

PRESENTATION TO CITY COUNCIL

March 21st 2018

Canby Public Library Board

Roger Reif, Chair

Kathleen Myron

Cameron Jones

John Smith

Linda Warwick



WHY WE ARE HERE

- Update on changes that are occurring within the Library District and actions of the Library District Advisory Board
- The State of the Canby Public Library
- **The duty of the Canby Public Library Board to advise the Canby City Council of concerns.** Canby, OR Code of Ordinances § 2.20.020 Governing body. *The city's public library as established by § 2.20.010 shall be governed by the City Council. A Library Board shall be appointed to serve in an advisory role to the Council.*



THE LIBRARY DISTRICT

Changes are occurring because of the settlement agreement between Gladstone and the County.

Gladstone Settlement and Its Effects on Other Libraries

Timeline

- 2008** The district was created and established at a permanent tax rate of \$0.3974 per \$1,000 of assessed value as a means of providing a stable funding source for library services.
- The ballot measure, and reflected in the current Master Order, states district funds are to be used for library operations and services, and not for capital costs.
 - The Master IGA outlined the construction of a combined Gladstone and Oak Lodge library .
- 2010-11** The County distributed a one-time contribution of \$1,000,000 from the County's General Fund to each city.
- The City of Gladstone was given \$2.5 million towards the construction of the combined Gladstone/Oak Lodge Library.
 - Gladstone passed a charter requiring voter approval for capital projects costing over \$1 million.
 - Voters rejected the library project.
 - The city returned the \$2.5 million capital contribution minus the \$1 million spent on the plans for their new library.
 - The parties agreed that the County would hold on to the remaining \$1.5 million until an alternative plan was developed.
- 2014** Gladstone City voters approved a ballot measure for the construction of a 13,000 to 16,000 square ft. library.
- Submitted a capital plan to the County and requested they distribute the remaining 1.5 million.
 - The County responded stating the plan was insufficient and decided to terminate the Capital IGA.
 - Gladstone sued on the basis of a breach of contract and the County counterclaimed.
- 2017** The County and the City of Gladstone entered into a settlement agreement.
- The County will build Oak Lodge a library (approximately 19,00 sq. ft.).
 - The County will build Gladstone a smaller library (approximately 6,000 sq. ft.).
 - Both libraries will be managed and operated by Clackamas County.
- 2018** Revisions are necessary to the Master Order and to the 2009 Intergovernmental Agreements (IGAs) Canby and other cities signed to reflect the County/Gladstone settlement agreement.

Master Order and IGA Changes are the topics of discussion among the BCC and LDAC

1. **Should the Master Order be opened and allow District funds to be used for capital?**
 - Opposing parties claim that doing so changes the vote of the people. Measure 3-310 stated funds are to be used for “operations and services”.
 - Supporters state:
 - The settlement agreement requires the Master Order to be changed.
 - Capital funds are necessary in order to construct the new Oak Lodge and Gladstone libraries. Currently their facilities restrict them from upholding the threshold service levels required by the IGA.
 - Oregon City, Happy Valley, Estacada and Sandy already used District funds for capital improvements.
2. **What changes are necessary in the Intergovernmental Agreements (IGAs) with cities?**
3. **District funds are no longer enough to sustain some of our city libraries. Canby is the first library that can no longer sustain its current service level with only District money.**

History

Master Order

(Reflected from Ballot Measure 3-310 – Authorization of a permanently funded countywide Library Service District)

- To provide a dedicated stable funding source for the support of library services.
- To raise revenue to be distributed to the existing city and county operated libraries in the system. Formation of the District should provide sufficient funding to raise the service levels at all facilities to the most basic (“Threshold”) level recommended by the Oregon Library Association

History

3-310 - Ballot Measure Provisions

- The District implemented a permanent property tax of \$0.3974 per each \$1,000 of assessed value.
- All of the monies raised “shall be spent on library operations and services”.
- Allow libraries to make basic repairs and library improvements.
- The District initially excluded the cities of Damascus, Johnson City, and the portion of the City of Tualatin within Clackamas County.
- The measure indicated the Library District would be governed by the Clackamas County Board of Commissioners, who would be advised by an independent citizen committee representing each library in the District, the Library District Advisory Board (LDAC). A designated member of each city’s library board would represent their library on this committee.

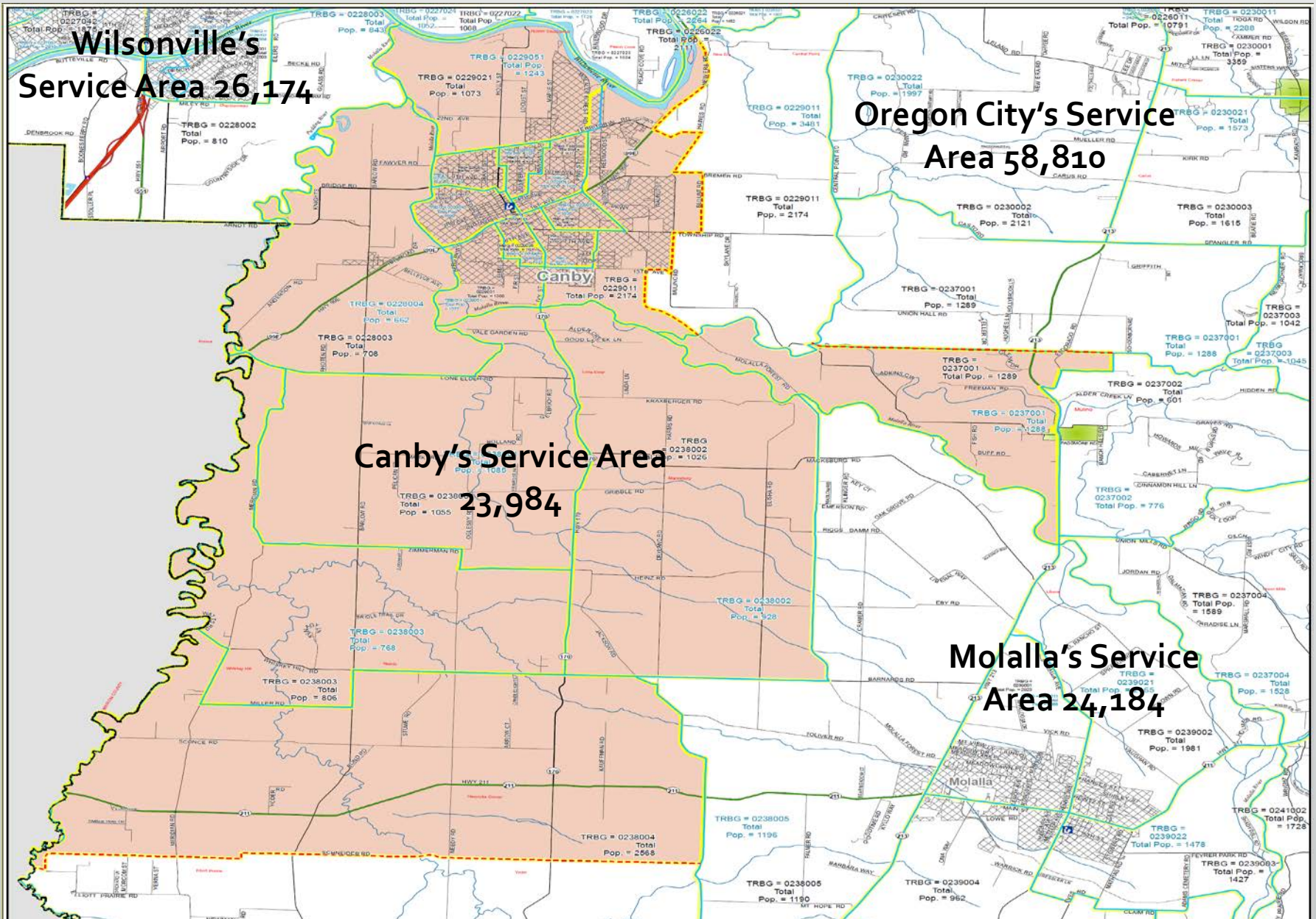
What's agreed to in the IGAs?

- **How the Library District will be funded**
- **How the funds will be used**
- **How it will be governed**
- **The delegation of authority:**
 - What the County can do
 - What cities can do
- **Service Standards (Appendix "C")**

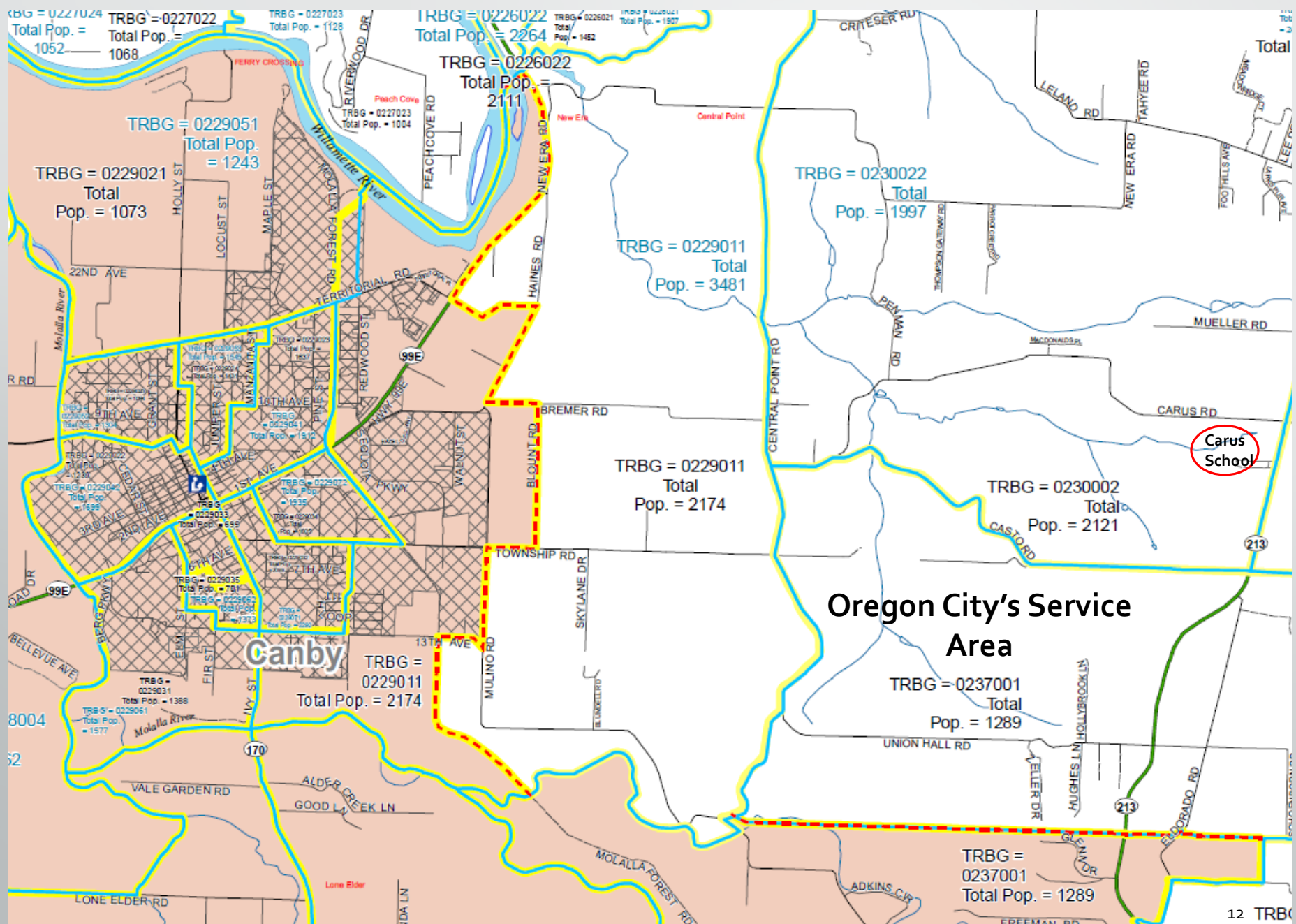
Library District Funding

- **Permanent tax rate of \$0.3974 per 1,000 of assessed value. (Section 1 -1.4)**
Libraries receive funds from the residents of their service areas.
City residents and residents of their unincorporated area pay the same tax rate.
- **Funds are distributed to Library Cities per a formula defined in the IGA** (Attachment A).
(Revenues are based on the assessed value of homes and their population within a service area.
Example: A \$800,000 home in LO may be a \$400,000 home in Canby)
- **Use of Funds (Purpose of District Funds)**
 - **“To provide a dedicated, stable funding source for the support of **library services**”.** (Master Order, Exhibit C, #1)
 - **“Formation of the District should provide sufficient funding to raise the service levels at all facilities to the most basic “Threshold” level recommended by the Oregon Library Association.”** (Master Order, Exhibit C #2)
- **Use of Funds (City Obligations)**
 - **“Cities will use District revenue to provide public library service”** (*Library District IGA, Section 2.1*)
 - **Cities “...shall expend the entire library revenue paid under this Agreement in accordance with the purpose for which it was provided by implementing a plan to achieve the Service Standards.”** (*Library District IGA, Section 2.1*)

Canby's Service Area...



Canby's service area map



Canby's Service Area

If/when the IGA is amended, Canby needs to pursue a change in our recognized official service area boundary to more accurately reflect our actual area of service. This would result in Canby receiving additional District revenues in an amount more realistically proportionate to those we provide services.

IGA – Section 3

3.3 Amendment. Except as specifically provided in Section 4.14, this agreement may be amended at any time upon the agreement of the District and two-thirds of the Library Cities; *provided, however*, that any amendment that would amend that portion of the Formula providing for the return of one hundred percent (100%) of revenue collected within a City service provider's boundaries to such City service provider shall require the unanimous consent of all Cities serving on the District Advisory Committee.

The IGA states a City must receive 100% of the revenue collected within a City's service boundary. Does not say you cannot revisit the boundaries. To change the boundaries would require a 2/3 vote.

Library District Funding (Continued)

■ Use of Funds (City Obligations)

- “District funds may not be used to support general overhead or administrative costs of Cities except to the extent such overhead or administrative costs are **directly related** to the provision of library service and/or the operation of a public library.”

Library District IGA, Section 2.1)

Library name	City Revenue	District Revenue	Allocated Costs	% of Allocated Costs from District Revenue**
Canby Public Library	\$0	\$818,849	157,105	19%
Happy Valley Public Library	\$0	\$2,520,489	389,600	15%
Clackamas County Library	\$0	\$1,281,501	134,342	10%
Molalla Public Library	\$0	\$839,950	71,000	8%
Estacada Public Library	\$10,000	\$724,452	20,000	1%
Gladstone Public Library	\$44,025	\$693,196	NR	0%
Lake Oswego Public Library	\$2,258,422	\$2,775,925	611,000	0%
Ledding Library	\$797,410	\$1,610,721	720,000	0%
Oregon City Public Library	\$200,000	\$2,110,002	5,000	0%
Sandy Public Library	\$143,396	\$1,196,102	143,115	0%
West Linn Public Library	\$955,717	\$1,535,350	816,000	0%
Wilsonville Public Library	\$579,182	\$1,142,220	0	0%
AVERAGE	\$415,679	\$1,402,271	\$152,116	5%
MEDIAN	93,711	1,238,802	143,115	0%

Canby's % of allocated costs taken from District Revenue are the highest in the county.

We need to look at why Canby's is the highest among 12 cities.

Library District Governance

- **Library District Board (Board of County Commissioners)**
 - Adopts a budget and makes appropriations.
 - Receives city nominations for and makes appointments to LDAC.
 - Ensures compliance with applicable laws, regulations, and contractual obligations.
 - Can adopt a new order to change the purpose(s) of the District.
- **Library District Advisory Committee (LDAC)**
 - Reviews the evaluation reports of participating libraries.
 - Considers any proposed changes to the Library District IGA.
 - Considers any impact of the annexation or withdrawal of territory from the District such as reviewing Service Area maps and the distribution formula and recommending any amendments to the IGA necessary to adjust such changes.
- **“The City shall provide for fair representation of served library patrons on the City’s library board, including patrons from unincorporated Clackamas County.”**

A designated member of a City’s local library board will serve as the City’s representative to the Library District Advisory Committee (LDAC).

