

# City of Brookings WORKSHOP Agenda

## **CITY COUNCIL**

**Monday October 1, 2018, 4:00pm**

City Hall Council Chambers, 898 Elk Drive, Brookings, OR 97415

### **A. Call to Order**

### **B. Roll Call**

### **C. Topics**

1. Social Security Bar [PWDS, Pg. 2]
  - a. RV Park Concept [Pg. 3]
  - b. Curry County Commissioners Workshop Agenda Report [Pg. 4]
2. Skate Park Closure Policy [PWDS, Pg. 8]
  - a. Photos [Pg. 9]
3. Ferry Creek Update [PWDS, Pg. 11]
  - a. Draft Feasibility Study (located at <https://www.brookings.or.us/ArchiveCenter/ViewFile/Item/592>)
4. Parks Tree Maintenance Update [PWDS, Pg. 12]
  - a. The Dollars and Sense of Urban Trees Conference Agenda [Pg. 13]
5. Council Strategic Plan [City Manager, Pg. 17]
  - a. Short-term Strategic Plan Adopted October 10, 2017 [Pg. 18]
6. Railroad Street Traffic Patterns [City Manager, Discussion Only]

### **D. Council Member Requests for Workshop Topics**


### **E. Adjournment**

All public City meetings are held in accessible locations. Auxiliary aids will be provided upon request with at least 72 hours advance notification. Please contact 469-1137 if you have any questions regarding this notice.


# CITY OF BROOKINGS

## COUNCIL WORKSHOP REPORT

Meeting Date: October 1, 2018

  
Signature (submitted by)

Originating Dept: PW/DS

  
City Manager Approval

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Subject: Social Security Bar

Background/Discussion:

Curry County Parks Director Josh Hopkins discussed with County Commissioners at a workshop on August 8, 2018 his interest in the development of the 1.6 acres of City-owned property at Social Security Bar.

An idea emerged in 2014 to develop the City property as an RV park with a camp host and a restroom/shower building. An onsite camp host would potentially curb vandalism and illegal activities that occur on the river bar in the evenings. The property is within the Urban Growth Boundary, but would need a County zone change to accommodate an RV park or campground (currently zoned Public Facilities). Council discussed the idea at the March 6, 2014 workshop but was not interested in pursuing any development of the property. Councilors shared concern regarding the preservation of a deeded access to Social Security Bar.

Another development concept discussed in the past is a day-use area for picnicking with restrooms and parking.

Recent activities on the river bar and complaints from adjacent residents prompted a new round of staff discussion about what to do with the City owned property.

Attachments:

- a. Social Security Bar - RV Park Concept.
- b. Curry County Commissioners Workshop - Agenda Report







CURRY COUNTY BOARD OF COMMISSIONERS

AGENDA ITEM ROUTING SLIP

FORM 10-001.1 **Revision 3-22-2018**

**PART I – SUBMITTING DEPARTMENT: RETURN TO** [BOC OFFICE@CO.CURRY.OR.US](mailto:BOC_OFFICE@CO.CURRY.OR.US)

**PROPOSED AGENDA ITEM TITLE:** Social Security Bar

**TIMELY FILED** Yes ☒ No ☐

If No, justification to include with next BOC Meeting

**AGENDA DATE<sup>a</sup>:** 8.8.2018      **DEPARTMENT:** Parks      **TIME NEEDED:** 5 minutes  
(<sup>a</sup>Submit by 9AM five days prior to the next General Meeting (six days if a holiday falls within that five day period)) **RECOMMENDED AGENDA CATEGORY** PRESENTATION

**MEMO ATTACHED** Yes ☒ No ☐ If no memo, explain:

**CONTACT PERSON:** Josh Hopkins      **PHONE/EXT:** 3386      **TODAY'S DATE:** 8.1.2018

**BRIEF BACKGROUND OR NOTE:** (If no memo attached)

**FILES ATTACHED:**

(1) Social Security Bar Overview

(2) Letter of Support

(3) Letter of Support

**INSTRUCTIONS ONCE SIGNED:**

☐ No Additional Activity Required      OR

☐ File with County Clerk      Name:

☐ Send Printed Copy to:      Address:

☐ Email a Digital Copy to:      City/State/Zip:

☐ Other Phone:

