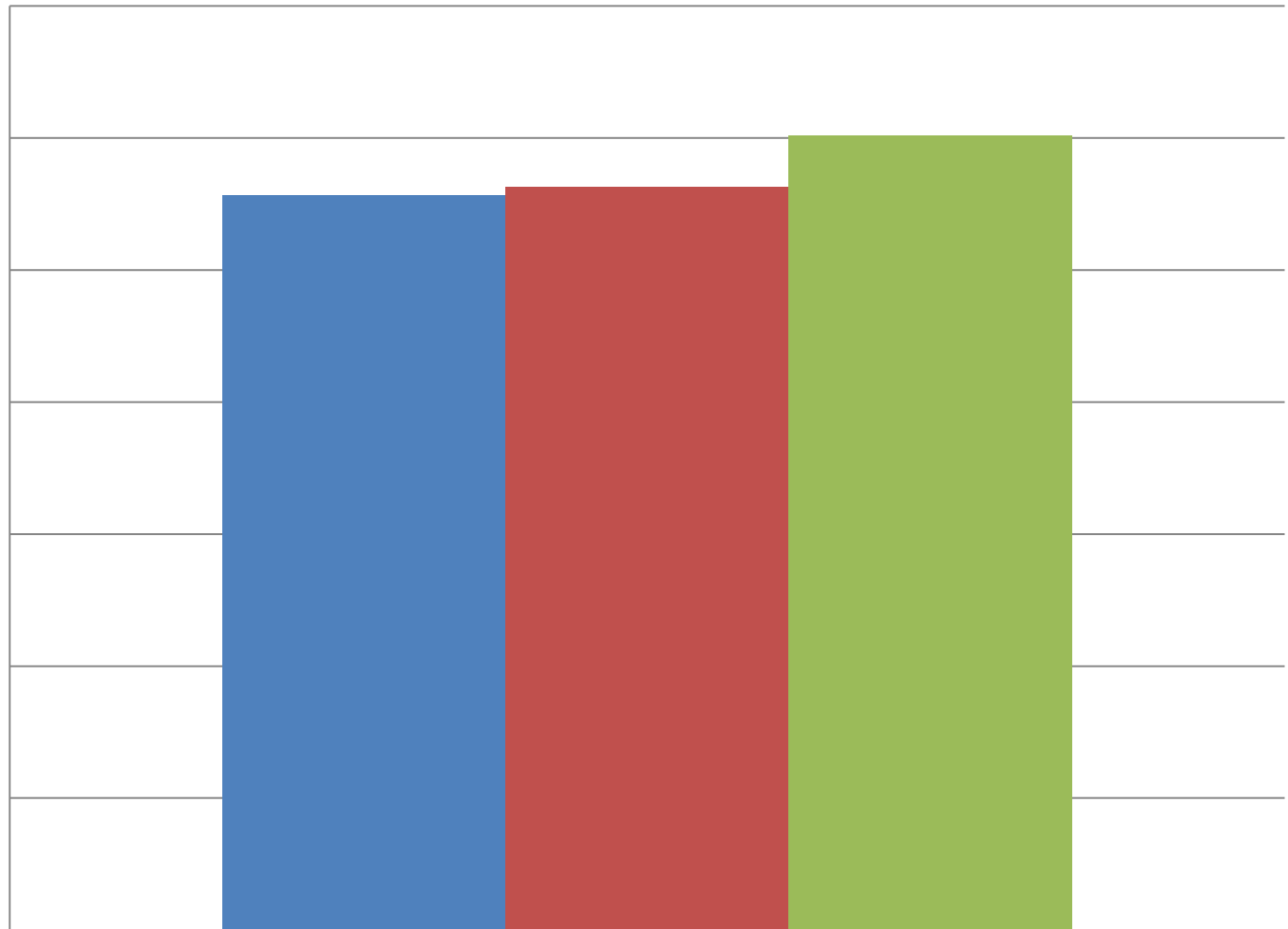
\$20,000,000

\$15,000,000

\$10,000,000

\$5,000,000

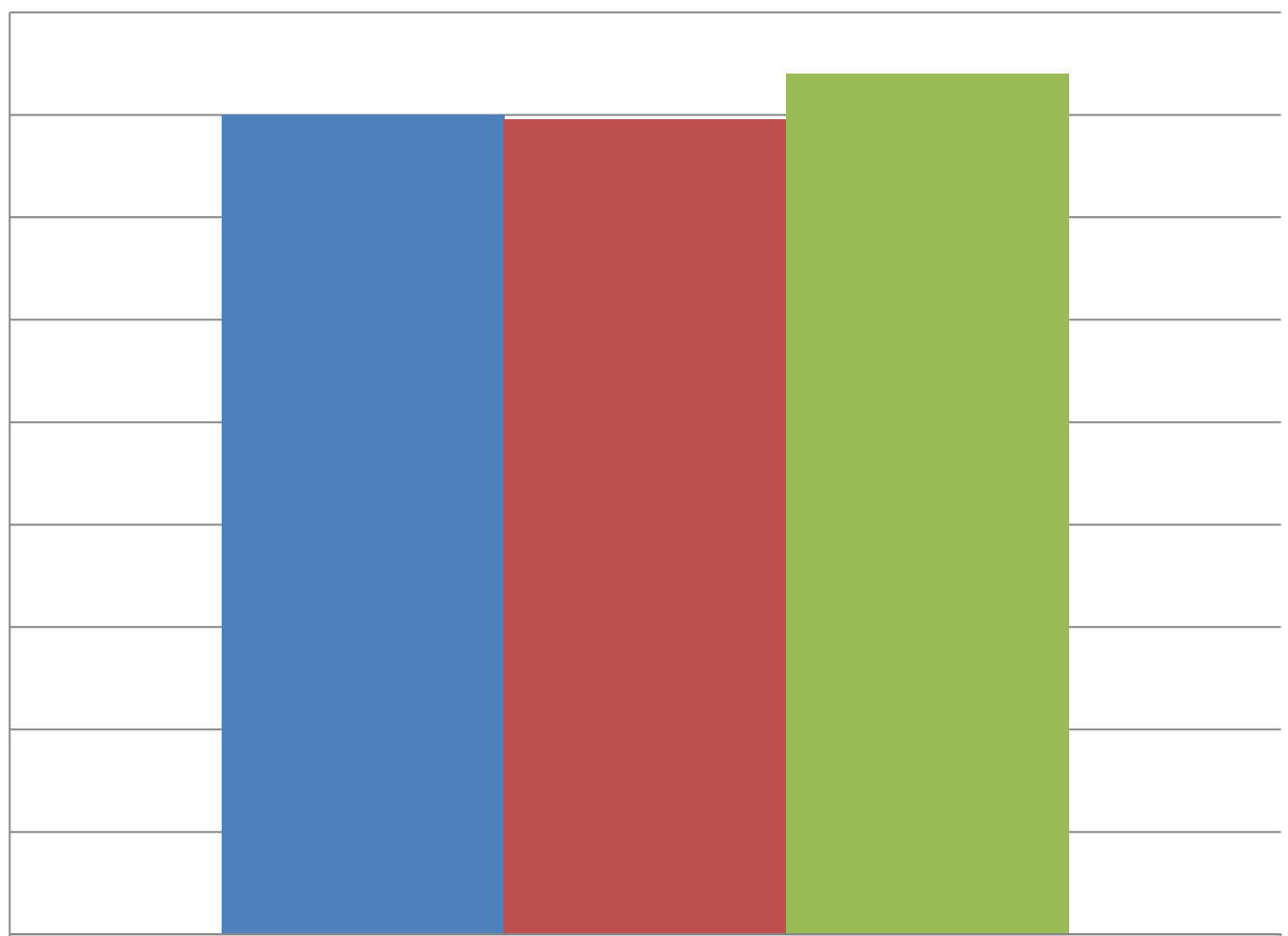
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Payroll Taxes

■ 14-15 Budget	27,835,500
■ 14-15 Estimate	28,131,000
■ 15-16 Proposed	30,100,200

\$1,800,000  
\$1,600,000  
\$1,400,000  
\$1,200,000  
\$1,000,000  
\$800,000  
\$600,000  
\$400,000  
\$200,000  
\$-