Library District Operations

Delegation of Authority

- “To the extent necessary to insure the legal and effective functioning of the public libraries in Clackamas County, but in no way intended to limit or otherwise restrict the powers or abilities of the City service providers to operate public libraries, the District hereby delegates such authority to operate public libraries for the benefit of incorporated and unincorporated residents of Clackamas County to each City service provider a part hereto or as may join this Agreement from time to time.” (Library District IGA, Section 1.7).
- “Library Cities retain administrative control over the library and library services in its service population. Each such City is responsible for developing library services based on the needs of its service population and the available revenue.” (Library District IGA, Section 2.2).

Appendix "C" to the IGA – Service Standards

Based on 2009 Oregon Library Association (OLA) Standards

Newly revised OLA Standards were formed in 2017

THRESHOLD SERVICE STANDARDS AS REQUIRED BY THE IGA - Service Population 23,984

Area	Population Served	Requirement	Canby's Requirement	Canby's Actuals
Materials	0-49,999	50,000 items or two items per capita whichever is greater	47,968	57,087 and access to 134,310 e-books
Access	10,000 - 24,000	50 hours	50 hours	58
Staffing	10,000 - 24,000	0.35 FTE/1,000 served. Director has a MLS	8.4	9.5 At the time of the FY16/17 Library State Report, Canby's FTE was 8.45

MATERIALS (From FY 16/17 State Library Report)

Amount of money allocated for library materials varies from city to city.
 Consortium requires a 3 to 1 hold ratio on materials
 The threshold level of materials in the current IGA does not consider e-books

Library name	Population Served	Total Expenditures on Collection*	Items Added to Collection	Average cost per item	Cost per poulation served
Canby Public Library	23,984	\$98,747	7,847	\$12.58	4.12
Clackamas County Library	31,209	\$113,682	5,805	\$19.58	3.64
Estacada Public Library	18,281	\$57,643	4,357	\$13.23	3.15
Gladstone Public Library	20,856	\$91,910	3,800	\$24.19	4.41
Happy Valley Public Library	55,554	\$243,684	16,117	\$15.12	4.39
Lake Oswego Public Library	42,167	\$391,177	18,639	\$20.99	9.28
Ledding Library	41,216	\$154,377	10,696	\$14.43	3.75
Molalla Public Library	24,184	\$83,965	6,499	\$12.92	3.47
Oregon City Public Library	58,810	\$153,309	8,449	\$18.15	2.61
Sandy Public Library	26,519	\$101,449	5,347	\$18.97	3.83
West Linn Public Library	29,812	\$154,286	9,228	\$16.72	5.18
Wilsonville Public Library	26,174	\$181,166	11,378	\$15.92	6.92
MEDIAN	28,166	\$133,496	\$8,148	\$16.32	3.97
AVERAGE	33,231	\$152,116	\$9,014	\$16.90	4.56

* Includes e-books

ACCESS (From FY 16/17 State Library Report)

What other department in the city is visited 14 times a year by its users?

Library name	Population Served	Registered Borrowers	Borrowers to Population Served	Average Registered Borrower Visits Per Year	Total Library Hours (typical week)
Canby Public Library	23,984	11,933	50%	14	58
Clackamas County Library	31,209	11,049	35%	10	54
Estacada Public Library	18,281	7,470	41%	10	55
Gladstone Public Library	20,856	7,276	35%	15	57
Happy Valley Public Library	55,554	25,279	46%	12	54
Lake Oswego Public Library	42,167	28,054	67%	10	65
Ledding Library	41,216	21,998	53%	12	66
Molalla Public Library	24,184	8,716	36%	18	59
Oregon City Public Library	58,810	19,169	33%	17	56
Sandy Public Library	26,519	16,517	62%	11	56
West Linn Public Library	29,812	17,872	60%	12	56
Wilsonville Public Library	26,174	18,593	71%	13	61
MEDIAN	28,166	17,195	61%	12	57
AVERAGE	33,231	16,161	49%	13	58

STAFFING (From 16/17 State Library Report)

Staffing Levels as Compared to Libraries in the District

For FY 17/18 staffing is now at 9.50 due to reallocation of hours resulting from a retirement.

Library name	Total FTE	Total Staff Expenditure
Molalla Public Library	6.50	\$444,310
Clackamas County Library	6.90	\$482,501
Canby Public Library	8.45	\$650,336
Estacada Public Library	8.58	\$558,691
Gladstone Public Library	8.86	\$515,240
Sandy Public Library	13.48	\$985,719
Oregon City Public Library	14.90	\$1,121,634
Happy Valley Public Library	15.38	\$1,263,162
Wilsonville Public Library	16.46	\$1,391,762
West Linn Public Library	17.08	\$1,429,202
Ledding Library	19.76	\$1,605,934
Lake Oswego Public Library	33.70	\$2,704,488
AVERAGE	14.17	\$1,096,082
MEDIAN	14.19	1,053,677

Library District Challenges

- Tax bases and the amount of Library District Revenue differs widely.
- Our libraries regularly work together as a consortium to maximize consistency, efficiency, and patron-focused service across the District. The disparity in funding makes this difficult.
- While the cooperative structure provides significant benefits (shared collections) and the ability to focus on local needs, it is difficult to balance local needs and expectations with considerations of district wide imperatives.
- Library District Revenue of \$0.3974 per 1,00 of assessed value approved by voters in 2008 is not sufficient to maintain service levels throughout the county. The growth of property values has not kept pace with the increases in expenses, especially those related to personnel.

District Revenue varies widely. (From FY 16/17 State Library Report)

Current IGA requires library cooperate... to form standardized rules, procedures, and programs... *IGA Section 2 2.3*

Except for the increase in personnel expenditures due to PERS, the library's materials budget has remained flat. There is no money to carry over into FY 17/18.

Staffing, and hours of operation will be cut unless alternative resources become available.
There are no more cash reserves.

Library name	Total Staff Expenditure	Total Operating Expenditures	Allocated Costs	District Revenue	Total Local Government Revenue	Other Revenue (Grants/ Donatons)	Total library revenue	Total library expenditures
Gladstone Public Library	\$515,240	\$107,255	N/R	\$693,196	\$737,221	\$22,970	\$760,191	\$622,495
Estacada Public Library	\$558,691	\$143,713	20,000	\$724,452	\$734,452	\$43,459	\$777,911	\$722,404
Molalla Public Library	\$444,310	\$201,937	71,000	\$839,950	\$839,950	\$27,560	\$867,510	\$717,247
Canby Public Library	\$650,336	\$275,002	157,105	\$818,849	\$818,849	\$120,498	\$939,347	\$1,082,443
Clackamas County Library	\$482,501	\$306,010	134,342	\$1,281,501	\$1,281,501	\$21,667	\$1,303,168	\$922,853
Sandy Public Library	\$985,719	\$376,194	143,115	\$1,196,102	\$1,339,498	\$223,158	\$1,562,656	\$1,505,028
Wilsonville Public Library	\$1,391,762	\$250,629	0	\$1,142,220	\$1,721,402	\$102,154	\$1,823,556	\$1,647,391
Oregon City Public Library	\$1,121,634	\$626,425	5,000	\$2,110,002	\$2,310,002	\$74,965	\$2,384,967	\$1,753,059
Ledding Library	\$1,605,934	\$906,979	720,000	\$1,610,721	\$2,449,806	\$63,107	\$2,512,913	\$2,512,913
West Linn Public Library	\$1,429,202	\$965,840	816,000	\$1,535,350	\$2,491,067	\$58,261	\$2,549,328	\$2,549,328
Happy Valley Public Library	\$1,263,162	\$582,766	389,600	\$2,520,489	\$2,520,489	\$93,691	\$2,614,180	\$2,235,528
Lake Oswego Public Library	\$2,704,488	\$883,627	611,000	\$2,775,925	\$5,034,347	\$136,397	\$5,170,744	\$4,199,115
AVERAGE	\$1,096,082	\$456,000	\$152,116	\$1,402,271	\$1,817,951	\$69,036	\$1,900,271	\$1,704,198
MEDIAN	1,053,677	341,102	143,115	1,238,802	1,530,450	82,321	1,693,106	1,643,460

Canby's "Other Revenue" is higher from donations for the new library 22

Increasing the tax rate is an option.

Name of District and County	Population of District	Year Formed	District Type	Permanent Tax Rate	Tax Imposed in 2009-10	Libraries Included in the District
Scappoose Library District (Columbia)	11,922	1986	Special	0.25	\$229,810	1
Lincoln County Library District	21,710	1988	Special	0.25	*\$1,141,773	2
Oregon Trail Library District (Morrow)	10,430	1992	Special	0.25	\$274,786	1
Clatskanie Library District (Columbia)	5,925	1985	Special	0.29	\$147,109	1
Umatilla County Special Library District	56,215	1986	Special	0.37	\$1,287,499	11
Fern Ridge Library District (Lane)	12,275	1994	Special	0.38	*\$449,495	1
Benton County Library Service District	86,725	1994	County Service	0.39	\$2,296,087	1
Hood River County Library	21,725	2010	Special	0.39	Not applicable	1
Library Service District of Clackamas Co.	379,845	2008	County Service	0.4	\$13,168,539	11
Chetco Community Public Library (Curry)	13,141	1982	Special	0.43	\$619,689	1
Jefferson County Library	19,003	2000	Special	0.43	\$526,602	1
Lake County Library District	7,600	1990	Special	0.45	\$224,302	1
Klamath County Library Service District	66,350	2000	County Service	0.49	\$2,343,826	1
Port Orford Public Library (Curry)	2,259	1982	Special	0.5	\$107,589	1
Siuslaw Public Library District (Lane)	17,254	1984	Special	0.52	793,182	1
Baker County Public Library	16,450	1986	Special	0.53	*\$871,090	1
Deschutes Public Library System	170,705	1998	Special	0.55	\$9,514,970	1
Ontario Library District (Malheur)	26,430	2008	Special	0.55	\$508,256	1
Silver Falls Library District (Marion)	27,482	1994	Special	0.57	\$622,872	1
Lane Library District (Lane)	8,330	2004	Special	0.59	\$310,270	1
Curry Public Library District (Curry)	4,853	1982	Special	0.66	\$363,995	1
Agness Community Library District (Curry)	127	1992	Special	0.66	\$15,460	1
Wasco County Library District	23,745	2006	County Service	0.68	\$1,086,592	3
Coos County Library Service District	63,065	1992	County Service	0.73	\$3,039,662	9
Langlois Public Library (Curry)	749	1982	Special	0.77	\$62,678	1
				0.4832	AVERAGE	
				0.49	MEDIAN	



Actions the BCC and LDAC are working on NOW

The County is setting up two task forces

Small Task Force

- To specifically look at narrow changes needed to Master Order/Master IGA to proceed with Gladstone/Oak Lodge.

Larger Task Force

- Look at what changes are necessary in the IGAs (this will affect Canby).

Larger Task Force (Subject Matter Experts)

- **Long-term sufficiency and sustainability of Library funding**
 - How does our District compare to similarly-sized Districts?
 - What are the expectations of City support vs. District Funding?
 - What are our financial needs going forward?
 - Do we go out to voters and, if so, what to ask?
 - Any changes needed to funding formula?
- **Permissible uses of District funds**
 - Operations vs. Capital
 - Allocated charges
 - Accountability and oversight
 - Measure 3-310 voter intent
- **Service levels**
 - What service levels should District libraries provide?
 - How do we measure? How do we use OLA standards?
 - As patron needs evolve, how do we create best environment for libraries to improve services?
- **District complexity/governance**
 - What should be done locally vs. what's done cooperatively?
 - Who has authority to make operational/service decisions that are binding on District libraries?
 - What are the roles of various stakeholders (Library Boards, City Councils, LDAC, District Board...?)
 - Do we need to look at service area maps?

Library Board's Recommendations

- 1. Oppose the amendment to include capital expenditures.**
- 2. Advocate for LDAC to review the District maps.**
- 3. Advocate for LDAC to look at the District formula.**
- 4. Maintain our current levels of service.**
- 5. Promote the library as a community center.**
- 6. Review the current tax rate and request the county to bring us up to the median.**



Thank you!

Clackamas County

Measure 3-310

Ballot Title

ESTABLISH A COUNTYWIDE LIBRARY SERVICE DISTRICT IN CLACKAMAS COUNTY

QUESTION: Shall District be formed for countywide libraries to restore hours and retain services; \$0.3974 per \$1000 assessed value beginning FY2009?

SUMMARY: If approved, the "Library Service District of Clackamas County" ("Library District") would be formed. Its territory would be countywide, exempting the cities of Damascus, Johnson City, and that portion of Tualatin within Clackamas County. Creation of the Library District would do the following:

- Provide permanent and dedicated library funding;
- Allow libraries to make basic repairs and library improvements;
- Restore all libraries' ability in the Library District to purchase more books and materials; and
- Prevent reductions in services and closure of some city libraries.

Declining federal funding to counties creates a shortfall for local programs, including libraries. The creation of a Library Service District would ensure a dedicated long-term funding source for library services, allowing libraries to retain educational resources and programs.

The Library District would be governed by the Board of County Commissioners and advised by an independent citizen committee. All of the monies shall be spent on library operations and services. An annual audit is available to the public.

Explanatory Statement

If approved, the "Library Service District of Clackamas County" ("Library District") would be formed. Its territory would be countywide, exempting the cities of Damascus, Johnson City, and that portion of Tualatin within Clackamas County.

Current Library Services

The libraries of Clackamas County currently work together to provide important community services, including:

- **Educating youth:** Public libraries shoulder a greater proportion of this role today as school library budgets are cut.
- **Fostering literacy:** Libraries support literacy education efforts by providing teaching resources and space for tutoring.
- **Providing information and referral services:** Libraries provide information in areas of personal interest, research, business development, or to support recreational interests.
- **Serving pre-school children:** Libraries provide educational opportunities by supplying rotating collections of books to pre-school centers, holding weekly story hours and craft events and special programs directed at pre-school children.
- **Serving the elderly and home-bound:** Libraries provide rotating collections housed in retirement centers and direct loan service to home-bound, and provide large print and audio books.
- **Providing cultural opportunities:** Artistic, musical, and cultural experiences are held at libraries usually without fee and libraries in Clackamas County provide "Cultural Passes" so that patrons can take their children to museums and gardens free of charge.

This work is currently supported by annual payments from the County general fund to supplement city libraries and provide fund-

ing for County operation of three libraries serving unincorporated residents. The County also funds the Library Network allowing the libraries to connect electronically, share their collections and work together to more efficiently provide library services.

Rationale for Proposal

However, declining federal funding to counties, including Clackamas County, has created a shortfall for local programs, including libraries. Clackamas County can no longer provide supplemental funding to city libraries or operate the three existing county libraries. The county has announced that, barring new funding, the three county libraries will close on June 30, 2009, and county-provided supplemental funding to city libraries will be reduced by 20% per year for the next five years, ending completely in 2014.

What the New District Would Provide

The creation of a Library District would ensure a stable, dedicated, and long-term funding source for library services, allowing libraries to retain their educational resources and programs. The Library District would implement a permanent rate of \$0.3974 per \$1,000 assessed value to exclusively fund library services. A home assessed at \$200,000 would pay approximately \$79.48 per year. This dedicated funding would allow the libraries in Clackamas County to stay open and continue their programs.

