

MINUTES

WORK SESSION
OF
AUGUST 31, 2015
1:00 P.M.

THE DALLES CITY HALL
313 COURT STREET
THE DALLES, OREGON

PRESIDING: Mayor Steve Lawrence

COUNCIL PRESENT: Dan Spatz, Tim McGlothlin, Linda Miller, Russ Brown, Taner Elliott

COUNCIL ABSENT: None

STAFF PRESENT: City Manager Nolan Young, City Clerk Julie Krueger, Public Works Director Dave Anderson, Engineer Dale McCabe

CALL TO ORDER

Mayor Lawrence called the meeting to order at 1:00 p.m.

ROLL CALL

Roll call was conducted by City Clerk Krueger; all Councilors present.

STATUS REPORT AND REVIEW ALTERNATIVES FOR WASTEWATER TREATMENT PLANT UPGRADE PROJECT

Tom Paul and Todd Peterson from Mortenson Construction, and Preston Van Meter and Michael Humm from Kennedy/Jenks Consultants were introduced as the design/build team for Phase 1A of the Wastewater Treatment Plant upgrade.

Mr. Paul provided project background, noting there were three phases of construction. He said the Phase I scope included influent pumping firm capacity, new screening and grit, and repair of the digester 2 lid, heating and mixing.

Mayor Lawrence asked if the population predictions had been adjusted in the Plan. Public Works Director Anderson said population estimates by Portland State University would not be completed until next June or July, so historical data had been used to calculate the population to be approximately 17,000 in the next 20 years. Anderson said the plan also included potential industrial use for undeveloped land within the city limits.

Preston Van Meter said the design/build team had held several workshops, brainstorming, staff input, and site visits and used a "Choosing by Advantage" process to determine maximizing value and ensuring success. He said this had included design concept and budget validation, drafting a schedule, and initial site logistics.

Michael Humm discussed development of alternatives, using existing assets and construction project sequencing; developing unit process alternatives; identifying existing "insults"; and process modeling using influent data. Humm said alternatives were rated by factor reference and proposed weighting to analyze the importance of each factor.

Several alternatives were reviewed, with various cost estimates. The alternative recommended was 3,C.

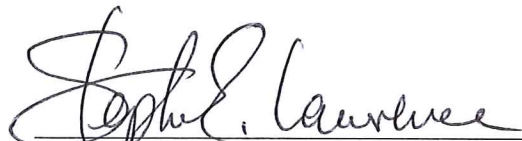
Public Works Director Anderson said the City had cash to complete the recommended Phase IA improvements and no bonding would be required to proceed with the work. He said staff would schedule approval of the contract to proceed with 80% design, for the September 28 Council meeting.

ADJOURNMENT

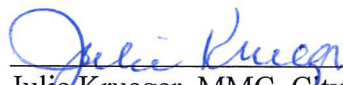
Being no further business, the meeting adjourned at 2:54 p.m.

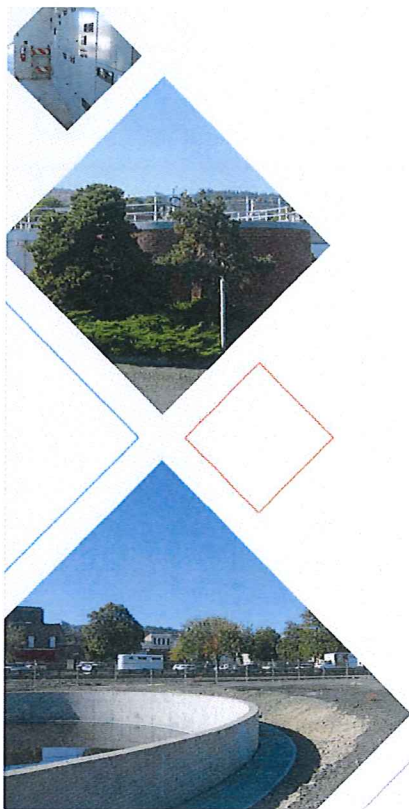
Submitted by/
Julie Krueger, MMC
City Clerk

SIGNED:


Stephen E. Lawrence, Mayor

ATTEST:


Julie Krueger, MMC, City Clerk



City of The Dalles

Wastewater Treatment Plant Upgrade

Phase 1A City Council Workshop

31 August 2015



Kennedy/Jenks Consultants



Agenda

- 1:00 - 1:20: Introductions and Project Background
- 1:20 – 1:30: Workshops/CBA Process
- 1:30 – 2:10: Review of Alternatives
- 2:10 – 2:30: Recommended Plan
- 2:30 - 3:00: Questions and Answers

Progressive Design/Build Team

- Mortenson/KJ Team



Tom Paul Corporate
Executive (Mortenson)



Todd Peterson – Senior
Estimator (Mortenson)



Preston Van Meter – Design
Project Manager (K/J)



Michael Humm – Design
Project Engineer (KJ)

Design & Construction Experience



KEY

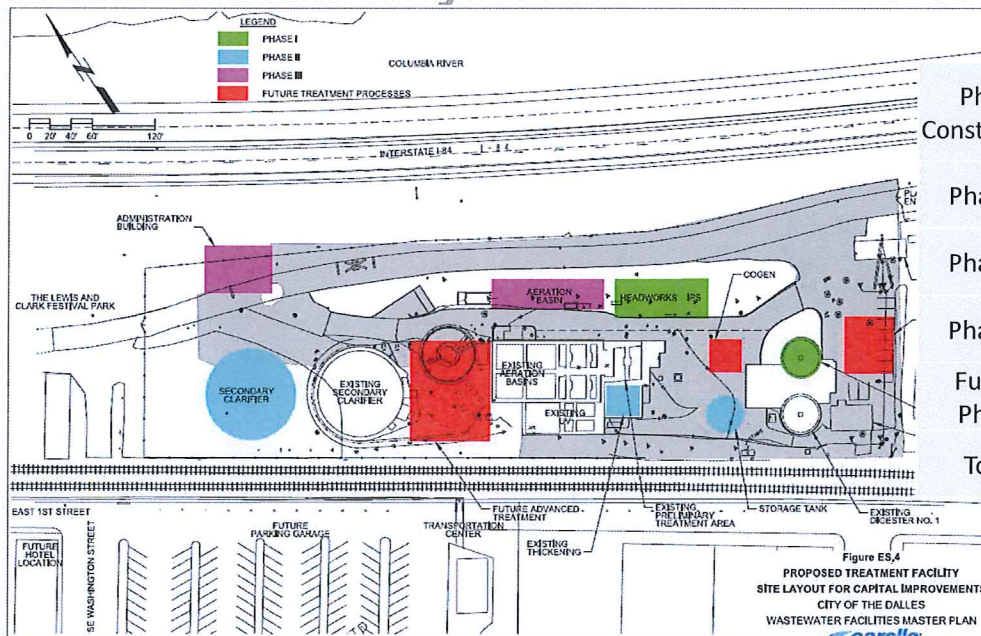
- Mortenson WWTP Project
- Kennedy/Jenks WWTP Project
- ★ Chambers Creek Regional WWTP (Mortenson & Kennedy/Jenks)

Project Background

- 2013 Facility Plan
 - 3 Phases of Construction
- Phase 1 Scope
 - Influent Pumping Firm Capacity
 - New Screening and Grit
 - Repair of Digester 2 Lid, heating and mixing