**Note: Most signed documents are filed/recorded with the Clerk per standard process.**

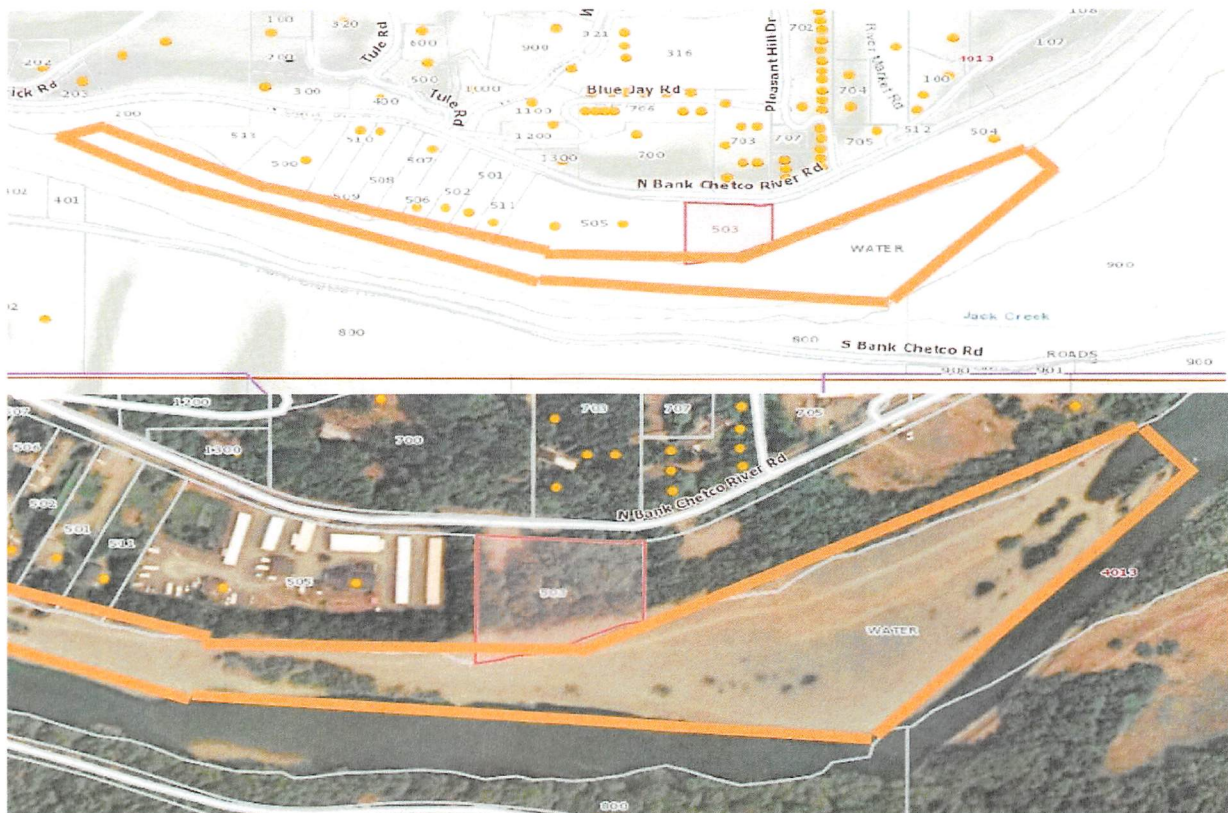
**PART II – COUNTY ADMINISTRATOR REVIEW**

☒ **APPROVED FOR**      **BOC MEETING**      ☐ Not Approved for BOC Agenda because

**ASSIGNED TO:** PRESENTATION



Curry County Parks Department is interested in a discussion of developing the Social Security Bar as a recreational camping facility. The Social Security Bar is located approximately 4 miles from Brookings Oregon on the Chetco River. If there is interest in exploring this, Curry County Parks could pursue an agreement for ownership of the 1.6 acre access point currently owned by the City of Brookings, and a multi-year lease option to allow recreational vehicle camping on the gravel river bar below the access point, currently owned by the Department of State Lands. Curry County Parks has been in contact with both entities; both reported interest in seeing a proposal and willingness to work on a plan. Curry County Park's goal would be to develop a permeant recreational camping facility on the access point, while gaining the opportunity to collect revenue for dry camping on the gravel bar. A general proposal would be to build the facility in stages spanning a few years. An example of the time frame would be as follows: Year one; establish a camp host site at the access point, add power, city water, trash services, temporary restroom facilities, and charge for dry recreation vehicle bar camping. Year three; establish permanent restroom facilities. Year five; establish and build camping facilities on the access point. Curry County Parks would be able to accomplish funding these goals though using revenue generated from the recreational vehicle bar camping as match funds for grants. At this point, the Curry County Parks Department is providing information on an opportunity. Below are maps of the Social Security Bar, the red square is the access point owned by the City of Brookings, property ID R23375. The orange outline area is the gravel bar owned by the Department of State Lands, no property ID available in County GIS. Attached are two letters of support for this project from local residents that live around the Social Security Bar.