District Governance

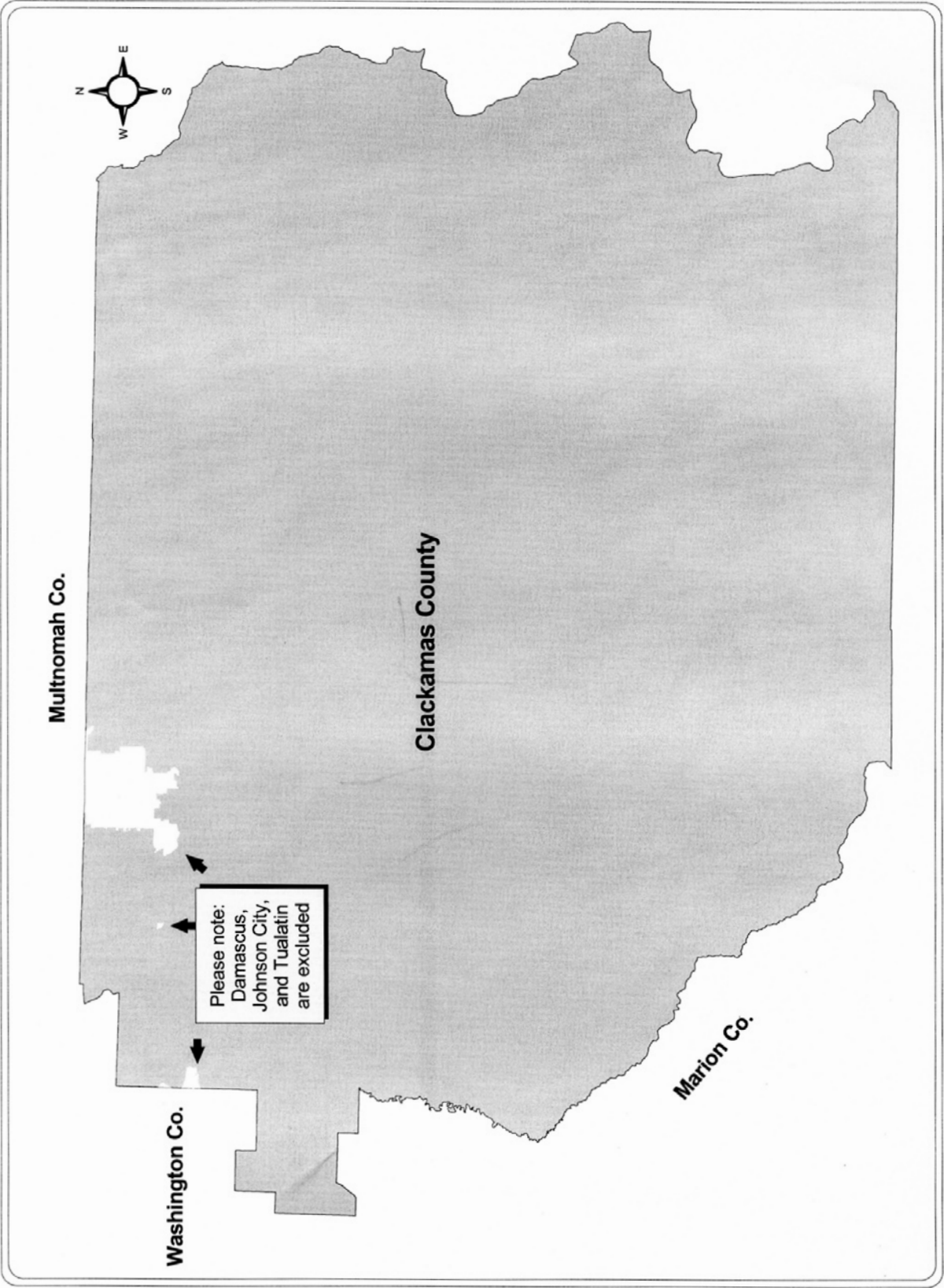
The Library District would be governed by the Board of County Commissioners and advised by an independent citizen committee representing each library in the District. Each of these libraries would be required to ensure representation of both city and unincorporated residents on their local library board, whose designated member will then serve and represent their library on the District Advisory Board. An annual audit of District finances would be conducted and made available to the public.

(This information furnished by Christopher B. Storey, Assistant County Counsel.)

Clackamas County

Measure 3-310

Measure 3-310 Formation of Library District of Clackamas County



Clackamas County

Measure 3-310

Argument in Favor

VOTE YES FOR LIBRARIES

Oregon has a long record of support for public libraries. The first public library west of the Rockies was established in Oregon City in 1842. That was a subscription library, available only to those who could pay the fee of \$5 a year for access to the collection of about 300 books.

It was very early in the life of the State Legislature that Oregon provided for the creation of **free** public libraries. In 1901, under H.B. 2, the Oregon Legislature created funding for libraries by way of taxes against the assessed value of properties. These libraries were to be **“forever free for the use of the inhabitants”** of the cities of Oregon. This forward-looking gesture of providing for freely accessible lending materials was backed by severe penalties for defacing books: a fine of not more than \$50.00 (nor less than \$5), or imprisonment for up to 6 months. In a demonstration of the importance of the Act, Oregon declared an emergency under which it took effect immediately upon approval by the Governor. It was approved February 13, 1901.

Even in those times, the value of a publicly-funded library was understood. How much more important those libraries are today, when they provide universal access to information, is comparable only to the increased number of Oregonians using them.

Please **vote yes** for the **Library District** in Clackamas County. Our libraries need dependable, long-term funding. Formation of this District will provide it.

(This information furnished by Susan Layne Nielsen.)

Argument in Favor

Join the League of Women Voters of Clackamas County in supporting the Library District

Libraries serve everyone.

The library may be one of our most democratic institutions. People of all walks of life use their local library for a variety of needs, whether educational, entertainment, or job-related. The library provides us with resources on any topic from caring for your new baby, to children's reading programs, to retirement living alternatives. However, our library facilities, services, and hours of operation countywide are not reflective of the communities where they reside. With the significant and ongoing loss of federal revenues to the county general fund, a library district will provide dedicated, stable funding that will allow us to upgrade sub-standard facilities, book collections and service hours.

Cities will operate their own libraries.

The ten city libraries will continue to be owned and operated by their respective cities with the help of Library District funding. The three county libraries will be reorganized and managed by the Cities of Sandy, Gladstone and Happy Valley. 100% of the revenues generated by the new library district will be distributed back to cities to fund their libraries. The County will continue to fund inter-library services to maintain the efficiencies of shared collections.

A more populous county must be able to grow its libraries.

Stable and adequate funding provides critical educational and occupational resources at a time when schools are cutting their library services, and residents need resources to seek employment and upgrade job skills. Self education enhances our quality of life. Libraries serve us both personally and as a thriving county.

Vote Yes to support our libraries!

*(This information furnished by Heather Drake,
The League of Women Voters of Clackamas County.)*

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Clackamas County

Measure 3-310

Argument in Favor

What does the Library District mean for:

Happy Valley/Clackamas Corner Library

With a YES vote:

- The city of Happy Valley will build a library and Clackamas Corner Library will move to this facility.
- Clackamas Corner Library will remain open at the present location until the new library is built.

With a NO Vote:

- Clackamas Corner Library will close by June of 2009.
- The collection and furnishing will be liquidated.

VOTE YES TO:

- **Save** equal access to education and information no matter who you are and how much money you have!
- **Save** reading programs for children.
- **Save** story times and early literacy programs.
- **Save** homework help and information for our students.
- **Save** free self-education through books and other materials.
- **Save** job searching and application opportunities.
- **Save** free cultural and recreational materials, programs and experiences.
- **Save** this cornerstone of democracy.

SAVE OUR LIBRARIES – VOTE YES!

Oak Lodge Library

With a YES vote:

- The City of Gladstone will work with the Oak Lodge Library community to build a new joint Gladstone/Oak Lodge Library.
- Oak Lodge will remain open until the facility is built.
- The Oak Lodge community will be represented on the new library board
- The library will provide safe access and parking.
- The library will provide educational, cultural and recreational materials and resources to enhance our lives.
- Public libraries will fill the gap left by reductions and closures of school libraries.
- Seniors can access large print, audio books and homebound programs to meet special needs.

A 'No' vote closes Oak Lodge Library by June of 2009.

SAVE OUR LIBRARIES – VOTE YES

(This information furnished by Jan Coulton, Clackamas Co. Friends of the Library.)

Argument in Favor

Lake Oswego Library Services Vital to the Community

Lake Oswego residents enjoy the services of an outstanding library, where more than **21,000 people hold library cards**. The Lake Oswego Public Library, a beloved local resource, is supported by city and county funds, as well as through donations made by individuals in the community.

The percentage of County Library funds allocated to the Lake Oswego Public Library has been diminishing for years, and by the year 2014 will be gone altogether. Clackamas County currently funds approximately 30% of the Lake Oswego Public Library budget, and for some Libraries County funding is the entire budget.

The Lake Oswego Library is a net borrower from other County Libraries because of the size of the collection, the facility and the number items circulated per capita. **Lake Oswego residents are the highest per capita users of Libraries in the state of Oregon.** As Lake Oswego Library users have checked out over 20,000 thousand more items annually than they have loaned to other Libraries, it is important for Lake Oswego patrons that all County libraries function at the threshold level countywide.

If libraries elsewhere in the county are closed, Lake Oswego residents will have diminished access to materials and would likely see an increased use of our facility as more people will come here and use our already popular and crowded library.

All the money generated by the measure in Lake Oswego will stay in Lake Oswego for library services and operations. The Library Measure will provide the Lake Oswego Library with additional funding dedicated to capital improvements, and assure maintenance of Library hours as well as programs and services for adults and children.

Please vote yes for our libraries. It's the right thing to do for our community.

(This information furnished by Colleen Bennett, President, Friends of the Lake Oswego Library Board of Directors.)

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Clackamas County

Measure 3-310

Argument in Favor

Estacada Library Will Continue to Provide Services if Measure Passes

The Estacada Public Library is our community's heart. It is a gathering place for children, teens, parents and seniors. Here, children learn to read, seniors learn to use computers and everyone benefits from the books, magazines, CDs and other educational materials we provide. **If this measure does not pass, the Estacada Library will have to reduce hours, programs and the purchase of new materials.**

More than 3,000 people in the Estacada/Eagle Creek area have library cards. This summer alone, more the 660 children participated in our Summer Reading program. Our 26 public Internet computers log over 6,000 sessions monthly.

But there are tough times ahead. County funding for libraries will be zeroed out by 2014. Can you imagine our rural community without a local library that's free and open to all? We can't.

Measure 3-310 will set up a library district that will provide funding for the county's libraries and enable library services to remain intact. All the funds raised stay in the community where they were raised and all the funds are dedicated to library operations. **No money will go for county administration.**

Please save our libraries!

Stable Funding for Sandy and Hoodland Libraries

The measure creating a County library district is crucial to the future of our public libraries. **If the measure does not pass, hours of operation and programs at the Sandy Library will be cut and the Hoodland Library will close.**

The measure will:

- Provide funds to enable the library to better serve residents.
- Ensure that all citizens, regardless of age or ability to pay, would have access to books, educational materials and other library services without paying a fee.
- Help our children learn to read through the library's summer reading program.
- Keep library hours of operation for all citizens

Invest in the future for our kids and our communities.

Vote YES for the Library District!

(This information furnished by Jan Coulton.)

Argument in Favor

Say YES to the Library District.

The library district is critical to the future of the Wilsonville Public Library. The measure will provide stable **core** funding for the library.

Wilsonville citizens have made a significant investment in the Library building. The District insures a rich payoff for that investment for many years to come.

The District will cost the average homeowner only 23 cents per day, and each day:

- 300 local residents check out 1,500 items from the library
- Up to 100 children attend Storytime
- 100 people use the Library's computers
- 30 to 50 people use the meeting rooms or attend educational programs

The Library is vital to a strong community. It serves everyone without regard to income.

Without the District, 50% of the Library's funding will disappear starting in 2009.

Vote Yes. Keep our Wilsonville Library open.

Oregon City: First Public Library West of the Rockies

Oregon City was home to the first public library west of the Rockies in 1842. Our pioneer founders believed that a community could be made stronger by having a place where its citizens could share freely in educational and cultural materials. The library became the core of the new community and remains so today. With your help and support for the new library district, it will continue to serve future generations.

What does the library offer?

- A door to learning for pre-schoolers and other children
- An independent learning center for teens and young adults
- A reference, research and information center for people of all ages
- Books, magazines, compact discs, cassettes and videos for everyone

A vote for the library district will keep our library open and free.

More hours of operation, more materials, better service.

Please vote yes!

(This information furnished by Jan Coulton, Friends of Oregon City Library.)

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Clackamas County

Measure 3-310

Argument in Favor

Protect and Preserve the West Linn Library as the City's Cultural Center

Since 1939, the West Linn Library has been a vibrant and vital part of life in West Linn. As the City's cultural center, the library provides free and open access to a wide variety of materials and programs meeting the educational, informational, and recreational interests of the public.

This measure would create dedicated revenue for libraries to replace County funds no longer being allocated. The creation of the district would direct all revenues raised from West Linn taxpayers to the West Linn Library. Revenues generated from West Linn taxpayers will stay in West Linn to be used for the library's collection and research materials, and continued operations of the library.

Our community enjoys a 28,000 square foot facility with two public meeting rooms, a public art gallery, two computer labs, and wireless access throughout the building. More than 384,000 customers visit us each year, borrowing 670,000 books and audiovisual items. Last year 2,100 children and teens registered for the Summer Reading Program and nearly 14,000 people attended library programs for all ages. West Linn librarians answered approximately 22,000 reference and research questions and assisted over 30,000 people using the library's computers and Internet.

Your Yes vote is important! The Library needs your support to maintain the high level of service our community expects and deserves.

Vote Yes on the Library District – Protect and Preserve the West Linn Library as the City's Cultural Center:

- Open seven days a week, 52 weeks a year
- Year-round story times four times a week for kids
- Summer reading programs for kids and adults
- Teen advisory board
- Active volunteer program
- Art exhibits and artist receptions
- Concerts
- Book clubs
- Computer education classes
- Educational, recreational, and cultural programs

(This information furnished by Jan Coulton, Keep Our Libraries Open.)

Argument in Favor

Canby Public Library – Enriching our Community

Have you checked out the diverse offerings at the library lately? There is truly something for everyone! In addition to printed books and audiobooks, the Library has videos and DVDs, music CDs and downloadable books and movies.

The library provides:

- educational materials for students of all ages
- materials and programs that improve early literacy and school readiness
- storytime programs, family and movie nights, & special lectures
- local art exhibits
- access to the internet, computer stations and free wi-fi

The Canby Public Library has worked hard to meet the needs of our ever-growing community, but with diminishing resources from the County, the future of its services is in jeopardy. Already, funding cuts have resulted in drastic budget reductions, including cutting the open hours of the library by nearly 50%.

Without the stable and adequate funding of a library district, library hours will continue to shrink and programs and services will disappear.

**Support your community, support your library –
vote YES on measure 3-310**

Let's Keep the Heartbeat of Molalla Going!

Our public library is the heartbeat of Molalla. Over 500 kids participated in summer reading. The Library is a research center, a newsstand. It's a music store and movie house. It's an Internet connection. Sadly, because of cuts in federal funds, our library will have to close unless other funding is found. Measure 3-310 is the answer. Please join us in voting yes on Measure 3-310 and keep Molalla's heartbeat going permanently!

Glen Boreth, Molalla City Councilor

Tom Foster, Mayor, City of Molalla

Danna Jacober, Molalla City Councilor

Deborah Leighton, Molalla City Councilor, Candidate for Mayor of Molalla

Mary Musolf, Friends of the Molalla Library

James G. Needham, Molalla City Councilor

Friends of the Molalla Public Library

Sandy Nelson, President, of Molalla Library Advisory Board

Joe Wilson, Editor & General Manager, Molalla Pioneer

VOTE YES ON MEASURE 3-310!

(This information furnished by Jan Coulton, Friends of the Canby Public Library.)

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Clackamas County

Measure 3-310

Argument in Favor

Help Keep the Gladstone Library Vibrant and Vital The Library District will

Provide permanent, stable funding at a reasonable cost

Allow Gladstone to move closer to its goal of building and operating a new library that could allow for the proposed merger with the Oak Grove Library.

Allow us to continue expanding our collection in format and content to meet the needs and requests of our patrons, young and old.

Gladstone urges a yes Vote for Library District

Now more than ever, it is important for families and others struggling to make ends meet to have a place where kids and adults alike can go for free access to educational recreational and cultural activities. The library doesn't care about your age or status in life. It's here for everyone.

Keep libraries open and free for all!

Ledding Library of Milwaukie: A Community of Readers

The Milwaukie library, like others in the county, serves many people in the community, helping them reach educational and cultural goals.