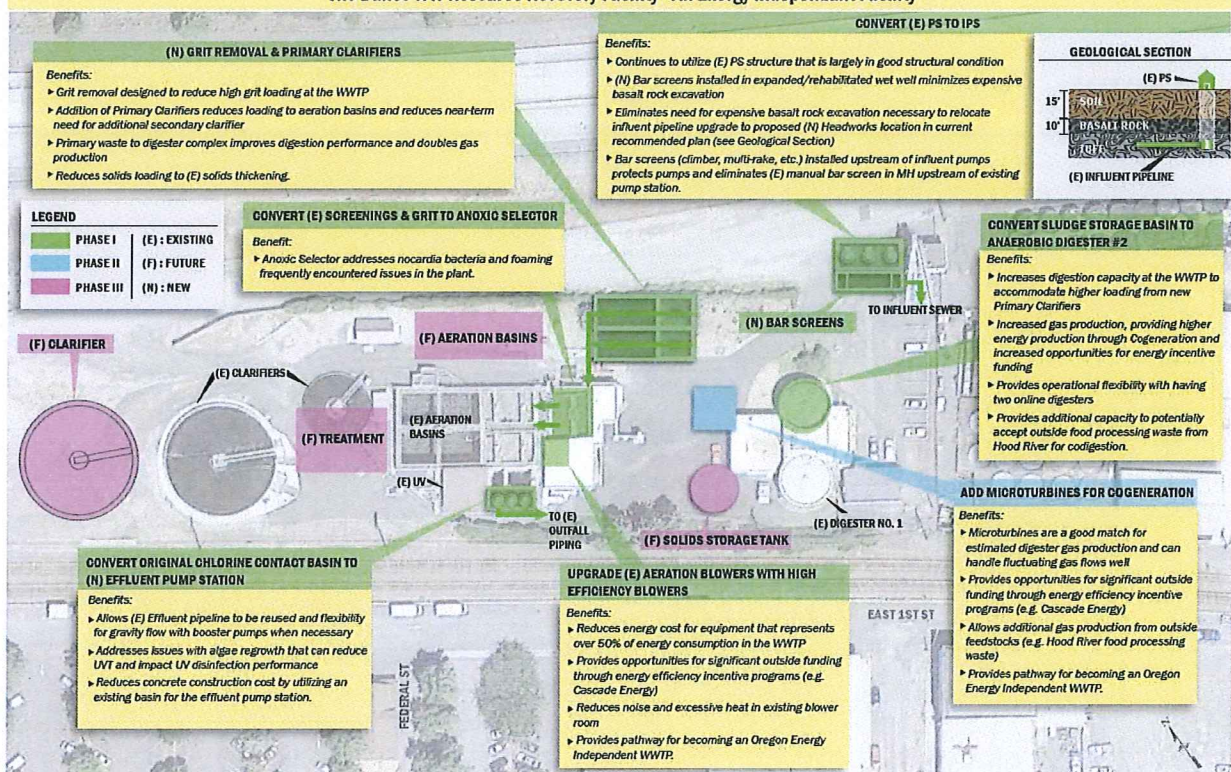


2013 Facility Plan CIP



Phase Construction	2013 Facility Plan	Current Estimated Plan
Phase 1	\$4.88	\$7.80
Phase 2	\$3.38	\$4.73
Phase 3	\$4.73	\$5.17
Future Phase		
Total	\$12.99	\$17.70

The Dalles WW Resource Recovery Facility - An Energy Independent Facility



Choosing By Advantage

"Decisions must be made on the importance of advantages"

Phase 1A Exploration & Discovery

Maximizing Value and Ensuring Success

- Workshop 1 – Project Kickoff & Discovery
- Workshop 2 – Alternatives Development
- Workshop 3 – Choosing by Advantage (CBA)
- Workshop 4 – Recommend Plan & Next Steps

Collaborative Process

In addition to workshops:

- Review/Discuss Background Information
- Influent Characterization
 - Thanks to PW & WWTP Staff!
- Plant walkthroughs & site visits
- Mortenson/KJ project brainstorming workshops

Phase 1A Outcomes

1. Design concept and budget validation
2. Initial GMP template
3. Draft schedule
4. Initial site logistics
5. City Council presentation



Alternatives Development

- Meet FP requirements with new philosophy
 - Utilize existing assets
 - Construction project sequencing
- Develop unit process alternatives
 - Consider all CIP Phases
 - Facility Plan used as base alternative
- Identify existing WWTP “insults”
- Process modeling using influent data
 - Aeration basin, pH

Importance Weighting Discussion

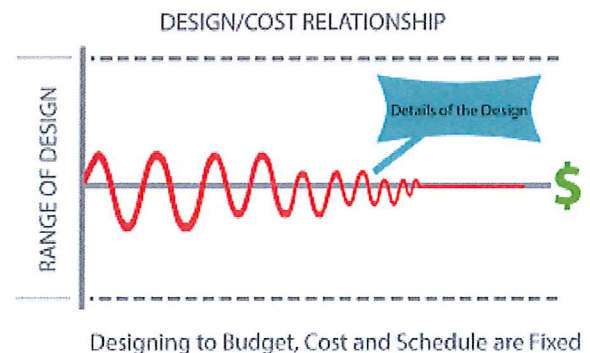
<u>Factor Reference</u>	<u>Proposed Weighting</u>
1. Capital cost	30%
2. Performance Reliability	30%
3. Expandability/Flexibility	10%
4. Complexity	10%
5. Operational and Environmental safety	10%
6. Utilization of Existing Assets	10%
Total	100%