To: Curry County Parks Department

7/25/2018

From:

Gordon and Olga Nielsen

This letter is in support of the development and maintenance of a campground on the Social Security Bar. We feel that this would be a major improvement to the area.

We moved to Brookings several years ago because of the location and the beauty of the area. Before we moved, we had visited multiple times and enjoyed all of the tourist attractions and campgrounds in Curry County. We were impressed with the cleanliness of the facilities. We ended up buying a home and business above the Social Security Bar. Shortly after we moved, we were very disappointed to find out that this area was used as a partying place and dumping ground by irresponsible individuals. The sheriff's department is currently in charge of patrolling the ramp and the Bar. We realize that they are short staffed and cannot give the Social Security Bar the attention that is needed. Something, however, needs to be done about the dumping, littering, and crime on the river. It seems as if developing this area into a campground with a camp host to watch over things is the solution.

We would like to describe more specifics about some of the things that are taking place on the ramp and the Bar. First of all, things such as an old HVAC unit the size of a refrigerator has been dumped on the west end of the Bar and an old broken dryer has been dumped in the bushes on the east end of the Bar. Also, as we are writing this letter, another two bags of yard trash were added to the four that we found two days ago. Yard maintenance trash is dumped on the river bar constantly. This is in addition to the regular garbage we are picking up and throwing away with our own trash. We routinely find McDonalds dishes, cups, fishing lines with hooks on them, paper, boxes, beer cans, plastic bottles and broken pieces of glass. Very often groups of people come to the river at night and stay there screaming, playing very loud music way beyond the time they are allowed to be there. They also start fires relatively close to the brush even during "no fire" seasons. We find many of these fires still burning in the morning when we walk our dog. RVs and trailers as well as cars stay on the Bar overnight even though it is not legally allowed.

In conclusion, we believe that if the County would consider setting up a campground on the territory of the Social Security Bar, it would change the above mentioned dynamics instantly. It would not only clean the place up and preserve its natural attraction for tourists and for the residents, but it would also discourage the illegal activity that is taking place in the area. Besides the other advantages listed above, this could be a good source of revenue for the County. Our desire is to make Brookings a better and more attractive place which will bring benefit to everyone involved.

Thank you for your consideration of this matter.

Sincerely,

Gordon and Olga Nielsen.

Owners of Steevens Storage  
98744 N.Bank Chetco River Rd.  
Brookings, OR 97415  
Phone number (541)469-2853



To Whom it may Concern,

I am writing you to express my support to rid the neighbors of the noise abuse and countless parties motorcycles driving 90 miles an hour, homelessness and feces , needles, nails, garbage fires and countless other problems we have endured for years.

The response from all involved has always been to point the finger at each other and say it's nobody's fault.

Countless sleepless nights calling the Curry County Sheriff's Dept. to be told there is nothing they can do . No Sheriff or state police available.

I'm thrilled to hear an answer finally! Something to benefit everyone the county putting a park in, campground, and a park host, This is a wonderful idea. The land will be treasured and cared for the way it should be. Land this beautiful should not be trampled and treated like garbage it should be respected and viewed as a treasure given to us to use and to leave in the same condition if not better.

Please understand I am not an environmentalist I have lived here since 1972 on the Chetco and believe change is good when it better things a campground would give us a chance for peace and other people visiting more opportunities for places to camp and enjoy are lovely river . This is a golden idea that is a win win.

Sincerely,  
Teresa Rice (Rush)

# CITY OF BROOKINGS

## COUNCIL WORKSHOP REPORT

Meeting Date: October 1, 2018



Signature (submitted by)

Originating Dept: Parks



City Manager Approval

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Subject: Skate Park Closure Policy

Background/Discussion:

Staff is seeking direction from Council on the development of a policy that would close the skate park when staff experiences a high incident of vandalism and misuse of the facility.

A fence was constructed around the skate park in 2016 and has a lockable gate that is currently locked in the open position.