Last year alone:

- More than **550,000 materials and books** were checked out of the library.
- More than **6,000 children** attended summer reading programs and other special activities for kids.
- Almost **200,000 people** visited the library
- **2,500 new library cards** were issued.

The Ledding Library is a popular place!

- The proposed library district will mean that the Ledding Library will be able to continue to meet the needs of the community.
- We will be able to stay open more hours to make it easier for people to use our services.
- We will be able to continue to provide that vital educational link so children learn to read throughout the year, and we can continue to add to our book collection.

Please join us in supporting the Library District. We're counting on your yes vote!

(This information furnished by Mayor Jim Bernard and Milwaukie City Councilor Greg Chaimov.)

Argument in Favor

Friends of the West Linn Library Support the Clackamas County Library District.

Our libraries are in crisis! Clackamas County money for libraries **is** going away! Only library dedicated funds will keep our West Linn Library doors open.

Currently, a substantial portion of the funding for our city library comes from the Clackamas County General Fund. However, beginning next year, the county will discontinue monetary support for libraries resulting in major reductions of staff, services, and hours. In some instances, this will mean the closure of several county and city libraries. Five years from now, public libraries in Clackamas County may cease to exist. We can't let this happen!

The future of the West Linn Library depends on a Clackamas County Library District which will provide stable, dedicated funding for all libraries in the future. The West Linn Public Library is the cultural center of the community and needs the passage of this measure to maintain the level of services we have come to love and enjoy.

The Friends of the West Linn Library is an all volunteer, non-profit organization that helps the library in many ways. The Friends provide support for special library programs, including Music In The Stacks and summer reading clubs for all ages, plus additional funding for books, movies and music CDs. Its fund-raising activities include annual used book sales and operation of The Book Cellar, a used book store located on the library's lower level. The Book Cellar is open Tuesday, noon until 7:00 pm, and Wednesday through Saturday, noon until 4:00 pm.

Join the Friends of the West Linn Library in supporting the Clackamas County Library District.

Vote YES on 3-310

(This information furnished by Janet Dalgaard, Friends of the West Linn Library.)

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Clackamas County

Measure 3-310

Argument in Favor

Yes for the Library District

Join your friends, neighbors and community leaders
who support Measure 3-310.
Keep libraries open and free!

Lynn Peterson, County Commissioner
Bill Kenemer, County Commissioner
Martha Schrader, County Commissioner

Ron Adams	Joe Bronec
Dorisann Aldan-Atalig	John Bromley
Hilly Alexander	Peggy Bromley
Paul Alloway	Judy A. Brown
Patricia Almond	Marcia P. Brown
Stevan Allred	Terry Brown
Keith Amundson	Representative Scott Bruun
Julie K. Anderson	Katinka Bryk
Mandy Anderson	David Bugni
Linda R. Arnett	Mary Ann Bugni
Roy E. Arnett	Shirley Burke
Abigail Arnold	Timothy Burke
Becky Arnold	Nathan Butkovich
James Arnold	Noah Butkovich
Pamela Ashland	Wade Byers
Jerry Atlansky	Minnie L. Cabe
Lesley Atlansky	James Carlton
Susan Atlansky	Patricia Carlton
Robert J. Austin, Mayor, City of Estacada	Randy Carson, Canby City Councilor
Karelyn Backstrom	Dennis C. Carter Trucking
Robert A. Backstrom	Larry Castle
Ralph Baird	Brian Chesebro
Deborah Barnes, City Councilor	Marsha K. Chez
Barbara J. Bartel	Diane Chown
Kraig R. Bartel	Susan Clark
Gary Barth	David Coffin
Kelly Bateman	Samuel L. Cole
Wendy Bateman	Deni Cooperrider
William A. Bates	Robert Cooperrider
Karen Batridge	Ray Cotton
Kevin Batridge	Jan Coulton
Bert Baty	Maridel Cromer
Linda Baty	Dorie Crooks
Susan Baty	Lynn Cumberland
Mary Kathleen Batz	Teri Cummings
Judy A. Beaudoin	Janet Dalgaard, President, West Linn Library Friends
Kim A. Beaudoin	Erica Dally
Eileen Belanger	Walt Daniels
George Belanger	Julie Davenport
Barbara Bengel	Tina Decker
Norman R. Bengel	Kenneth Davis
Colleen Bennett	Lurena B. Davis
Sean Bennett	Patricia J. Davis
Elizabeth M. Bentley	Matilda J. Deas
Clem Bergevin	Lisa DeMoy
Patsy Bergevin	Conni Diack
Siri Bernard, Activist	Sam Diack
Carla Beutler	Christine Duncan Didway
Juliana Birch	Alice Anne Diehl
Neil Birch	Greg DiLoreto
Margaret Birkemeier	Diane DiLoreto
Robert Biswas-Diener	Suzanne Dinsdale
Teresa Blackwell, Canby City Council	Mark Docken
Debrah Bokowski	Debbie Dodd
Gary Bokowski	David Dodds
Catlin Bradford	Paul Dopson
William Brandt	Idamae Doyle
Curtis Brighthouse	Jamie Dowdy
Joanne Broadhurst	Kathleen Draine
Catherine Bronec	Patrick Duke
Frances (Fritz) Bronec	Suzan Duffy

(This information furnished by Jan Coulton, Keep Our Libraries Open.)

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Argument in Favor

WE SUPPORT THE LIBRARY MEASURE TOO!

Verne A. and Donna Duncan	Ronda Gonzalez
Sandra Dvorak	Sarah Goodfellow
Nancy L. Eaton	Kathy Graef
David E. Ebersole	John E. Grant
Michael P. Eby	Tracey Grant
Ellen Elder	Green Key Locksmith, LLC
John A. Elliot	A.M. Griswold
Kathryne Elliot	Doris Grolbert
Phyllis W. Elston	Lynne M. Gross
Marian Englander	Lois Grote
Gerald E. Erickson	Felix Gurley-Vimberg
Kathleen F. Erickson	Carrie Gyure
Judith Ervin	Julia Gyure
Sandra K. Eurich	David Hagland
Judy Evans	Mariann Hagland
Executive Committee, Democratic Party of Clackamas County, Jill Thorn, Chair	Kendall E. Hale, Jr.
Catherine Fantz	Ayron Haley
Roger H. Fantz	Linda Halkinrude
Teresa Farquhar	Aaron J. Hall
Elaine Fawcett, Canby Farmers Market	Leif M. Halvorson
John C. Ferrel	Barbara F. Hamilton
Gary Field, Friends of the Canby Library Board	Judie Hammerstad, Mayor, Lake Oswego
Joseph C. Fisher	Arlene Hampton
Lori Fitzgerald	Casey Hampton
Tom Fitzgerald	Erin L. Hancock
Oscar Flores	Nicholas Hancock
Lynn Flores	John E. Hanan II, Board President, Lake Oswego Chamber of Commerce
The Flower Farmer	Shantel Harney
Jon Forest	Cheryl L. Hatswell
Jay D. Formick	Charlotte M. Hattan
Maureen Formick	Carl M. Hay
Dan Fowler	Lavonne Heacock
Patty Fowler	James C. Headrick
Mary Ann Frieder	Joanne Headrick
Friends of the Lake Oswego Library Board of Directors, Colleen Bennett, President	Karen Hedden
Maret Frye	Nan Heim
Amanda Funkhouser	Susan K. Helberg
Ann Funkhouser	Tony Helbling, Canby City Councilor
Betty Funkhouser	Anita K. Helsius
Julia Funkhouser	Roger Hennagin, Lake Oswego City Councilor
Larry Funkhouser	Marc Herring
Margaret Funkhouser	Goldie A. Heyerly
Terry Funkhouser	Sarah Hibbert
Jerrine Fussell	Thomas Hogan
Donna Gaiser	Jim Hofer
Robert L. Gaiser	Roy Hofer
Patti Galle	Dorothy A. Hoffman
Kristine D. Gandee	Jeanne M. Holden
Susan Gates	Cynthia Holloway
LeNae Gerig	Diane L. Horecki
William Gifford, McLoughlin Neighborhood Association	Diane Housen
Robert Gilbo	Ted Housen
Peter Glazer	Donna Howard
Marlene R. Gleason	George W. Hoyt
Marlin L. Goebel	Ruth Irons
Elizabeth A.K. Goebel	Joe Irvin
	Mary Lou Irving

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Clackamas County

Measure 3-310

Argument in Favor

PLEASE VOTE YES FOR LIBRARIES!

Jessica Iselin & Iselin Architects, P.C.
 Elyse James
 Glenmore James
 Jill James
 Sterling James
 Susana Jenkins
 Kathy Jensen
 Kay Jewett, Vice President
 Friends of the Library
 Bennett Johnson
 Brian Johnson
 Linda G. Johnson
 Doug Jones
 Aura Kaine
 Michael P. Kapigian
 Carol M. Kay
 Hailie Kennedy
 Darren Killingbeck
 Jacob King
 Lanelle King
 Carol Kleps
 Glenn Koehrsen
 Nancy Kopelk
 Norman Kraus
 Gail Kraxberger
 Joe Krumm, Chair, North Clackamas Chamber of Commerce
 Catherine Kumlin
 Thea Kuziemski
 Mrs. Jennie Kyle
 Ms. Krystal Kyle
 Mr. Troy Kyle
 Karen I. Lampron
 Sean Lavadour
 Jay Lehr
 Suzanne Lehr
 Chi-Hung Leung
 Holden Leung
 Dale Liberty
 Eleanor D. Liberty
 Beth Lillie
 Ida Mae Lillie
 Jay C. Lillie
 Mike Litt
 Erin Lockwood
 Mary S. Loehr
 Ron Loehr
 Jane Loftus
 Adel P. Longmore
 John Lowell
 Frances Lundy
 Jan Lundy
 Suzan Lundy
 Damon Mabee, Oregon City Commission President
 Jennifer MacWilliams
 Janice Maier
 Rick Maier
 Linda F. Main
 Linda K. Malone, Mayor, City of Sandy
 Lloyd K. Marbet
 Don Marcus
 Donna A. Marcus

Ariel V. Mars
 Jim Martin
 Kari Martinez
 Catherine Matern
 Michael Matern
 John McCabe
 Lee McConnel
 Gordon McCullum
 Doug McDonald
 William D. McDonald
 Denyse McGriff
 Beth McKinnon
 Cherie McGinnis
 Dick McQueen
 Dennis W. Merz
 Signe Merz
 Laura Miller
 Thomas J. Miller
 James Milne
 Kylie B. Milne
 Matt Moffat
 Carol A. Montclair, Commissioner, City of Wilsonville
 Loryn Moore, Friend of Canby Public Library
 Trish Moore
 Marty Moretty
 Karin Morey
 Judith Morgan
 Betty Anne Morris
 Ann R. Morton
 Jim Morton
 Edythe R. Moss
 Thomas H. Mott
 Alice E Mott
 Carol Moyle
 Julie Mullen
 Nancy Muller
 Kathleen L. (Simpson) Myron
 Doug Neeley, Oregon City Commissioner
 Neil Kelly Company
 David Nelson
 Gale A. Nelson
 Garrett P. Nelson
 Rachel Nelson
 Howard Newman
 Will Newman II
 Lari Nickens
 Susan Layne Nielsen
 Caiya Nielson
 Eric Nielson
 Shannon Nielson
 Mary F. Nixon
 Betty A. Nolz
 Alice Norris, Mayor, Oregon City
 Priya Obeysekera
 Kimberly S. Olson
 Oregon City Dairy Queen
 Oregon Trail Democrats
 Wayne Oliver, Canby City Councilor
 Barbara-Lee Orloff

(This information furnished by Jan Coulton.)

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Argument in Favor

Love your Library? Vote Yes on 3-310

Linda Kay Palmer
 Wendy Pappadis
 Helen M. Parent
 Siefert Parenti
 Wilda Parks, President, North Clackamas County Chamber
 John R. Patterson
 Judith Patterson
 Jeanette Patton
 Marilyn Patton
 Richard Patton
 Aubra Penner
 Joan Perinchief
 Kenneth Perinchief
 Beverly Persons
 Mike Persons
 Michele Pesznecker
 Joyce Peters
 Lynn Peterson, County Commissioner, Chair
 Peggy J. Piersall
 David E. Piper
 Norma Piper
 Jerry and Gloria Feider Polzin
 Sunya Porter
 Olin G. Radford
 Elaine Rappl
 Ronald Rasch
 Laura Rask-Allrutz
 Evelyn Reed
 Jane Reid
 Laura Rentfrow
 Ronald Rentfrow
 Johnni Reynolds
 Alice Kelledjian Richmond
 Dr. Earl W. Riddle
 Etta Kathryn Riddle
 Caroline Ritter-Swartz
 Roxane K. Riva
 Renee Rodden
 Colleen M. Roden
 Greg Rogers
 Patricia Rogers
 Joanna K. Rood
 Bert Romans
 Lindy Rutherford
 Renate Ryan-Jepeson
 Janis Salisbury
 Joe Sandfort
 Teresa Sasse
 Roberta Sawyer
 Beth Saul
 Beth Scarth
 Colleen Schacht
 Marsha Schmidt
 Holly Scholles
 Glenn Seymour
 Shambles Workshops

Lisa Shaw-Ryan, President
 Downtown Business District Assn.
 Barbara E. Shibley
 Gilbert A. Shibley
 Harryette Shuell
 Christine Siegel
 Eileen H. Simmons
 Kristine A. Simpson
 Suzanne (Suzy) Sivyer, President, Wilsonville Friends of the Library
 Larry Skidmore
 Jill Sled
 David A. Sliwka
 Aaron Smith
 Deborah H. Smith
 Diane M. Smith
 Dick Smith
 Doug Smith
 Eugene Smith
 Frank Smith
 Israel Smith
 Larry G. Smith
 Marilyn R. Smith
 Mary Deane Smith
 L. David Smith
 Rachel D. Smith
 Rocky Smith Jr.
 Theresa Smith
 Christopher Snook
 Patrice Snook
 Richard T. Spence
 Dennis Spitze
 Jane Sprando
 Phillip J. Sprando
 Timothy Stagich
 Dorothy Stafford
 Judy Stanley, Life Coach
 Alan L. Steiger
 Kathleen M. Stewart
 Sally Streeter
 Luke Stromberg
 Robin Terry Strong
 Roberta L. Stutz
 Stephanie Sullivan
 Sunstar Design Studios
 The Swanson Family
 Douglas W. Swartz
 Sherri Tallmon, Owner, Hidden Oaks Llama Ranch
 Andrea Kay TenEyck
 Melody Thompson, Mayor, City of Canby
 Jill Thorn
 Lucretia Thornton
 Trent Tidwell, Oregon City Commissioner

(This information furnished by Jan Coulton, Keep Our Libraries Open.)

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Clackamas County

Measure 3-310

Argument in Favor

LOVE YOUR LOCAL LIBRARY? VOTE YES ON MEASURE 3-310

Love is not enough to keep our local libraries open. It will take all of us who use and love our libraries to vote yes on the measure creating a library service district.

Don't think there's a problem yet? Just wait. Without this measure, three libraries will close next year and others will cut more hours and services. By 2014, there will be no county funds available for library support and more will be forced to close. Can't imagine a community without a library? Please join us in saying YES for libraries.

- | | |
|------------------------------|---------------------------------|
| Janet Tomman | James Willson |
| Toby Tommaso | Ellen E. Wilson |
| Marilyn Trahms | G. W. Wilson Construction, Inc. |
| Glenda Triebwasser | James M. Wilson |
| Jane Troeh | Charleene Wood |
| Audrey M. Trubshaw | Nancy Wolske |
| Deborah Turner | Gary Workentin |
| Dell Turner | Daphne Wuest, Oregon City |
| Kristin Turnquist | City Commissioner |
| Berenice B. Tynan | Richard Yarnell |
| Linda VanHaverbeke | Philip Yates |
| Stephen VanHaverbeke | Vicki Yates |
| Cheryl Vannier | George Yobst |
| Penny Verdick | Virginia Yoder |
| Loraine A. Vick | Anna Zell |
| Helen M. Virnig | Cindy Zinn |
| Jerome J. Virnig | Dan W. Zinzer |
| Penelope Vogel | E. W. Zumwalt |
| Ron Vosper | |
| Susan Wagner | |
| Randy Walczak, Eagle Foundry | |
| Co., President | |
| Mary Walsh, Canby Democrats | |
| Liz Warren | |
| Robert B. Warren | |
| Dennis J. Weber | |
| Donna K. Weber | |
| Ken A. Wells | |
| Hazel B. Wells | |
| Rob Wheeler, Mayor of | |
| Happy Valley | |
| Bruce E. Whiting | |
| Cathleen Whiting | |
| Gary R. Wickwire | |
| Margaret L. Wickwire | |
| Karl E. Wiegiers, Ph.D | |
| Gregory J. Williams | |
| Julia M. Williams | |

(This information furnished by Jan Coulton, Keep Our Libraries Open.)