<u>Importance Factors</u>	<u>Score</u>
Most Advantageous	5
Some Advantage	3
Least Advantageous	1

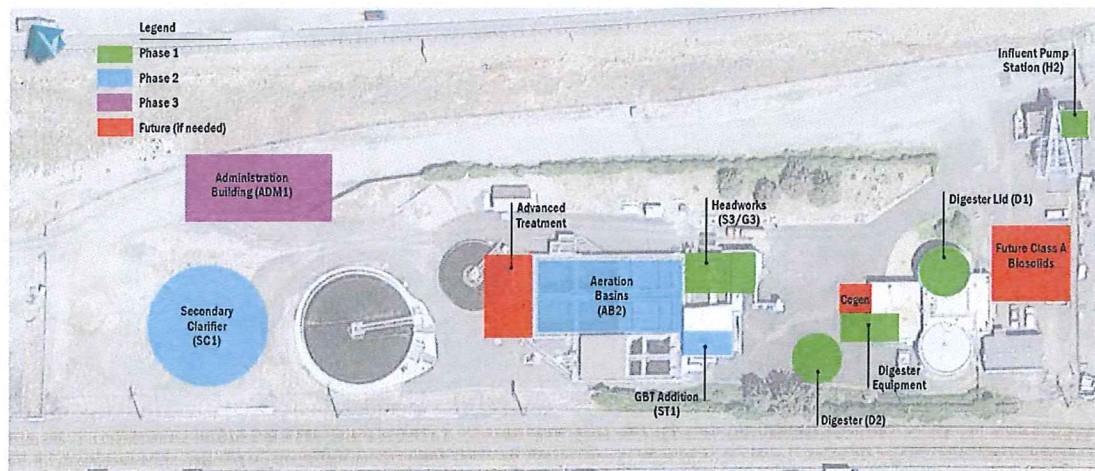


Estimated Costs

- Conceptual Level Cost Estimate -20% / +30%
- Industry cost metrics
- Current and projected bidding climate
- Limited scope of Facility Plan improvements



Combined Alternative 1

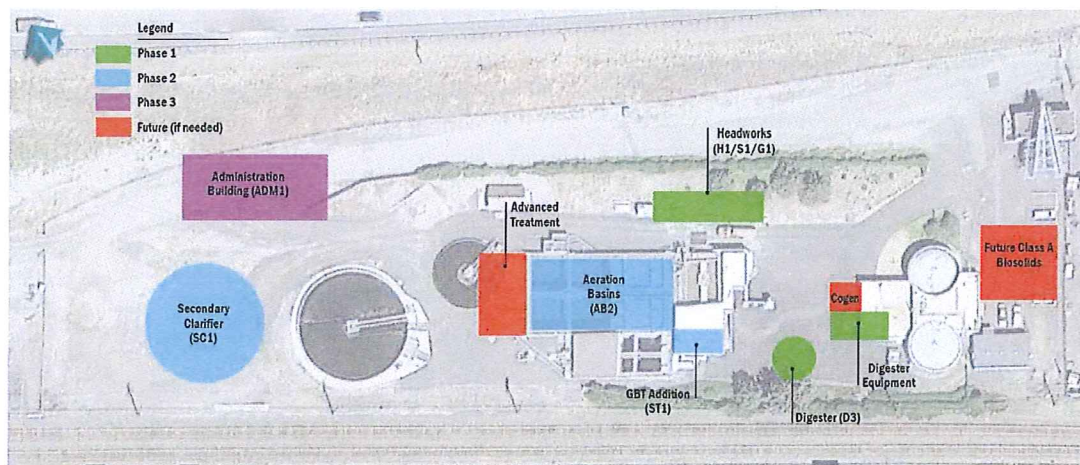


	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
ADM1 Admin Building																						
H2 Influent Pump Station	\$180,333	\$180,333	\$180,333																			
S3/G3 Headworks (Screening/Grit)	\$144,200	\$144,200	\$144,200																			
AB2 Aeration Basin				\$1,000,000	\$1,000,000																	
SC1 Secondary Clarifier				\$738,200	\$1,476,400	\$1,476,400																
ST1 GBT Addition				\$1,193,500	\$1,193,500																	
D2 Digester - New 180,000 gallon	\$1,600,000	\$1,600,000																				
D1 Digester 2 Lid Repair	\$250,000	\$250,000																				
D2 Sludge Storage Tank				N/A	N/A	N/A																
A1 Aesthetic Improvements	\$121,250	\$121,250																				
P1A Phase 1A	\$132,274																					