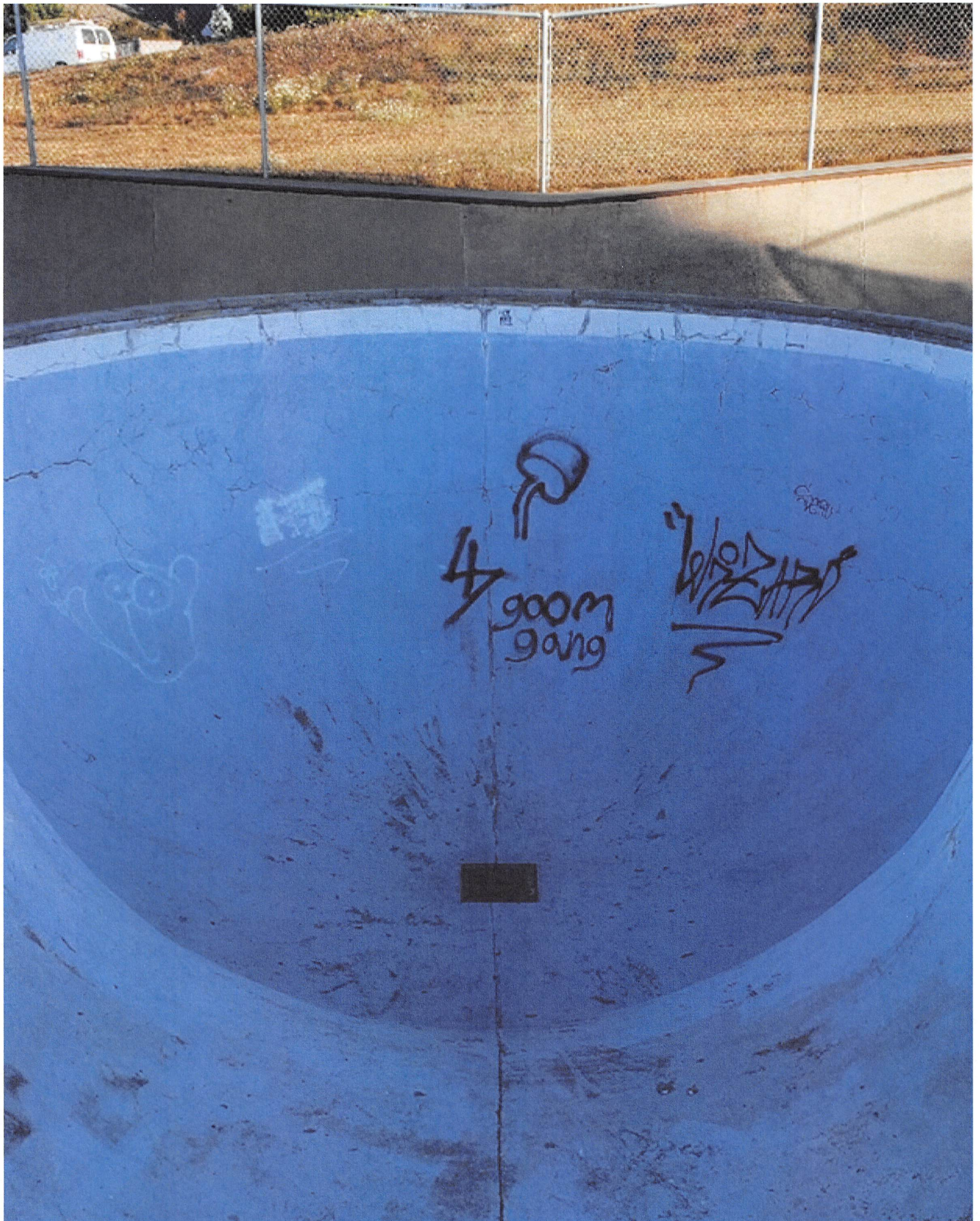
Attachments:

- a. Photo's – Recent Vandalism at Skate Park











# CITY OF BROOKINGS

## COUNCIL WORKSHOP REPORT

Meeting Date: October 1, 2018



Signature (submitted by)

Originating Dept: PW/DS



City Manager Approval

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Subject: Ferry Creek Reservoir – Feasibility Study

Background/Discussion:

Staff has completed its review of the draft Ferry Creek Reservoir Feasibility Study developed by the Dyer Partnership. The 276 page document includes five project alternatives:

1. No Action
2. Complete Dam Removal
3. Re-Alignment and Expansion of Ferry Creek Dam
4. Re-Alignment of Ferry Creek Dam
5. Remove Existing Dam and Build Roller Compacted (RCC) Dam

A preliminary cost for alternative 2 (complete dam removal) is estimated at \$2.9 million where the complete removal and rebuild with the RCC method could cost between \$10-15 million.