The printing of this argument does not constitute an endorsement by the County of Clackamas, nor does the county warrant the accuracy or truth of any statement made in the argument.

Argument in Favor

WEST LINN CITY COUNCIL SUPPORTS COUNTY LIBRARY DISTRICT

Our libraries need the support of all Clackamas County Citizens. There will no longer be County funds to support libraries and only dedicated funds specifically for libraries will keep the doors open. We support a countywide library district that will provide:

- Stable or increased hours of operation
- Maintenance and expansion of our book and DVD collections
- Stable Library staff to meet our needs
- Continued annual Summer Reading Programs and weekly Story Time
- Continued cultural and educational programs
- Capital funding for needed and future building improvements

Our libraries are more than a repository of books and other materials. They are community centers and, in many cases, an essential community hub. They are used by all of our citizens as a reference resource, learning center, recreational outlet, and a vital communications port. Our County libraries have combined access to over 1.1 million items and without a unified library district we would not have the same level of access to interlibrary loans. The West Linn Public Library circulates more than 650,000 items per year and sends and receives at least 10,000 items per month to or from other libraries.

It is critically important that Clackamas County libraries meet and exceed Oregon State Standards and that we allow these cultural centers to survive and grow. The future of our County depends upon a well-educated citizenry and libraries are a corner-stone of education. Please do not short-change our seniors', adults' and children's future. Vote "Yes" for a unified library district.

Mayor: Norm King

- City Councilors:
- | |
|----------------|
| Scott Burgess |
| Jody Carson |
| Michele Eberle |
| Michael Jones |

(This information furnished by Norm King.)

NO ARGUMENTS IN OPPOSITION TO THIS MEASURE WERE FILED.

The printing of this argument does not constitute an endorsement by the County of Clackamas, nor does the county warrant the accuracy or truth of any statement made in the argument.

**BEFORE THE BOARD OF COUNTY COMMISSIONERS
OF CLACKAMAS COUNTY, STATE OF OREGON**

FILED

DEC 3 2008

Clackamas County Clerk

In the Matter of the Formation
of the Library District of
Clackamas County

ORDER NO. 2008-189

This matter coming before the Board at this time, and it appearing that by Order No. 2008-81 dated June 5, 2008, this Board initiated the formation of a county service district under ORS Chapter 451 for library services to be known as the "Library District of Clackamas County" (the "District") with the boundaries legally described on Exhibit A and shown on the map attached hereto as Exhibit B; and

It further appearing that this Board approved formation of the District pursuant to Board Order 2008-110 on July 17, 2008 for the purposes described in the attached Exhibit C; and

It further appearing that this matter came before the Board for a second public hearing on August 7, 2008 and that additional public testimony was received; and

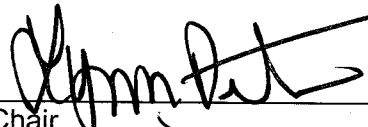
It further appearing that pursuant to Board Order 2008-135, this Board ordered an election on the question of formation of the District be held on November 4, 2008; and

It further appearing that an election was held with respect to the question on November 4, 2008, in which more than a majority of the relevant voters were in favor of formation of the District in the numbers set forth in the Clackamas County Clerk's Certificate of Election attached hereto as Exhibit D; and

NOW, THEREFORE, IT IS HEREBY ORDERED that for the purposes described on Exhibit C, a county service district named "Library District of Clackamas County" as legally described on Exhibit A and as shown on the map attached as Exhibit B is hereby formed.

DATED this 26th day of November, 2008.

BOARD OF COUNTY COMMISSIONERS


Chair


Recording Secretary

301 358

EXHIBIT A

Proposal No. CL-1408

LEGAL DESCRIPTION

All of Clackamas County, the boundaries of which being defined by Oregon Revised Statute 201.030,

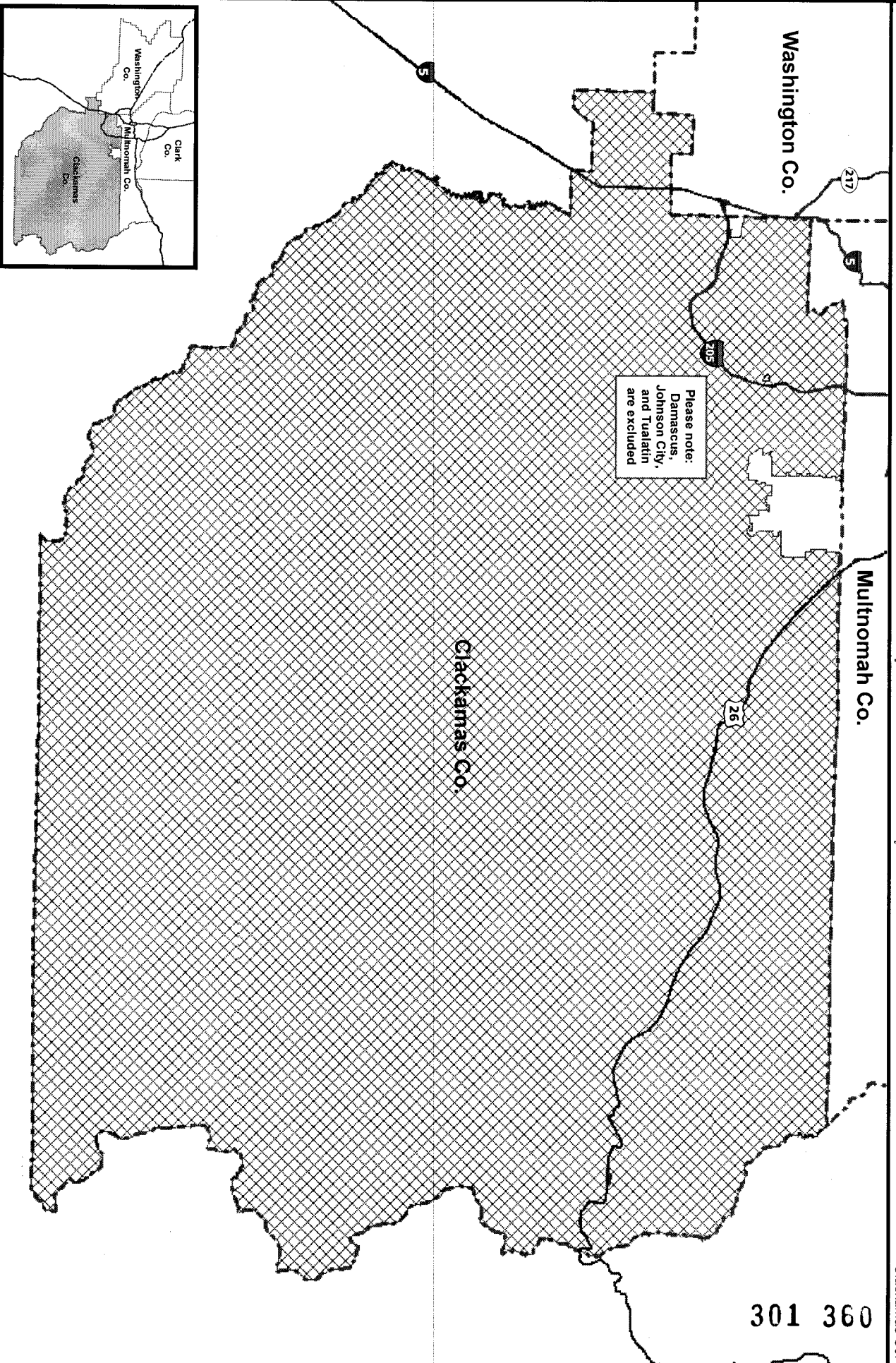
Excepting therefrom any portion lying within the city of Johnson City, the city of Damascus and the city of Tualatin.

The boundary described by this legal description being shown on the attached Exhibit "C" which by this reference is made a part hereof.

Proposal No. CL1408

Formation of Library District of Clackamas County

Clackamas Co.



Data Resource Center
600 NE Grand Ave
Portland, OR 97232-2736
(503) 797-1742
<http://www.metro-region.org/dic>

--- County boundary
Library District of Clackamas County

Figure 1
1:410,000

EXHIBIT

B

Ken Martin Consulting
P.O. Box 29079
Portland, OR 97296-9079
(503) 222-0955

K M C

EXHIBIT C

The purposes of the Library District of Clackamas County are:

1. To provide a dedicated, stable funding source for the support of library services.
2. To raise revenue to be distributed to the existing city and county-operated libraries in the system. Formation of the District should provide sufficient funding to raise the service levels at all facilities to the most basic ("Threshold") level recommended by the Oregon Library Association.

NUMBERED KEY CANVASS

Clackamas County, Oregon

General Election

November 4, 2008

RUN DATE:11/21/08 08:59 AM

REPORT-EL52

PAGE 0168

WITH 187 OF 187 PRECINCTS REPORTING

VOTES PERCENT

VOTES PERCENT

3-310 ESTABLISH A COUNTYWIDE LIBRARY SERVICE DISTRICT
IN CLACKAMAS COUNTY

Vote for 1

01 = Yes

02 = No

104,082 61.25

65,848 38.75

03 = OVER VOTES

04 = UNDER VOTES

42

16,019

	01	02	03	04
0001 1	783	295	2	83
0002 2	804	373	0	116
0003 3	596	304	0	88
0005 5	667	310	0	105
0006 6	602	341	1	73
0007 7	1121	826	0	164
0008 8	1040	824	0	147
0009 9	617	521	1	100
0011 11	888	626	1	149
0012 12	1249	770	0	214
0031 31	339	96	0	47
0032 32	310	176	0	51
0033 33	711	487	1	111
0034 34	703	495	0	142
0038 38	416	318	1	100
0039 39	661	477	0	85
0051 51	937	271	0	142
0053 53	534	322	0	88
0054 54	547	274	0	95
0056 56	505	260	0	79
0057 57	789	306	0	106
0058 58	423	298	0	73
0060 60	678	367	1	114
0062 62	644	422	0	102
0063 63	614	352	0	117
0064 64	580	392	1	94
0090 90	3	2	0	0
0091 91	84	50	0	18
0092 92	49	23	0	5
0093 93	70	53	0	15
0094 94	30	28	0	7
0095 95	1	7	0	1
0096 96	1893	1530	0	353
0097 97	160	128	0	43
0098 98	950	729	0	156
0101 101	1216	699	0	169
0102 102	986	669	0	167
0106 106	614	430	0	78
0111 111	630	358	0	55
0112 112	1043	638	0	110
0116 116	316	236	0	55
0117 117	109	123	0	7
0122 122	1217	595	0	137
0123 123	379	145	0	36
0124 124	1240	664	0	117
0125 125	932	375	3	132
0126 126	903	395	1	101
0130 130	1240	903	0	240
0131 131	1244	917	1	259
0132 132	1110	704	0	177
0134 134	1037	557	1	169
0135 135	649	400	0	129
0136 136	639	378	0	94
0138 138	878	580	1	171

301 362

NUMBERED KEY CANVASS

RUN DATE:11/21/08 08:59 AM

Clackamas County, Oregon
General Election
November 4, 2008

REPORT-EL52 PAGE 0169

WITH 187 OF 187 PRECINCTS REPORTING

3-310 ESTABLISH A COUNTYWIDE LIBRARY SERVICE DISTRICT
IN CLACKAMAS COUNTY

Vote for 1

01 = Yes	104,082	61.25
02 = No	65,848	38.75

03 = OVER VOTES
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VOTES PERCENT

42
16,019

(CONTINUED FROM PREVIOUS PAGE)

	01	02	03	04
0139 139	842	543	0	143
0140 140	515	246	0	89
0151 151	854	357	2	119
0152 152	595	332	1	101
0153 153	933	371	0	194
0154 154	858	553	0	238
0155 155	1096	504	1	191
0157 157	438	316	0	96
0158 158	676	417	2	141
0159 159	662	455	0	121
0160 160	698	517	0	119
0162 162	951	615	0	172
0163 163	918	545	0	177
0164 164	632	340	1	162
0165 165	734	442	0	99
0166 166	789	515	0	145
0167 167	767	419	1	200
0169 169	377	276	0	99
0170 170	11	7	0	5
0171 171	10	10	0	7
0201 201	870	404	0	101
0202 202	994	403	0	175
0203 203	767	330	0	116
0204 204	535	246	1	63
0205 205	633	349	0	89
0206 206	1149	625	0	207
0300 300	421	288	0	84
0301 301	441	284	0	77
0302 302	321	198	1	60
0303 303	503	303	0	89
0305 305	45	21	0	2
0306 306	73	40	0	8
0313 313	266	192	0	41
0326 326	443	388	0	94
0327 327	550	712	0	140
0328 328	31	36	0	17
0336 336	577	488	0	78
0337 337	609	629	2	98
0343 343	294	203	0	28
0344 344	634	519	0	86
0345 345	126	95	0	18
0346 346	748	418	0	88
0349 349	383	232	0	51
0350 350	591	446	1	50
0351 351	575	465	0	44
0353 353	451	375	0	37
0354 354	418	333	0	53
0355 355	456	304	0	46
0356 356	384	272	0	34
0357 357	424	396	0	50
0361 361	257	233	0	39
0362 362	586	525	0	68
0363 363	46	16	0	10
0364 364	460	394	1	47

301 363

WITH 187 OF 187 PRECINCTS REPORTING

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VOTES PERCENT

42
16,019

(CONTINUED FROM PREVIOUS PAGE)

	01	02	03	04
0365 365	361	356	0	44
0366 366	516	510	0	68
0368 368	58	58	0	14
0371 371	324	205	1	47
0372 372	866	629	2	117
0373 373	726	507	1	91
0375 375	204	177	0	21
0377 377	512	507	0	61
0381 381	1046	404	0	83
0382 382	264	137	0	35
0383 383	703	284	0	49
0390 390	17	19	0	5
0394 394	57	85	0	6
0401 401	17	12	0	2
0402 402	431	367	0	52
0403 403	227	306	0	61
0404 404	388	423	0	90
0405 405	670	820	0	164
0407 407	360	346	0	58
0411 411	727	444	0	94
0412 412	888	481	0	160
0413 413	345	267	0	66
0414 414	751	553	0	143
0422 422	74	43	0	5
0441 441	240	112	1	44
0442 442	729	430	0	116
0443 443	265	196	0	36
0444 444	103	109	0	23
0445 445	582	367	0	108
0446 446	474	242	0	68
0451 451	479	151	0	129
0452 452	245	141	0	44
0453 453	714	430	0	112
0454 454	1044	616	0	191
0475 475	763	479	2	126
0478 478	203	79	0	29
0480 480	424	315	0	63
0481 481	1285	616	0	207
0491 491	238	129	0	50
0503 503	700	382	1	74
0505 505	627	318	0	83
0506 506	389	216	0	56
0507 507	618	249	0	87
0521 521	675	257	0	92
0522 522	342	39	0	34
0523 523	134	20	0	20
0525 525	735	304	0	81
0526 526	676	349	0	59
0530 530	655	354	0	86
0531 531	661	310	0	97
0532 532	377	231	0	41
0533 533	540	238	0	54
0538 538	440	222	0	57
0549 549	521	280	0	75