Summary of Phases	
Phase 1	\$7,110,000
Phase 2	\$5,927,000
Phase 3	\$1,482,000
Future Phase	
Total	\$14,519,000

Site Improvements -
Alternative 1

Combined Alternative 2



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
ADM1 Admin Building																						
H1 Influent Pump Station	\$172,550	\$172,550																				
S1/G1 Headworks (Screening/Grit)	\$1,201,830	\$1,383,800	\$1,350,200																			
AB2 Aeration Basin																						
SC1 Secondary Clarifier																						
ST1 GBT Addition																						
D3 New Digester - 220,000 gallon	\$1,704,000	\$1,704,000																				
D3 Sludge Storage Tank																						
A1 Aesthetic Improvements	\$121,250	\$121,250																				
PIA Phase 1A	\$132,724																					

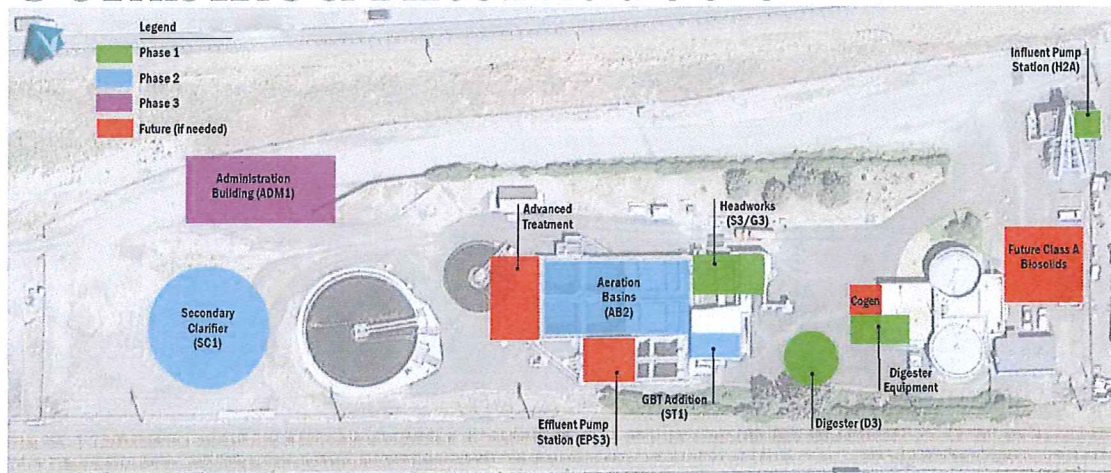
Summary of Phases	
Phase 1	\$9,577,000
Phase 2	\$5,927,000
Phase 3	\$1,482,000
Future Phase	
Total	\$16,986,000

Site Improvements -
Alternative 2

Mortenson
Kendall/Jenks Consultants



Combined Alternative 3A



		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
ADM1	Admin Building							\$376,800	\$741,000	\$376,200													
H2A	Influent Pump Station	\$496,500	\$496,500																				
S3/G3	Headworks (Screening/Grill)	\$649,200	\$649,200	\$453,200												\$133,800							
AB2	Aeration Basin					\$1,098,500	\$1,268,500																
SC1	Secondary Clarifier					\$738,000	\$1,476,000	\$376,800															
ST1	OBT Addition					\$193,500	\$193,500																
D3	New Digester - 220,000 gallon	\$1,700,000	\$1,700,000																				
D3	Sludge Storage Tank				NA	NA	NA																
A1	Aesthetics Improvements	\$121,250	\$121,250																				
EPS3	Effluent PS Improvements															\$453,200	\$906,400						
P1A	Phase 1A	\$132,250																					