Staff directed the Dyer Partnership to finalize the study. The draft study is available on the City's website to view at:

Attachment:

- a. Draft Ferry Creek Feasibility Study can be viewed at  
(<https://www.brookings.or.us/ArchiveCenter/ViewFile/Item/592>)

# CITY OF BROOKINGS

## COUNCIL WORKSHOP REPORT

Meeting Date: October 1, 2018

Originating Dept: Parks



Signature (submitted by)




City Manager Approval

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Subject: Tree Maintenance Program

Financial Impact: The City budgeted \$15,000 in Parks Contract Services for fiscal year 2018-19 to use for tree maintenance. One third of the funds (\$5,000) will be allocated for hiring an arborist to perform an evaluation of the trees in Stout Park. The remaining \$10,000 will be used for tree removal, pruning and deadwood removal of select trees in Azalea and Stout Parks.

Reviewed by Finance & Human Resources Director: 

Background/Discussion: Western Pacific Tree Service (WP) removed 30 trees in Azalea Park in August of this year. The remaining five will be removed in the next month. WP will also perform pruning and deadwood removal on the remaining twenty five trees per our contract with them.

I attended the Urban and Community Forestry Conference held at the World Forestry Center in Portland Oregon on June 6<sup>th</sup>, 2018. Attending the conference gave me an opportunity to network with Arborist from all over the State of Oregon. The management of trees in Azalea Park was a topic of discussion during the small break out workshops session and felt I established some great support contacts with arborists that have backgrounds in Urban Forestry from the City of Central Point, Southern Oregon University and an Oregon State Forestry Professor. I will be reaching out to them soon to gauge interest in a proposal to evaluate the trees in Stout Park.

Attachments:

- a. The Dollars and Sense of Urban Trees Conference Agenda



# The Dollars and Sense of Urban Trees

Are you getting the biggest bang for your buck?

Thursday June 7th, 2018 ♦ World Forestry Center at Miller Hall ♦ Portland, OR

The conference will address the challenge community forest programs face when balancing the limitations of capacity and budget while providing a beautiful and healthy canopy.

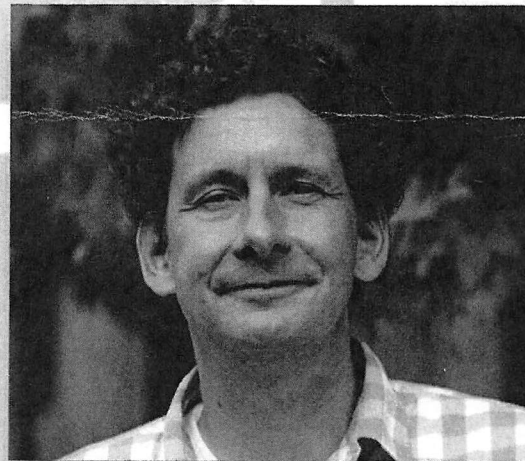
**Topics:** best management practices and innovative approaches to help maximize the benefit compared to the cost. Speakers will discuss tree selection and maintenance practices that can add up to significant tree-care cost savings, as well as touching on the incredible impacts of disease, pests, or wildfire.

Listen to real-life stories of how tree managers leveraged their people and policies to best care for and support their community forests. Talk with other tree-care professionals and share your ideas and experiences during our round-table session. Walk away with more strategies and “tools” to support your forest program and get more bang for your buck.

Featuring Keynote Speaker

**Dr. Cecil Konijnendijk**

Professor of Urban  
Forestry at UBC Vancouver



**Start with Design:**

**Good planning optimizes your urban forest's ROI**

Presented by:



Sponsors:

*Oregon Community Trees is a non-profit organization. Our mission is to promote*

*healthy urban and community forests in Oregon through education, awareness, and advocacy.*

## Agenda for the 2018 Oregon Urban & Community Forestry Conference

**"The Dollars and Sense of Urban Trees: Are you getting the biggest bang for your buck?"**

7:30 **Registration and Coffee**

8:00 **Welcome**

8:20 **Dr. Cecil Konijnendijk - Start with Design: Good planning optimizes your urban forest's ROI**  
How cities large and small around the world have designed or retrofitted their communities to optimize the benefits of trees.

9:20 **Kristin Ramstad - The Costs of Not Caring for your Urban Forest**  
How maintenance, imagination, and good habits boost the return on investment from your urban forest.

10:10 **Fifteen-Minute Break**

10:25 **Scott Altenhoff and Eric DeBord - Choosing technology to pay you back**  
How the City of Eugene has chosen its tree inventory system, and how it has gotten money back from FEMA.

11:00 **Jon Pywell - Turning Liabilities into Assets**  
The Corvallis U&CF funding model of milling and selling removed city trees as lumber to create funding for planting new trees; how other cities can create their own tree reuse model.