Self-employ. Taxes

■ 14-15 Budget	1,600,000
■ 14-15 Estimate	1,590,600
■ 15-16 Proposed	1,680,000

\$2,500,000

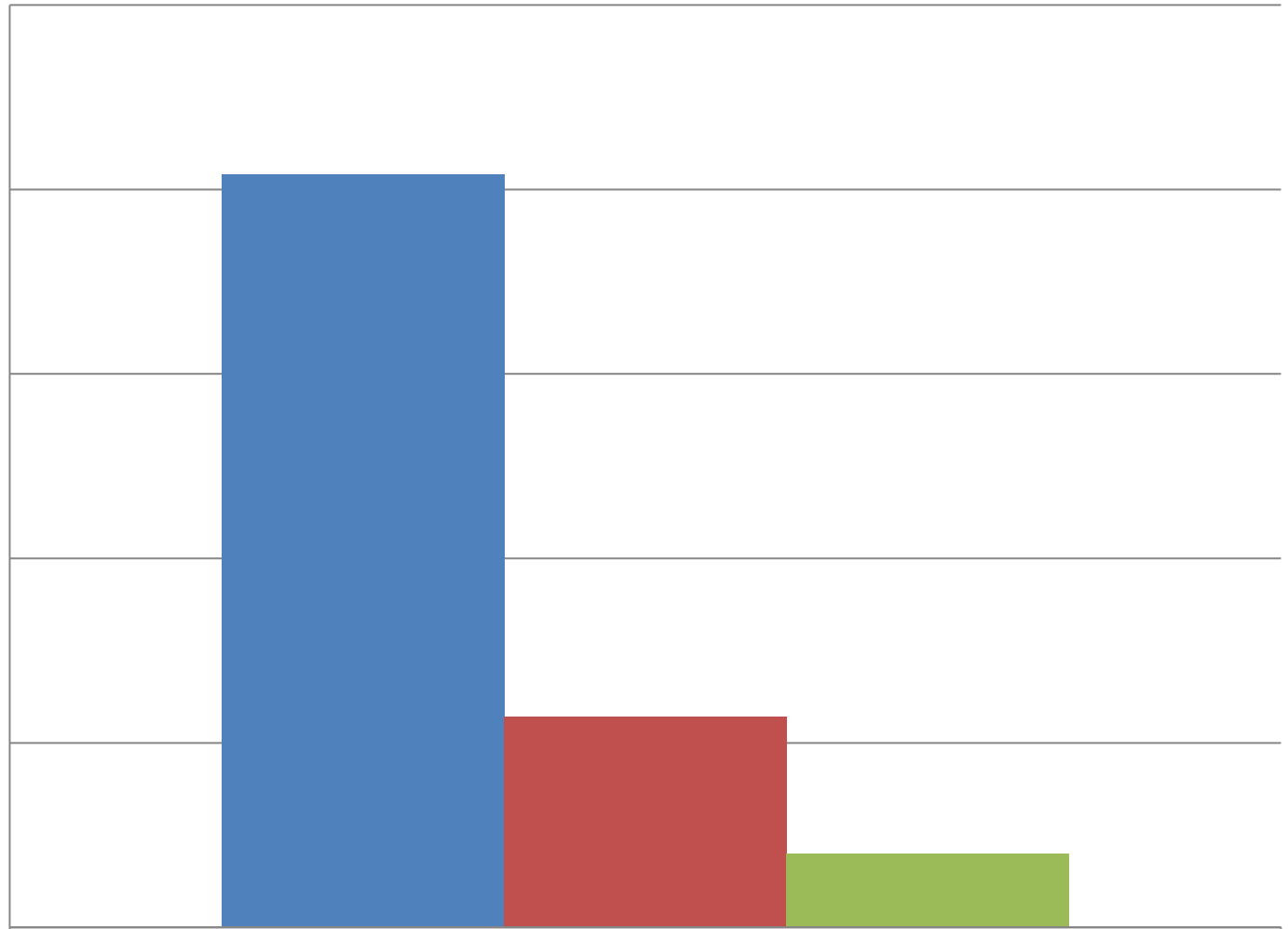
\$2,000,000

\$1,500,000

\$1,000,000

\$500,000

\$-



State-in-Lieu

■ 14-15 Budget	2,040,000
■ 14-15 Estimate	570,300
■ 15-16 Proposed	200,000

\$6,000,000

\$5,000,000

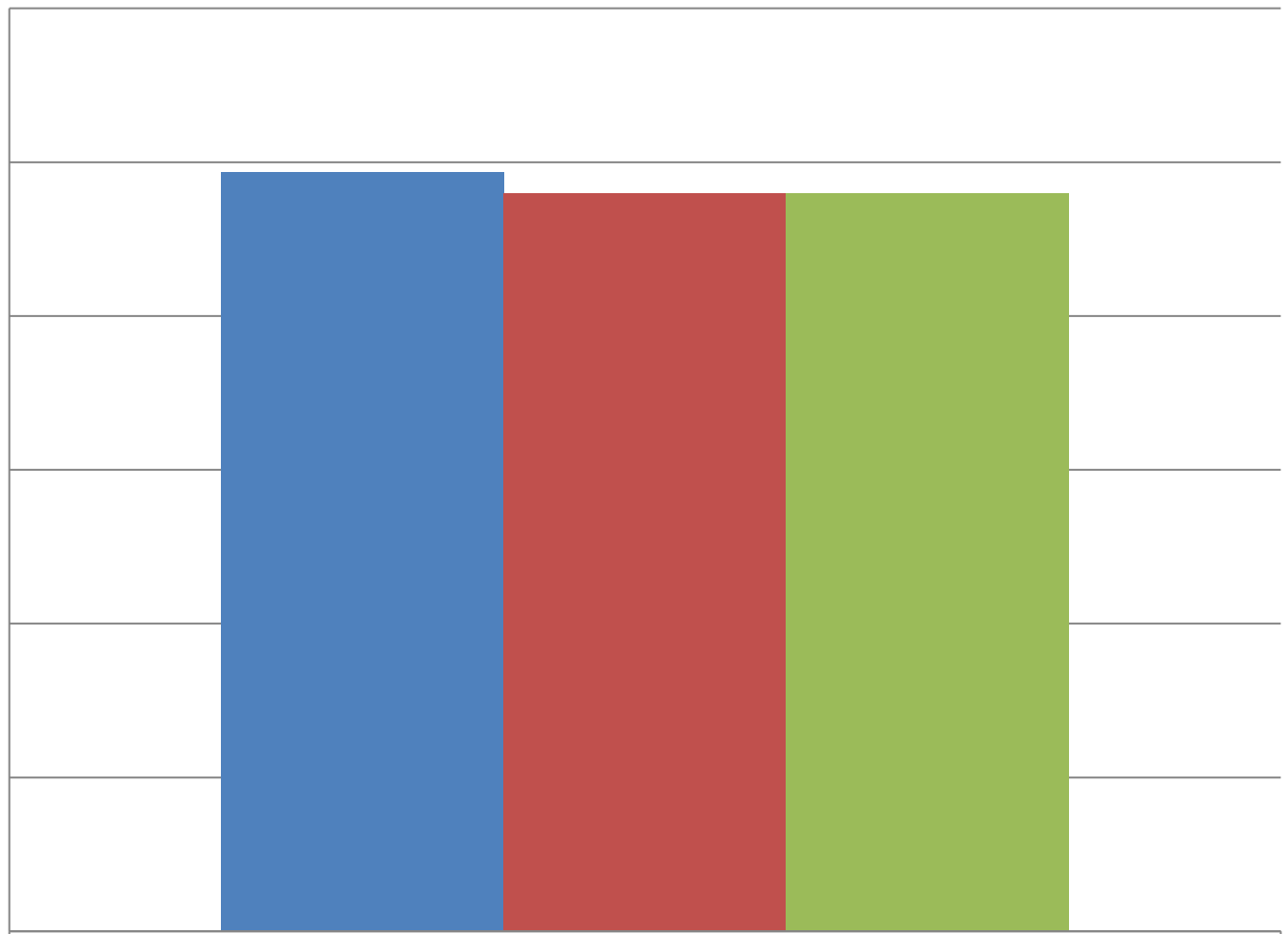
\$4,000,000

\$3,000,000

\$2,000,000

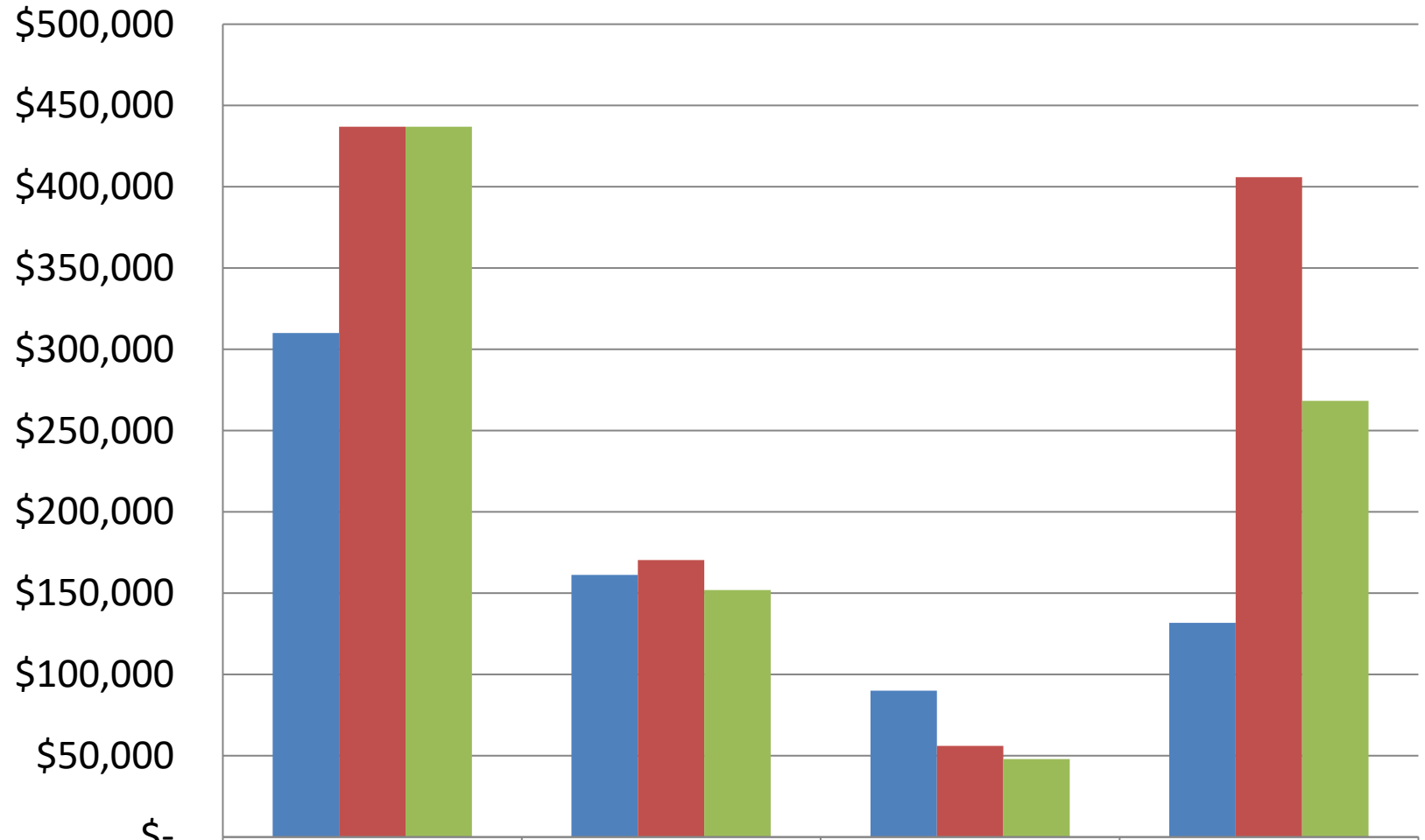
\$1,000,000

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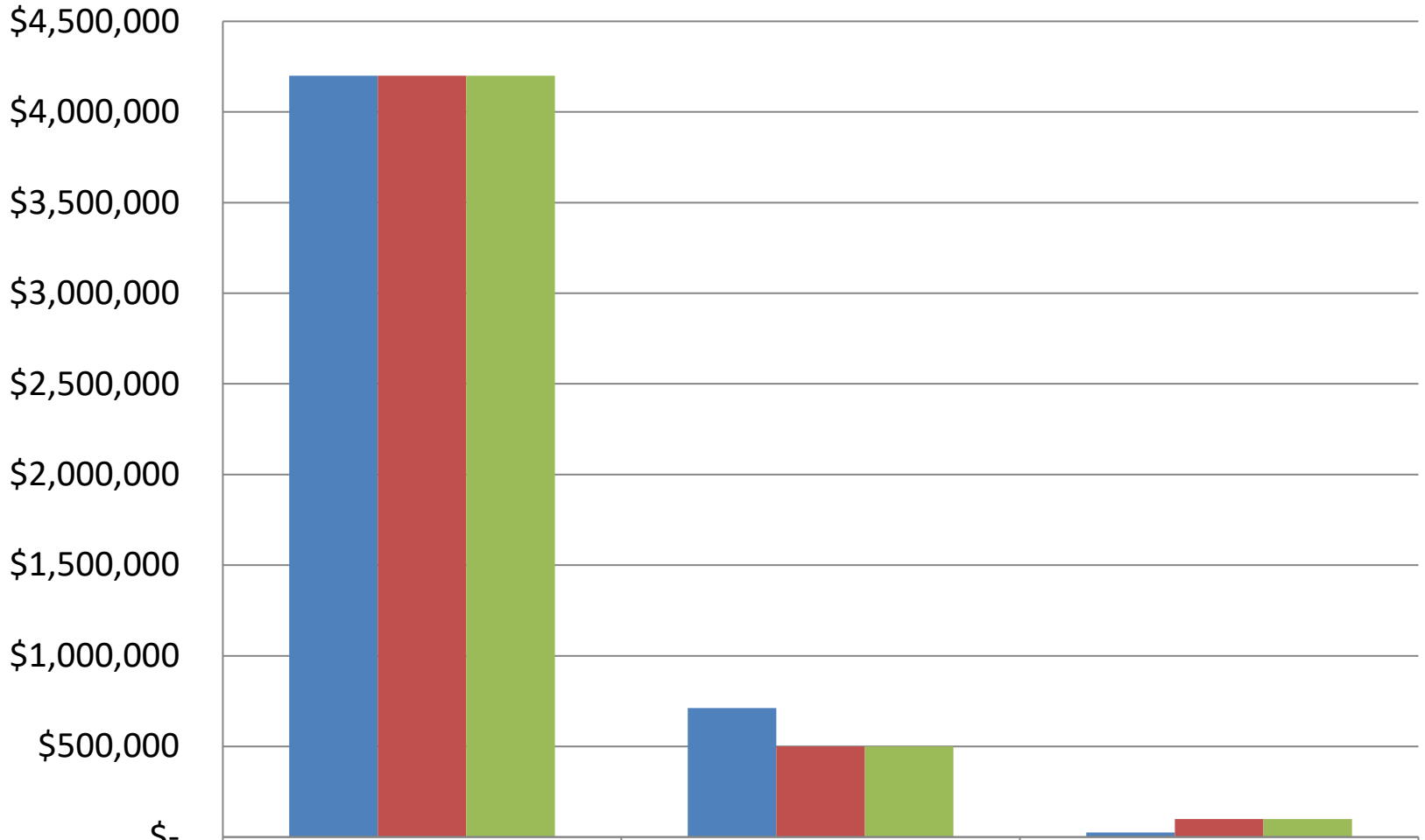