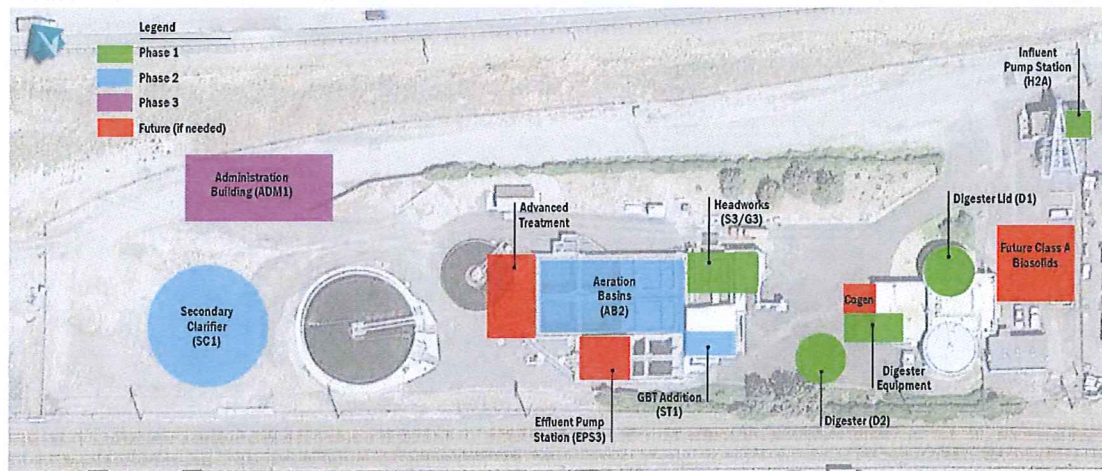
Summary of Phases	
Phase 1	\$7,050,000
Phase 2	\$5,927,000
Phase 3	\$1,482,000
Future Phase	\$1,430,000
Total	\$15,889,000

Site Improvements -
Alternative 3A

Mortenson
Kendall/Jenks Consultants



Combined Alternative 3B



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
ADM1 Admin Building							\$278,500	\$141,000	\$218,500													
H2A Influent Pump Station	\$408,500	\$430,500													\$131,500							
S3/G3 Headworks (Screening/Grp)	\$640,500	\$415,500	\$545,500																			
AB2 Aeration Basin				\$1,062,500	\$1,048,500																	
SC1 Secondary Clarifier				\$738,500	\$1,418,000	\$738,000																
ST1 GBT Addition				\$199,500	\$458,500																	
D2 New Digester - 180,000 gallon	\$1,463,500	\$1,451,500																				
D1 Digester 2 Lid Repair	\$158,500	\$158,000		N/A	N/A	N/A																
A1 Aesthetics Improvements	\$127,250	\$127,250																				
EPS3 Effluent PS Improvements															\$635,500	\$633,500						
P1A Phase 1A	\$130,275																					

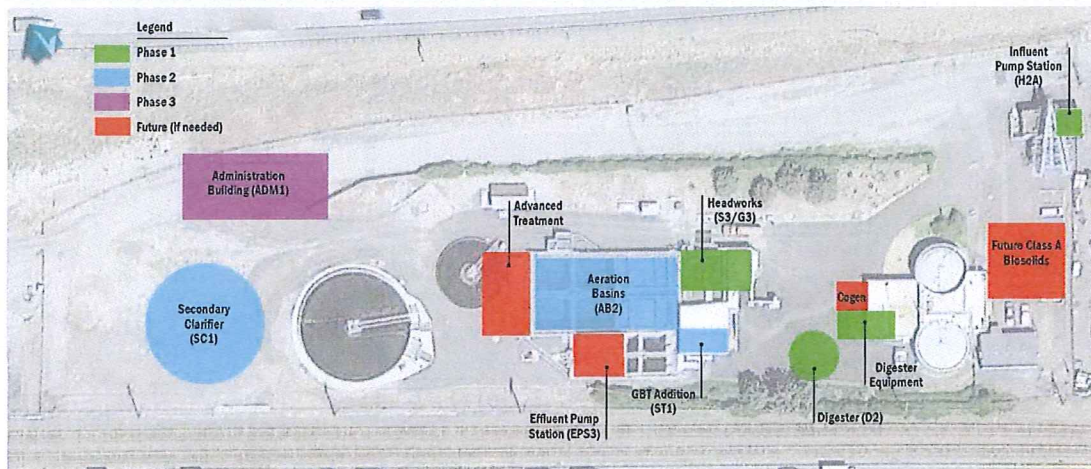
Summary of Phases	
Phase 1	\$7,080,000
Phase 2	\$5,927,000
Phase 3	\$1,482,000
Future Phase	\$1,430,000
Total	\$15,919,000