11:45 **Pre-lunch Announcements**

12:00 **One-Hour Lunch**

1:00 **Small Group Activity: Choose your Discussion Group**  
Discussion topics will range from tree selection, tree care and maintenance, to planting strategies and pruning regimens. Other topics can include volunteer recruitment, issues related to tree ordinances and policy, and preparing for and surviving major urban forest damage after pest/fungus/fire.

2:00 **Lightening Round: Ten-Minute Presentations**  
Jon Pywell and Justin McMinds (City of Corvallis), Mike Oxendine (Southern Oregon University), Mason Durfee (Friends of Trees), Jennifer Killian (City of Corvallis).

3:00 **Question & Answer: All Speakers**

3:15 **Final Remarks and Wrap Up**

3:30 **Social Hour and Networking**

### **Continuing Education Units**

SAF CFEs: 5.5

OLCB CEHs: 5

ISA CEUs:

- Certified Arborist: 5.5
- Municipal Specialist: 5.5
- BCMA - Practice: 1
- BCMA - Management: 4.5



# The Dollars and Sense of Urban Trees

## Are you getting the biggest bang for your buck?



### Dr. Cecil Konijnendijk - Keynote

Cecil Konijnendijk is a professor of urban forestry at UBC in Vancouver. He also holds visiting professorships at several Chinese universities. Cecil is passionate about trees and forests, and especially about the values they represent to us humans, and is frequently asked to speak on this topic. He has studied, taught and advised across the world, and has written and edited books such as 'The Forest and the City: the cultural landscape of urban woodland' and the 'Routledge Handbook of urban forestry'. Cecil is a member of the Board of Directors of the International Society of Arboriculture and editor-in-chief of the journal 'Urban Forestry & Urban Greening'.

### Kristin Ramstad

Kristin Ramstad has worked for the Oregon Department of Forestry's Urban and Community Forestry Assistance Program for over 26 years. In 2017, she became the statewide Urban and Community Forestry program manager. She holds a B.S in Horticulture from Oregon State University, and a M.S. in Forest Science from the Yale School of Forestry and Environmental Studies. She has been an International Society of Arboriculture Certified Arborist for over 25 years, and is also trained as a Master Woodland Manager through OSU extension. Her favorite native Oregon trees include Sugar Pine, Oregon White Oak, and Pacific madrone. Her best "Bang for the Buck" tip is to get into the habit of getting outside daily to routinely and systematically observe and monitor the trees -- and talk to the people! -- in your urban forest .



### Scott Altenhoff

Scott Altenhoff is the Urban Forestry Management Analyst for the City of Eugene, Oregon. Prior to joining the City of Eugene in 2005, he worked for 13 years as a commercial arborist and forest surveyor throughout the Pacific Northwest. In his current role, Scott collaborates with a world-class team of Partners working on strategic planning, program development, public education and stakeholder engagement. Scott received a B.A. in Classics (Latin, Greek, and Ancient Philosophy) from the University of Oregon and is currently working on a graduate certificate in Urban Forestry through Oregon State University. Scott was a recipient of ISA's 2017 True Professionals of Arboriculture award and currently serves on the board for the Society of Municipal Arborists (SMA).



## Eric DeBord

Eric DeBord is the Lead Arborist for the City of Eugene Urban Forestry Department. In his role, he leads and develops work plans for the City's field crews, performs tree risk assessments, develops safety and training programs, and provides community outreach. He is an ISA Certified Municipal Specialist, Board Certified Master Arborist, and Qualified Tree Risk Assessor. He currently serves as President of Oregon Community Trees.



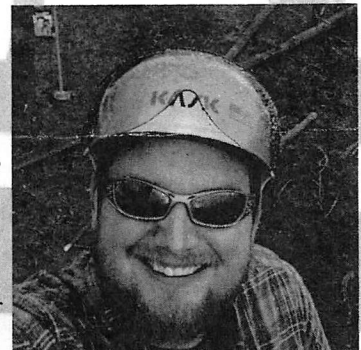
## Jon Pywell \*

Jon received his undergraduate Degree in Forestry from the University of Florida. He moved to New York City after graduation to take a job as the street tree planting forester for NYC Parks & Recreation in Brooklyn. Jon climbed the ranks to become senior forester all the way to the Director of Forestry. During his time there, the city was struck by Hurricane Sandy and Irene as well as an outbreak of Massaria disease of London Plane. Jon later moved to Corvallis, where he created the Corvallis Urban Lumber program, Young Tree Structural Pruning program, and he worked with colleagues in Portland and Seattle to build and manage the Pacific Northwest Tree Failure Database. Jon is a Board Certified Master Arborist and

Member of the American Society of Consulting Arborists.