Federal Assistance

■ 14-15 Budget	4,936,100
■ 14-15 Estimate	4,800,000
■ 15-16 Proposed	4,800,000



	Advertising	Special Services	Interest	Other Funds
■ 14-15 Budget	310,000	161,300	90,000	131,700
■ 14-15 Estimate	437,000	170,300	56,000	405,960
■ 15-16 Proposed	437,000	152,000	48,000	268,400



■ 14-15 Budget	4,200,000	711,100	25,000
■ 14-15 Estimate	4,200,000	500,000	100,000
■ 15-16 Proposed	4,200,000	500,000	100,000

\$7,000,000

\$6,000,000

\$5,000,000

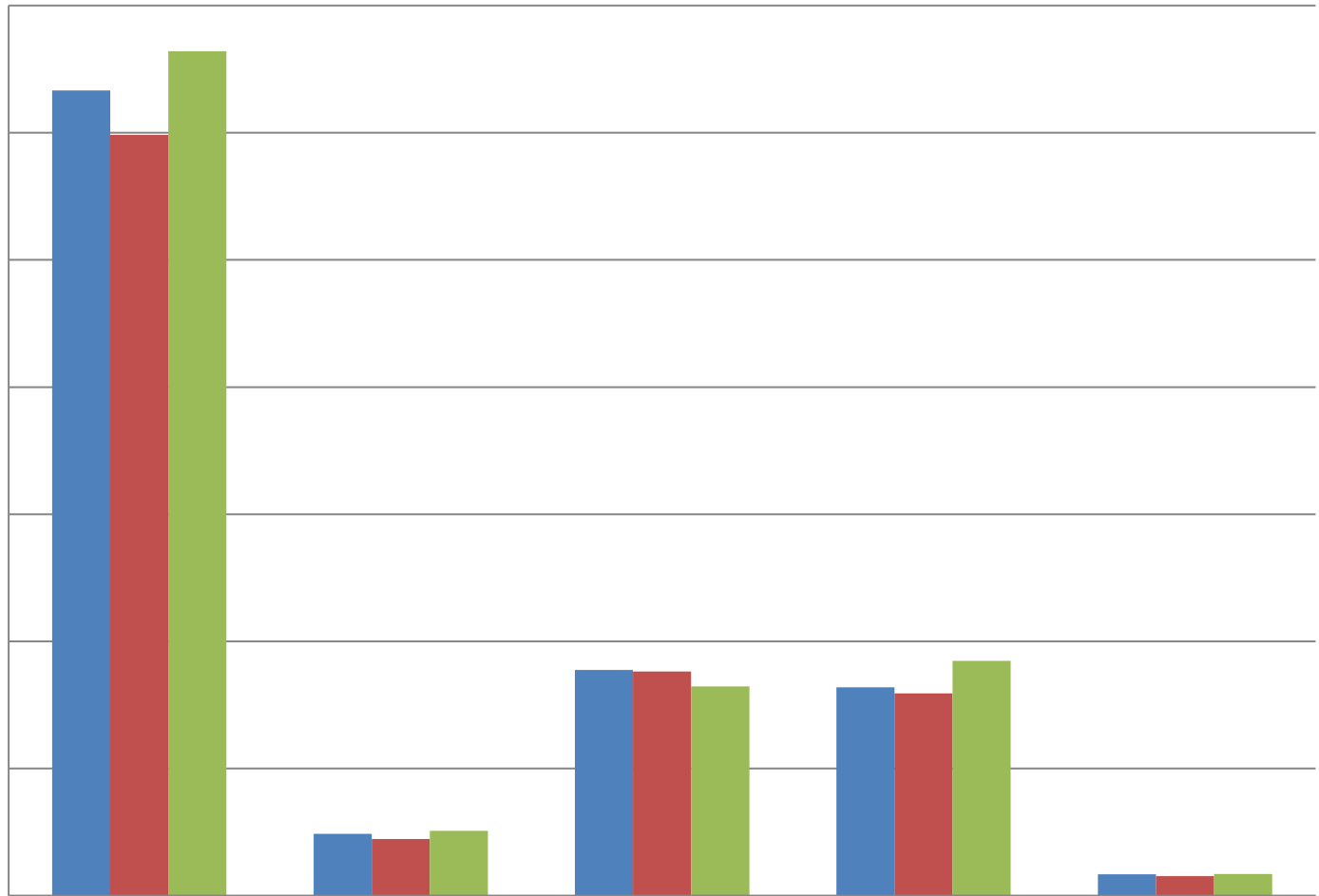
\$4,000,000

\$3,000,000

\$2,000,000

\$1,000,000

\$-



Wages

FICA

Retirement

Medical

Other Insurance

14-15 Budget

14-15 Estimate

15-16 Proposed

6,331,900

5,983,100

6,641,200

487,900

447,400

510,700

1,775,900

1,763,100

1,645,400

1,640,100

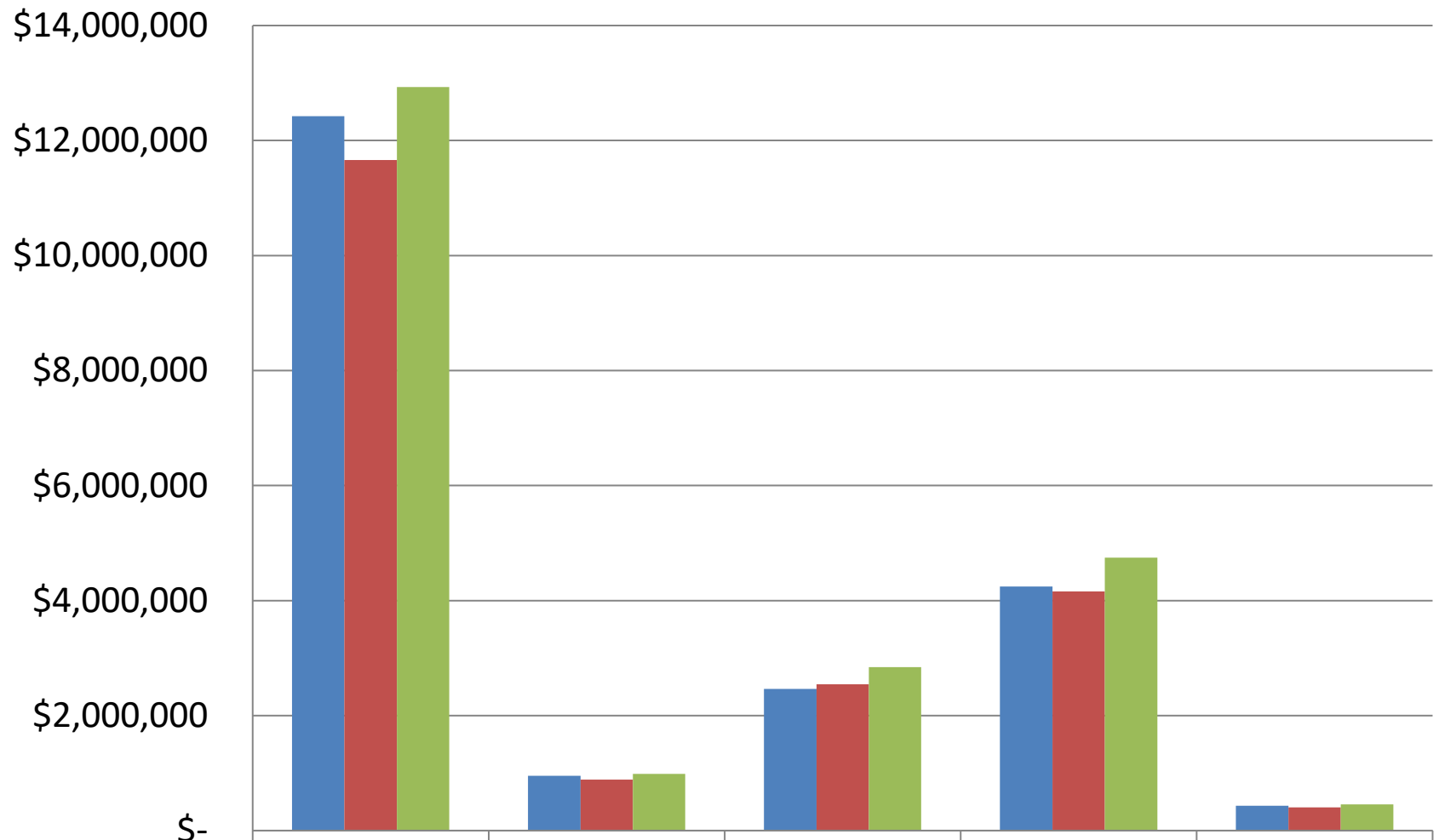