NUMBERED KEY CANVASS

RUN DATE:11/21/08 08:59 AM

Clackamas County, Oregon
General Election
November 4, 2008

REPORT-EL52 PAGE 0171

WITH 187 OF 187 PRECINCTS REPORTING

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IN CLACKAMAS COUNTY

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42

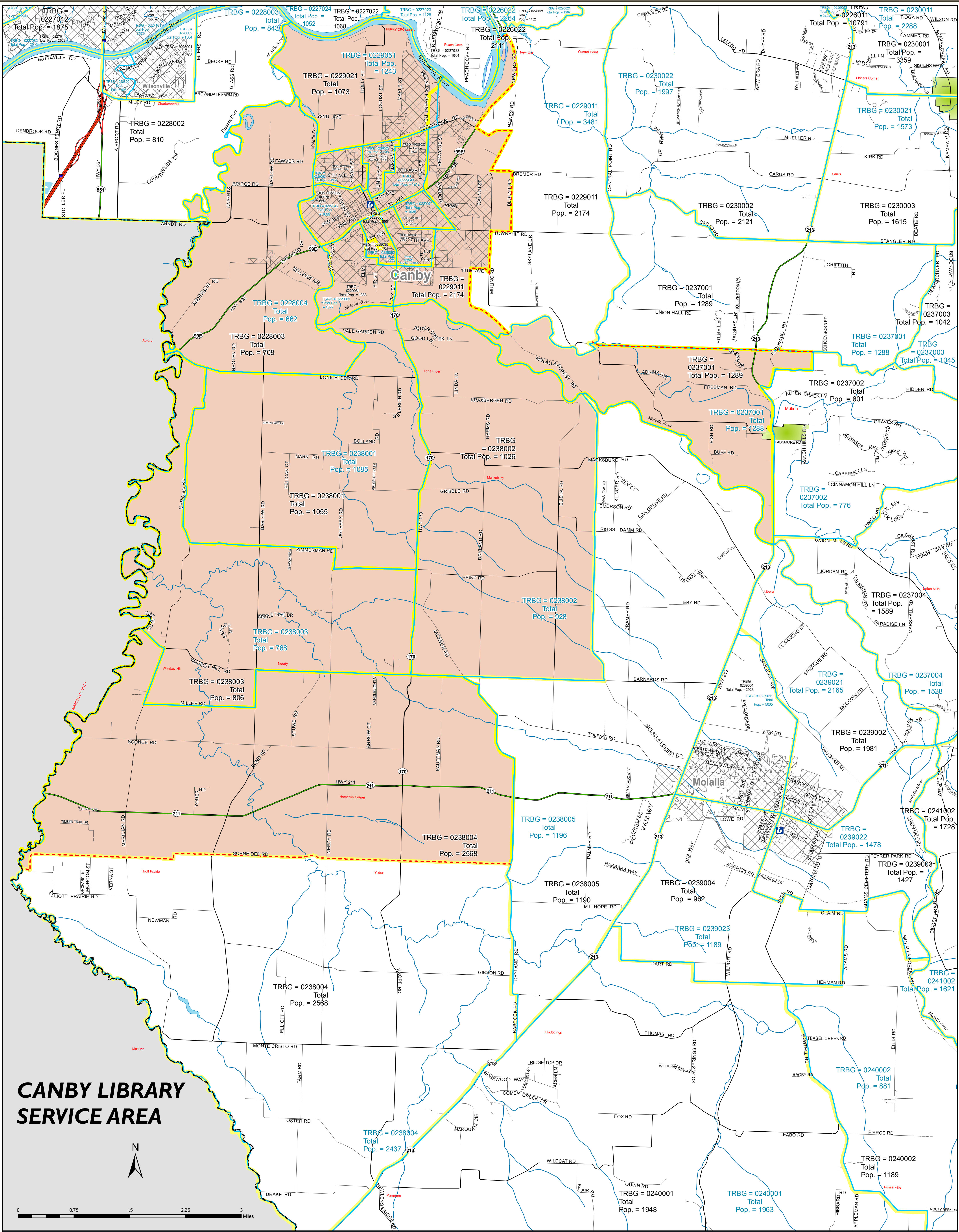
16,019

(CONTINUED FROM PREVIOUS PAGE)

	01	02	03	04
0550 550	695	513	0	97
0551 551	605	328	0	59
0552 552	593	362	1	85
0553 553	61	45	0	14
0555 555	831	557	0	120
0560 560	492	341	0	60
0561 561	85	56	0	5
0562 562	444	295	1	53
0563 563	830	401	0	105
0565 565	496	384	1	67
0567 567	304	197	0	37
0568 568	304	242	0	53
0575 575	824	657	1	121
0576 576	190	217	0	26
0577 577	555	530	0	86
0578 578	265	219	0	47
0580 580	681	523	0	82
0581 581	423	407	0	51
0582 582	330	238	0	46
0583 583	243	163	0	36
0585 585	279	208	0	44
0586 586	665	546	0	62
0587 587	421	315	0	59
0588 588	23	10	0	3
0589 589	236	212	0	31

CERTIFIED COPY OF THE ORIGINAL
SHERRY HALL, COUNTY CLERK
BY: *Sherry Hall*, County Clerk

301 365



RECORDING MEMO

New Agreement/Contract
Amendment/Change Order Original Number _____
Policy, Reports, _____

ORIGINATING COUNTY

DEPARTMENT:

BCS - Library

PURCHASING FOR: _____

OTHER PARTY TO

CONTRACT/AGREEMENT:

Cities of Sandy, Oregon City + Canby IGABOARD AGENDA DATE: June 25, 2009AGENDA ITEM NUMBER: D.3

PURPOSE:

IGA - Library District of Clackamas County
for District Revenue

Clackamas County Official Records
Sherry Hall, County Clerk
Commissioners' Journals
Agreements & Contracts

2009-3853

07/02/2009 02:47:53 PM

RETURN TO Debbie SMITH
Clackamas County Library
After Recording



Dan Zinzer
Director

BUSINESS AND COMMUNITY SERVICES

DEVELOPMENT SERVICES BUILDING
150 BEAVERCREEK ROAD | OREGON CITY, OR 97045

June 25, 2009.

Board of Commissioners
Clackamas County

Members of the Board:

Cooperative Intergovernmental Agreement between the Library District of Clackamas County
and the Cities of Sandy, Oregon City, and Canby for District Revenue

Attached please find an Intergovernmental Agreement (IGA) between the Library District of Clackamas County and the cities of Sandy, Oregon City, and Canby for these cities to receive District Revenue to provide public library service. This agreement shall commence on July 1, 2009 and continue until terminated.

November 2008 the eligible citizens of Clackamas County voted to authorize the creation of a county service district to support libraries at a property tax rate of \$0.3975 per \$1,000 AV, and in December 2008 the Library District of Clackamas County (the "District") was formed. The county service district structure requires the Board of County Commissioners to act as the District governing body. The Library District was formed to provide stable funding for library services throughout Clackamas County by collecting district-wide property taxes and distributing those funds directly to library service providers. This attached Library District Intergovernmental Agreement was developed for the purpose of distributing operating funds from the newly formed Library District to library service providers. The approval of the IGA completes the process to authorize distribution of District revenue to the library cities that have also approved and signed the agreement.

Business and Community Services staff recommends the Board of County Commissioners, acting as the Library District Board, approve the Library Intergovernmental Agreement between the Library District of Clackamas County and the cities of Sandy, Oregon City, and Canby.

RECOMMENDATION:

Business and Community Services staff respectfully recommends that the District Board approve and sign the attached IGA.

Sincerely,

Dan Zinzer
Director of Business and Community Services

For more information on this issue or copies of attachments
Please contact Debbie Smith at 503-650-3199.

COOPERATIVE INTERGOVERNMENTAL AGREEMENT
BETWEEN
THE LIBRARY DISTRICT OF CLACKAMAS COUNTY
AND
MEMBER CITIES

THIS COOPERATIVE INTERGOVERNMENTAL AGREEMENT (this "Agreement"), is entered into this 25 day of June, 2009, by and between the Library District of Clackamas County (the "District") a county service district formed under ORS Chapter 451, and each of the Cities of Barlow, Canby, Estacada, Gladstone, Happy Valley, Lake Oswego, Milwaukie, Molalla, Oregon City, Rivergrove, Sandy, West Linn, and Wilsonville (each, a "City" and collectively, the "Cities").

WHEREAS, voters approved formation of the District to provide financial support to the library service providers of Clackamas County (the "Library Cities"); and

WHEREAS, the Parties desire to work in a cooperative manner to support and provide library services to their residents; and

WHEREAS, many of the Cities participate in the Clackamas County-supported Library Network of Clackamas County, which is discussed in an intergovernmental agreement by and between the participating Cities and Clackamas County; and

WHEREAS, the Cities desire funding by the District and to provide the levels of service described herein;

NOW, THEREFORE, the District and Cities each covenant and agree to the following:

Section 1 Obligations of the District

- 1.1 District Board. The Board of County Commissioners acting under the provisions of ORS 451 is the governing body of the District and shall be known as the District Board.
- 1.2 District Advisory Committee. The District Board shall organize and appoint a District Advisory Committee consisting of one nominee from each Library City consistent with the policies and procedures of Clackamas County and/or the District for advisory committees. The District Board shall appoint the individual nominated by the Library City governing body to fill the service area's representative seat. The District Advisory Committee shall be responsible for meeting at least annually to consider: (i) the evaluation reports of participating libraries as submitted pursuant to Section 2.3, (ii) any proposed changes to this Agreement pursuant to the amendment process described in Section 3.3, and (iii) any impact of the annexation or withdrawal of territory from the District pursuant to Sections 3.4 and 3.5 hereof.

- 1.3 District Budget Committee. State law also requires that the District constitute a Budget Committee consisting of the members of the District Board and an equal number of citizens, who may be nominated pursuant to existing County budget committee procedures. The role and responsibilities of the Budget Committee shall be as set forth in the applicable statutes.
- 1.4 District Revenue. The District has a permanent tax rate of \$0.3974 per \$1,000 of assessed value, collected from all parcels of real property in the District.
- 1.5 Distribution of Revenue. Revenues generated by the District permanent rate, including delinquent taxes, are allocated, appropriated and expended pursuant to the budget adopted by the District Board. The District Board agrees to allocate, appropriate, and distribute the funds of the District pursuant to the formula as defined on Attachment A (the "Formula") for the service areas as shown on the maps included as Attachment B ("Service Area Maps"). The Formula may be reevaluated as necessary by the Parties to this Agreement. Any change to the Formula shall occur as an amendment to this Agreement.
- 1.6 Transition Payments. The parties hereto acknowledge and agree that the District shall distribute funds to Clackamas County for the operation of the Clackamas Corner and Oak Lodge Libraries pursuant to the alternative Service Area Maps described on Attachment B until such time as the City of Happy Valley and the City of Gladstone construct facilities sufficient to serve such area. During the term of such distributions, the Parties anticipate that the County libraries will be operated in a manner consistent with the Service Standards. Upon completion of such facilities, distributions shall be made based on the indicated Service Area Maps. To the extent the annual distribution of funds to Clackamas County is greater than the annual need to operate such libraries, the District shall retain such funds in trust for the Cities of Gladstone and/or Happy Valley, respectively, for distribution at such time as such City is constructing new library facilities.
- 1.7 Library Authority. Clackamas County operates public libraries pursuant to a board order creating public libraries for all Clackamas County residents dated July 9, 1938, as amended and updated pursuant to Board Order 85-1221 dated October 31, 1985. The District has received a delegation of such authority from Clackamas County to operate as a public library for the benefit of incorporated and unincorporated residents of Clackamas County pursuant to an Intergovernmental Agreement. To the extent necessary to insure the legal and effective functioning of the public libraries of Clackamas County but in no way intended to limit or otherwise restrict the powers or abilities of the City service providers to operate public libraries, the District hereby delegates such authority to operate public libraries for the benefit of incorporated and unincorporated residents of Clackamas County to each City service provider a party hereto or as may join this Agreement from time to time.

Section 2 Obligations of the Cities

- 2.1 Use of Funds. The Library Cities will use District revenue to provide public library service, and shall expend the entire library revenue paid under this Agreement in accordance with the purpose for which it was provided by implementing a plan to achieve the Service Standards. For the purposes of this Agreement, "Service Standards" shall mean (i) the standards described on Attachment C, (ii) the provision of services to all District residents on the same terms, and (iii) the proper expenditure of funds as described in this Section 2.1. District funds may not be used to support general overhead or administrative costs of Cities except to the extent such overhead or administrative costs are directly related to the provision of library services and/or the operation of a public library. It is the intention of the parties to work cooperatively in helping each city make progress in meeting the Service Standards.
- 2.2 Library Management. Library Cities retain administrative control over the library and library services in its service population. Each such City is responsible for developing library services based on the needs of its service population and the available revenue. The Library Cities will cooperate with the District Advisory Committee to assist in the review of library services to District residents.
- 2.3 Cooperation and Reporting. Each Library City will cooperate to the maximum extent practicable with other participating Cities to form standardized rules, procedures, and programs that affect the District and the provision of library services in Clackamas County as a whole. Each Library City will provide the District with (i) copies of its annual report to the State of Oregon regarding the provision of library services, (ii) a report on its efforts to meet OLA Threshold Standards as defined on Attachment C, and (iii) any supplemental reports that the District through both the District Advisory Committee and the District Board may require.

Section 3 Term and Amendment

- 3.1 Term. This Agreement shall commence on July 1, 2009 and continue until terminated as set forth herein.
- 3.2 Termination. This Agreement shall terminate upon the dissolution of the District.
- 3.3 Amendment. Except as specifically provided in Section 4.14, this Agreement may be amended at any time upon the agreement of the District and two-thirds of the Library Cities; *provided, however*, that any amendment that would amend that portion of the Formula providing for the return of one hundred percent (100%) of revenue collected within a City service provider's boundaries to such City service provider shall require the unanimous consent of all Cities serving on the District Advisory Committee.

- 3.4 Changes in District Territory. The parties hereto recognize that during the term of this Agreement changes in the District territory may occur, such as (i) territory outside the District may annex into the District, (ii) territory currently in the District may withdraw by annexation into a non-participating City, or (iii) unincorporated territory currently in the District may annex into a participating City. The District shall inform the District Advisory Committee of any such changes, and the District Advisory Committee shall review the Service Area Maps and the Formula and recommend any amendments to this Agreement necessary to adjust for such changes.
- 3.5 Incorporation of a City within District Boundaries. Should an unincorporated area within the District choose to incorporate during the life of the District, the District Advisory Committee shall make a recommendation to the District Board of whether the newly-incorporated city qualifies as a service provider as such term is generally used in this Agreement, and if so to what extent the Formula should be adjusted to allow for a distribution to such new service provider. If the newly-incorporated city does not qualify as a service provider, the District Advisory Committee shall make a recommendation to the District Board regarding the impact, if any, of the new city on the provision of library services. Any proposed changes shall be addressed as an amendment to this Agreement.

Section 4 General Provisions

- 4.1 Indemnification. Each party shall release, defend, indemnify and/or hold harmless the other, its officers, commissioners, councilors, elected officials, employees, and agents, from and against all damages, claims, injuries, costs, or judgments that may in any manner arise as a result of the party's performance under this contract, subject to Oregon Tort claims limitations.
- 4.2 Governing Law. This Agreement shall be construed and governed in all respects in accordance with laws of the State of Oregon, without giving effect to the conflict of law provisions thereof.
- 4.3 Savings. Should any portion of this Agreement or amendment there to be adjudged by a Court of appropriate final jurisdiction to be in violation of any local, state or federal law, then such portion or portions shall become null and void, and the balance of the Agreement shall remain in effect. All Parties shall immediately renegotiate any part of this Agreement found to be in such violation by the Court and to bring it into compliance with said laws.
- 4.4 Reasonable Attorney's Fees. In the event any action is brought to enforce, modify or interpret the provisions of this Agreement, the prevailing party shall be entitled to reasonable attorneys fees and costs incurred in connection with such action or on appeal or review; said amount to be set by the court before which the matter is heard.