Site Improvements -
Alternative 3B

Mortenson
Construction
Kennedy/Jenks Consultants



Combined Alternative 3C



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
ADM1 Admin Building							\$179,500	\$242,000	\$79,500													
H2A Influent Pump Station	\$450,000	\$450,000														\$170,000						
S3/G3 Headworks (Screening/Grit)	\$440,000	\$440,000	\$440,000																			
AB2 Aeration Basin				\$1,080,000	\$1,080,000																	
SC1 Secondary Clarifier				\$720,000	\$720,000	\$720,000																
ST1 GBT Addition				\$120,000	\$120,000																	
D2 New Digester - 180,000 gallon	\$700,000	\$700,000																				
A1 Aesthetic Improvements	\$120,000	\$120,000																				
EPS3 Effluent PS Improvements																\$633,300	\$633,300					
P1A Phase 1A	\$332,140																					

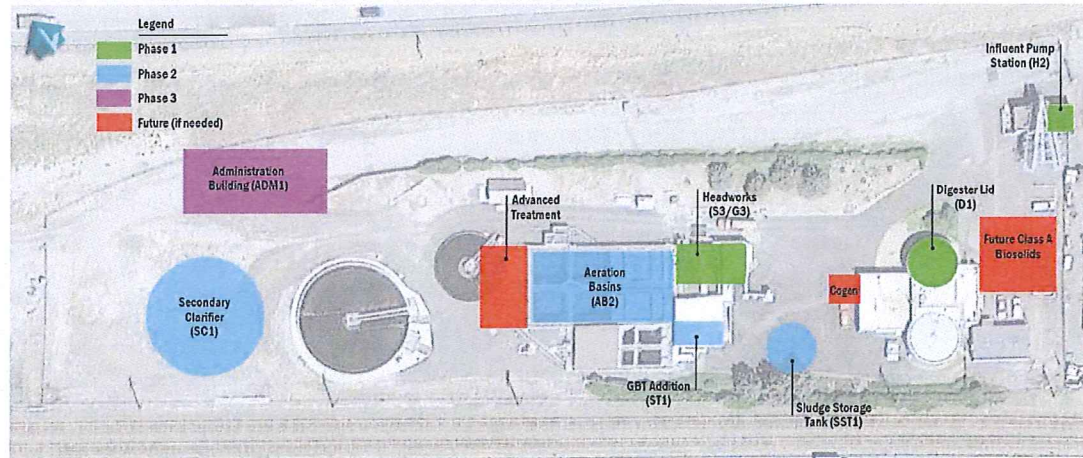
Summary of Phases	
Phase 1	\$6,532,000
Phase 2	\$5,927,000
Phase 3	\$1,462,000
Future Phase	\$1,430,000
Total	\$15,371,000

Site Improvements -
Alternative 3C

Mortenson
CONSTRUCTION
Kennedy/Jenks Consultants



Combined Alternative 4



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
ADM1 Admin Building																					
H2 Influent Pump Station	\$185,231	\$185,231	\$185,231																		
S3/G3 Headworks (Screening/Grit)	\$541,270	\$541,270	\$541,270																		
AB2 Aeration Basin				\$1,789,819	\$1,789,819																
SC1 Secondary Clarifier				\$1,248,102	\$1,248,102	\$1,248,102															
ST1 GBT Addition				\$129,530	\$129,530																
D1 Digester 2 Lid Conversion	\$429,807	\$429,807																			
SST1 Sludge Storage Tank				\$245,648	\$437,815	\$245,644															
A1 Aesthetic Improvements	\$121,235	\$121,235																			
PIA Phase 1A	\$122,234																				

Summary of Phases	
Phase 1	\$5,035,000
Phase 2	\$6,909,000
Phase 3	\$1,482,000
Future Phase	0
Total	\$13,426,000