1,591,700

1,846,700

169,400

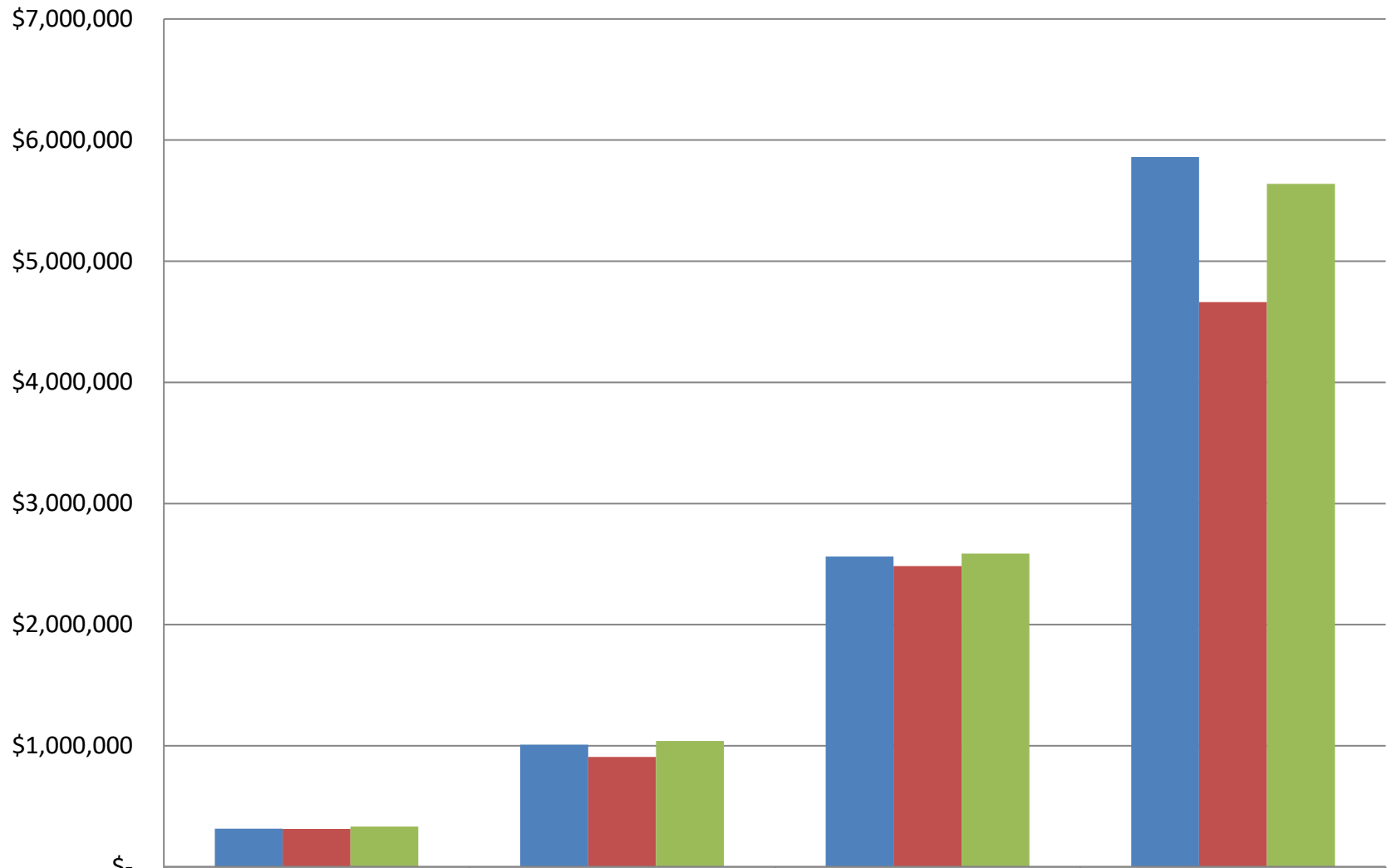
154,000

171,800

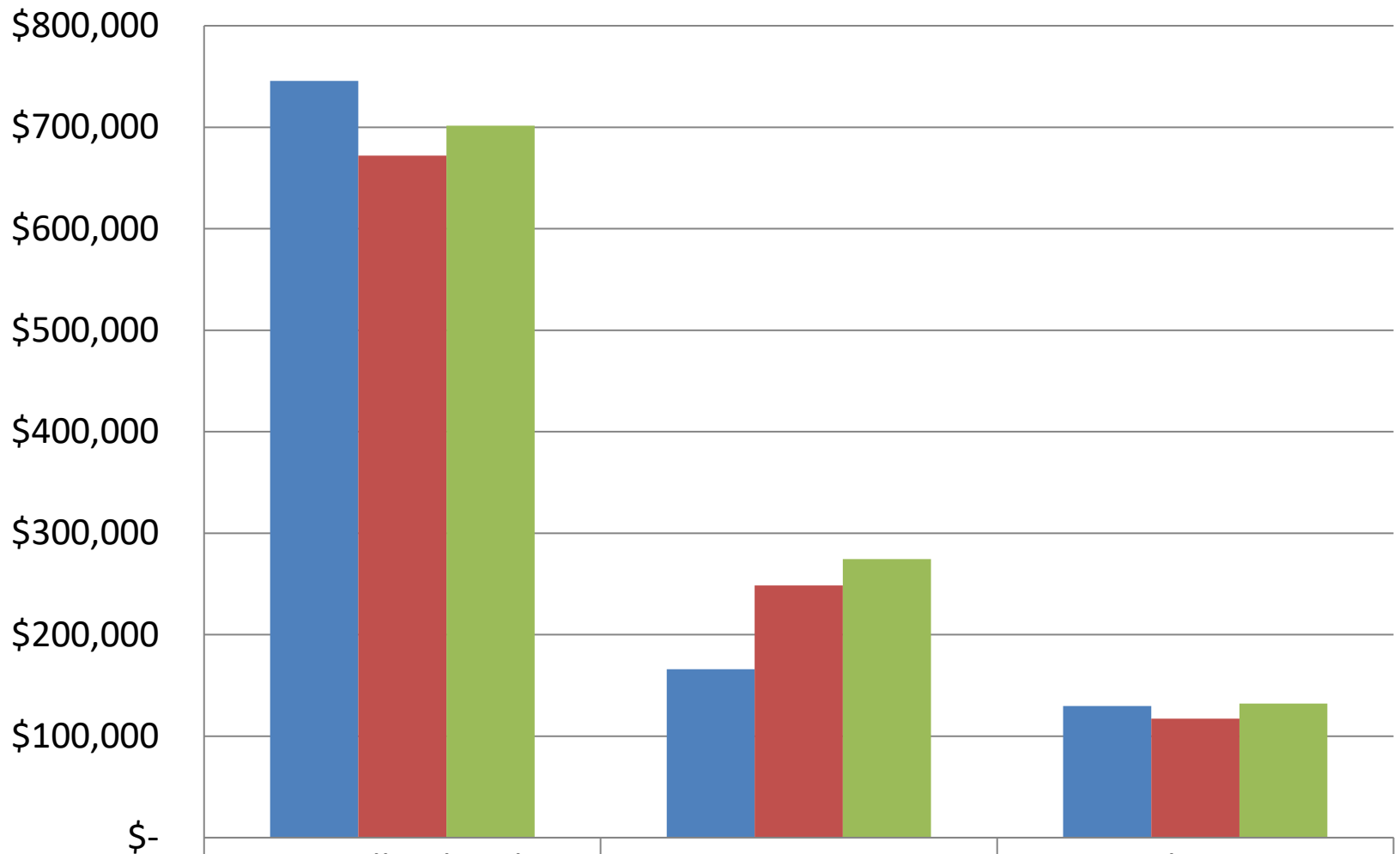


	Wages	FICA	Retirement	Medical	Other Insurance
14-15 Budget	12,425,000	953,100	2,464,600	4,246,400	433,800
14-15 Estimate	11,660,900	888,300	2,542,600	4,157,400	403,800
15-16 Proposed	12,928,000	985,600	2,841,400	4,747,200	456,300



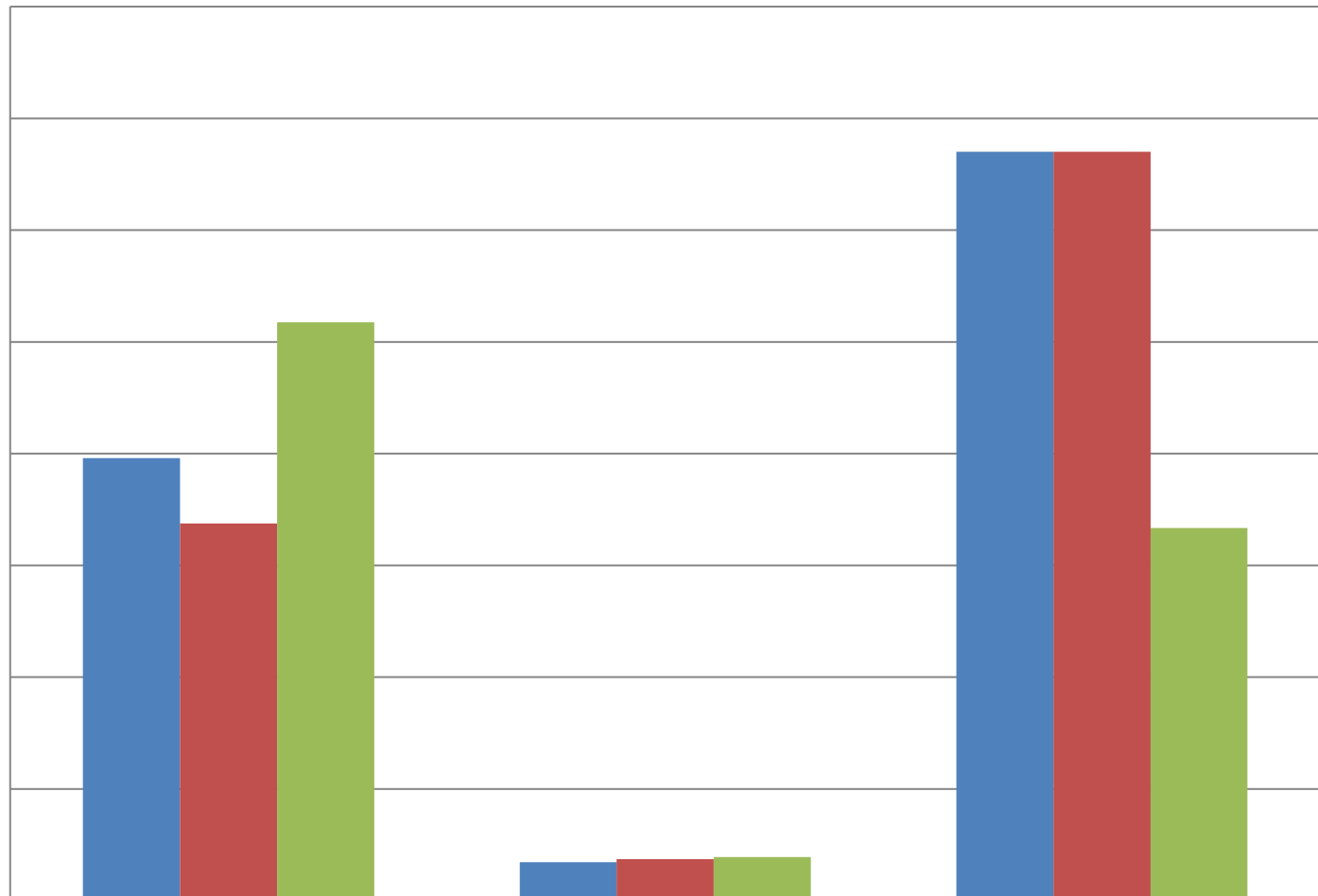


	Executive Office	Administrative Services	Customer Services & Planning	Operations & Customer Satisfaction
14-15 Budget	314,500	1,009,100	2,561,300	5,860,900
14-15 Estimate	313,230	906,910	2,482,370	4,661,210
15-16 Proposed	332,300	1,038,900	2,587,400	5,639,600



■ 14-15 Budget	745,600	166,000	129,700
■ 14-15 Estimate	672,000	248,400	117,200
■ 15-16 Proposed	701,500	274,600	132,200