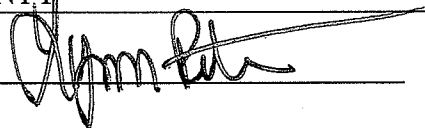

- 4.5 Notices. Formal notices, demands and communications between the Parties shall be deemed given three (3) business days after being sent by registered or certified mail, postage prepaid, return receipt requested to the principal offices of the party hereto, or upon confirmation of receipt via facsimile, electronic transmission, or hand delivery. Such written notices, demands and communication may be sent in the same manner to such other addresses and to such other persons and entities as either party may from time to time designate by mail as provided in this section.
- 4.6 No Personal Liability. No member, official, agent, or employee of the County, the District, or any City shall be personally liable to the other or any successor-in-interest thereto in the event of any default or breach by such entity.
- 4.7 No Agency. Neither anything in this Agreement nor any acts of the parties hereto shall be deemed or construed by the parties hereto, or any of them, or by any third person, to create the relationship of principal and agent, or of partnership, or of joint venture, or of any association between any of the parties to this Agreement. No party or its employees is entitled to participate in a pension plan, insurance, bonus, or similar benefits provided by any other party.
- 4.8 Entire Agreement. This Agreement integrates all of the terms and conditions mentioned herein or incidental hereto and supersedes all negotiations or previous agreements between the parties or the predecessors in interest with respect to all or any part of the subject matter hereof. All waivers of the provisions of this Agreement must be in writing by the appropriate authorities of the party granting such waiver.
- 4.9 Further Action. The parties hereto shall, without additional consideration, acknowledge, execute, and deliver from time to time such further instruments as a requesting party may reasonably require to accomplish the purposes of this Agreement.
- 4.10 Non-Waiver of Rights. The failure of a party to insist on the strict performance of any provision of this Agreement or to exercise any right, power or remedy upon a breach of any provision of this Agreement shall not constitute a waiver of any provision of this Agreement or limit the party's right thereafter to enforce any provision or exercise any right.
- 4.11 Time is of the Essence. A material consideration of the parties entering into this Agreement is that the parties will perform all obligations under this Agreement in a timely manner. Time is of the essence as to each and every provision of this Agreement.
- 4.12 Restricted Assignment. No party hereto may assign its rights, responsibilities or obligations hereunder to another party, by operation of law or otherwise, without (i) seeking and receiving an amendment of this Agreement, (ii) having said party join this Agreement on the terms, conditions and covenants herewith, and (iii) with a demonstration that such new party has the capability and

durability to meet or exceed the levels of library service currently being provided by the party seeking to assign. The District Advisory Committee shall evaluate any request for assignment and make a recommendation to the District Board regarding the granting or denial of the same based on the above criteria, including the District Advisory Committee's determination of criteria (iii) above.

4.13 Counterparts. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, and such counterparts shall constitute one and the same instrument.

4.14 Enforcement of Terms. The Parties hereto recognize that the District is relying on the good faith and commitments of the Library Cities to utilize the funding provided by the District in the promised manner. The Parties expect that to the extent there is any noncompliance or breach of this Agreement, the Parties will discuss such noncompliance or breach in the District Advisory Committee and encourage an effort towards compliance. If discussions and encouragement do not remedy the continued failure of a party to meet the Service Standards or other term of this Agreement, then the District Advisory Committee shall meet to consider an amendment to this Agreement to create incentives for compliance, including but not limited to withholding of District funds, reallocation of unincorporated residents to neighboring service areas, or other such actions as may be deemed appropriate. The Parties hereto agree that in an event of a material breach of this Agreement by one of the Parties, an amendment proposed to specifically address such breach shall require a two-thirds vote of the Library Cities, including but not limited to any amendment which would reduce the breaching City's 100% return on assessments within such City's boundaries, either via a Formula amendment or otherwise.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed by their duly authorized officers or representatives as of the day and year first above written.

CLACKAMAS COUNTY BOARD OF COMMISSIONERS, AS THE GOVERNING BODY OF THE LIBRARY DISTRICT OF CLACKAMAS COUNTY
By: 
Title: Chair
ATTEST: 

6-25-09
D.B.

THE CITY OF BARLOW	THE CITY OF CANBY
By: _____ Title: _____	By: <u>Melody Thompson</u> Title: <u>Mayor</u>
ATTEST: _____	ATTEST: <u>Melissa York</u>

THE CITY OF ESTACADA	THE CITY OF GLADSTONE
By: _____ Title: _____	By: _____ Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF HAPPY VALLEY	THE CITY OF LAKE OSWEGO
By: _____ Title: _____	By: _____ Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF MILWAUKIE	THE CITY OF MOLALLA
By: _____ Title: _____	By: _____ Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF OREGON CITY	THE CITY OF RIVERGROVE
By: <u><i>Alvin Norris</i></u>	By: _____
Title: <u><i>Mayor</i></u>	Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF SANDY	THE CITY OF WEST LINN
By: _____	By: _____
Title: _____	Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF WILSONVILLE	
By: _____	
Title: _____	
ATTEST: _____	

Title: _____	Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF HAPPY VALLEY	THE CITY OF LAKE OSWEGO
By: _____	By: _____
Title: _____	Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF MILWAUKIE	THE CITY OF MOLALLA
By: _____	By: _____
Title: _____	Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF OREGON CITY	THE CITY OF RIVERGROVE
By: _____	By: _____
Title: _____	Title: _____
ATTEST: _____	ATTEST: _____

THE CITY OF SANDY	THE CITY OF WEST LINN
By: <u>Linda Malone</u>	By: _____
Title: <u>Mayor</u>	Title: _____
ATTEST: <u>Doreen E. Watt</u> City Recorder	ATTEST: _____

THE CITY OF WILSONVILLE	
-------------------------	--

Attachment A

1. For the purposes of this Agreement, the "Formula" shall be calculated consistent with the following concepts:

a. The District rate is \$0.3974 per \$1000 of assessed value.

b. Each year the District will receive the amount collected for the year plus delinquent taxes recovered from the previous year. The District will distribute funds when received using the formula described below and shown in the example.

2. The Formula has two components:

a. City Assessed Value Component: The annual distribution to a Library City for properties within its boundaries shall equal the assessed value of such Library City's properties, as established annually by the Clackamas County Assessor, divided by the total assessed value of all properties in the District. This determines the Assessed Value Percentage Rate for each Library City. Each Library City will receive funds equal to the Assessed Value fund amount multiplied by its individual Assessed Value Percentage Rate.

b. Unincorporated Population Served Component: After calculation of each Library City's Assessed Value fund amount, the District shall calculate the remaining funds to be distributed (the "Remainder Amount") and distribute those funds based on the Unincorporated Population Served Percentage Rate based on the Service Area Maps attached to this Agreement as Attachment B. The term "Unincorporated Population" will also include residents of those cities that do not provide library services.

The Unincorporated Population Served Percentage Rate is determined by the number of unincorporated residents served by each City as allocated on the Service Area Maps divided by the total number of unincorporated residents within the District. Each Library City will receive funds equal to the Remainder Amount multiplied by its individual Unincorporated Service Area Percentage Rate.

3. Prior year recovered delinquencies and interest earned: Recovered delinquent taxes combined with any interest earned will be distributed to Library Cities based on the distribution percentage allocations calculated in the previous tax year.

Below are examples of the distribution of funds based on 2008 assessed values and population figures. The spreadsheet assumes the new Gladstone/Oak Lodge and Happy Valley libraries have not yet been constructed.

Library District Distribution Formula

Assessed Value 2008		
Total County Assessed Value (AV)	\$32,936,836,893	100%
Less: Non-Participating City AV	\$(1,239,770,249)	-4%
Equals: Total Library District AV	<u>\$31,697,066,644</u>	<u>96%</u>
Participating Cities:	Assessed Value	
Canby	\$999,941,295	6%
Estacada	\$179,662,976	1%
Gladstone	\$635,886,719	4%
Happy Valley	\$1,508,430,197	9%
Lake Oswego	\$4,756,391,295	28%
Milwaukie	\$1,467,817,328	9%
Molalla	\$409,821,923	2%
Oregon City	\$2,002,572,357	12%
Sandy	\$551,473,814	3%
West Linn	\$2,655,549,376	16%
Wilsonville	\$1,652,437,025	10%
Total Participating Cities AV	<u>\$16,819,984,305</u>	<u>100%</u>
Total Library District AV	\$31,697,066,644	100%
Less: Participating Cities AV	\$(16,819,984,305)	-53%
Equals: Unincorporated AV in District	<u>\$14,877,082,339</u>	<u>47%</u>

Unincorporated Population Served 2008		
Canby	10,221	6%
Estacada	16,802	9%
Gladstone	8,506	5%
Happy Valley (Town Center)	32,373	18%
Lake Oswego	3,305	2%
Milwaukie	10,756	6%
Molalla	15,001	8%
Oregon City	28,015	15%
Sandy	22,236	12%
West Linn	5,691	3%
Wilsonville	3,421	2%
Oak Lodge	28,036	15%
	<u>184,363</u>	<u>100%</u>

Example Distribution Calculation Assuming \$12 million in tax receipts		
Total District Tax Receipts		
Total Tax Collected	\$12,000,000	100%
City Assessed Value	\$6,367,776	53%
Unincorporated Population Served	\$5,632,224	47%

City Distribution of Receipts				
	<i>Assessed Value</i>	<i>Pop Served</i>	<i>Total</i>	
			\$	%
Canby	\$378,562	\$312,248	\$690,810	6%
Estacada	\$68,018	\$513,295	\$581,313	5%
Gladstone	\$240,736	\$259,855	\$500,592	4%
Happy Valley (Town Center)	\$571,067	\$988,984	\$1,560,051	13%
Lake Oswego	\$1,800,693	\$100,967	\$1,901,660	16%
Milwaukie	\$555,692	\$328,592	\$884,284	7%
Molalla	\$155,152	\$458,275	\$613,427	5%
Oregon City	\$758,142	\$855,848	\$1,613,990	13%
Sandy	\$208,779	\$679,302	\$888,081	7%
West Linn	\$1,005,348	\$173,858	\$1,179,206	10%
Wilsonville	\$625,586	\$104,510	\$730,096	6%
Oak Lodge	\$-	\$856,490	\$856,490	7%
	\$6,367,776	\$5,632,224	\$12,000,000	100%

Attachment B

Service population maps are included as Attachment B.

1. The maps divide Clackamas County into library service areas. These areas are based on distance, roads, rivers, travel patterns, etc. and are intended to define where people are most likely to receive library service, and to give a Library City the ability to meet the library threshold standards in Attachment C. Each Library City's service area has been constructed by assigning Census tracts into library service areas. Based on census data compiled every 10 years, the population in each census tract will be verified and then the total unincorporated population within each service area will be used to calculate the Formula.
2. For the continuation of library service to the citizens in the Oak Lodge and Clackamas Corner areas, the service area boundaries and population served totals will not change until the new Happy Valley Library is open and the new Gladstone/Oak Lodge Library is open. As each new facility is opened to the public, the service population will be adjusted to the new agreed-upon boundaries found in this Attachment. The population service area changes and resulting increase in payments for unincorporated population served will take place in the fiscal year following the library opening.

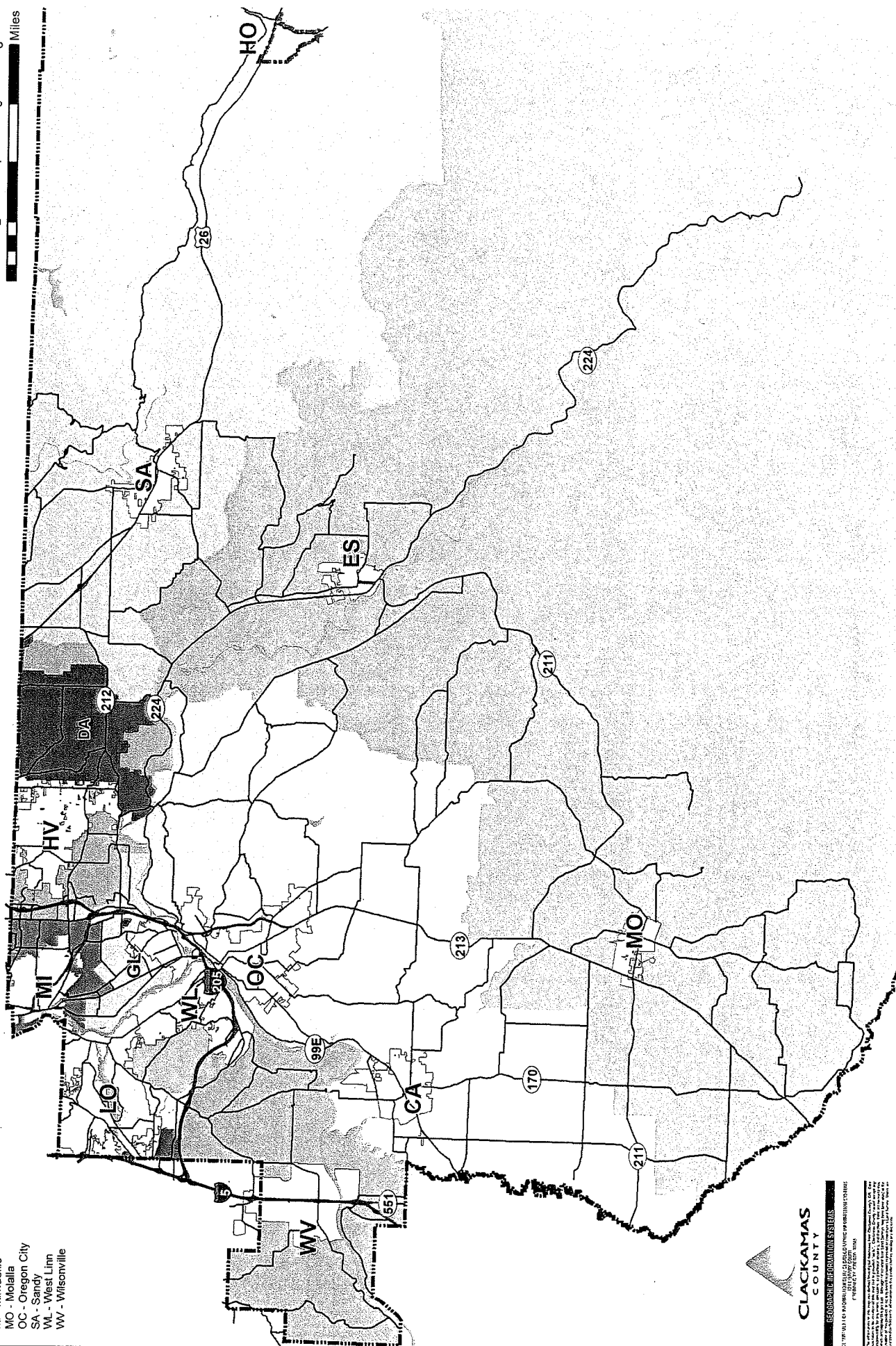
[See attached maps]

CA - Canby
 ES - Estacada
 GL - Gladstone
 HO - Hoodland
 HV - Happy Valley
 LO - Lake Oswego
 MI - Milwaukie
 MO - Molalla
 OC - Oregon City
 SA - Sandy
 WL - West Linn
 WV - Wilsonville