## Mike Oxendine

Mike is a certified ISA Arborist and licensed Oregon Landscape Professional. He also serves on the City of Ashland Tree Commission. He started his career as a wholesale nurseryman, then landscape design/installation, small business owner, arborist, landscape superintendent, tree commissioner, and most recently Oregon Community Trees Board Secretary. Mike created and chairs Southern Oregon University's Tree Advisory Council which gained national attention in 2015 when SOU received the distinguished Tree Campus USA title from the Arbor Day Foundation. Mike is focused on making the SOU campus landscape the most sustainable in the USA, and worked with Bee City USA to make SOU the first Bee Campus USA in history.



## Mason Durfee

Mason is a Neighborhood Trees Specialist at Friends of Trees and works with various neighborhood groups and partners to coordinate annual planting events with hundreds of volunteers. Mason has a background in volunteer management, urban agriculture, youth education, and has been an organizer of community driven food projects throughout the Pacific Northwest.

## Jennifer Killian

Jennifer is the Urban Forestry Outreach Specialist for the City of Corvallis. In her home state of Wisconsin, Jennifer worked for the state Department of Agriculture and was on the team that initially found Emerald Ash Borer in 2007. Jennifer has a M.S. from Oregon State University focused on long-term strategic urban forestry management. After finishing her masters, Jennifer worked with Friends of Trees in Eugene where she was the volunteer program coordinator and learned invaluable lessons about urban forestry management and communities.



# CITY OF BROOKINGS

## Council WORKSHOP Report

Workshop Date: October 1, 2018

Originating Dept: City Manager

\_\_\_\_\_  
Signature (submitted by)

  
\_\_\_\_\_  
City Manager Approval

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Subject: Strategic Plan

Recommendation: No Action

Financial Impact: No direct costs

Background/Discussion:

The City Council last adopted a Strategic Plan for 2017-19 on October 10, 2017. I am attaching that most recent version. I would like to begin discussions at this meeting to determine Council's wishes going forward and to update the Short Term (24 month) plan.

Upon receiving Council's direction, I will work with the executive staff to prepare an updated version and return to Council for adoption.

Attachment(s):

- a. Adopted Strategic Plan 2017-19

GOAL 1: An Effective, Responsive, Ethical City Government That Is Fiscally Sustainable.					
Objectives		Action Items		Resp Party	Status/Notes
1	Sufficient revenue to sustain City services at appropriate levels.	1.1	Storm water fees.	PWD/FHD	Need Council direction - Workshop - Janell to do CWR
		1.2	Encourage new private investment in the community	CM	Working to improve community services ( i.e., health care) before developing marketing strategy. Focus on housing
		1.3	Maintain General Fund reserve at 5 percent of operating budget.	BC	Included in 2017-18 budget; In budget message
		1.4	Conduct energy conservation improvements at water and wastewater plants.	PWD	Pump replacement needed, lighting fixtures changed to higher efficiency; \$30k/mo energy cost
		1.5	Significantly reduce vehicle fuel consumption.	PWD	Purchasing the most fuel efficient vehicles possible; reducing travel through combination of carpooling and on-line/in-house trainings
		1.6	Balanced revenue system that recognizes demands on City services by residents, businesses and visitors.	FHD/CM	Reauthorize Fuel Tax. On ballot May 18; Info video in progress
1.a	Assure internal consistency and efficiency.		CM		
2	Stable, effective and accountable management. Sustain positive workplace environment and employee morale.	2.1	Provide competitive employee compensation through a merit-based system.	CM/CC	LGPI study 2019 to update 2009 study
		2.2	Succession planning	CM	Identify key positions; recruit for and/or train successors
			Complete infrastructure GIS project	PWD	GIS framework complete; adding new information as it comes in
			Develop plan for recruiting and sustaining volunteers	PWD	Assigned to Parks Supervisor
3		3.1	Keep project scope scalable; use informal process; utilize local contractors	PWD	Ongoing
GOAL 2: A Safe Community					
Objectives		Action Items		Resp Party	Status/Notes
1	A disaster resilient community with adequately staff, equipped and housed police/fire departments and City Hall.	1.1	Pursue resilience projects and grant funding for seismic retrofit	CM	Repair, remove or replace FC Reservoir. Tank seismic valves. City Hall retrofit. Police/Fire Station grant approved; Reservoir grant pending.
				PWD	Goal achieved
		3.1	Establish Emergency Department at Brookings clinic.	CM	State authorized permit/ \$1.2 million needed by CHN to open
		3.2	Simultaneously undertake feasibility study for hospital	CM	Funding needed for study
4	Maintain streets in safe/serviceable condition.	4.1	Allocate \$250,000 annually for street reconstruction and major maintenance.	BC	Annual program. \$290,000 in fuel tax revenues
		4.2	Improve pedestrian/vehicle safety; replace hazardous storm drain grate; make pedestrian facilities more accessible.	PWD	TSP update adopted; N. Chetco sidewalk application pending OTC approval
		4.3	Develop multi-year street/sidewalk improvement plan to include developing bicycle plan & pursuing funding for improvements.	PWD	Bicycle Plan Adopted - Harris/Dawson Project completed 2015; more grants in progress. TSP update underway; includes bike amenities.
5	Safe Parks	5.1	Develop lighting plan for parks; Making parks available for nighttime use	PWD	
		5.2	Perform annual Azalea Park tree evaluation	PWD	
6	Improve pedestrian safety				
GOAL 3: Influence Economic Growth / Improve Quality of Life					
Objectives		Action Items		Resp Party	Status/Notes
1	Establish pro-growth policy	1.1	Develop business and resident attraction program.	CM	Video library promoting City on website; New resident recruitment video completed August.
		1.2	Develop business retention strategy	CM	Create regional SOREDI type agency. Meet with key businesses. Expand participation in SCDC.
2	Establish development policies and public improvements/standards that recognize economic trends.	2.1	Develop comprehensive plan for addressing wastewater I&I issue	PWD	Annual program to correct I & I; Projects in progress
		2.2	Develop program to “cash out” DIA's.	PWD/FHD	Properties to be released identified. Completed.