\$4,000,000  
 \$3,500,000  
 \$3,000,000  
 \$2,500,000  
 \$2,000,000  
 \$1,500,000  
 \$1,000,000  
 \$500,000  
 \$-



	Accessible Services Transfer	Medicaid Transfer	Capital Projects Transfer
14-15 Budget	1,979,700	172,000	3,351,100
14-15 Estimate	1,687,940	185,700	3,351,100
15-16 Proposed	2,586,900	195,000	1,667,600

\$1,400,000

\$1,200,000

\$1,000,000

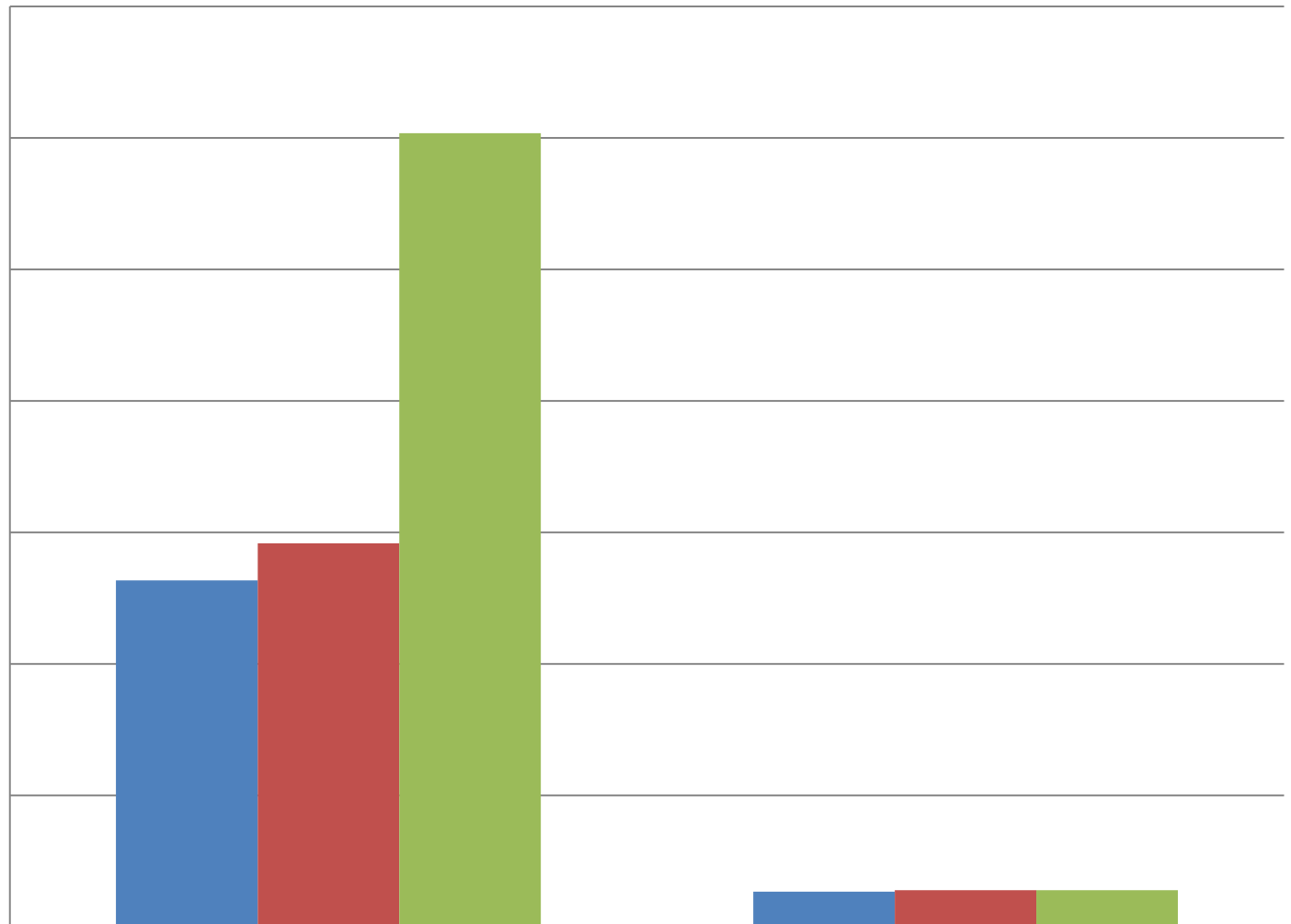
\$800,000

\$600,000

\$400,000

\$200,000

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Special Transportation Fund

Other State Funds

14-15 Budget

527,000

53,800

14-15 Estimate

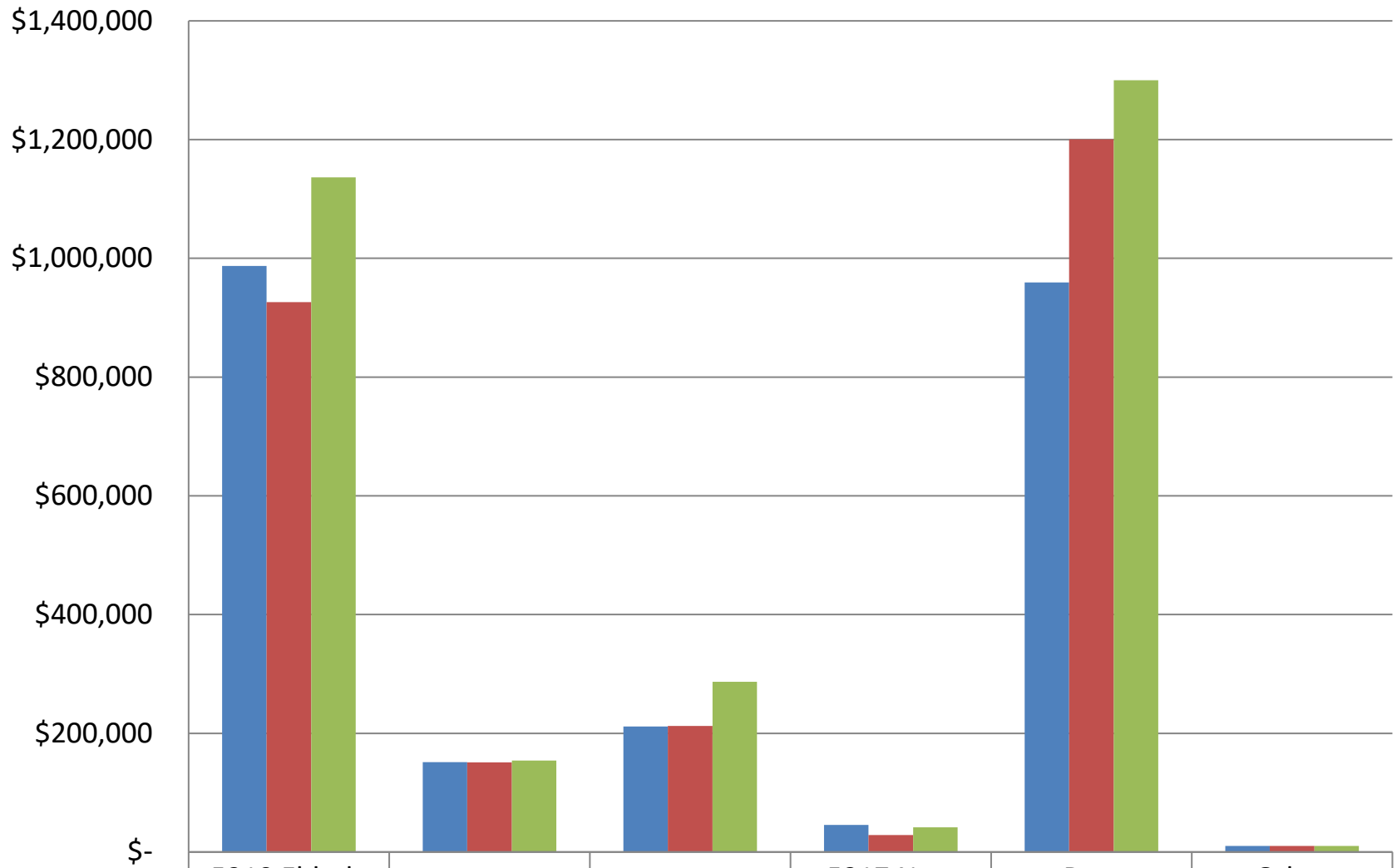
583,570

55,900

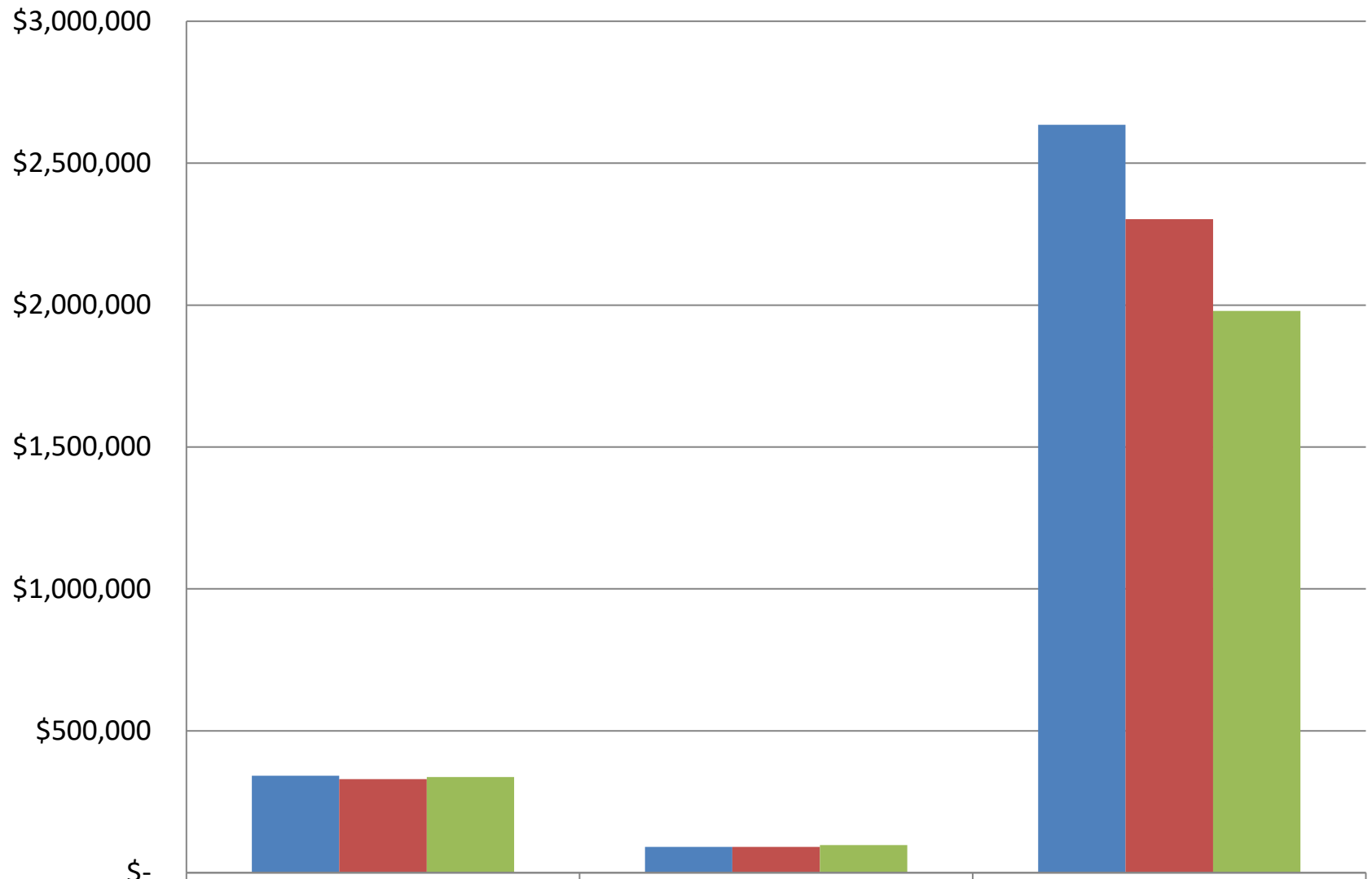
15-16 Proposed

1,207,100

55,900



	5310 Elderly & Disabled	5311 Rural	5316 JARC	5317 New Freedom	Dev. Disabled	Other Federal
14-15 Budget	987,300	151,600	211,300	45,800	959,300	10,200
14-15 Estimate	926,220	151,030	212,420	28,800	1,200,680	10,200
15-16 Proposed	1,136,400	154,100	286,900	41,600	1,300,000	10,200