City Boundary
 City Removed
 County Boundary
 Rural Communities



0 2 4 6 8 Miles

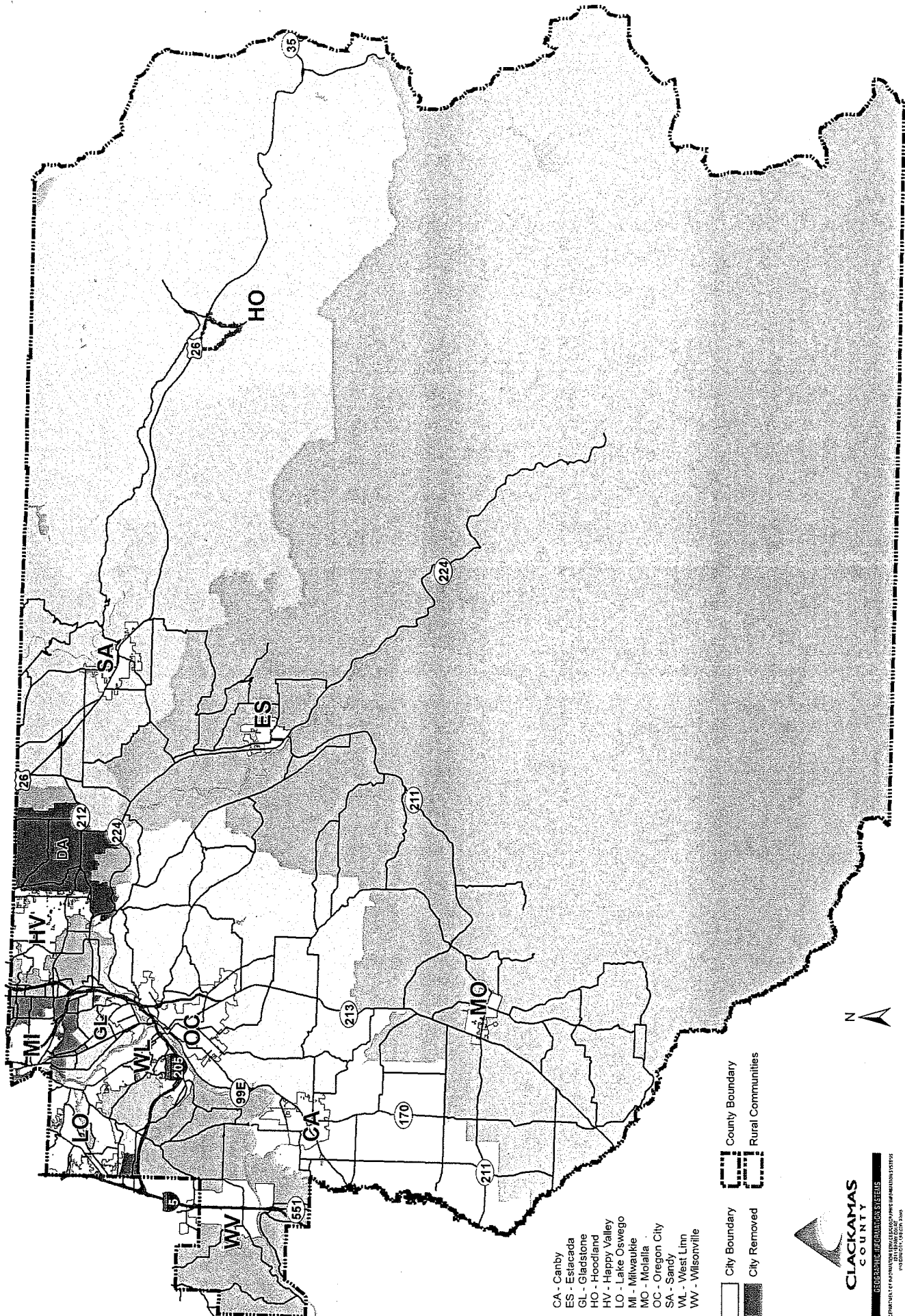


CLACKAMAS COUNTY

GEOSPATIAL INFORMATION SYSTEMS

CLACKAMAS COUNTY GEOSPATIAL INFORMATION SYSTEMS
11000 N. FREDERICKS BLVD.
PORTLAND, OREGON 97228

This map was prepared by the Clackamas County Geospatial Information Systems Department. It is based on data provided by the Clackamas County Planning Department. The map is not a legal document and should not be used for legal purposes. The map is provided for informational purposes only.



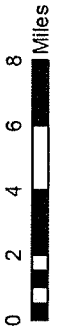
- CA - Canby
- ES - Estacada
- GL - Gladstone
- HO - Hoodland
- HV - Happy Valley
- LO - Lake Oswego
- MI - Milwaukie
- MO - Molalla
- OC - Oregon City
- SA - Sandy
- WL - West Linn
- WV - Wilsonville

 City Boundary
 City Removed
 County Boundary
 Rural Communities



CLACKAMAS COUNTY

CLACKAMAS COUNTY
 OFFICE OF PLANNING AND COMMUNITY DEVELOPMENT
 1000 NE Oregon Street, Suite 200
 Portland, Oregon 97232
 (503) 281-1000
 www.clackamascounty.gov



This map was prepared by the Clackamas County Office of Planning and Community Development. It is not intended to be used for any purpose other than that for which it was prepared. The Clackamas County Office of Planning and Community Development is not responsible for any errors or omissions in this map.

Attachment C
Service Standards

The Parties agree that all library service providers shall strive to meet OLA Threshold Standards, with a particular emphasis on:

STAFFING: Provide qualified staff employed by the library as outlined in the table below:

Population Served	Threshold Staffing Level
0 - 2,499	0.5 FTE, with high school diploma
2,500 - 4,999	0.35 FTE/1,000 served. Director has B.A.
5,000 - 9,999	0.35 FTE/1,000 served. Director has B.A.
10,000 - 24,999	0.35 FTE/1,000 served. Director has MLS.
25,000 - 49,999	0.35 FTE/1,000 served. Director has MLS. 1/5 of staff has MLS.
50,000 - 499,999	0.33 FTE/1,000 served. Director has MLS. 1/5 of staff has MLS.

MATERIALS: Provide the number of volumes in the library's total collection as spelled out in the table below:

Population served	Threshold Materials
0 - 49,999	Material collection of 5,000 items or two items per capita, whichever is greater.
50,000+	Material collection of two items per capita.

ACCESS: Provide and post open hours which fit the community's need, including evening and weekend hours, and provide the minimum standards listed in the table below:

Population served	Threshold
0 - 4,999	20 hours
5,000 - 9,999	30 hours
10,000 - 24,999	40 hours
25,000 +	50 hours

NOTE: Total staffing levels and material volumes may be constrained by current facility size limitations. The Parties understand and agree that a strategic plan that recognizes such size limitations and adjusts staff and material goals accordingly is an acceptable implementation of this standard.

CANBY PUBLIC LIBRARY - ALLOCATED COSTS FY 17/18

Service	Formula	Total Amount	Library Percentage	Library's Cost
Facilities	Based on library's % of the total square footage of all city facilities	237,000 sq. ft.	18.40%	43,672
Information Technology	Based on number of library computers	12 computers	\$1,428.16/per computer	17,138
Finance	Finance staff payroll costs	442,227	6.34%	28,047
City Attorney	Time devoted to department		3.75%	5,883
Human Resources	Bases on percentage library has of total city employees	79.05 Total City Employees Library number of employees = 8.18 - \$147,847	10.35%	15,299
Administration (Personnel and Materials Services)	Based on the percentage the library is to the city's budget	742,104	6.34%	47,066
				157,105

Fund/Department	Personal Services Budgeted from FY 15/16	Materials and Services	Total	PS + MS
General Fund:				
Court	268,669	77,992	346,661	2.80%
Planning	125,758	91,706	217,464	1.70%
Parks	340,736	137,790	478,526	3.80%
Building Depart	30,766	1,042	31,808	0.30%
Police	3,950,067	932,188	4,882,255	39.20%
Cemetery	12,720	63,930	76,650	0.60%
Economic Dev	416,430	97,283	513,713	4.10%
Library	626,783	163,735	790,518	6.34%
Streets	607,428	398,429	1,005,857	8.10%
Transit	275,605	1,303,434	1,579,039	12.70%
Swim Levy	519,238	130,630	649,868	5.20%
Collections	304,656	93,156	397,812	3.20%
Storm	285,216	56,180	341,396	2.70%
WWTP	611,709	541,040	1,152,749	9.20%
Total	8,375,781	4,088,535	12,464,316	100.00%

The library is 6.342% of the city's budget

ADMINISTRATION		6.34%
Personnel Services	% of salaries for Administration Costs (Portions od salaries may be applied to other areas - ex. Urban Renewal)	
City Administrator	42,799	2,713.46
Assistant City Administrator	35,285	2,237.07
City Recorder	63,235	4,009.10
Mayor & Council	9,250	586.45
Office Specialist II	46,216	2,930.09
HR Assistant	4,956	314.21
Part Time/Office Spec II	1,672	106.00
Employee Benefits	108,225	6,861.47
Materials & Services		
Election	300	19.02
Prof/Tech Services	1,000	63.40
OCTS - CTV5	36,000	2,282.40
Codification	1,600	101.44
Copier Lease & Maint	5,200	329.68
Liability Insurance	325,000	20,605.00
Non-insurance claims	2,000	126.80
Liab Ins Deductible Accrued	700	44.38
Printing & Binding	500	31.70
Mayor & City Council	4,750	301.15
Mayor & CC Travel & Training	1,000	63.40
Mayor & CC Membership Dues	132	8.37
Admin Staff Travel & Training	1,000	63.40
Admin Membership Dues & Fee	17,500	1,109.50
Internal Charge Fleet	2,774	175.87
Internal Charge Facilities	9,874	626.01
Internal Charge Tech	16,526	1,047.75
Supplies & Services	4,500	285.30
Employee Recognition	110	6.97
Total	742,104	
	6.34%	
	47,066	47,049

FACILITIES FUND ALLOCATION				
Fund/	Department	Square Footage	%	Charge
General Fund:				
Administration		3,222	3.00%	7,036
Council Chambers		1,300	1.20%	2,839
Adult Center		10,620	9.80%	23,190
Unallocated City Hall Space		3,700	3.40%	8,079
Court		1,496	1.40%	3,267
Planning		1,275	1.20%	2,784
Parks		8,589	7.90%	18,755
Building Depart		150	0.10%	328
Police		23,854	21.90%	52,088
Finance		1,635	1.50%	3,570
Economic Development		1,318	1.20%	2,878
Library		20,000	18.40%	43,672
Streets		8,639	7.90%	18,864
Fleet		11,998	11.00%	26,199
Tech Services		900	0.80%	1,965
Transit		2,000	1.80%	4,367
Collections		3,817	3.50%	8,335
Storm		3,817	3.50%	8,335
WWTP		411	0.40%	897
Total		108,741	100.00%	237,447
Facilities Fund 16/17 Proposed Budget:		237,447		

ADMINISTRATION ALLOCATION									
Fund/Department	15/16 Budgeted FTE's	FTE %	Share of HR	PS + MS Allocation %	Share of Admin	Share of Finance	Attorney Allocation %	Share of Attorney	
General Fund:									
Court	3.85	4.87%	7,200.64	2.80%	20,639.60	12,299	35.00%	54,903	
Planning	1.3	1.64%	2,431	1.70%	12,947	7,716	9.75%	15,295	
Parks	3.35	4.24%	6,265	3.80%	28,491	16,978	3.75%	5,883	
Police	28.3	35.80%	52,929	39.20%	290,681	173,220	14.75%	23,138	
Cemetery	0.15	0.19%	281	0.60%	4,564	2,719	1.75%	2,745	
Building Depart	0.25	0.32%	468	0.30%	1,894	1,129	4.75%	7,451	
Economic Dev	3.51	4.44%	6,565	4.10%	30,586	18,226	5.00%	7,843	
Library	8.18	10.35%	15,299	6.30%	47,066	28,047	3.75%	5,883	
Streets	6.75	8.54%	12,625	8.10%	59,887	35,687	3.75%	5,883	
Transit	2.85	3.61%	5,330	12.70%	94,013	56,023	5.75%	9,020	
Swim Levy	9.03	11.42%	16,889	5.20%	38,692	23,057	1.75%	2,745	
URD	0	0.00%	-	0.00%	-	-	0.00%	-	
Collections	3.1	3.92%	5,798	3.20%	23,685	14,114	2.75%	4,314	
Storm	2.78	3.52%	5,199	2.70%	20,326	12,113	1.75%	2,745	
WWTP+unalloca	5.65	7.15%	10,567	9.20%	68,633	40,899	5.75%	9,020	
Total	79.05	100.00%	147,847	100.00%	742,104	442,227	100.00%	156,867	
The library has 10.35% of the city's employees			10.35% of Total HR Cost			6.3% of Total Finance Cost			

Total Transfer amount
95,043
38,389
57,616
539,968
10,309
741,325
10,941
63,220
96,295
114,081
164,387
81,383
-
47,911
40,383
129,119
747,720
1,489,045



STRATEGIC INITIATIVES 2017 – 2020

Mission Statement:

The Canby Public Library will be recognized as a dynamic and transformational force in the community by creating an environment that nurtures intellectual freedom, inspires curiosity, connects people with resources, supports new technologies, and contributes to the success of the community.

Priorities

1. The use of the library will be an integral part of the community.

Residents inside the city of Canby and those in the library's service area use the library's resources and services and value its importance to the community.

Key Initiative:

- A. The library will increase the number of registered borrowers to population served from 45% to at least 60%.
 - a. The library will implement mobile circ. to register new patrons.
- B. The library will expand its volunteer base 10% by recruiting members of the service area.

2. Support early literacy and create young readers.

The library will have materials, services, and programs that support young readers and prepare them to enter school ready to learn to read, write, and listen.

Key Initiative:

- A. The library will offer developmentally-appropriate weekly story times.
 - a. The library will initiate monthly story times for home daycares.
 - b. The library will provide weekly story times for preschoolers.
- B. The library will add resources and programs for parents.
- C. The library will provide story times to underserved populations such as non-native English speakers and children with special needs.
- D. The library will incorporate the Science, Technology, Engineering, Arts, Math (S.T.E.A.M.) initiative into story times.

3. Become a Central Player in Economic Development

The Canby Public Library will be the premier center in the community supporting workforce development and small businesses resources.

Key Initiatives:

- A. Businesses will have the resources they need to develop and maintain strong, viable organizations.
 - a. The library will provide at least one computer with software focused on small business marketing.
 - b. The library will collaborate with other agencies and provide classes and counseling for small business owners to encourage innovation and support growth.
 - c. The library will provide opportunities for both new and seasoned entrepreneurs to collaborate and share ideas.
 - d. The library will build public awareness campaigns to ensure our patrons take full advantage of these exceptional programs and resources.
- B. The library will support workforce development.
 - a. The library will partner with workforce development organizations to expand services to the unemployed and career changers.
 - b. The library will provide materials and resources to support job research.
 - c. The library will provide trained staff to assist library users with online job applications.
 - d. The library will provide assistance with creating and submitting resumes.
 - e. The library will provide programs to support job searching and resume building.
 - f. The library will provide at least one designated computer for job seekers.
 - g. The library will build public awareness campaigns to ensure our patrons take full advantage of these exceptional programs and resources.

4. Satisfy Curiosity: Lifelong Learning

Canby residents will have access to the resources they need to explore topics of personal interest to continue to learn throughout their lives.

Key Initiative:

- A. The library will provide at least four programs, annually, focused towards seniors.
 - a. The library will extend outreach to senior living communities.
- B. The library will extend outreach services to minority populations.
- C. The library will provide at least three monthly programs of interest to adults.
- D. The library will provide unique items for the community to check-out.

5. Stimulate the imagination through reading, viewing and listening.

The Canby community will have materials and programs that stimulate imagination and provide pleasurable reading, viewing and listening experiences.

Key Initiatives:

- A. The library will purchase additional materials specifically for Canby patrons.
- B. Library patrons will have access to popular materials in a timely manner.
- C. Staff will create monthly promotional materials and displays to engage readers.
- D. Patrons will have access to “read-a-likes” or genre booklists.
- E. The library will create a Readers’ Advisory link on their website.
- F. Teens will have materials and a supportive environment that provides entertaining, reading, viewing, and listening opportunities that respond to their current interests.
 - a. The Library will increase access to technologies for teens.
 - b. The library will provide at least one monthly program focused towards young adults.
 - c. The library will form a teen advisory group to get input from the community.

6. Connect Our Community to the Online World

Residents of Canby will be aware of the availability of, and have access to, current and emerging technologies and the assistance they need to use them effectively and confidently in their daily lives.

Key Initiatives:

- A. The library will increase the number of Internet access stations.
- B. The library will purchase at least six new computers (laptops, tablets) to use in house.
- C. The library will expand our online presence using social media.

7. Provide access to share and create digital content

Patrons will have access to technologies and software that allow them to create original online content.

Key Initiatives:

- A. The library will provide the software necessary to create print, video, audio, and visual online content.
- B. The community will have access to skilled and competent librarians trained to support and troubleshoot online and digital technologies.
 - a. Librarians will be given the opportunity to take in-person and online instruction to increase their knowledge in new technologies.