		2.3	Adopt ordinance to implement Downtown Master Plan 2002	PM	Develop updated plan. Approved by Council June 12, 2017
		2.4	Work with private interests to improve appearance of downtown through building & streetscape improvements	BLD	Build from 2.4
		2.5	Develop UGB transition agreements with special districts.	PWD	Delayed by HSD; County not pursuing.
3	Provide infrastructure to support economic growth.				
4	Complete approved capital projects in a timely and cost efficient manner.	4.1	Complete Railroad reconstruction project	PWD	Construction scheduled for 2018
		4.2	Pursue pedestrian improvement funding: Hwy101 north of Lucky Lane	PWD	Tentatively approved by State for 2019
		4.3	Pursue State/Federal grants to fund economic development and infrastructure improvements	CM	Ongoing
5	Attract tourists to stop in downtown.	5.1	Landscaping along South Chetco Ave.	PWD/PTS	Obtained cost; not in budget.
		5.2	Improve downtown directional/parking signs	PWD/PTS	Need further direction
		5.3	Incentive program for downtown shops	PWD/BLD	Need further direction; workshop needed
		5.4	Limit retail commercial land supply to encourage retail infill & redevelopment to areas within existing UGB, especially downtown	PM	Implemented through current zoning
		5.5	Promote downtown public art	PWD	Public Art Committee active
		5.6	Develop RV parking along Frontage Road	PWD/PTS	Preliminary design; need workshop
6	Provide additional recreational opportunities and facilities to include neighborhood parks, beach and river access points, and possible downtown park.	6.1	Reconfigure Azalea Park Athletic Fields	PWD/PTS	In progress.
		6.2	Install restrooms at Chetco Point and Stout Park (revisit)	PWD/PTS	Plan/budget developed. Restroom installation at Chetco Point completed.
7	Implement policies and implementation items included under economic section of Comprehensive Plan.	7.1	Utilize zoning ordinance to provide commercial/industrial lands for development	PM	No action. Possibly re-assign
		7.2	Work with landowners to create larger development opportunity sites	CM	Opportunities scarce
		7.3	Encourage cottage industry/professional service home occupations	PM	Code adopted for cottage industries
		7.4	Provide development opportunities for senior housing ranging from single-family detached dwellings to nursing facilities.	CM	Code revised to include workforce housing (smaller, low rent housing) and nursing/assisted living housing as CUP in all residential zones. Facilitating meetings between land owners and housing developers.
8	More Affordable Housing	8.1	Complete Housing Needs Assessment	CM	Presentation at Oct 23 City Council Meeting
<b>GOAL 4: Effective Intergovernmental Relations</b>					
<b>Objectives</b>		<b>Action Items</b>		<b>Resp Party</b>	<b>Status/Notes</b>
1	Influence regional, state, national policy on issues important to achieving City goals.			CC	
2	Achieve City goals through strategic partnerships.				City participating in OCVA, SCDC, Wild Rivers Alliance, BCRAA
3	Prepare for potential County fiscal failure.	3.1	Evaluate possible assumption of County services on cost recovery basis.	CM/FHD	Building Inspection. Airport acquisition proposed.