	Farebox	Local	General Fund Transfer
14-15 Budget	342,300	91,500	2,635,400
14-15 Estimate	329,500	91,500	2,302,950
15-16 Proposed	337,500	97,900	1,979,700

\$7,000,000

\$6,000,000

\$5,000,000

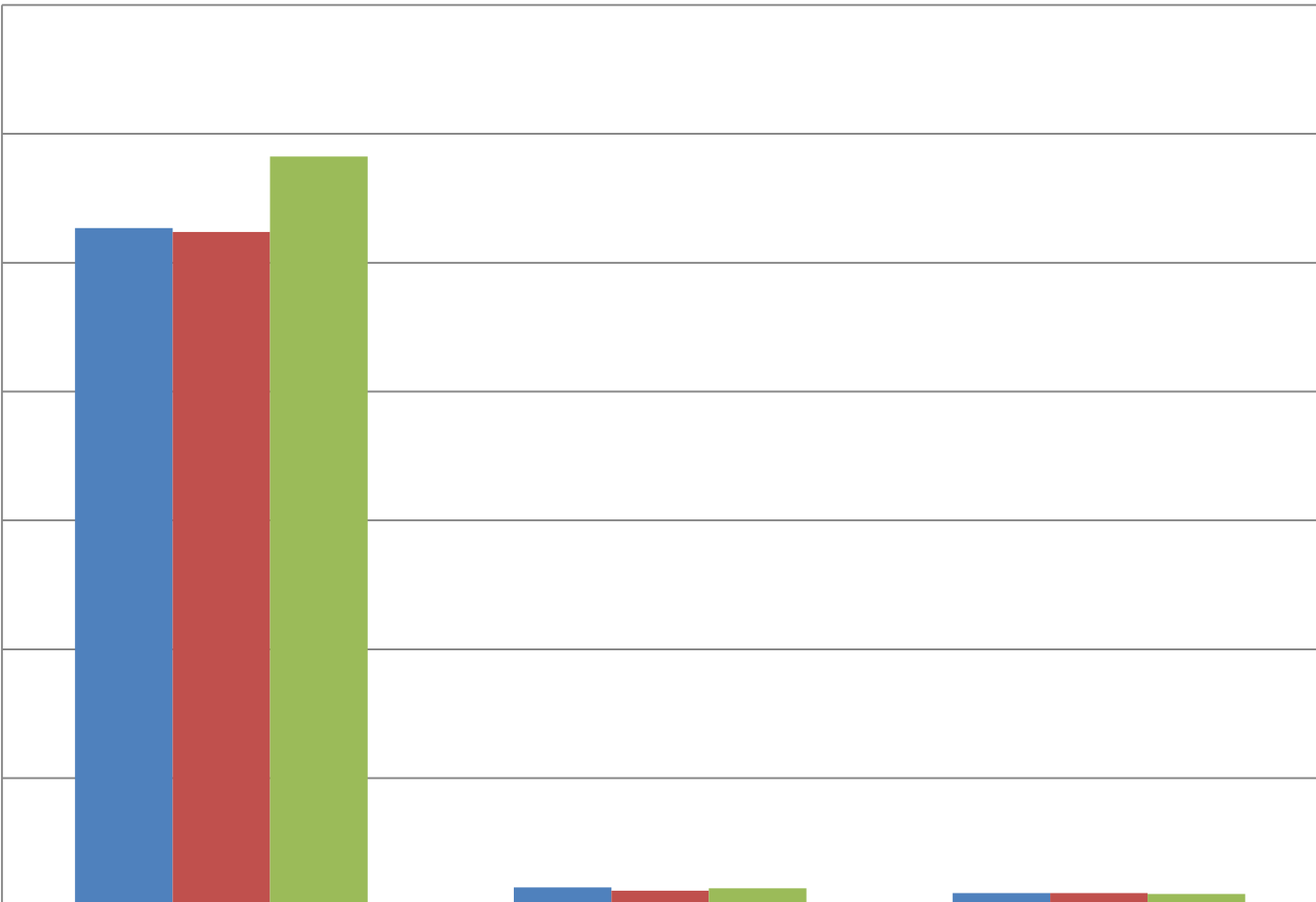
\$4,000,000

\$3,000,000

\$2,000,000

\$1,000,000

\$-

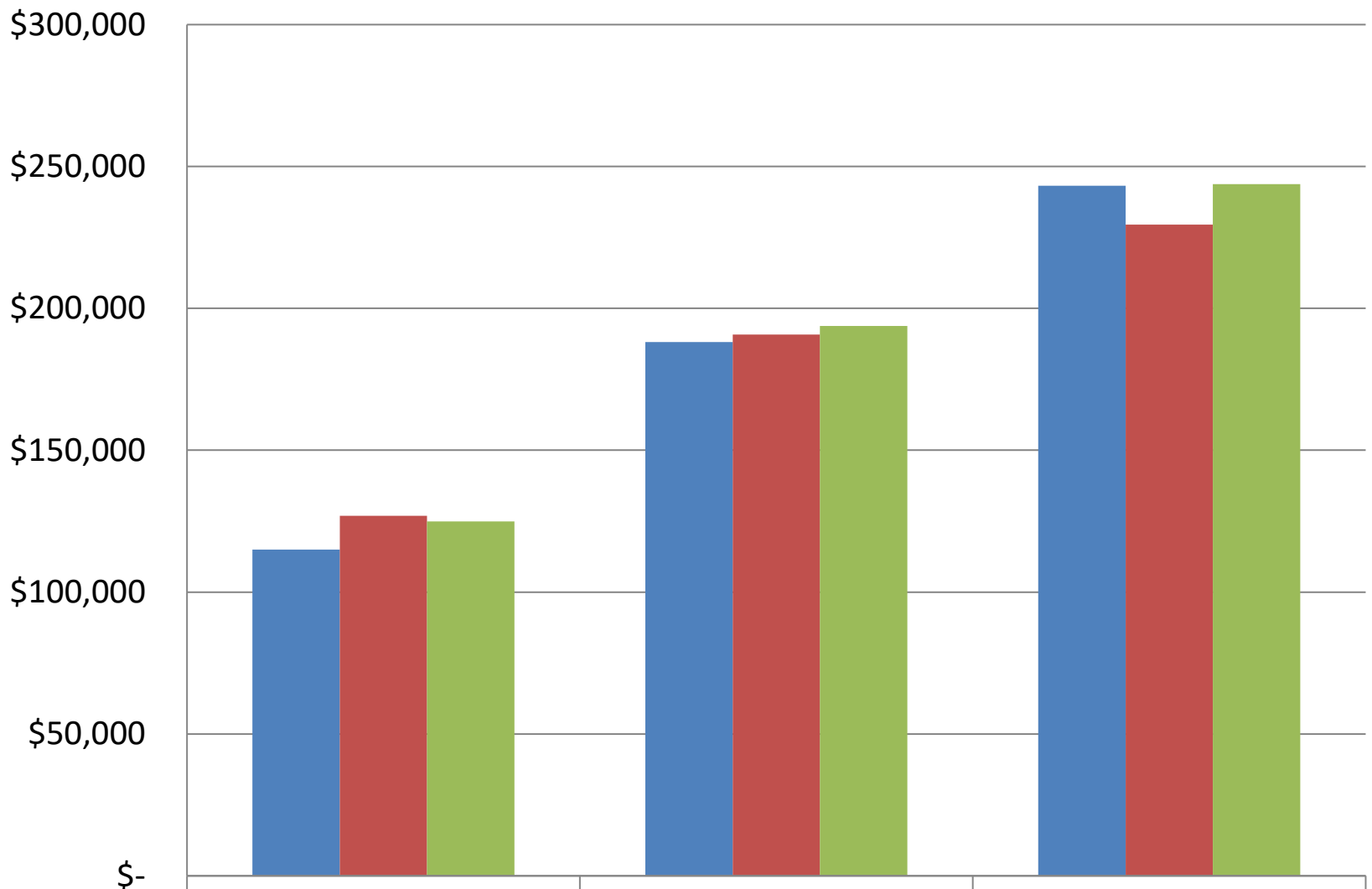


ADA RideSource

Transit Training &  
Hosts

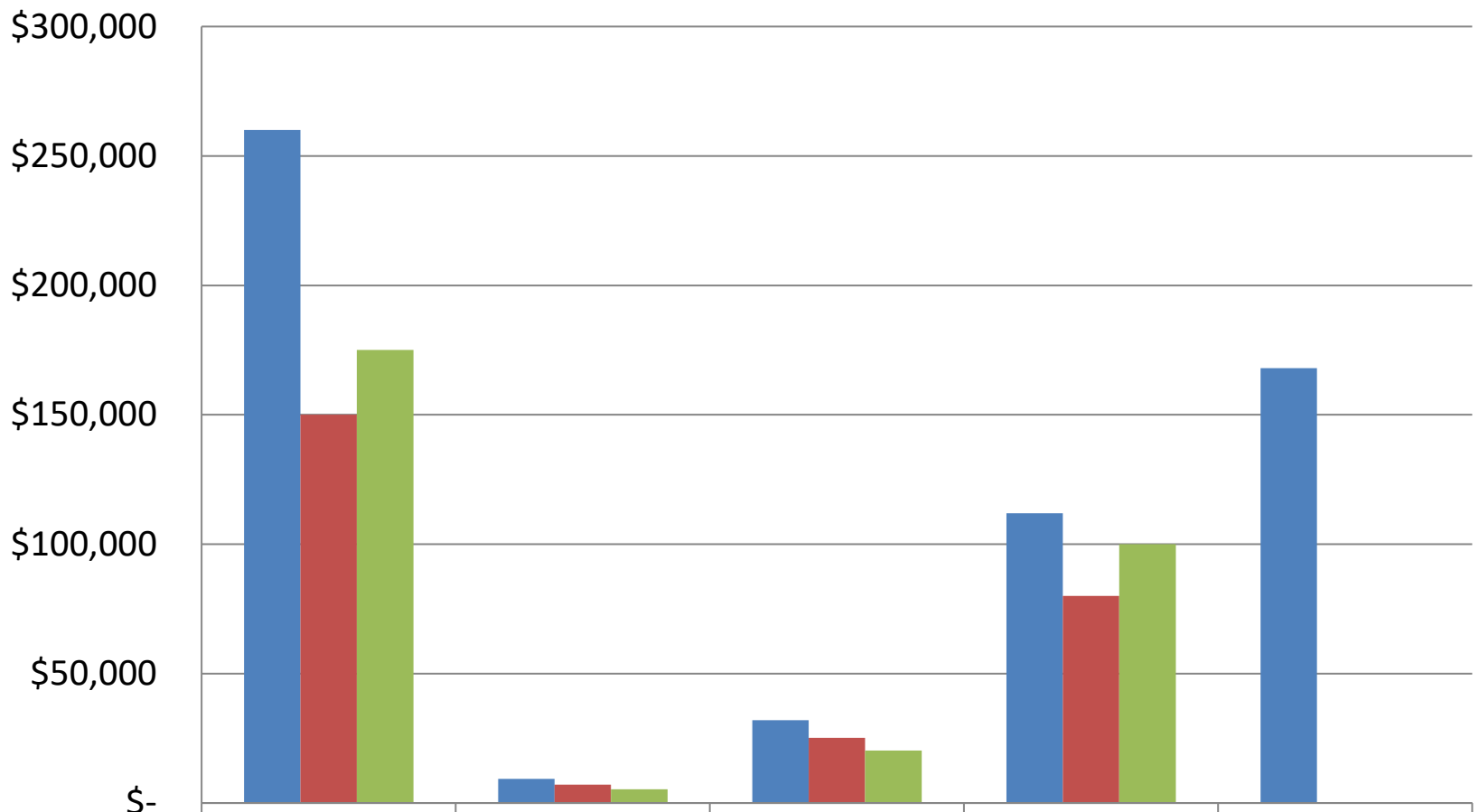
Special Transport

■ 14-15 Budget	5,268,900	150,600	108,100
■ 14-15 Estimate	5,238,900	124,700	106,500
■ 15-16 Proposed	5,823,800	144,400	99,900

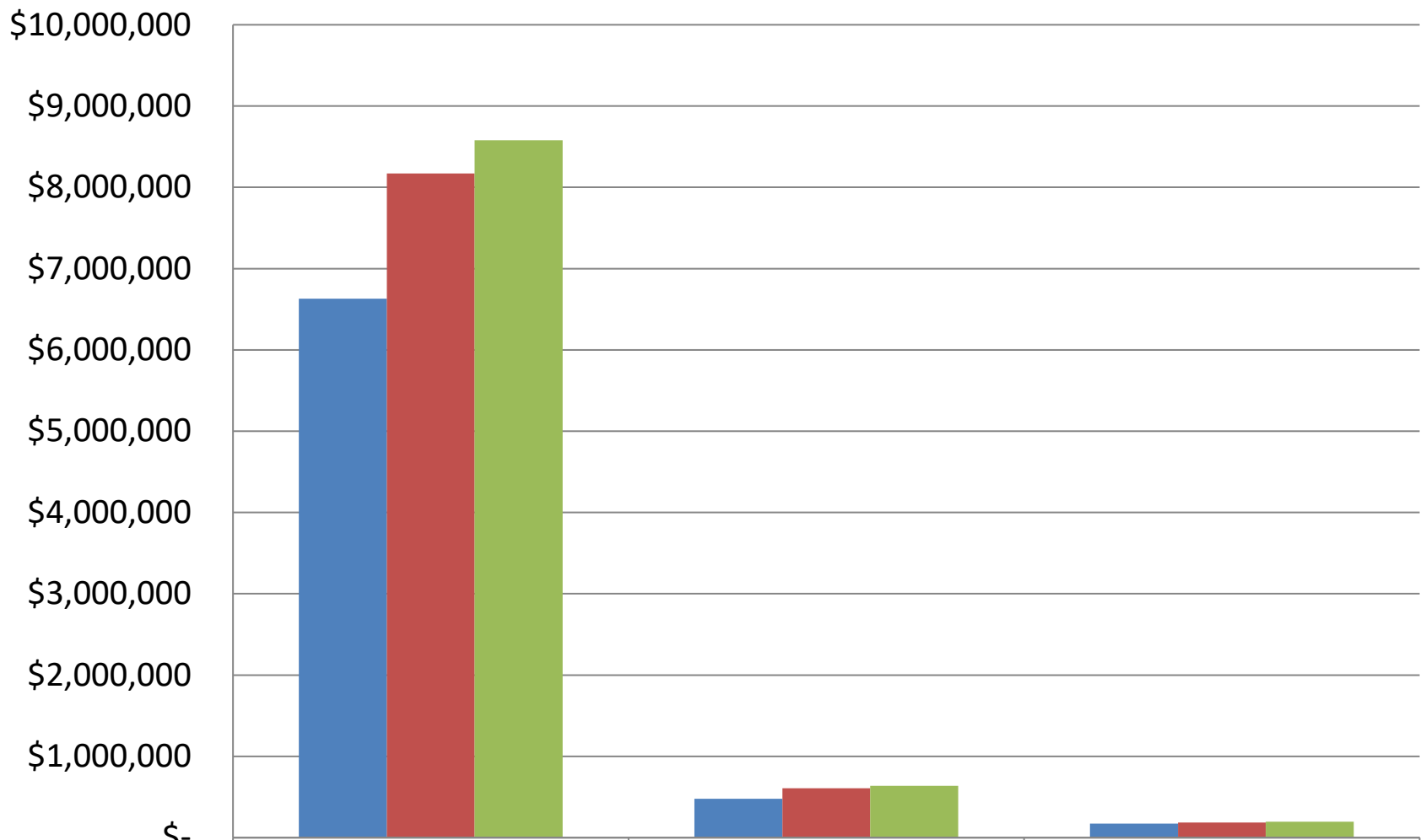


	South Lane	Florence	Oakridge
14-15 Budget	115,000	188,100	243,200
14-15 Estimate	126,900	190,800	229,500
15-16 Proposed	124,900	193,800	243,800