Site Improvements -
Alternative 4

Mortenson
Construction
Kennedy/Jenks Consultants



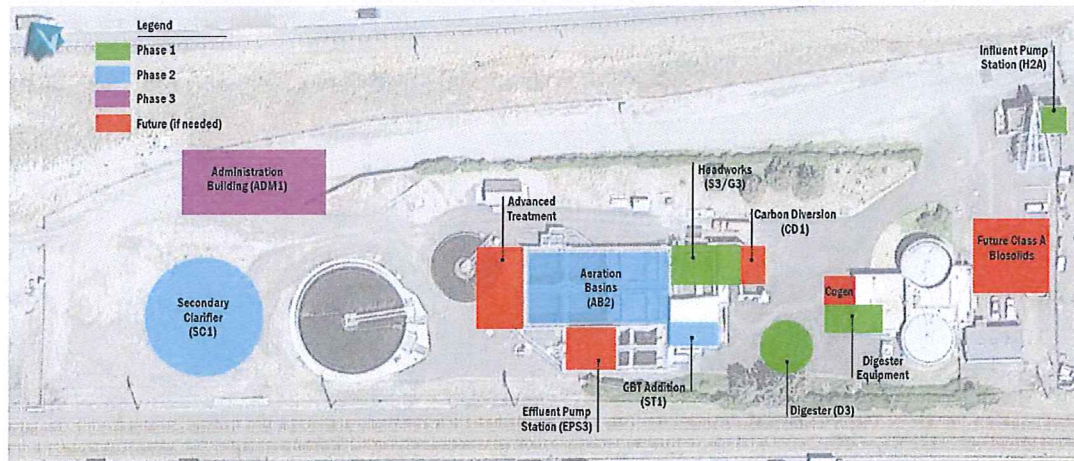
Summary of Combined Alts

Summary of Combined Alternatives	Facility Plan	Combined #1	Combined #2	Combined #3A	Combined #3B	Combined #3C	Combined #3D	Combined #4
Importance Factor	1.6	4.2	2.8	4.0	4.0	4.0	4.0	3.2
Phase 1	\$7.80	\$7.11	\$ 9.63	\$ 7.05	\$ 7.08	\$ 6.53	\$ 7.05	\$ 5.15
Phase 2	\$4.73	\$ 5.93	\$ 5.93	\$ 5.93	\$ 5.93	\$ 5.93	\$ 5.93	\$ 6.91
Phase 3	\$5.17	\$ 1.48	\$ 1.48	\$ 1.48	\$ 1.48	\$ 1.48	\$ 1.48	\$ 1.48
Sub-Total	\$17.70	\$ 14.52	\$16.99	\$ 14.46	\$ 14.49	\$ 13.94	\$ 14.46	\$ 13.42
Future Phase				\$ 1.43	\$ 1.43	\$ 1.43	\$ 1.43	
Total	\$17.70	\$ 14.52	\$16.99	\$ 15.89	\$ 15.92	\$ 15.37	\$ 15.89	\$ 13.42

Potential Alternative Plan

- Influent “Carbon Diversion”
 - Send more solids to new Digester
 - Reduce Aeration Basin
 - Save \$\$: More gas (Digester/Cogen), Less air (AB)
 - Pilot testing to verify performance
- Benefits:
 - Opportunities for outside funding
 - Accommodate outside feedstocks (\$)
- Recommend Pilot Testing as first step
 - Promising initial discussions with Cascade Energy/BPA

Combined Alternative 3D



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
ADM1 Admin Building																						
H2A Influent Pump Station																						
S3/G3 Headworks (Screening/Grit)																						
AB2 Aeration Basin																						
SC1 Secondary Clarifier																						
ST1 GBT Addition																						
D3 New Digester - 220,000 gallon																						
D3 Sludge Storage Tank																						
A1 Aesthetic Improvements																						
EPS3 Effluent PS Improvements																						
PIA Phase 1A																						
CD2 Carbon Diversion																						

Summary of Phases	
Phase 1	\$7,060,000
Phase 2	\$5,927,000
Phase 3	\$1,482,000
Future Phase	\$1,430,000
Total	\$15,889,000

Site Improvements -
Alternative 3D

Mortenson
Construction
Kennedy/Jenks Consultants



Next Steps

- City Council Discussion
- Finalize Facility Plan Update
- 80% Design and GMP
- Construction