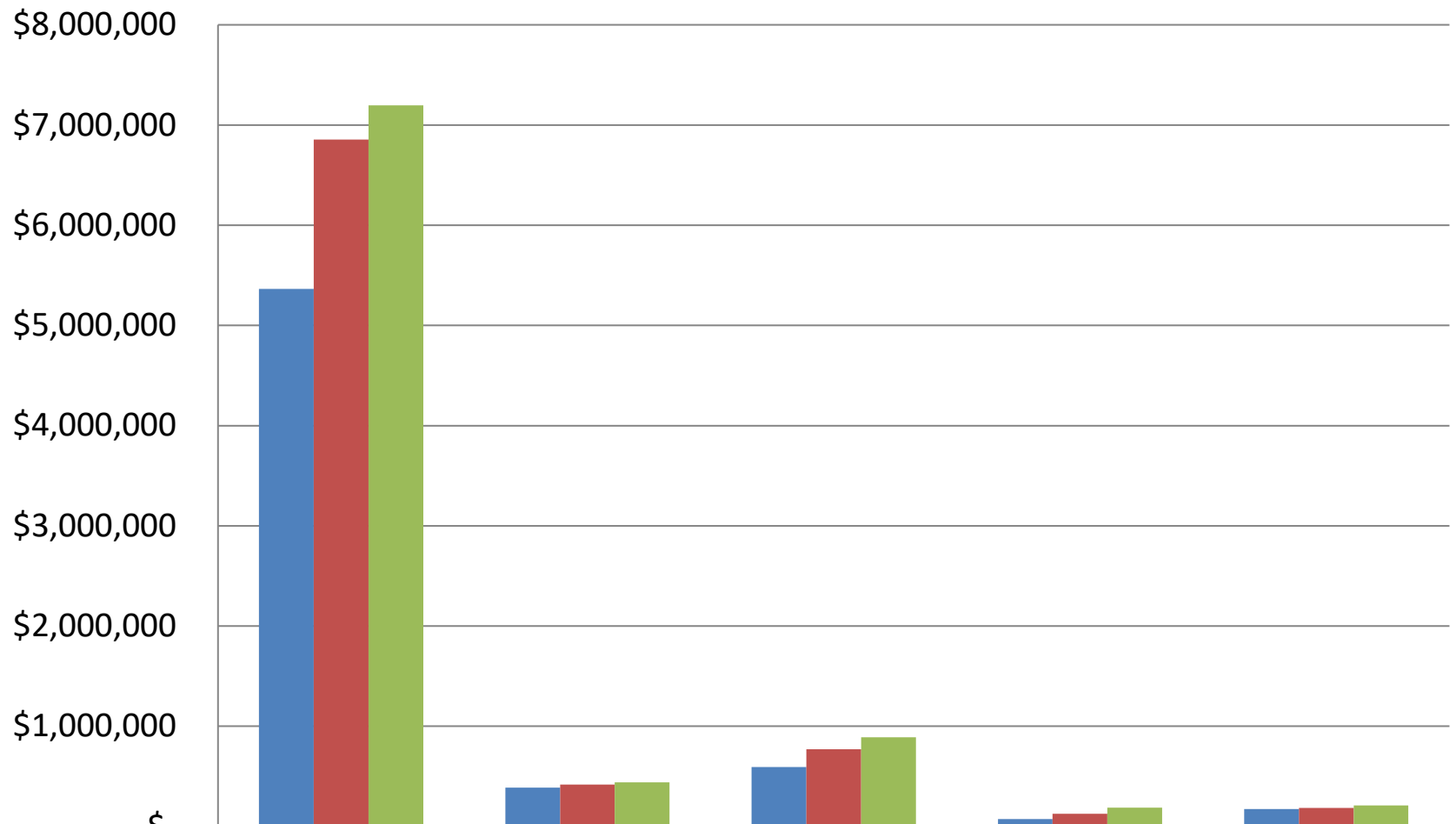




	Mobility Management	Crucial Connections	Veterans Transportation	Lane County Coordination	Capital Projects Fund Transfer
■ 14-15 Budget	260,000	9,300	32,000	112,000	168,000
■ 14-15 Estimate	150,000	7,150	25,150	80,000	-
■ 15-16 Proposed	175,000	5,300	20,300	100,000	-



	Medicaid Medical	Medicaid Non-Medical	General Fund Transfer
■ 14-15 Budget	6,628,800	478,100	172,000
■ 14-15 Estimate	8,169,500	608,300	185,700
■ 15-16 Proposed	8,578,000	638,600	195,000



	Medicaid Medical Service	Medicaid Non-Medical Service	Mobility Mgmt	Program Admin	Grant Program Match
14-15 Budget	5,365,700	387,300	592,000	74,800	174,500
14-15 Estimate	6,854,800	418,930	769,670	126,640	183,780
15-16 Proposed	7,197,500	439,900	891,200	187,500	211,200

\$250,000

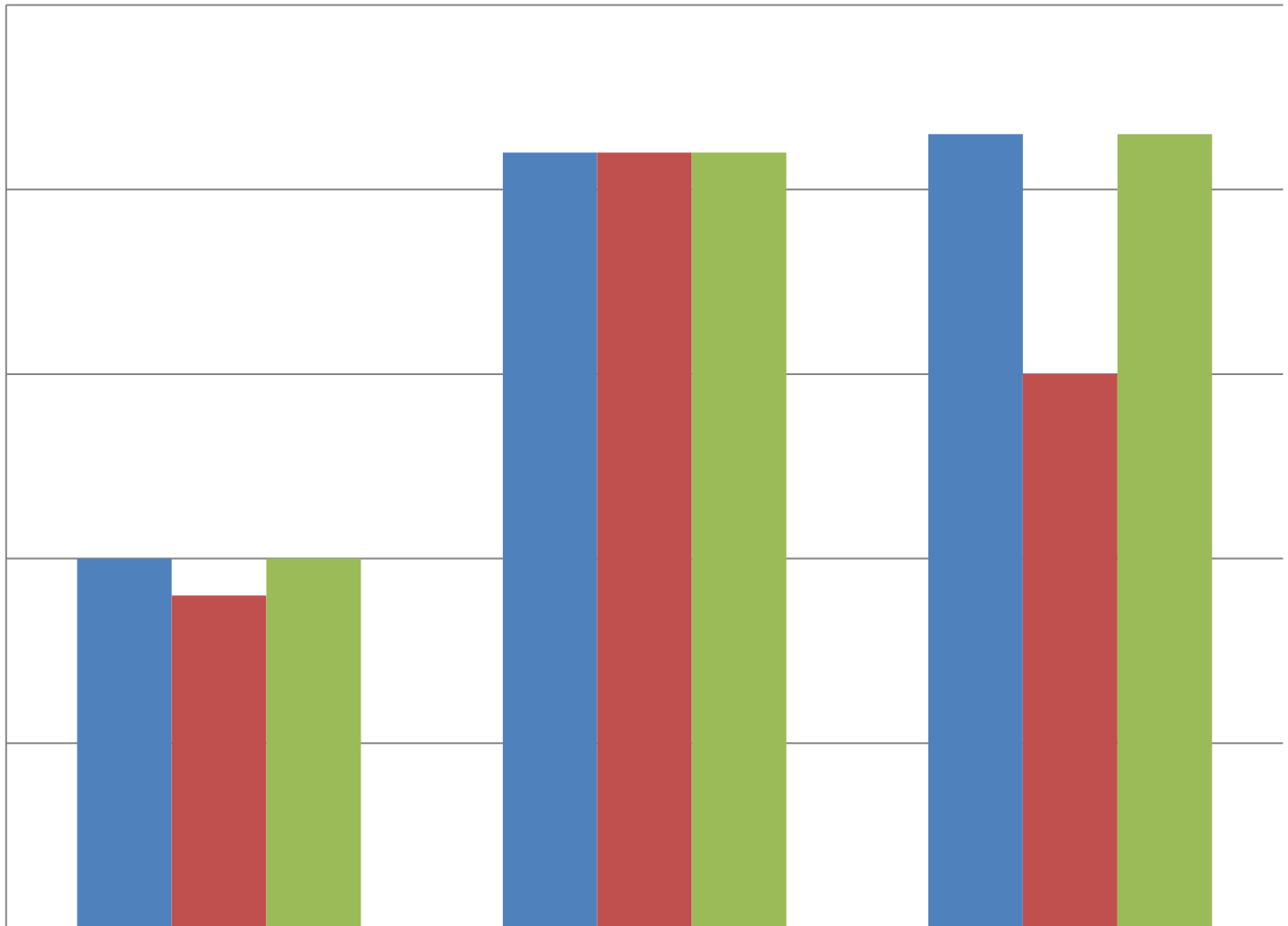
\$200,000

\$150,000

\$100,000

\$50,000

\$-



Farebox

Passes

Group Pass

■ 14-15 Budget

100,000

210,000

215,000

■ 14-15 Estimate

90,000

210,000

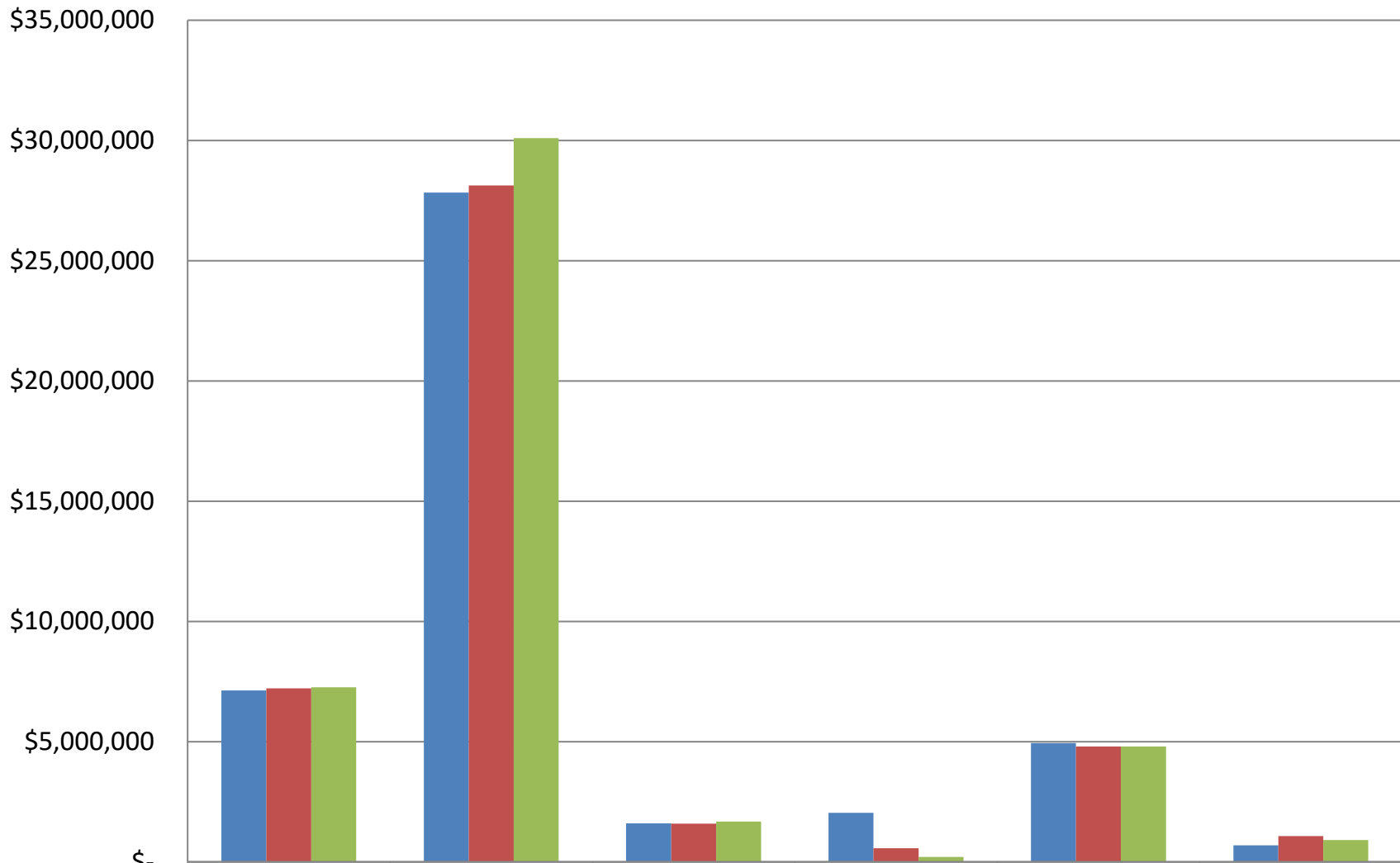
150,000

■ 15-16 Proposed

100,000

210,000

215,000



	Passenger Fares	Payroll Taxes	Self-employ. Taxes	State-in-Lieu	Federal Assistance	Other Funds
14-15 Budget	7,123,700	27,835,500	1,600,000	2,040,000	4,936,100	693,000
14-15 Estimate	7,215,900	28,131,000	1,590,600	570,300	4,800,000	1,069,260
15-16 Proposed	7,264,500	30,100,200	1,680,000	200,000	4,800,000	905,400

	12 months ending	
	<u>4/30/2013</u>	<u>4/30/2012</u>
Miles	3,514,618	3,532,786
Gallons	820,453	880,107
MPG	4.3	4.0

# General Fund Operating Budget

<b>Personnel Services</b>	<b>\$ 31,626,600</b>
<b>Materials &amp; Services</b>	<b><u>10,706,500</u></b>

<b>TOTAL</b>	<b>\$ 42,333,100</b>
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**Increase from current year: 3.6%**



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# General Fund Non-operating Budget

Transfer to Accessible Services Fund	\$ 2,586,900
Transfer to Medicaid Fund	\$ 195,000
Transfer to Capital Projects Fund	1,667,600
Operating Contingency	1,000,000
Working Capital	14,075,700
Self-Insurance & Risk	<u>1,000,000</u>

<b>TOTAL</b>	<b>\$ 20,525,200</b>
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Increase from current year: 1.7%



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# Accessible Services Fund

Eugene/Springfield-Based Service	\$ 6,068,100
Rural Lane County Services	562,500
Mobility Management	175,000
Other Service/Coordination	125,600
Transfer to Capital Projects Fund	-
Contingency	<u>130,000</u>
<b>Total Accessible Services Fund</b>	<b>\$ 7,061,200</b>

**Increase in total budget: 3.3%**

**Increase in General Fund transfer: 30.7%**



# Medicaid Fund

Medicaid Medical	\$ 7,197,500
Medicaid Non-Medical	790,800
Mobility Management	161,900
Administration	1,261,400
Contingency	<u>134,200</u>

<b>Total Medicaid Fund</b>	<b>\$ 9,545,800</b>
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Increase from current year: 28%



# Capital Projects Fund

<b>Capital Projects</b>	<b>\$ 91,931,700</b>
<b>Reserves</b>	<b><u>8,955,400</u></b>

<b>Total Capital Projects Fund</b>	<b>\$ 100,887,100</b>
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**Decrease from current year: 6.9%**



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# Proposed Appropriations

<b>General Fund</b>	<b>\$ 62,858,300</b>	<b>3.6%</b>
<b>Accessible Services Fund</b>	<b>7,061,200</b>	<b>3.3%</b>
<b>Medicaid Fund</b>	<b>9,545,800</b>	<b>28.0%</b>
<b>Capital Projects Fund</b>	<b><u>100,887,100</u></b>	<b>-6.9%</b>

## **TOTAL FY 2015-16**

<b>Proposed Appropriation</b>	<b>\$ 180,352,400</b>	<b>-1.8%</b>
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# Staffing Changes

FY 2014-15 Estimated FTE	314.37
Bus operators	6.00
Facilities Generalist	1.00
Journeyman Mechanic	1.00
School Program Coordinator	-.30
Planning Technician	.45
FY 2015-16 Proposed FTE	322.52

